



STATE
UNIVERSITY
SYSTEM
of FLORIDA
Board of Governors

AGENDA

Cohen Center Ballroom
Florida Gulf Coast University
10501 FGCU Boulevard South
Ft. Myers, Florida 33965
September 13, 2012
Upon Adjournment of Previous Meetings

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- 12. **Trustee Nominating and Development Committee Report:**
Governor Mori Hosseini

 - 13. **Select Committee on Florida Polytechnic Report:**
Governor Mori Hosseini

 - 14. **Audit and Compliance Committee Report:**
Governor Ava Parker

 - 15. **Concluding Remarks and Adjournment:** *Chair Dean Colson*

(N.B.: As to any item identified as a "Consent" item, any Board member may request that such an item be removed from the consent agenda for individual consideration.)

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STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012

SUBJECT: Chair's Report to the Board of Governors

PROPOSED BOARD ACTION

For Information Only

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Not Applicable

BACKGROUND INFORMATION

The Chair, Dean Colson, will convene the meeting with opening remarks.

Supporting Documentation Included: None

Facilitators/Presenters: Chair Dean Colson

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**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012**

SUBJECT: Approval of Minutes of Meetings held June 8, 2012; June 21, 2012; and July 12, 2012

PROPOSED BOARD ACTION

Approval of Minutes of the meeting held on June 8, 2012, via telephone conference call; Minutes of the meeting held on June 21, 2012, at the University of Central Florida, Orlando; and Minutes of the meeting held on July 12, 2012, via telephone conference call.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Not applicable

BACKGROUND INFORMATION

Board members will review and approve the Minutes of the meeting held on June 8, 2012, via telephone conference call; Minutes of the meeting held on June 21, 2012, at the University of Central Florida, Orlando; and Minutes of the meeting held on July 12, 2012, via telephone conference call.

Supporting Documentation Included: Minutes: June 8, 2012; June 21, 2012; July 12, 2012

Facilitators/Presenters: Chair Dean Colson

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STATE UNIVERSITY SYSTEM OF FLORIDA
BY TELEPHONE CONFERENCE CALL
TALLAHASSEE, FLORIDA
JUNE 8, 2012

*Video or audio archives of the meetings of the Board of Governors
and its Committees are accessible at <http://www.flbog.edu/>.*

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MINUTES
BOARD OF GOVERNORS
STATE UNIVERSITY SYSTEM OF FLORIDA
BY TELEPHONE CONFERENCE CALL
TALLAHASSEE, FLORIDA
JUNE 8, 2012

The Chair, Dean Colson, convened the meeting of the Board of Governors, State University System of Florida by telephone conference call from Tallahassee at 11:33 a.m., with the following members present: Vice Chair Mori Hosseini, Dick Beard, Matthew Carter, Joseph Caruncho, Pat Frost, Ava Parker, Tico Perez, Gus Stavros, Norman Tripp, Cortez Whatley, and Dr. Rick Yost.

1. Call to Order

Chair Colson welcomed the new student member Cortez Whatley to his first Board of Governors meeting. Chair Colson thanked members for participating in the conference call and asked Mr. Hosseini to report out from the Select Committee on Florida Polytechnic University.

2. Report, Select Committee on Florida Polytechnic University

Mr. Hosseini thanked fellow committee members Dick Beard and Norman Tripp for the work on the Committee. The following USF representatives were on the call: Chair John Ramil, Trustee Stephanie Goforth, Trustee Brian Lamb, Trustee Stephen Mitchell, and Trustee Byron Shinn. Mr. Hosseini thanked Trustee Lamb for being a great partner in moving the process forward and Trustee Mitchell for his help with the real estate transaction.

Mr. Hosseini reported that the Select Committee held a very productive meeting on May 23, 2012. That meeting was the first meeting of the Select Committee after Governor Scott signed Senate Bill 1994 immediately establishing Florida Polytechnic University as part of the State University System of Florida. Representatives from USF and UF were at the meeting. The Select Committee pledged to ensure a smooth transition by not only monitoring USF's teach-out at Lakeland but also by undertaking the task of getting the new university off the ground.

During the May 23rd meeting, the Select Committee heard an overview of the legislation creating Florida Polytechnic. This law requires the transfer of all property. Mr. Hosseini reported a concern because the transfer of the land on which the building is being built had not been completed and asked Trustee Mitchell to update the Board at the end of the Select Committee report.

These transfers require that a Board of Trustees be in place at Florida Polytechnic and that establishing a Board of Trustees for the Polytechnic is one of the highest priorities of the Trustee Nominating and Development Committee. He further reported that the Board of Governors received more than 50 applications for its five vacancies. He reported the Trustee Nominating and Development Committee would bring names of the finalists for those five vacancies to the Board of Governors meeting on June 21st provided that the applicants are qualified and willing to give the time needed to establish the university.

The Select Committee also heard an update about the transition plans for the students, faculty, and staff at USF Poly. USF will submit a teach-out plan to SACS in June. USF expects to remain in Lakeland on the Polk State College campus until the summer of 2015 to allow current students to complete their degrees. The Select Committee asked the Board office to provide an estimated timeline for how long it will take Florida Polytechnic to achieve SACS accreditation.

The Select Committee received reports on financial issues from the Board staff and USF staff. The Select Committee asked USF to provide information by June 21st regarding the following three items: (1) a budget for the teach-out that includes details of funding sources and an accounting of all carry forward funds, (2) the budget for the construction of the new campus going forward with details of funding sources, and (3) recommendations for how to complete the project on budget and on time.

Mr. Hosseini reported that the Select Committee recognized that there were several time-critical issues that needed to be addressed to keep the transition moving forward – issues that must be addressed before the Florida Poly Board of Trustees could be put in place. The result of the conversation about time-critical issues was a series of six recommendations for the full Board. These issues are of such a timely nature that the full Board could not wait until the June Board meeting to take action. Board members have been provided with the recommendations of the Select Committee.

Mr. Hosseini moved that the Board adopt the following six motions:

- (1) Student fees paid by students enrolled at USF Polytechnic for activities, services, and other uses specific to that campus shall be deposited into a segregated account at USF and shall be expended for the benefit of the students who are enrolled at USF by June 1, 2012, and are subject to the teach-out requirements of USF for former USF Polytechnic students seeking to complete their degree with USF.
- (2) The University of South Florida will give notice of intent to Blue Sky West that USF Polytechnic will not renew the lease that will expire on July 30, 2012.
- (3) The University of South Florida, from all sources formerly available for USF Polytechnic, should continue to pay the monthly lease payments associated with all existing leases, except the Blue Sky West lease, held on behalf of and

for the benefit of the former USF Polytechnic. USF will provide a full and complete list of expenditures related to these leases to the new Florida Polytechnic University Board once it is in place in compliance with SB 1994, Section 2.

- (4) The University of South Florida (USF) shall continue to provide administrative support services to include payroll, accounting, and any other mutually agreed upon services, to the Florida Industrial and Phosphate Research Institute (FIPR) and receive reasonable compensation (cost reimbursement) for them as negotiated between USF and FIPR and until such time as the Florida Polytechnic University Board of Trustees can reasonably assume responsibility for providing those services.
- (5) Until such time as the Florida Polytechnic University Board of Trustees can reasonably assume responsibility for oversight of the construction of the Science, Innovation, and Technology building on the new campus, the University of South Florida shall provide oversight (including extension of the current owner's agent for six months) for the project from the funds appropriated for the project; except that any change orders, scheduling changes, contracts, or contract renewals or extensions shall be submitted to the Chancellor for approval.
- (6) For all motions that resulted in recommendations today to the full Board except for the motion related to student fees, we place a reasonable time limitation on USF's responsibility and performance to continue with the actions we are recommending. A reasonable time period is up to three months from the time the Florida Polytechnic University Trustees are appointed by the Board and the Governor, with the recognition that all items can be revisited, as necessary.

Mr. Beard seconded the motion. Mr. Whatley asked about the segregated account for student fees and who would be expending the funds. Chancellor Brogan reported that USF has the account and will be expending the funds for the teach-out activities for students who paid those fees. USF confirmed that report. Board members voted on the motion, and it carried unanimously.

USF Trustee Mitchell addressed Mr. Hosseini's concerns about the transfer of the property for the Florida Polytechnic University campus. Mr. Mitchell reported that the land donation was agreed to with the Williams Company in 2007. The agreement included a reverter clause in the event certain conditions were not met; however, those conditions were met, and the reverter was released. Mr. Mitchell further reported that the Williams requested that the reverter be reinstated when USF began negotiating the transfer of the land to Florida Polytechnic. The requested reverter would provide that title to the property would be returned to the Williams Company in the event that the property ceases to be used exclusively as a state university. Mr. Mitchell reported that the Williams Company is willing to sign the agreement because the terms of the

reverter have been included and the only remaining approval is from the Board of Governors.

Mr. Hosseini said that the state does not want to spend \$100,000,000 for the property if the reverter clause remains in place because the state may decide that it wants to put state offices on this property. Mr. Mitchell offered to send the agreement to Mr. Hosseini for review. Mr. Hosseini asked the Board's general counsel Vikki Shirley to review the agreement and stated that he would ask the Board at the June 21st meeting to stop construction if the reverter clause remains in place. Chair Colson said that the Board will be prepared if needed to make a decision on June 21st.

3. Concluding Remarks and Adjournment

Chair Colson reported that the Board's next in-person meeting will be held from June 19th through June 21st at the University of Central Florida. Having no further business, the meeting was adjourned at 12:13 p.m., June 8, 2012.

