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BOARD OF GOVERNORS
STATE UNIVERSITY SYSTEM OF FLORIDA
UNIVERSITY OF CENTRAL FLORIDA
LIVE OAK CENTER
FERRELL COMMONS
ORLANDO, FLORIDA
JUNE 21, 2012

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and its Committees are accessible at <http://www.flbog.edu/>.*

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**MEETING MINUTES
BOARD OF GOVERNORS
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UNIVERSITY OF CENTRAL FLORIDA
LIVE OAK CENTER
FERRELL COMMONS
ORLANDO, FLORIDA
JUNE 21, 2012

Chair Dean Colson convened the meeting at 12:55 p.m., with the following members present: Vice Chair Mori Hosseini, Dick Beard, Matthew Carter, Joseph Caruncho, Pat Frost (participating by telephone), Tom Kuntz, Ava Parker, Tico Perez, John D. Rood, John Temple, Norman Tripp, Elizabeth Webster, Cortez Whatley, and Dr. Rick Yost. Commissioner Gerard Robinson joined the meeting during the Budget and Finance Committee report out and participated in the meeting by telephone.

1. Chair's Report

Chair Colson thanked President Hitt and the University of Central Florida for the great hospitality over the last three days. He recognized and introduced new Board members Cortez Whatley and Elizabeth Webster.

Chair Colson thanked the committees for the work over the last two days, especially Mr. Rood for the work of the Strategic Planning Committee with the annual work plans.

Chair Colson reported on the work several groups appointed by the Board: (1) the SUS Facilities Task Force, (2) the Online University Study, and (3) the Commission on Florida Higher Education Access and Degree Attainment. The Commission was appointed on May 16th to focus on the statewide need for future baccalaureate degrees. The Commission is being chaired by Ava Parker and includes Kathleen Shanahan, the Chair of the State Board of Education; Rep. Bill Proctor who is also Chancellor of Flagler College; Marshall Criser, III, the vice chair of the University of Florida Board of Trustees and the co-chair of the Higher Education Coordinating Council; Susan Pareigis, President of the Council of 100; Tom Kuntz and Chair Colson.

Chair Colson recognized Dale Brill, president of the Florida Chamber Foundation and Chair of Governor Scott's Blue Ribbon Task Force; Representative Marlene O'Toole, Chair of the House Higher Education Appropriations Subcommittee; and Allyce Heflin, Budget Chief for the House Higher Education Appropriations Subcommittee. Chair Colson recognized Representative Bill Proctor and presented him with the resolution approved by the Board on March 21, 2012.

Chair Colson introduced resolutions recognizing former Board member Frank Martin and current Board member Dr. Rick Yost who is attending his last meeting. Mr. Tripp moved that the Board approve the resolutions. Mr. Perez seconded the motion. All of the members concurred in the motion. Incoming faculty representative Dr. Manoj Chopra also presented Dr. Yost with a resolution from the Advisory Council of Faculty Senates. Chair Colson also asked for a motion recognizing former Board member Chris Corr. Mr. Rood moved that the Board approve the resolution for Mr. Corr. Mr. Kuntz seconded the motion, and the motion passed unanimously. The Board recognized former Board member Michael Long via a resolution presented on June 20th during the Strategic Planning Committee. Mr. Kuntz moved that the Board approve the resolution for Mr. Long. Dr. Yost seconded the motion, and all members concurred. The Board on June 20th also recognized the efforts of Board member Gus Stavros on behalf of the University of South Florida St. Petersburg. Mr. Beard moved that the Board approve the resolution for Mr. Stavros. Mr. Carter seconded the motion, and all members concurred. The resolutions are attached to the minutes in the appendices.