Dean Colson, Chair

Monoka Venters,
Corporate Secretary

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 STATE UNIVERSITY SYSTEM OF FLORIDA
 UNIVERSITY OF CENTRAL FLORIDA
 LIVE OAK CENTER
 FERRELL COMMONS
 ORLANDO, FLORIDA
 JUNE 21, 2012

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 and its Committees are accessible at <http://www.flbog.edu/>.*

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**MEETING MINUTES
BOARD OF GOVERNORS
STATE UNIVERSITY SYSTEM OF FLORIDA**

UNIVERSITY OF CENTRAL FLORIDA
LIVE OAK CENTER
FERRELL COMMONS
ORLANDO, FLORIDA
JUNE 21, 2012

Chair Dean Colson convened the meeting at 12:55 p.m., with the following members present: Vice Chair Mori Hosseini, Dick Beard, Matthew Carter, Joseph Caruncho, Pat Frost (participating by telephone), Tom Kuntz, Ava Parker, Tico Perez, John D. Rood, John Temple, Norman Tripp, Elizabeth Webster, Cortez Whatley, and Dr. Rick Yost. Commissioner Gerard Robinson joined the meeting during the Budget and Finance Committee report out and participated in the meeting by telephone.

1. Chair's Report

Chair Colson thanked President Hitt and the University of Central Florida for the great hospitality over the last three days. He recognized and introduced new Board members Cortez Whatley and Elizabeth Webster.

Chair Colson thanked the committees for the work over the last two days, especially Mr. Rood for the work of the Strategic Planning Committee with the annual work plans.

Chair Colson reported on the work several groups appointed by the Board: (1) the SUS Facilities Task Force, (2) the Online University Study, and (3) the Commission on Florida Higher Education Access and Degree Attainment. The Commission was appointed on May 16th to focus on the statewide need for future baccalaureate degrees. The Commission is being chaired by Ava Parker and includes Kathleen Shanahan, the Chair of the State Board of Education; Rep. Bill Proctor who is also Chancellor of Flagler College; Marshall Criser, III, the vice chair of the University of Florida Board of Trustees and the co-chair of the Higher Education Coordinating Council; Susan Pareigis, President of the Council of 100; Tom Kuntz and Chair Colson.

Chair Colson recognized Dale Brill, president of the Florida Chamber Foundation and Chair of Governor Scott's Blue Ribbon Task Force; Representative Marlene O'Toole, Chair of the House Higher Education Appropriations Subcommittee; and Allyce Heflin, Budget Chief for the House Higher Education Appropriations Subcommittee. Chair Colson recognized Representative Bill Proctor and presented him with the resolution approved by the Board on March 21, 2012.

Chair Colson introduced resolutions recognizing former Board member Frank Martin and current Board member Dr. Rick Yost who is attending his last meeting. Mr. Tripp moved that the Board approve the resolutions. Mr. Perez seconded the motion. All of the members concurred in the motion. Incoming faculty representative Dr. Manoj Chopra also presented Dr. Yost with a resolution from the Advisory Council of Faculty Senates. Chair Colson also asked for a motion recognizing former Board member Chris Corr. Mr. Rood moved that the Board approve the resolution for Mr. Corr. Mr. Kuntz seconded the motion, and the motion passed unanimously. The Board recognized former Board member Michael Long via a resolution presented on June 20th during the Strategic Planning Committee. Mr. Kuntz moved that the Board approve the resolution for Mr. Long. Dr. Yost seconded the motion, and all members concurred. The Board on June 20th also recognized the efforts of Board member Gus Stavros on behalf of the University of South Florida St. Petersburg. Mr. Beard moved that the Board approve the resolution for Mr. Stavros. Mr. Carter seconded the motion, and all members concurred. The resolutions are attached to the minutes in the appendices.

2. Approval of Minutes of the Board of Governors Retreat held March 20-21, 2012; Minutes of the Meeting of the Board of Governors held March 22, 2012; and Minutes of the Meeting of the Board of Governors held April 17, 2012

Mr. Hosseini moved that the Board approve the Minutes of the Retreat held March 20-21, 2012, as presented. Mr. Temple seconded the motion, and members of the Board concurred. Mr. Hosseini moved that the Board approve the Minutes of the Meeting held March 22, 2012, as presented. Mr. Kuntz seconded the motion, and members of the Board concurred. Dr. Yost moved that the Board approve the Minutes of the Meeting held April 17, 2012, as presented. Mr. Caruncho seconded the motion, and members of the Board concurred.

3. Chancellor's Report

Chancellor Brogan thanked President Hitt and his staff from UCF for helping to make the meeting come off so smoothly. He thanked the universities for the work plans and presentations which were extremely well done. Chancellor Brogan thanked Chair Brill for inviting him to present at the Blue Ribbon Task Force on behalf of the System and the Higher Education Coordinating Council.

4. Board Operating Procedures

Chair Colson recognized the Board's General Counsel Vikki Shirley to present the Board Operating Procedures. Ms. Shirley explained that the Board had adopted a minimum compendium of procedures in October 2003 addressing primarily elections and committees. The Board now needs a more robust set of operating procedures to

codify existing practices and to be consistent with the state's open meetings requirements.

Mr. Kuntz moved that the Board approve the Operating Procedures as presented. Mr. Caruncho seconded the motion, and members of the Board concurred unanimously.

5. Strategic Planning Committee Report

Chair Colson recognized Mr. Rood for the report from the Strategic Planning Committee. Mr. Rood reported that the Committee spent time over the past two days hearing presentations of the 2012-13 University Work Plans. The action taken by the Committee related only to the current year of the work plans. The Committee agreed to discuss the future years of the work plans at the September Board meeting.

A. 2012-13 University Work Plans

For all universities other than FAMU, Mr. Rood moved that with the exception of the 2012-13 tuition differential request and Capital Improvement Fee request that the Board approve that portion of the university work plan associated with the 2012-13 academic year. For FAMU, Mr. Rood moved that with the exception of the 2012-13 tuition differential request and Capital Improvement Fee request that the Board approve that portion of the university work plan associated with the 2012-13 academic year but the university work plan is accepted contingent upon the university's agreement to provide additional information on its graduation/retention improvement plan and an analysis of financial aid/student debt at the September Board meeting. Mr. Hosseini seconded the motion, and the motion passed unanimously.

Chancellor Brogan noted that the work plans are living documents and asked Board members to let staff know if additional information would be useful. Chair Colson requested that the work plans track the following: (1) student-faculty ratio, (2) average class size, and (3) how many students are being taught by tenured faculty, tenure-track faculty, and non-tenure-track faculty (full time instructors and adjuncts). Mr. Carter requested that the Board track students who graduate but take longer than six years to graduate. Mr. Perez requested that the Board track in-state transfer students from one SUS institution to another SUS institution.

6. Academic and Student Affairs Committee Report

Chair Colson recognized Mr. Tripp for the report from the Academic and Student Affairs Committee.

Mr. Tripp moved that the Board approve the following:

- A. Ph.D. in Hospitality Management, CIP 52.0901, University of Central Florida

- B. Ph.D. in Applied Behavior Analysis, CIP 42.2814, University of South Florida
- C. Consolidation of Graduate Education Programs into Curriculum and Instruction, CIP 13.0301, Florida State University
- D. Request for Exception to 120 Credit Hours to Degree, Bachelor of Music Education, CIP Code 13.1312, Florida Gulf Coast University
- E. Request for Limited Access Status, Bachelor of Music Education, CIP Code 13.1312, Florida Gulf Coast University
- F. Request for Exception to 120 Credit Hours to Degree, B.S. in Biology - Medical Sciences Track, CIP Code 26.0101, University of North Florida
- G. Request for Exception Limited Access Status, B.S. in Biology - Medical Sciences Track, CIP Code 26.0101, University of North Florida
- H. Request for Limited Access Status, B.S. in Global Business, CIP Code 52.1101, University of South Florida - St. Petersburg
- I. Termination of Academic Infrastructure Support Organization Status for the Florida Center for Library Automation (FCLA)
- J. Factors for Technology Performance Funding Pilot

Mr. Rood seconded the motion, and members of the Board concurred unanimously.

7. Audit and Compliance Committee Report

Chair Colson recognized Ms. Parker for a report from the Audit and Compliance Committee. Ms. Parker reported that the Audit and Compliance Committee received an update from FAMU regarding their actions on the whistleblower complaint. Ms. Parker also reported that the Board's Inspector General and Director of Compliance Derry Harper provided the Committee with an overview of his unit's activities.

- A. Annual Charters Revisions
 - i. Audit and Compliance Committee Charter

Ms. Parker moved that the Board approve the amendments to the Audit and Compliance Committee Charter. Mr. Hosseini seconded the motion, the members of the Board concurred.

8. Facilities Committee Report

Chair Colson recognized Mr. Beard for a report from the Facilities Committee.

- A. Resolution of the Board of Governors Authorizing the Issuance Of Debt by the Florida Atlantic University Financing Corporation to Finance the Construction of a Student Residence Facility on the Boca Raton Campus of Florida Atlantic University

Mr. Beard moved that the Board adopt the resolution authorizing the Division of Bond Finance of the State Board of Administration of Florida to issue debt on behalf of the Florida Atlantic University to finance the construction of a student residence hall on the Boca Raton campus. Mr. Temple seconded the motion, and the members concurred.

- B. Resolution of the Board of Governors Requesting the Division of Bond Finance of the State Board of Administration to issue Revenue Bonds on behalf of the University of Florida to Finance the Expansion of the J. Wayne Reitz Union on the Main Campus of the University of Florida

Mr. Beard moved that the Board adopt the resolution authorizing the Division of Bond Finance of the State Board of Administration of Florida to issue revenue bonds on behalf of the University of Florida to finance the expansion of the J. Wayne Reitz Union on the main campus. Mr. Kuntz seconded the motion, and the members concurred.

- C. Resolution of the Board of Governors Authorizing the Issuance of Bonds by the FSU Financial Assistance, Inc. to Finance the Construction of a Multi-Purpose Indoor Athletic Facility and Related Improvements on the Main Campus of Florida State University

Mr. Beard moved that the Board adopt the resolution authorizing the issuance of bonds by the FSU Financial Assistance, Inc. to finance the construction of a multi-purpose indoor athletic facility and related improvements on the main campus. Mr. Carter seconded the motion, and the members concurred.

- D. Amendment to the Agreement between the City of Tallahassee, Leon County, Florida, Florida State University and the Board of Governors related to the Tallahassee-Leon County Civic Center Authority

Mr. Beard moved that the Board approve the amendment to the agreement between the City of Tallahassee, Leon County, Florida, Florida State University and the Board of Governors related to the Tallahassee-Leon County Civic Center Authority. Mr. Caruncho seconded the motion. Mr. Kuntz abstained from the vote because the debt is being financed by SunTrust, and Mr. Kuntz is the Chairman, President, and Chief Executive Officer of Sun Trust Bank Florida. Mr. Kuntz will be filing a Memorandum of Voting Conflict for State Officers with the Corporate Secretary within 15 days. A copy of the Memorandum of Voting Conflict filed by Mr. Kuntz on July 6, 2012, is attached to the minutes. The members of the Board concurred, with Mr. Kuntz abstaining.

9. Trustee Nominating and Development Committee Report

Chair Colson recognized Mr. Hosseini to report from the Trustee Nominating and Development Committee.

A. Appointment of University Trustee, Florida A&M University

Mr. Hosseini moved that Board appoint Mr. Cleve Warren to fill the vacancy on the Florida A&M University Board of Trustees for a term ending on January 6, 2016, subject to orientation. Ms. Parker seconded the motion, and the members concurred.

B. Appointment of University Trustee, New College of Florida

Mr. Hosseini moved that Board appoint Mr. George Skestos to fill the vacancy on the New College of Florida Board of Trustees for a term ending on January 6, 2013, subject to orientation. Mr. Kuntz seconded the motion, and the members concurred.

10. Select Committee on Florida Polytechnic University Report

Chair Colson recognized Mr. Hosseini to report on the Select Committee on Florida Polytechnic University. Mr. Hosseini reported that the reverter clause discussed during the June 8 conference call meeting, which had been requested by the Williams Company, has been removed. Mr. Hosseini thanked Charlie Gray and Gray Robinson for the successful negotiations.

11. Budget and Finance Committee Report

Chair Colson recognized Mr. Perez for the report from the Budget and Finance Committee.

- A. Final Approval, Amend Board Regulations
- i. Regulation 7.003 Fees, Fines, & Penalties
 - ii. Regulation 7.002 Tuition and Fee Assessment, Collection, Accounting, and Remittance

Mr. Perez moved that the Board approve final amendments to Board of Governors Regulation 7.003 Fees, Fines, & Penalties and Regulation 7.002 Tuition and Fee Assessment, Collection, Accounting, and Remittance. Mr. Perez reported that these amendments were approved for notice on April 17. The regulations were noticed, and the Board received no comments. Mr. Rood seconded the motion, and the members concurred unanimously.

B. 2012 Capital Improvement Fee Increases

Mr. Perez moved that the Board approve the university requests for 2012 capital improvement fee increases as requested by the universities. Mr. Perez reported that

FSU did not request an increase to the capital improvement fee, New College of Florida requested an increase of \$1.38 per credit hour, and the other nine universities requested an increase of \$2.00 per credit hour. Mr. Temple seconded the motion.

Members of the Board discussed the requests for capital improvement fee increases. Some members felt that the Board should vote no on the fee requests because the time is not right given the current economic trends. These members felt that the Board should not be breaking the backs of students when things are tough. Other members felt the Board should support this motion because the students approved the fees as an investment in the future; moreover, the fees will yield the proper return on investment. These members pointed out that a \$2.00 per credit hour increase translates to \$60.00 fee per year. Some members pointed out that the Board had included an increase in the capital improvement fee as a legislative priority for several years. Some members felt that a compromise of raising the capital improvement fee increase of \$1.00 per credit hour should be considered.

Governor Temple called the question. The motion passed 11-4 with Mr. Carter, Mr. Hosseini, Mr. Kuntz, and Ms. Webster voting no. Commissioner Robinson and Mr. Stavros were absent during the vote.

C. 2012 Tuition Differential Fee Proposals

Mr. Perez reported that the Budget and Finance Committee approved the 2012 tuition differential fee increases as requested by each university. Mr. Perez reported that the University of Florida requested a 9% increase, the University of South Florida requested an 11% increase, Florida Gulf Coast University requested a 14% increase, and the remaining eight universities requested a 15% increase.

Chair Colson said that the Board would have a general discussion of differential tuition before taking up the motion from the Budget and Finance Committee. Members of the Board had a broad-ranging discussion of differential tuition during which members pointed out that the Board is presented with a decision about what the universities should look like and how the universities should be funded in the future – whether from the Legislature or from tuition. The decision will be a balance of what the state should pay and what families should pay.

Discussion included the feeling that the students, the parents, the Trustees, and the university presidents all want a quality higher education system. If the Board does not increase differential tuition which is directed to quality education and need-based aid, then the Board is not working toward quality education. Some members stressed the need to trust the difficult decisions that the Board of Trustees made to increase tuition to support the universities.

Members also discussed the responsibility of the Board in supporting a successful System. Some members pointed out that the success of the System is not sustainable if funding continues to be cut. The members worried that our quality metrics are beginning to level off or to decline. To continue to increase our quality, these members felt that the Board needs to approve the differential tuition requests and urged members to ask whether the burden on the students is worth achieving the System goal of providing a quality education in an efficient system.

Some members reported being comfortable conceptually with moving toward having families becoming more responsible for the cost of higher education based upon the Board's desire for increasing quality. Members discussed the performance of the universities on key performance indicators. These members stressed the low cost of tuition in Florida as compared to other states and suggested looking at what the student is paying. Members reported that an independent ranking confirms that we are meeting Governor Scott's goal of being ranked number one in affordability. Members reported that students with family incomes under \$60,000 are not paying a substantial amount toward tuition and fees. Some members reported support for differential tuition because 30% goes to need-based aid and 70% goes into the classroom. Some members were concerned about the issue of student loan debt.

Some members stressed the need to develop a more sustainable funding model. Some members questioned why the Board should raise differential tuition when elected officials decided that now is not the time to raise base tuition. Other members pointed out that the Legislature approved the budget assuming a 15% differential tuition increase. Some members suggested that the cuts that the System has faced during the last five years have shifted the responsibility for these decisions to the Board of Governors. Some members reported being uncomfortable with continuing to ask the universities to do less with less and pointed out that the universities lost \$300,000,000 during the 2012 Session.

Some members pointed out that considering these requests for increases in tuition requires a different analysis in a year when the universities have level funding than in a year like 2012 when the universities sustained a substantial cut. In a year when there is level funding, these members felt that the Board could be tougher in considering these requests than in a year when the universities sustained substantial cuts.

After the general discussion of differential tuition increases, Mr. Perez presented the University of Central Florida's request for a 15% differential tuition increase. Mr. Perez reported that the 15% increase was approved by the University of Central Florida's Board of Trustees with one dissenting vote. Mr. Perez reported that the student representative voted in favor of the 15% increase.

On behalf of the Budget and Finance Committee, Mr. Perez moved that the Board approve a 15% differential tuition increase for the University of Central Florida. Mr. Temple seconded the motion. The motion failed on a vote of 8-8 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Mr. Hosseini moved that the Board approve a 9% differential tuition increase for the University of Central Florida. Mr. Kuntz seconded the motion. Mr. Hosseini said that he was looking at the parents who have faced tuition increases in times of economic uncertainty. He said that he believed that the bigger universities could sustain smaller increases. Mr. Rood asked what the dollar increase is for a 9% increase. For 30 credit hours, an increase of 9% would be an increase of \$346 per year. Mr. Tripp called the question. The motion failed on a vote of 6-10 with Mr. Beard, Ms. Frost, Ms. Parker, Mr. Perez, Commissioner Robinson, Mr. Rood, Mr. Temple, Mr. Tripp, Mr. Whatley, and Dr. Yost voting no. Mr. Stavros was absent.

Mr. Perez moved that the Board approve a 13.5% differential tuition increase for the University of Central Florida. Mr. Temple seconded the motion. Mr. Whatley encouraged the Board to trust the Board of Trustees from each institution because the Boards of Trustees have the best knowledge of the needs of the institution. Ms. Parker pointed out that the question for her is about how long it should take the System to get to the national median of tuition based on the economy. Mr. Caruncho said that different institutions have different missions, and some like UCF and FIU answer the call for access. Mr. Perez explained that UCF would net about 10% after setting aside its need-based aid. The motion failed on a vote of 7-9 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Rood, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Mr. Perez moved that the Board approve a 12% differential tuition increase for the University of Central Florida. Mr. Yost seconded the motion. The motion failed on a vote of 5-11 with Mr. Hosseini, Mr. Beard, Mr. Carter, Ms. Frost, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Rood, Mr. Temple, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

After a brief recess, Chair Colson suggested that the Board needed to discuss whether a consensus can be reached on an increase. Members suggested a metric-based approach to compare each university. One suggested metric was funding per FTE. Another suggested metric was improvement on the 29 metrics included in the annual work plans that the Board has considered over the last three days.