2. Approval of Minutes of the Board of Governors Retreat held March 20-21, 2012; Minutes of the Meeting of the Board of Governors held March 22, 2012; and Minutes of the Meeting of the Board of Governors held April 17, 2012

Mr. Hosseini moved that the Board approve the Minutes of the Retreat held March 20-21, 2012, as presented. Mr. Temple seconded the motion, and members of the Board concurred. Mr. Hosseini moved that the Board approve the Minutes of the Meeting held March 22, 2012, as presented. Mr. Kuntz seconded the motion, and members of the Board concurred. Dr. Yost moved that the Board approve the Minutes of the Meeting held April 17, 2012, as presented. Mr. Caruncho seconded the motion, and members of the Board concurred.

3. Chancellor's Report

Chancellor Brogan thanked President Hitt and his staff from UCF for helping to make the meeting come off so smoothly. He thanked the universities for the work plans and presentations which were extremely well done. Chancellor Brogan thanked Chair Brill for inviting him to present at the Blue Ribbon Task Force on behalf of the System and the Higher Education Coordinating Council.

4. Board Operating Procedures

Chair Colson recognized the Board's General Counsel Vikki Shirley to present the Board Operating Procedures. Ms. Shirley explained that the Board had adopted a minimum compendium of procedures in October 2003 addressing primarily elections and committees. The Board now needs a more robust set of operating procedures to

codify existing practices and to be consistent with the state's open meetings requirements.

Mr. Kuntz moved that the Board approve the Operating Procedures as presented. Mr. Caruncho seconded the motion, and members of the Board concurred unanimously.

5. Strategic Planning Committee Report

Chair Colson recognized Mr. Rood for the report from the Strategic Planning Committee. Mr. Rood reported that the Committee spent time over the past two days hearing presentations of the 2012-13 University Work Plans. The action taken by the Committee related only to the current year of the work plans. The Committee agreed to discuss the future years of the work plans at the September Board meeting.

A. 2012-13 University Work Plans

For all universities other than FAMU, Mr. Rood moved that with the exception of the 2012-13 tuition differential request and Capital Improvement Fee request that the Board approve that portion of the university work plan associated with the 2012-13 academic year. For FAMU, Mr. Rood moved that with the exception of the 2012-13 tuition differential request and Capital Improvement Fee request that the Board approve that portion of the university work plan associated with the 2012-13 academic year but the university work plan is accepted contingent upon the university's agreement to provide additional information on its graduation/retention improvement plan and an analysis of financial aid/student debt at the September Board meeting. Mr. Hosseini seconded the motion, and the motion passed unanimously.

Chancellor Brogan noted that the work plans are living documents and asked Board members to let staff know if additional information would be useful. Chair Colson requested that the work plans track the following: (1) student-faculty ratio, (2) average class size, and (3) how many students are being taught by tenured faculty, tenure-track faculty, and non-tenure-track faculty (full time instructors and adjuncts). Mr. Carter requested that the Board track students who graduate but take longer than six years to graduate. Mr. Perez requested that the Board track in-state transfer students from one SUS institution to another SUS institution.

6. Academic and Student Affairs Committee Report

Chair Colson recognized Mr. Tripp for the report from the Academic and Student Affairs Committee.

Mr. Tripp moved that the Board approve the following:

- A. Ph.D. in Hospitality Management, CIP 52.0901, University of Central Florida

- B. Ph.D. in Applied Behavior Analysis, CIP 42.2814, University of South Florida
- C. Consolidation of Graduate Education Programs into Curriculum and Instruction, CIP 13.0301, Florida State University
- D. Request for Exception to 120 Credit Hours to Degree, Bachelor of Music Education, CIP Code 13.1312, Florida Gulf Coast University
- E. Request for Limited Access Status, Bachelor of Music Education, CIP Code 13.1312, Florida Gulf Coast University
- F. Request for Exception to 120 Credit Hours to Degree, B.S. in Biology - Medical Sciences Track, CIP Code 26.0101, University of North Florida
- G. Request for Exception Limited Access Status, B.S. in Biology - Medical Sciences Track, CIP Code 26.0101, University of North Florida
- H. Request for Limited Access Status, B.S. in Global Business, CIP Code 52.1101, University of South Florida - St. Petersburg
- I. Termination of Academic Infrastructure Support Organization Status for the Florida Center for Library Automation (FCLA)
- J. Factors for Technology Performance Funding Pilot

Mr. Rood seconded the motion, and members of the Board concurred unanimously.