Mr. Hosseini pointed out that smaller universities need to build reserves, so he would like to propose that the smaller universities (NCF, UWF, FAMU, UNF, and FGCU)

receive a 12% increase while the larger universities (UF, USF, UCF, FSU, FIU, and FAU) receive a 9% increase.

Mr. Perez suggested that the Board hear each university individually as Chair Colson suggested during the Budget and Finance Committee meeting. Chair Colson suggested that the Board consider the University of Florida's request.

Mr. Kuntz moved that the Board approve a 9% differential tuition increase for the University of Florida. Mr. Temple seconded the motion. The motion passed on a vote of 14-2 with Commissioner Robinson and Mr. Tripp voting no. Mr. Stavros was absent.

Mr. Hosseini moved that the Board approve a 9% differential tuition increase with a 30% set aside for need-based aid for the University of South Florida. Mr. Kuntz seconded the motion. Mr. Beard asked what the difference is between the motion and the USF request of an 11% differential increase and a 40% set aside for need-based aid. Chair Colson explained that USF would net an increase of 6.6% after the set aside for need-based aid based on the USF request, and USF would net 6.3% after the set aside for net-based aid based on the motion. The motion failed on a vote of 6-10 with Mr. Beard, Ms. Frost, Ms. Parker, Mr. Perez, Commissioner Robinson, Mr. Rood, Mr. Temple, Mr. Tripp, Mr. Whatley, and Dr. Yost voting no. Mr. Stavros was absent.

Mr. Perez moved that the Board approve an 11% differential tuition increase with a 40% set aside for need-based aid for the University of South Florida. Mr. Whatley seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board next consider the request from Florida Gulf Coast University's request for a 14% differential tuition increase. Mr. Hosseini moved that the Board approve a 12% differential tuition increase for Florida Gulf Coast University. Mr. Kuntz seconded the motion. Mr. Rood asked what impact a 12% differential tuition increase would have on the reserves. Mr. Perez said that a 12% differential tuition increase would take Florida Gulf Coast University below the statutory minimum meaning that the university would need to make additional cuts to meet the required reserves. Ms. Parker asked how much differential tuition would need to be increased to keep the university above the statutory reserve minimum. President Bradshaw responded that a 14% differential tuition increase would get the university about \$500,000 to \$700,000 above the statutory minimum for reserves. Ms. Parker asked the effect of a 13% increase. President Bradshaw responded that every percentage decrease is a loss of \$300,000. Chair Colson called the question. The motion passed on a vote of 9-7 with Mr. Beard, Mr. Carter, Ms. Frost, Ms. Parker, Commissioner Robinson, Mr. Temple, and Mr. Tripp voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider the 15% differential tuition increase request from the University of North Florida. Mr. Kuntz moved that the Board approve a 12% differential tuition increase for the University of North Florida. Mr. Hosseini seconded the motion. Mr. Perez pointed out that the University of North Florida is also close to the required statutory reserve threshold. The motion failed on a vote of 6-10 with Mr. Beard, Mr. Carter, Ms. Parker, Mr. Perez, Commissioner Robinson, Mr. Rood, Mr. Temple, Mr. Tripp, Mr. Whatley, and Dr. Yost voting no. Mr. Stavros was absent.

Ms. Parker moved that the Board approve a 13% differential tuition increase for the University of North Florida. Mr. Perez seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider Florida Atlantic University's request for a 15% differential tuition increase. Ms. Frost moved that the Board approve a 15% differential tuition increase for Florida Atlantic University. Mr. Rood seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider the University of West Florida's request for a 15% differential tuition increase. Mr. Hosseini moved that the Board approve a 12% differential tuition increase for the University of West Florida. Mr. Kuntz seconded the motion. Mr. Perez pointed out that the University of West Florida is also close to the required reserves. The motion failed on a vote of 6-10 with Mr. Beard, Mr. Carter, Ms. Frost, Ms. Parker, Mr. Perez, Commissioner Robinson, Mr. Rood, Mr. Temple, Mr. Whatley, and Dr. Yost voting no. Mr. Stavros was absent.

Mr. Temple moved that the Board approve a 14% differential tuition increase for the University of West Florida. Mr. Perez seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider New College of Florida's request for a 15% differential tuition increase. Mr. Temple moved that the Board approve a 15% differential tuition increase for New College of Florida. Mr. Beard seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider the Florida International University's request for a 15% differential tuition increase. Mr. Temple moved that the

Board approve a 15% differential tuition increase for Florida International University. Ms. Frost seconded the motion. The motion passed on a vote of 10-6 with Mr. Hosseini, Mr. Carter, Mr. Kuntz, Ms. Parker, Commissioner Robinson, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider the Florida State University's request for a 15% differential tuition increase. Mr. Temple moved that the Board approve a 15% differential tuition increase for the Florida State University. Mr. Perez seconded the motion. The motion failed on a vote of 8-8 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Mr. Temple moved that the Board approve a 14% differential tuition increase for the Florida State University. Mr. Perez seconded the motion. The motion failed on a vote of 8-8 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Mr. Yost moved that the Board approve a 13% differential tuition increase for the Florida State University. Mr. Perez seconded the motion. The motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Ms. Parker, Commissioner Robinson, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider Florida A&M University's request for a 15% differential tuition increase. Mr. Temple moved that the Board approve a 15% differential tuition increase for Florida A&M University. Ms. Parker seconded the motion. Ms. Parker explained that she seconded the motion because Florida A&M University has the highest percentage of students who have need-based aid, and the university will struggle this year with the special circumstances. Mr. Hosseini said that he believes that Florida A&M University should get a 12% tuition increase, but the Board needs to restrict the money to require the university to show how the money is used to improve graduation rates. Mr. Temple called the question. The motion failed on a vote of 8-8 with Mr. Colson, Mr. Hosseini, Mr. Carter, Mr. Caruncho, Mr. Kuntz, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Members expressed concern about approving a differential tuition increase for Florida A&M University because 85% of their students graduate with debt and their graduation rate is so low. The university, however, needs the money because the institution is financially strapped. Mr. Temple moved that the Board approve a 14% differential tuition increase for Florida A&M University. The motion failed for lack of a second.

Mr. Beard moved that the Board approve a 12% differential tuition increase for Florida A&M University subject to Florida A&M University providing a detailed plan about the graduation rates, retention rates, and a financial analysis of student debt at the September Board meeting. Mr. Kuntz seconded the motion. The motion passed on a vote of 12-4 with Mr. Carter, Mr. Caruncho, Commissioner Robinson, and Ms. Webster voting no. Mr. Stavros was absent.

Chair Colson recommended that the Board consider the University of Central Florida's request for a 15% differential tuition increase. Mr. Perez moved that the Board approve a 15% differential tuition increase for the University of Central Florida. Mr. Temple seconded the motion. Mr. Caruncho explained that he would be voting in favor of the motion because UCF like FIU answered the call for access. Mr. Hosseini implored the Board to re-consider the votes on the research universities like USF which got an 11% increase, UF which got a 9% increase, and FSU which got a 13% increase. Mr. Perez pointed out that the Board approved the increase requested by both USF and UF. After discussion, the motion passed on a vote of 9-7 with Mr. Hosseini, Mr. Carter, Mr. Kuntz, Ms. Parker, Commissioner Robinson, Mr. Tripp, and Ms. Webster voting no. Mr. Stavros was absent.

Ms. Parker asked for a clarification for the record about how many days the universities have to appeal. Chair Colson responded that the universities have five days to appeal.

12. Concluding Remarks and Adjournment

Chair Colson said that Board was to be commended for its work. He said that he once read a book by C. P. Snow called *The Master* about the selection of a head master at one of the colleges at Oxford. One of the themes of the book was that the debate and the process are as important often as the outcome. Chair Colson said that the debate over the past three days is to be commended.

Having no further business, the meeting was adjourned at 4:11 p.m., June 21, 2012.

Dean Colson, Chair

Monoka Venters, Corporate Secretary

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INDEX OF MINUTES
BOARD OF GOVERNORS
STATE UNIVERSITY SYSTEM OF FLORIDA
BY TELEPHONE CONFERENCE CALL
TALLAHASSEE, FLORIDA
JULY 12, 2012

*Video or audio archives of the meetings of the Board of Governors
and its Committees are accessible at <http://www.flbog.edu/>.*

<u>ITEM</u>	<u>PAGE</u>
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3. Concluding Remarks and Adjournment	1

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MINUTES
BOARD OF GOVERNORS
STATE UNIVERSITY SYSTEM OF FLORIDA
BY TELEPHONE CONFERENCE CALL
TALLAHASSEE, FLORIDA
JULY 12, 2012

The Chair, Dean Colson, convened the meeting of the Board of Governors, State University System of Florida by telephone conference call from Tallahassee at 9:58 a.m., with the following members present: Vice Chair Mori Hosseini, Dick Beard, Matthew Carter, Joseph Caruncho, Tom Kuntz, Ava Parker, Gus Stavros, John Temple, Norman Tripp, Elizabeth Webster, and Dr. Rick Yost.

1. Call to Order

Chair Colson thanked members for participating in the conference call and said that the Board only has one action item – Trustee appointments for Florida Polytechnic University. Chair Colson asked Mr. Hosseini to report out from the Trustee Nominating and Development Committee.