7. Audit and Compliance Committee Report

Chair Colson recognized Ms. Parker for a report from the Audit and Compliance Committee. Ms. Parker reported that the Audit and Compliance Committee received an update from FAMU regarding their actions on the whistleblower complaint. Ms. Parker also reported that the Board's Inspector General and Director of Compliance Derry Harper provided the Committee with an overview of his unit's activities.

- A. Annual Charters Revisions
 - i. Audit and Compliance Committee Charter

Ms. Parker moved that the Board approve the amendments to the Audit and Compliance Committee Charter. Mr. Hosseini seconded the motion, the members of the Board concurred.

8. Facilities Committee Report

Chair Colson recognized Mr. Beard for a report from the Facilities Committee.

- A. Resolution of the Board of Governors Authorizing the Issuance Of Debt by the Florida Atlantic University Financing Corporation to Finance the Construction of a Student Residence Facility on the Boca Raton Campus of Florida Atlantic University

Mr. Beard moved that the Board adopt the resolution authorizing the Division of Bond Finance of the State Board of Administration of Florida to issue debt on behalf of the Florida Atlantic University to finance the construction of a student residence hall on the Boca Raton campus. Mr. Temple seconded the motion, and the members concurred.

- B. Resolution of the Board of Governors Requesting the Division of Bond Finance of the State Board of Administration to issue Revenue Bonds on behalf of the University of Florida to Finance the Expansion of the J. Wayne Reitz Union on the Main Campus of the University of Florida

Mr. Beard moved that the Board adopt the resolution authorizing the Division of Bond Finance of the State Board of Administration of Florida to issue revenue bonds on behalf of the University of Florida to finance the expansion of the J. Wayne Reitz Union on the main campus. Mr. Kuntz seconded the motion, and the members concurred.

- C. Resolution of the Board of Governors Authorizing the Issuance of Bonds by the FSU Financial Assistance, Inc. to Finance the Construction of a Multi-Purpose Indoor Athletic Facility and Related Improvements on the Main Campus of Florida State University

Mr. Beard moved that the Board adopt the resolution authorizing the issuance of bonds by the FSU Financial Assistance, Inc. to finance the construction of a multi-purpose indoor athletic facility and related improvements on the main campus. Mr. Carter seconded the motion, and the members concurred.

- D. Amendment to the Agreement between the City of Tallahassee, Leon County, Florida, Florida State University and the Board of Governors related to the Tallahassee-Leon County Civic Center Authority

Mr. Beard moved that the Board approve the amendment to the agreement between the City of Tallahassee, Leon County, Florida, Florida State University and the Board of Governors related to the Tallahassee-Leon County Civic Center Authority. Mr. Caruncho seconded the motion. Mr. Kuntz abstained from the vote because the debt is being financed by SunTrust, and Mr. Kuntz is the Chairman, President, and Chief Executive Officer of Sun Trust Bank Florida. Mr. Kuntz will be filing a Memorandum of Voting Conflict for State Officers with the Corporate Secretary within 15 days. A copy of the Memorandum of Voting Conflict filed by Mr. Kuntz on July 6, 2012, is attached to the minutes. The members of the Board concurred, with Mr. Kuntz abstaining.

9. Trustee Nominating and Development Committee Report

Chair Colson recognized Mr. Hosseini to report from the Trustee Nominating and Development Committee.

A. Appointment of University Trustee, Florida A&M University

Mr. Hosseini moved that Board appoint Mr. Cleve Warren to fill the vacancy on the Florida A&M University Board of Trustees for a term ending on January 6, 2016, subject to orientation. Ms. Parker seconded the motion, and the members concurred.