2. Appointment of University Trustees: Florida Polytechnic University

Mr. Hosseini reported that the full Board had participated in the conference call meeting of the Trustee Nominating and Development Committee immediately preceding the full Board meeting, so he would not repeat the information about the interview process and recommended appointments. Mr. Hosseini moved that the Board of Governors appoint the following to the Florida Polytechnic Board of Trustees:

- (a) Sandra Green Featherman for a three-year term beginning July 16, 2012,
- (b) Richard Paul Hallion, Jr. for a two-year term beginning July 16, 2012,
- (c) Frank Thomas Martin for a three-year term beginning July 16, 2012, and
- (d) Donald Herbert Wilson for a two-year term beginning July 16, 2012.

Mr. Carter seconded. The motion carried unanimously.

3. Concluding Remarks and Adjournment

Chair Colson reported that Florida A&M University President James Ammons had submitted a letter of resignation yesterday resigning effective October 11th. He reported that the Florida A&M University Board of Trustees has an emergency meeting

scheduled on Monday. Chancellor Brogan reported that Dr. Ammons' office had reached out to him, and the Board office will be communicating with Florida A&M today and will confirm that the Board of Trustees will be moving forward with an interim president soon. Chancellor Brogan reported that the October 11th resignation date is in keeping with a provision in Dr. Ammons' contract requiring a 90-day notice.

Chancellor Brogan further reported that the Board of Governors is moving forward with its investigation of institutional controls that began after the tragic hazing death at Florida A&M University. On the academic front, the Board of Governors motion at the June meeting to approve 12% differential tuition for Florida A&M came with two conditions. First, the university was instructed to provide a rapid turnaround with additional detail about how the differential tuition would assist with improving undergraduate retention and graduation rates. Chancellor Brogan reported Florida A&M submitted the updated report, the report has been reviewed, and the Board office is recommending that the report is in keeping with the Board's direction that Florida A&M further clarify with greater attention to counselors and advisors. Second, the university must re-prioritize the work plan to focus on undergraduate programs rather than on graduate programs. The revised work plan from Florida A&M will be brought back to the Board in September. These issues must be dealt with immediately and will impact the search for an interim president because it may take six months to one year to find a permanent president.

Chancellor Brogan reported that he will remind Florida A&M University today that the Board of Governors has a role in confirming not only the permanent president but also the interim president. The Board of Governors needs to be engaged in that selection process. Board members discussed the level of involvement that the Board of Governors has in the hiring of a new president. Chair Colson reminded Board members that he had touched on this issue in his State of System address in January. Chair Colson reported that the Board's role is currently limited to confirming the candidate selected by the Board of Trustees, but he would like the Board of Governors to be more involved in the selection of new presidents. Discussion among members included the need to establish a balance between the ability of the Boards of Trustees to hire and fire presidents with the need for the Board of Governors to be involved in the process. Chair Colson reminded the Board that there are two universities that are in the process of selecting a new president: Florida A&M University and the University of Florida. Chair Colson said that he would call the chairs of both Boards of Trustees and request that the Board of Governors be engaged in the search process. Board members also discussed amending the Board regulation dealing with University Board of Trustees Powers and Duties and determined that future discussion would be needed.

Mr. Temple asked whether Governor Scott is moving forward with his appointments to the Florida Polytechnic Board of Trustees. Mr. Hosseini reported that Governor Scott is moving forward and will likely make appointments soon.

Having no further business, the meeting was adjourned at 10:29 a.m., July 12, 2012.

Dean Colson, Chair

Monoka Venters,
Corporate Secretary

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STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012

SUBJECT: Chancellor's Report to the Board of Governors

PROPOSED BOARD ACTION

For Information Only

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Not Applicable

BACKGROUND INFORMATION

Chancellor Frank Brogan will report on activities affecting the Board staff and the Board of Governors since the last meeting of the Board.

Supporting Documentation Included: None

Facilitators/Presenters: Chancellor Frank T. Brogan

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STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012

SUBJECT: Update, Governors Blue Ribbon Task Force on State Higher Education Reform

PROPOSED BOARD ACTION

For information

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Not applicable

BACKGROUND INFORMATION

Dr. Dale Brill, Chair, will give a report on the work of the Task Force to date.

Documentation Included: None

Facilitators/Presenters: Dr. Dale A. Brill, Chair, Blue Ribbon Task Force

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**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012**

SUBJECT: Confirmation of Interim President for Florida A&M University

PROPOSED BOARD ACTION

Confirm appointment of Dr. Larry Robinson as the interim president of Florida A&M University as recommended by the Board of Trustees of Florida A&M University.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Board of Governors Regulation 1.001 University Boards of Trustees Powers and Duties; Section 7, Article IX, Florida Constitution.

BACKGROUND INFORMATION

Sub-paragraph (5)(d) of Regulation 1.001 provides, "In the event that a board of trustees selects an interim president, such selection is subject to confirmation of the candidate by the Board of Governors."

On August 15, 2012, the Board of Trustees of Florida A&M University unanimously selected Dr. Larry Robinson to serve as the interim president of Florida A&M University. The appointment is pending confirmation by the Board of Governors.

Florida A&M University Board of Trustees Chair Solomon L. Badger, III requested confirmation of the appointment by the Board of Governors. Florida A&M University also provided the Curriculum Vitae of the candidate. Dr. Robinson is an outstanding scholar and administrator who most recently served as Provost and Vice President of Florida A&M University. In 2007, Dr. Robinson served as Chief Executive Officer of Florida A&M University during a leadership transition.

Supporting Documentation Included: Letter from Florida A&M University Board of Trustees Chair, Curriculum Vitae of the Candidate.

Facilitators/Presenters: Dean Colson, Chair, Board of Governors
Solomon L. Badger, Chair, Florida A&M University Board of Trustees

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BOARD OF TRUSTEES

August 15, 2012

Dean Colson, Chairman
Board of Governors
State University System of Florida
325 West Gaines Street, Suite 1614
Tallahassee, FL 32399

Dear Governor Colson:

Today, the Board of Trustees at Florida A&M University confirmed the appointment of Dr. Larry Robinson to serve as the interim president. The vote was unanimous. Dr. Robinson is an outstanding scholar, administrator and has the full support of the board members during this transitional period.

Please let me know what information you will need in preparation for the confirmation of this appointment by the Board of Governors.

Sincerely,

Solomon L. Badger, III
Chairman

Cc: Chancellor Frank Brogan, State University System of Florida
Dr. Larry Robinson, Interim President, Florida A&M University

12 AUG 16 PM 4: 50
STATE UNIVERSITY
SYSTEM OF FLORIDA

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CURRICULUM VITAE

Larry Robinson

Interim President

Florida A&M University

Tallahassee, FL 32307

Phone: 850-599-3225

Electronic mail: Larry.Robinson@famu.edu

Education

1984, Ph.D., Nuclear Chemistry, Washington University, St. Louis, MO

1979, B.S., Chemistry, summa cum laude, Memphis State University

1975-1976, Student, LeMoyne-Owen College

Management / Leadership Training

(Courses provided by staff or consultants of Martin-Marietta Energy Systems or Lockheed – Martin)

Towers-Perrin Compensation Best Practices (August 1996)

Leading Out Loud: Building Commitment Through Authentic Communication (1996)

Advanced Leadership Program (August 1995)

Ethics Awareness and Standards of Conduct (November 1994)

Positive Discipline (November 1994)

Affirmative Action / Cultural Diversity (October 1994)

Performance Planning and Review (October 1994)

Management Performance Based Observation (January 1994)

Franklin Time Management (September 1992)

Coaching: The Key to Team Success (August 1992)

Quality Assurance Fundamentals (May 1992)

Ethics: Phase III (March 1991)

Keppner-Tregoe Problem Solving / Decision making (January 1989)

Professional Experience

2012 – Provost and Vice-President of Florida A&M University

2011 – 2012, Special Assistance to the President at Florida A&M University. Coordinated the administrative and eminent scholar searches, the integration of Graduate Studies and Title III programs with the Division of Sponsored Research, and the reorganization of the administrative structure. Led Internal Crisis Management Team established to develop a comprehensive plan to address hazing at the university.

2010-2011 Assistant Secretary of Commerce for Conservation and Management, and Deputy NOAA Administrator.

Supported and managed NOAA's coastal and marine programs, including marine sanctuaries for preserving areas of special national significance, fisheries management to sustain economic prosperity, and nautical charts for safe navigation. Supported NOAA's participation as a lead agency addressing the BP oil spill crisis. Served as the NOAA representative to the National Ocean Policy Deputy's Committee; the National Science and Technology Council Committee (NSTC) on Science, Technology, Engineering and Math Education; the NSTC Committee on Environment and Natural Resources; the South Florida Ecosystem Restoration Task Force; the Great Lakes Restoration Task Force; the Gulf Coast Ecosystem Restoration Task Force; and other key restoration related taskforces. Led an interagency working group on ocean plumes established to model and predict ocean transport of radiation threats to U.S. assets in the Pacific and in the continental United States from radioactivity released by the damaged Japanese Fukushima Nuclear Power Plant.

2009 – 2010, Vice President for Research Florida A&M University

2007–2009, Senior Scientific Advisor U.S. Department of Agriculture Cooperative State Research, Education and Extension Service

2005 – 2009, Professor Environmental Sciences Institute Florida A&M University
Research Interests: Environmental chemistry in coastal ecosystems; coastal ecosystem policy and management; and environmental radiochemistry and the

application of nuclear methods to detect trace elements in environmental matrices.

2007, Chief Executive Officer, Florida A&M University: Selected by FAMU Board of Trustees to lead the University during leadership transition.