B. Appointment of University Trustee, New College of Florida

Mr. Hosseini moved that Board appoint Mr. George Skestos to fill the vacancy on the New College of Florida Board of Trustees for a term ending on January 6, 2013, subject to orientation. Mr. Kuntz seconded the motion, and the members concurred.

10. Select Committee on Florida Polytechnic University Report

Chair Colson recognized Mr. Hosseini to report on the Select Committee on Florida Polytechnic University. Mr. Hosseini reported that the reverter clause discussed during the June 8 conference call meeting, which had been requested by the Williams Company, has been removed. Mr. Hosseini thanked Charlie Gray and Gray Robinson for the successful negotiations.

11. Budget and Finance Committee Report

Chair Colson recognized Mr. Perez for the report from the Budget and Finance Committee.

- A. Final Approval, Amend Board Regulations
- i. Regulation 7.003 Fees, Fines, & Penalties
 - ii. Regulation 7.002 Tuition and Fee Assessment, Collection, Accounting, and Remittance

Mr. Perez moved that the Board approve final amendments to Board of Governors Regulation 7.003 Fees, Fines, & Penalties and Regulation 7.002 Tuition and Fee Assessment, Collection, Accounting, and Remittance. Mr. Perez reported that these amendments were approved for notice on April 17. The regulations were noticed, and the Board received no comments. Mr. Rood seconded the motion, and the members concurred unanimously.

B. 2012 Capital Improvement Fee Increases

Mr. Perez moved that the Board approve the university requests for 2012 capital improvement fee increases as requested by the universities. Mr. Perez reported that

FSU did not request an increase to the capital improvement fee, New College of Florida requested an increase of \$1.38 per credit hour, and the other nine universities requested an increase of \$2.00 per credit hour. Mr. Temple seconded the motion.

Members of the Board discussed the requests for capital improvement fee increases. Some members felt that the Board should vote no on the fee requests because the time is not right given the current economic trends. These members felt that the Board should not be breaking the backs of students when things are tough. Other members felt the Board should support this motion because the students approved the fees as an investment in the future; moreover, the fees will yield the proper return on investment. These members pointed out that a \$2.00 per credit hour increase translates to \$60.00 fee per year. Some members pointed out that the Board had included an increase in the capital improvement fee as a legislative priority for several years. Some members felt that a compromise of raising the capital improvement fee increase of \$1.00 per credit hour should be considered.

Governor Temple called the question. The motion passed 11-4 with Mr. Carter, Mr. Hosseini, Mr. Kuntz, and Ms. Webster voting no. Commissioner Robinson and Mr. Stavros were absent during the vote.

C. 2012 Tuition Differential Fee Proposals

Mr. Perez reported that the Budget and Finance Committee approved the 2012 tuition differential fee increases as requested by each university. Mr. Perez reported that the University of Florida requested a 9% increase, the University of South Florida requested an 11% increase, Florida Gulf Coast University requested a 14% increase, and the remaining eight universities requested a 15% increase.

Chair Colson said that the Board would have a general discussion of differential tuition before taking up the motion from the Budget and Finance Committee. Members of the Board had a broad-ranging discussion of differential tuition during which members pointed out that the Board is presented with a decision about what the universities should look like and how the universities should be funded in the future – whether from the Legislature or from tuition. The decision will be a balance of what the state should pay and what families should pay.

Discussion included the feeling that the students, the parents, the Trustees, and the university presidents all want a quality higher education system. If the Board does not increase differential tuition which is directed to quality education and need-based aid, then the Board is not working toward quality education. Some members stressed the need to trust the difficult decisions that the Board of Trustees made to increase tuition to support the universities.

Members also discussed the responsibility of the Board in supporting a successful System. Some members pointed out that the success of the System is not sustainable if funding continues to be cut. The members worried that our quality metrics are beginning to level off or to decline. To continue to increase our quality, these members felt that the Board needs to approve the differential tuition requests and urged members to ask whether the burden on the students is worth achieving the System goal of providing a quality education in an efficient system.

Some members reported being comfortable conceptually with moving toward having families becoming more responsible for the cost of higher education based upon the Board's desire for increasing quality. Members discussed the performance of the universities on key performance indicators. These members stressed the low cost of tuition in Florida as compared to other states and suggested looking at what the student is paying. Members reported that an independent ranking confirms that we are meeting Governor Scott's goal of being ranked number one in affordability. Members reported that students with family incomes under \$60,000 are not paying a substantial amount toward tuition and fees. Some members reported support for differential tuition because 30% goes to need-based aid and 70% goes into the classroom. Some members were concerned about the issue of student loan debt.

Some members stressed the need to develop a more sustainable funding model. Some members questioned why the Board should raise differential tuition when elected officials decided that now is not the time to raise base tuition. Other members pointed out that the Legislature approved the budget assuming a 15% differential tuition increase. Some members suggested that the cuts that the System has faced during the last five years have shifted the responsibility for these decisions to the Board of Governors. Some members reported being uncomfortable with continuing to ask the universities to do less with less and pointed out that the universities lost \$300,000,000 during the 2012 Session.

Some members pointed out that considering these requests for increases in tuition requires a different analysis in a year when the universities have level funding than in a year like 2012 when the universities sustained a substantial cut. In a year when there is level funding, these members felt that the Board could be tougher in considering these requests than in a year when the universities sustained substantial cuts.

After the general discussion of differential tuition increases, Mr. Perez presented the University of Central Florida's request for a 15% differential tuition increase. Mr. Perez reported that the 15% increase was approved by the University of Central Florida's Board of Trustees with one dissenting vote. Mr. Perez reported that the student representative voted in favor of the 15% increase.

On behalf of the Budget and Finance Committee, Mr. Perez moved that the Board approve a 15% differential tuition increase for the University of Central Florida. Mr. Temple seconded the motion. The motion failed on a vote of 8-8 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Mr. Hosseini moved that the Board approve a 9% differential tuition increase for the University of Central Florida. Mr. Kuntz seconded the motion. Mr. Hosseini said that he was looking at the parents who have faced tuition increases in times of economic uncertainty. He said that he believed that the bigger universities could sustain smaller increases. Mr. Rood asked what the dollar increase is for a 9% increase. For 30 credit hours, an increase of 9% would be an increase of \$346 per year. Mr. Tripp called the question. The motion failed on a vote of 6-10 with Mr. Beard, Ms. Frost, Ms. Parker, Mr. Perez, Commissioner Robinson, Mr. Rood, Mr. Temple, Mr. Tripp, Mr. Whatley, and Dr. Yost voting no. Mr. Stavros was absent.

Mr. Perez moved that the Board approve a 13.5% differential tuition increase for the University of Central Florida. Mr. Temple seconded the motion. Mr. Whatley encouraged the Board to trust the Board of Trustees from each institution because the Boards of Trustees have the best knowledge of the needs of the institution. Ms. Parker pointed out that the question for her is about how long it should take the System to get to the national median of tuition based on the economy. Mr. Caruncho said that different institutions have different missions, and some like UCF and FIU answer the call for access. Mr. Perez explained that UCF would net about 10% after setting aside its need-based aid. The motion failed on a vote of 7-9 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Rood, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Mr. Perez moved that the Board approve a 12% differential tuition increase for the University of Central Florida. Mr. Yost seconded the motion. The motion failed on a vote of 5-11 with Mr. Hosseini, Mr. Beard, Mr. Carter, Ms. Frost, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Rood, Mr. Temple, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

After a brief recess, Chair Colson suggested that the Board needed to discuss whether a consensus can be reached on an increase. Members suggested a metric-based approach to compare each university. One suggested metric was funding per FTE. Another suggested metric was improvement on the 29 metrics included in the annual work plans that the Board has considered over the last three days.