2003 – 2005, Provost and Vice President for Academic Affairs Florida A&M University. Managed deans and directors of 13 colleges, schools and institutes. Instituted university-wide assessment program and undergraduate student retention and progression program. Instituted mentoring program for tenure earning faculty and a revised reward system for faculty with federally funded research awards.

2001 – 2010, Director NOAA Environmental Cooperative Science Center. Directed and coordinated the efforts of over 25 scientists at 8 universities to conduct research, education and outreach in coastal and marine ecosystems.

1997- 2003, Director/Professor, Environmental Sciences Institute Florida A&M University. Led efforts to establish B.S. and Ph.D. programs in Environmental Science in 1998 and 1999, respectively. Built a nationally recognized program.

1984-1997, Research Scientist and Group Leader of a neutron activation analysis (NAA) laboratory, Oak Ridge National Laboratory, (ORNL). Research involved trace element analysis in environmental science, epidemiology, forensics, paleontology, nuclear safeguards and non-proliferation, and material science. Supervised the work of other scientists and managed state-of-the-art experimental facilities at the High Flux Isotope Reactor. Also served as Radiation Safety Officer for a division consisting of 150 personnel from 1988-1993. Led the effort at ORNL to analyze hair and nail samples of former President Zachary Taylor, 1991.

1983, Graduate Research Associate, Los Alamos National Laboratory, Inorganic and Nuclear Chemistry Division: On-line irradiation/separation using continuous flow centrifuge apparatus at the Omega West Research Reactor. Extensive use of radiochemical methods.

Membership in Professional Organizations

American Association for the Advancement of Science

Ecological Society of America

National Association of Black Chemists and Chemical Engineers

Sigma Xi

Contracts and Grants (partial) (Generated over \$35 million since 1997)

Title: *Technical Assistance in Site Evaluation and Review of Waste Minimization*

Agency: Florida Department of Environmental Protection / Florida Atlantic University

Project Period: 8/4/97-11/28/97

Amount: \$9,500

Title: *Marine Biotechnology Estuarine Environmental Science Research Program*

Agency: U.S. Department of Energy

Project Period: 9/1/97-8/31/01

Amount: \$5,448,407

Title: *Development of a Strategy for Environmental Equity and Justice/Scarboro Community Environmental Study*

Agency: U.S. Department of Energy

Project Period: 9/1/97-12/31/99

Amount: \$152,554

Title: *Locating Contaminated Seep Areas using an Underwater Radon Monitor*

Agency: U.S. Department of Defense / Florida State University

Project Period: 9/29/97-6/30/00

Amount: \$130,149

Title: *Marine Biotechnology Estuarine Environmental Science Research Supplemental*

Agency: U.S. Department of Energy

Project Period: 3/1/98-2/28/00

Amount: \$760,611

Title: *HBCU/MI Environmental Technology Consortium*

Agency: U.S. Department of Energy / Clark Atlanta University

Project Period: 9/30/97-9/30/02

Amount: \$1,371,933

Title: *Tertiary Education Linkages Program- South Africa Project*
Agency: U.S. Agency for International Development/ United Negro College Fund

Project Period: 3/23/00-3/22/03

Amount: \$408,509

Title: *Optical Studies of Harmful Algal Blooming in Florida*

Agency: National Oceanic and Atmospheric Administration

Project Period: 9/1/01-8/31/02

Amount: \$54,883

Title: *Development of an Environmental Studies Program at the Royal University of Phnom Penh, Cambodia*

Agency: U.S. Agency for International Development/ United Negro College Fund

Project Period: 6/1/01-5/31/04

Amount: \$200,000

Title: *Florida Interdisciplinary Center for Environmentally Sound Solutions*

Agency: National Science Foundation /University of Florida

Project Period: 4/15/02-3/31/05

Amount: \$27,546

Title: *Environmental Cooperative Science Center*

Agency: National Oceanic and Atmospheric Administration

Project Period: 10/1/01-9/30/06

Amount:\$12,500,000

Title: *Environmental Cooperative Science Center*

Agency: National Oceanic and Atmospheric Administration

Project Period: 9/1/2006 -8/30/2011

Amount: \$12,500,000

Teaching Experience

Professor, Environmental Sciences Institute, Florida A&M University, 1997 – present.

Visiting Professor, Environmental Science Institute, Florida A&M University, 1995 - 1996.

Supervised Ph.D. candidate's research in trace element analysis of biological material in association with Alzheimer's disease at Oak Ridge National Laboratory (ORNL). 1991 - 1994.

Directed and conceived undergraduate students' Honor Thesis research in trace element analysis and expert system development at ORNL. 1990 - 1994.

Directed Historically Black College Professors' research in trace element analysis and radionuclide migration in soil at ORNL. 1990 - 1994.

Directed Department of Energy's Regional High School Teachers Research Associate project on laboratory robotics at ORNL. 1993.

Trained International Atomic Energy Agency Fellows in nuclear methods of analysis at ORNL. 1988.

Teaching Fellow, Department of Chemistry, Washington University.
Supervised radiochemistry laboratory course for graduate students and undergraduate analytical chemistry laboratory course. 1980-1982.

Instructor, Inroads Incorporated, St. Louis, Missouri.
Taught college level chemistry to advanced high school students. 1981-1983.

Instructor, Student Educational Services, Washington University.
Workshop leader for general and organic chemistry courses. Taught a course on scientific problem solving for incoming freshmen. 1981-1984.

Courses Taught

Environmental Chemistry	Environmental Radiochemistry
Radiation Measurement and Detection	Radiation Protection
Sources and Control of Environmental Pollution	

Theses and Dissertations Supervised

“Implementation of Environmental Justice: A Case Study Department of Energy Oak Ridge Operations”, Karen Barnes, M.S., 1998

“Development and Testing of a Prototype Submersible Radon Detection System”, Judith Weaver, M.S., 1999

“Measurement of Uranium Isotopes in the Scarboro Community”, Donatto Surratt, M.S., 1999

“Comparison of Large Scale versus Small Scale Conductivity Measurements in the R-Area at the Savannah River Site”, William Johnson, M.S., 2000

“Atmospheric Biomonitoring of Radionuclides and Heavy Metals Using Mosses and Lichens”, Apeti Ayaovi, M.S., 2001

“Determination of Trace Element Concentrations in Vegetation by Laser Induced Breakdown Spectroscopy”, John Branch, Jr., M.S., 2003

“The Implications of Development on Erosion in Florida Coastal Areas as Indicated by Construction Permitting Trends”, Ariana Marshall, M.S. 2009

“The Utilization of Relaxed Eddy Accumulation and Ion Mobility Spectrometry to Explore the Dry Deposition of Ammonia in Coastal Ecosystems”, LaToya Myles, Ph.D. awarded December 2004.

“Chronology of Sediment Nutrient Geochemistry in Apalachicola Bay, Florida”, Donatto Surratt, Ph.D. awarded May 2005 (co-advisor)

“Development of Comparative Biomonitoring Methods for Heavy Metals in Apalachicola Bay, Apeti Ayaovi, Ph.D. awarded December 2005

“Cattail as a Bioindicator of the Lower Apalachicola River Floodplain in Response to Environmental Change”, Li Zhao, Ph.D. awarded August 2006

“The Impact of Silvicultural Activities in Tate’s Hell Forest on Nutrient Runoff to Apalachicola Bay”, Andrine Stanhope, Ph.D. awarded April 2007

“Implementing Ecosystem Management Approaches”, Cassandra Barnes, Ph.D. awarded August 2007

“Some Elements on the Ecology and Catchability of Penaeid Shrimps from Sofala bank, Mozambique: Implications for Management and Sustainability of the Fishery”, Atanasio Brito, Ph.D. awarded April 2011 (co-advisor)

Professional Service

2008 – 2010, Member, Ocean Research and Resources Advisory Panel. Chair Ocean Observing Sub-panel.

2008 – 2010, Founding Member, National Ecological Observatory Network (NEON) Science Technology Education Advisory Committee (STEAC).

2007 – 2010, Member, International Advisory Board to *Florida Center for Research in Science, Technology, Engineering and Mathematics (FCR-STEM)*.

1997 - 2010, Florida A&M University Campus Coordinator Florida Sea Grant

2007 - Member, Off-Site Review Committee Southern Association of Colleges and Schools.

2007 – Member, National Ecological Observatory Network (NEON) Education Tiger Team

2006 - Panelist, Conference on Ocean Literacy, National Marine Sanctuary Foundation.

2005 – Chair, Council of Academic Vice Presidents State University System of Florida.

2005 - Member, On-Site Review Committee Southern Association of Colleges and Schools.

2001 – 2010, Member, Leon County Water Resources Committee.

2004 – 2006, Member National Research Council Committee on Mine Placement of Coal Combustion Waste

1999 – 2004, Member, National Research Council Committee on the Restoration of the Greater Everglades Ecosystem.

2001 – 2005, Member, Policy Oversight Board, U.S. Army High Performance Computing Research Center, University of Minnesota.

2000 – 2003, Chairperson, Florida Board of Education Statewide Course Numbering System Faculty Committee on Environmental Studies.

2000 – 2003, Member NEED Committee of the American Nuclear Society.

2000 – 2004, Scientific Judge / Moderator Department of Energy National Science Bowl.

2001, Member, Florida Board of Education Advisory Group on Emerging Technologies.

1999 – 2002, Member, State of Florida Aquaculture Interagency Coordinating Committee.

1999 - 2000, Member Advisory Board, Savannah State University Center for Marine, Environmental Science and Biotechnology Program.

1999 – Member, NASULGC Board on Natural Resources Ecology Section.

1998 - Chairperson, Biology and Medicine Division, American Nuclear Society.

1996-1998, Executive Committee, Biology and Medicine Division, American Nuclear Society.

1998 – 2001, Member, Advisory Board, Environmental Sciences Division, Oak Ridge National Laboratory.

1998, Member, Proposal Review Panel, Tulane/Xavier Center for Bioenvironmental Research's Hazardous Materials in Aquatic Environments of the Mississippi River Basin.

1998, Member, Proposal Review Panel, NIH National Human Genome Research Institute.

1997 - 2003, Advisory Board Member, Florida Center for Environmental Studies, Florida Atlantic University.

1997 - 2003, Advisory Board Member, Florida Institute of Oceanography.

1997 - 2003, Steering Committee Member, Department of Energy's Historically Black Colleges and Universities/Minority Institutions Environmental Restoration and Waste Management Consortium (Chairperson, 2001).

1997 – 2002, Member, National Oceanic and Atmospheric Administration's Historically Black College and University Consortium (Co-Chairperson 2001 – 2002).

1997 - 2007, Member Department of Energy Office of Civilian Radioactive Waste Management Fellowship Review Panel.

1997 – 2003, Advisory Board Member Savannah River Environmental Sciences Field Station.

1997, Member, Independent Evaluation Team Fernald Environmental Management Project Tri-Annual Exercise.

1996, Member Oak Ridge National Laboratory's Human Resources Reengineering Committee.

1987-1996, Treasurer and past Executive Board Member, East Tennessee Chapter of the National Organization of Black Chemists and Chemical Engineers.

1993-1996, Member, Martin Marietta Energy Systems' Honors and Awards Committee.

1995, Panelist, Department of Energy Marilyn Lloyd Scholarship and Fellowship Program Review Committee.

1995, Member, Oak Ridge National Laboratory Diversity Council.

1994-1995, Member, Oak Ridge National Laboratory Research Staff Member Job Description Review Committee

1994, Member, NAACP/DOE Minority Scholarship National Selection Committee.

1991-1992, Member, Science Curriculum Evaluation Advisory Committee, Oak Ridge School System.

1988-1990, Coordinator, Oak Ridge National Laboratory/American Chemical Society Project SEED (Summer Educational Experience for the Disadvantaged).

1993, Panelist, Oak Ridge National Laboratory Minority Environmental Careers Conference.

1990, Member, Roane St. Community College Minority Advisory Committee.

1988 – 1994 Member, ASTM Task Group on Nuclear Methods of Chemical Analysis.

Reviewed Manuscripts for the following journals:

The Journal of Radioanalytical and Nuclear Chemistry
Methods and Applications of Radioanalytical Chemistry
Nuclear Technology
The Radiation Protection Journal
Radiochimica Acta
Transactions of the American Nuclear Society

Reviewed Research Proposals for the Following Agencies:

Department of Agriculture
Department of Energy
National Oceanic and Atmospheric Administration
National Institutes of Health
National Science Foundation
Nuclear Regulatory Commission
Oak Ridge Associated Universities
Teresa Heinz Foundation

Academic Service

2005 – 2007, Chairperson, FAMU Environmental Sciences Institute Program Review Committee

2007, Chairperson, FAMU College of Engineering Sciences, Technology and Agriculture Dean Search Committee

2002, Chairperson, Florida A&M University Vice-President for Research Search Committee.

2002, Chairperson, Florida A&M University Committee on Tenure Appraisals.

2002 – 2005, Member, Florida A&M University Program Review Committee.

2001-2003, Member Florida A&M University Mission Statement Advisory Committee.

2001- 2004, Florida A&M University Master Plan Committee.

2000- 2002, Ex-officio Member, Florida A&M University Faculty Senate.

2000 – 2002, Panelist Florida A&M University Faculty Planning Conference.

1999 – 2003, Chairperson New Degree Program Review Committee.

1999 – 2000, Liaison Officer, U.S. Coast Guard Recruiting Initiative for the Twenty-First Century Scholarship Program

1999- 2000, Author, Florida A&M University's Environmental Sciences Institute Southern Association of Colleges and Schools' Expected Educational Outcomes and Assessment Plan.

1998-1999, Member, Florida A&M Center of Excellence for Science, Engineering, Computer Science and Mathematics Planning Committee.

1998 – 1999, Chairperson, Environmental Sciences Institute Ph.D. Program Development Committee.

1997 – 1998, Reviewer, Florida A&M University Southern Association of Colleges and Schools Self-Study.

1997 – 2003, Member, Florida A&M University Deans Council.

1997-2003, Chairperson, Florida A&M University-Wide Committee on Tenure and Promotion.

1995-1996, Visiting Professor, Environmental Sciences Institute, Florida A&M University.

Community Service

2002- 2010, Coach Florida A&M University High School Ocean Bowl Team.

2001 – 2010, Leon County Water Resources Committee.

2000 – 2004, Scientific Judge / Moderator Department of Energy National Science Bowl.

2000 – 2003, Sealey Elementary School Business Partner.

2000 -2001, Science Fair Judge Fairview Middle School.

1998, Member, Tallahassee-Leon County Planning Department's Gaines Street Vitalization Committee.

1998, Advisor, Rickards High School Environmental Service Project.

1997-1998, Member, Florida Department of Environmental Protection's Off-site Consequence Analysis Technical Advisory Group for RCRA Treatment, Storage, and Disposal Facilities.

1995-1997, Member, Department of Energy's Oak Ridge Reservation Environmental Management Site Specific Advisory Board.

1994-1997, Board of Directors Member, Oak Ridge Community Housing Development Corporation, Chairman, 1996.

1989-1996, President, Oak Ridge Branch of the National Association for the Advancement of Colored People.

1994-1995, Member, Discipline Task Force Oak Ridge Public School System.

1993, Science Fair Judge, ACTSO NAACP National Meeting, Indianapolis, IN.

1993, Science Fair Judge, Green Elementary School Knoxville, TN.

1992 – 1993 Member, Oak Ridge Public School System Science Curriculum Evaluation Committee.

1992, Charter Member, Lockheed-Martin/Department of Energy's K-25 Plant Adopt-A-School Committee.

1992, Science Fair Judge, ACTSO NAACP National Meeting, Nashville, TN.

1991 – 1992, Member, City of Oak Ridge Ad Hoc Committee to Assess Affordable Housing in Oak Ridge.

Recent Publications

Henry, N.D., Robinson, L., Johnson, E., Cherrier, J., and Abazinge, M. (2011). "Biodegradation of phenanthrene by *Acinetobacter calcoaceticus* supplemented with rhamnolipid biosurfactants." *Bioremediation Journal*. 15(2): 1-12.

Robinson, L. and Zhao, L. (2009). *Effects of sample and spectrum characteristics on cold and thermal neutron prompt gamma activation analysis in environmental studies of plants*. *J. Radioanal. Nucl. Chem., Articles* (In press)

Stanhope, A., Robinson, L. and Cassel Gardner, C. (2008). *Characteristics of Nutrient Transport from Tate's Hell State Forest into East Bay in Florida*. *Journal of Coastal Research, Special Issue 52*, 263-272 (2008).

Johnson, E., Apeti, A. D., Haynes, S., and Robinson, L. (2008) *Solute or Heat Transport in a Flat Duct*. *American Journal of Environmental Sciences* 4 (6): 721-726, 2008.

Surratt, D., Cherrier, J., Robinson, L. and Cable, J. (2008). *Chronology of Sediment Nutrient Geochemistry in Apalachicola Bay, Florida (USA)*, *Journal of Coastal Research* 24(3):660-671. 2008.

Zhao, L., Robinson, L., Paul, R.L., Greenberg, R.R., 2 S. L. Miao, L., (2007). *Application of Cold Neutron Prompt-Gamma Activation Analysis in Environmental Studies of Aquatic Plant*, *J. Radioanal. Nucl. Chem., Articles*, 271, No.3, pp 777-782. (2007)

Myles, L., Meyers, T. P. and Robinson, L. (2007). *Relaxed Eddy Accumulation*

Measurements Of Ammonia, Nitric Acid, Sulfur Dioxide And Particulate Sulfate Dry Deposition Near Tampa, FL, USA. Environ. Res. Lett. **2**, doi:10.1088/1748-9326/2/3/034004.

Haynes, S., Gragg, R., Johnson, E., Robinson, L., and Orazio, C. (2006). *An Evaluation of a Reagentless Method for the Determination of Total Mercury in Aquatic Life*, International Journal of Water, Air, and Soil Pollution **172**, 359-374 (2006).

Myles, L., Meyers, T. P. and Robinson, L. (2006). *Atmospheric Ammonia Measurement with an Ion Mobility Spectrometer*, Atmospheric Environment, Vol. 40, Issue 30, September, 2006, pp 5745 - 5752.

Apeti, D.A., Robinson, L. and Johnson, E. (2005). *Relationships Between Heavy Metal Concentrations in the American Oyster (Crassostrea virginica) and Metal Levels in the Water Column and Sediment in Apalachicola Bay, Florida*, American Journal of Environmental Sciences 1(3): 179-186 , 2005.

Apeti, D.A., Johnson, E. and Robinson, L. (2005). *A Model for Bioaccumulation of Metals in Crassostrea virginica from Apalachicola Bay, Florida*, American Journal of Environmental Sciences 1(3): 239-248 , 2005.

Zhao, L., Robinson, L., Paul, R. L., Greenberg, R. R. and Miao, S. L., (2004). *Determination of Carbon, Nitrogen, and Phosphorus in Cattail (Typha latifolia) using Cold Neutron Prompt Gamma Activation Analysis*, J. Radioanal. Nucl. Chem., Articles, **263**, 2004.