Mr. Hosseini pointed out that smaller universities need to build reserves, so he would like to propose that the smaller universities (NCF, UWF, FAMU, UNF, and FGCU)

receive a 12% increase while the larger universities (UF, USF, UCF, FSU, FIU, and FAU) receive a 9% increase.

Mr. Perez suggested that the Board hear each university individually as Chair Colson suggested during the Budget and Finance Committee meeting. Chair Colson suggested that the Board consider the University of Florida's request.

Mr. Kuntz moved that the Board approve a 9% differential tuition increase for the University of Florida. Mr. Temple seconded the motion. The motion passed on a vote of 14-2 with Commissioner Robinson and Mr. Tripp voting no. Mr. Stavros was absent.

Mr. Hosseini moved that the Board approve a 9% differential tuition increase with a 30% set aside for need-based aid for the University of South Florida. Mr. Kuntz seconded the motion. Mr. Beard asked what the difference is between the motion and the USF request of an 11% differential increase and a 40% set aside for need-based aid. Chair Colson explained that USF would net an increase of 6.6% after the set aside for need-based aid based on the USF request, and USF would net 6.3% after the set aside for net-based aid based on the motion. The motion failed on a vote of 6-10 with Mr. Beard, Ms. Frost, Ms. Parker, Mr. Perez, Commissioner Robinson, Mr. Rood, Mr. Temple, Mr. Tripp, Mr. Whatley, and Dr. Yost voting no. Mr. Stavros was absent.

Mr. Perez moved that the Board approve an 11% differential tuition increase with a 40% set aside for need-based aid for the University of South Florida. Mr. Whatley seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board next consider the request from Florida Gulf Coast University's request for a 14% differential tuition increase. Mr. Hosseini moved that the Board approve a 12% differential tuition increase for Florida Gulf Coast University. Mr. Kuntz seconded the motion. Mr. Rood asked what impact a 12% differential tuition increase would have on the reserves. Mr. Perez said that a 12% differential tuition increase would take Florida Gulf Coast University below the statutory minimum meaning that the university would need to make additional cuts to meet the required reserves. Ms. Parker asked how much differential tuition would need to be increased to keep the university above the statutory reserve minimum. President Bradshaw responded that a 14% differential tuition increase would get the university about \$500,000 to \$700,000 above the statutory minimum for reserves. Ms. Parker asked the effect of a 13% increase. President Bradshaw responded that every percentage decrease is a loss of \$300,000. Chair Colson called the question. The motion passed on a vote of 9-7 with Mr. Beard, Mr. Carter, Ms. Frost, Ms. Parker, Commissioner Robinson, Mr. Temple, and Mr. Tripp voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider the 15% differential tuition increase request from the University of North Florida. Mr. Kuntz moved that the Board approve a 12% differential tuition increase for the University of North Florida. Mr. Hosseini seconded the motion. Mr. Perez pointed out that the University of North Florida is also close to the required statutory reserve threshold. The motion failed on a vote of 6-10 with Mr. Beard, Mr. Carter, Ms. Parker, Mr. Perez, Commissioner Robinson, Mr. Rood, Mr. Temple, Mr. Tripp, Mr. Whatley, and Dr. Yost voting no. Mr. Stavros was absent.

Ms. Parker moved that the Board approve a 13% differential tuition increase for the University of North Florida. Mr. Perez seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider Florida Atlantic University's request for a 15% differential tuition increase. Ms. Frost moved that the Board approve a 15% differential tuition increase for Florida Atlantic University. Mr. Rood seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider the University of West Florida's request for a 15% differential tuition increase. Mr. Hosseini moved that the Board approve a 12% differential tuition increase for the University of West Florida. Mr. Kuntz seconded the motion. Mr. Perez pointed out that the University of West Florida is also close to the required reserves. The motion failed on a vote of 6-10 with Mr. Beard, Mr. Carter, Ms. Frost, Ms. Parker, Mr. Perez, Commissioner Robinson, Mr. Rood, Mr. Temple, Mr. Whatley, and Dr. Yost voting no. Mr. Stavros was absent.

Mr. Temple moved that the Board approve a 14% differential tuition increase for the University of West Florida. Mr. Perez seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider New College of Florida's request for a 15% differential tuition increase. Mr. Temple moved that the Board approve a 15% differential tuition increase for New College of Florida. Mr. Beard seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider the Florida International University's request for a 15% differential tuition increase. Mr. Temple moved that the

Board approve a 15% differential tuition increase for Florida International University. Ms. Frost seconded the motion. The motion passed on a vote of 10-6 with Mr. Hosseini, Mr. Carter, Mr. Kuntz, Ms. Parker, Commissioner Robinson, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider the Florida State University's request for a 15% differential tuition increase. Mr. Temple moved that the Board approve a 15% differential tuition increase for the Florida State University. Mr. Perez seconded the motion. The motion failed on a vote of 8-8 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Mr. Temple moved that the Board approve a 14% differential tuition increase for the Florida State University. Mr. Perez seconded the motion. The motion failed on a vote of 8-8 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Mr. Yost moved that the Board approve a 13% differential tuition increase for the Florida State University. Mr. Perez seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider Florida A&M University's request for a 15% differential tuition increase. Mr. Temple moved that the Board approve a 15% differential tuition increase for Florida A&M University. Ms. Parker seconded the motion. Ms. Parker explained that she seconded the motion because Florida A&M University has the highest percentage of students who have need-based aid, and the university will struggle this year with the special circumstances. Mr. Hosseini said that he believes that Florida A&M University should get a 12% tuition increase, but the Board needs to restrict the money to require the university to show how the money is used to improve graduation rates. Mr. Temple called the question. The motion failed on a vote of 8-8 with Mr. Colson, Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Members expressed concern about approving a differential tuition increase for Florida A&M University because 85% of their students graduate with debt and their graduation rate is so low. The university, however, needs the money because the institution is financially strapped. Mr. Temple moved that the Board approve a 14% differential tuition increase for Florida A&M University. The motion failed for lack of a second.

Mr. Beard moved that the Board approve a 12% differential tuition increase for Florida A&M University subject to Florida A&M University providing a detailed plan about the graduation rates, retention rates, and a financial analysis of student debt at the September Board meeting. Mr. Kuntz seconded the motion. The motion passed on a vote of 12-4 with Mr. Carter, Mr. Caruncho, Commissioner Robinson, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider the University of Central Florida's request for a 15% differential tuition increase. Mr. Perez moved that the Board approve a 15% differential tuition increase for the University of Central Florida. Mr. Temple seconded the motion. Mr. Caruncho explained that he would be voting in favor of the motion because UCF like FIU answered the call for access. Mr. Hosseini implored the Board to re-consider the votes on the research universities like USF which got an 11% increase, UF which got a 9% increase, and FSU which got a 13% increase. Mr. Perez pointed out that the Board approved the increase requested by both USF and UF. After discussion, the motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Ms. Parker asked for a clarification for the record about how many days the universities have to appeal. Chair Colson responded that the universities have five days to appeal.

12. Concluding Remarks and Adjournment

Chair Colson said that Board was to be commended for its work. He said that he once read a book by C. P. Snow called *The Master* about the selection of a head master at one of the colleges at Oxford. One of the themes of the book was that the debate and the process are as important often as the outcome. Chair Colson said that the debate over the past three days is to be commended.

Having no further business, the meeting was adjourned at 4:11 p.m., June 21, 2012.

Dean Colson, Chair

Monoka Venters, Corporate Secretary