Robinson, L., Harwell, M., Gentile, J., and Forthman, C. (2002). *The Merging of Human and Ecosystem Dynamics in Coastal Zone Management Research. Proceedings of the Third Joint Meeting, Yokosuka, Kanagawa, Japan. Coastal Environmental Science and Technology Panel, U.S.-Japan Cooperative Program in Natural Resources*, pp.551-558, July 17-19, 2002.

Choi, Y., Wang, Y., Hsieh, Y. and Robinson, L. (2001). *Vegetation Succession and Carbon Sequestration in a Coastal Wetland in Northwest Florida: Evidence from Carbon Isotopes*, Global Biogeochemical Cycles **15** (2001) 311-319.

Other Publications

"Design and Applications of a ^{252}Cf Cold Neutron Source", E. Johnson, L. Robinson, and L. Zhao, *Trans. Am. Nucl. Soc.*, (2000), 321.

"Filament Metal Contamination and Raman Spectra of Hot Filament Chemical Vapor Deposited Diamond Films", P. Mehta Menon, A. Edwards, C.S. Feigerle, R. W. Shaw, D. W. Coffey, L. Heatherly, R.E. Clausing, L. Robinson, D.C. Glasgow, *Diamond and Related Materials* 8 (1999), 101-109.

"Study of the Neutron Flux in a Model for a Cf-252 Cold Neutron Source", L. Robinson, E. Johnson, L. Zhao, *J. Radioanal. Nucl. Chem., Articles*, 238, (1998), 25-28.

"A Novel Approach to Aluminum Determination in Biological Tissues Using a Pair of Pneumatic Tube Irradiation Facilities", D.J. Van Dalsem, L. Robinson, W.D. Ehmann, *J. Radioanal. Nucl. Chem., Articles*, 192, (1995), 131-138.

"Methods for Preparing Comparative Standards and Field Samples for Neutron Activation Analysis of Soil", D.C. Glasgow, F.F. Dyer, L. Robinson, *ibid.*

"Validation of NAA Data for a Background Soil Characterization Project", D.E. Vance, L. Robinson, *ibid.*

"Neutron Activation Analysis of Mercury in Air Monitors", D.C. Glasgow, L. Robinson, *Trans. Am. Nucl. Soc.*, Vol. 71 (1994), 154-155.

"Determination of Phosphorous Using (n,α) Nuclear Reactions, D.J. Van Dalsem, L. Robinson, W.D. Ehmann, *Trans. Am. Nucl. Soc.*, Vol. 71 (1994), 50-51.

"Research and Learning Opportunities in a Reactor Based Nuclear Analytical Laboratory", L. Robinson, D.H. Brown, *J. Chem. Ed.*, 71, (1994), 824-826.

- "The DOS 1 Neutron Dosimetry Experiment at the HB-4-A Key 7 Surveillance Site on the HFIR Pressure Vessel", K. Farrell, F. B. Kam, C. A. Baldwin, J. V. Pace, III, W. R. Corwin, L. Robinson, F. F. Dyer, F. M. Haggag, F. W. Stallman, B. M. Oliver, and L. R. Greenwood, ORNL/TM-12511 (1994).
- "Determination of Hg and Other Trace Elements in Soil Using Neutron Activation Analysis", L. Robinson, F.F. Dyer, D. W. Combs, J. W. Wade, J. E. Carlton, A. L. Ondracek, J. R. Stokely, J. Radioanal. Nucl. Chem., Articles, 179, No. 2, (1994), 305-313.
- "Neutron Activation Analysis of Background Soils at the ORNL Site", L. Robinson, F.F. Dyer, K. Phillips, D.C. Glasgow, Trans. Am. Nucl. Soc. Vol. 68A (1993), 175-176.
- "Neutron Activation Analysis and Multi-user Simulation Using A PC Based MCA", L. Robinson, F.F. Dyer, J.E. Carlton, Trans. Am. Nucl. Soc., Vol. 65, (1992), 167.
- "Proposed Neutron Activation Analysis Facilities in the Advanced Neutron Source", L. Robinson, F.F. Dyer, J.F. Emery, Nucl. Instr. Meth. Phys. Res., A299 (1990), 413-415.
- "Neutron Multiple Scattering and Absorption Factors", E. Johnson, L. Robinson, Rev. Sci. Instr., Vol. 60, No 11, 1989.
- "The Use of Automation with the New Pneumatic Irradiation Facility of the ORNL HFIR," ANS Transactions, Vol. 56, TANSAP 56 1-628 (1988), F. F. Dyer, L. Robinson, J. F. Emery.
- "Design and Use of the ORNL HFIR Pneumatic Tube Irradiation Systems", J. Trace and Microprobe Techniques, 6, 147 (1988), F. F. Dyer, J. F. Emery, L. Robinson, N. A. Teasley.
- "An Automated Fuel Element Scanning System", J. Radioanal. Nucl. Chem., 125, No.2,(1988) 317-331, L. Robinson, R.W. Hobbs, F.F. Dyer, L.P. Pugh, F.L. Snelgrove, N.A. Teasley.

"Nuclear Charge Distribution for A=121 from Thermal-Neutron Induced Fission of 235-U," L. Robinson, A. C. Wahl, T. M. Semkow, A. E. Norris, Phys. Rev. C 31, 1334 (1985).

"Yields of In and Sn Products from Thermal- and 14 Mev-Neutron Induced Fission of 235-U," T. M. Semkow, A. C. Wahl, L. Robinson, Phys. Rev. C 30, 1966 (1984).

Oral Presentations (Partial)

"Fractional Independent Yield Determination Using the SISAK Apparatus", L. Robinson, A. C. Wahl, T. M. Semkov, American Chemical Society National Meeting, Chicago, IL, September 8-13, 1985.

"An Automated Fuel Element Scanning System", L. Robinson, R. W. Hobbs, F. F. Dyer, L. P. Pugh, J. L. Snelgrove, and N. A. Teasley, 194th American Chemical Society National Meeting, New Orleans, LA, August 30 - September 4, 1987.

"The Use of Automation with the New Pneumatic Irradiation Facility of the ORNL HFIR," F. F. Dyer, L. Robinson, J. F. Emery, INVITED, American Nuclear Society Annual Meeting, San Diego, California. June 12-16, 1988.

"An Automated Fuel Element Scanning System", L. Robinson, R. W. Hobbs, F. F. Dyer, L. P. Pugh, J. L. Snelgrove, and N. A. Teasley, American Nuclear Society Topical Meeting: Industrial Radiation and Radioisotope Measurement Applications, Pinehurst, North Carolina, September 6-9, 1988.

"Neutron Activation Analysis" and "Careers in Science and Engineering", L. Robinson, a series of lectures and panel discussions presented April 13-14, 1989, at Lincoln University (PA) Black Executive Exchange Program (BEEP) sponsored by MMES.

"Design and Use of a Proposed Californium Cold Neutron Source", L. Robinson, F. F. Dyer, and B. H. Montgomery, International Conference on Nuclear Analytical Methods in the Life Sciences, National Institute of Standards and Technology, Gaithersburg, MD, April 17-21, 1989.

"An Expert System for Gamma-Ray Spectroscopy", L. Robinson, Thirty-First ORNL/DOE Conference on Analytical Chemistry in Energy Technology, Gatlinburg, Tennessee, October 10-12, 1989.

"Neutron Activation Analysis Facilities in the Advanced Neutron Source", L. Robinson, F. F. Dyer, and J. F. Emery, INVITED, Winter Meeting of the American Nuclear Society, San Francisco, California, November 26-December 1, 1989.

"Proposed Neutron Activation Analysis Facilities in the Advanced Neutron Source", L. Robinson, F. F. Dyer, J. F. Emery, Seventh Symposium on X- and Gamma-Ray Sources and Applications, Ann Arbor, MI, May 21-24, 1990.

"Experimental Capabilities of the Proposed Neutron Activation Facilities in the Advanced Neutron Source", L. Robinson, F. F. Dyer, J. F. Emery, INVITED, Annual Meeting of the American Nuclear Society, Nashville, TN, June 10-14, 1990.

"Status of NAA Facilities in the Advanced Neutron Source", L. Robinson, F. F. Dyer, INVITED, Eighth International Conference on Modern Trends in Activation Analysis, Vienna, Austria, September 16-20, 1991.

"Status of NAA Facilities in the Advanced Neutron Source", L. Robinson, F. F. Dyer, INVITED, Thirty-Second ORNL/DOE Conference on Analytical Chemistry in Energy Technology, Gatlinburg, TN, October 1-3, 1991.

"Determination of Hg and Other Trace Elements in Soil Using Neutron Activation Analysis", L. Robinson, INVITED, Department of Chemistry, University of Kentucky, Lexington, January 24, 1992.

"A Search for Arsenic in Hair and Nail Remains of Former President Zachary Taylor by Neutron Activation Analysis (A Historical Perspective) ", L. Robinson, F. F. Dyer, G. R. Nichols, INVITED, 19th Annual WATTec Conference, Knoxville, Tennessee, February 18-21, 1992.

"Neutron Activation Analysis" and "Careers in Science and Engineering", L. Robinson, a series of lectures and panel discussions presented March 25-27, 1992, Paine College, Augusta, GA. Black Executive Exchange Program (BEEP).

"Accountability Measurements at ORNL", L. Robinson, INVITED, Energy Systems' Five-Site Nondestructive Assay Measurements Meeting, K-25 Site, April 28-29, 1992.

"Determination of Hg and Other Trace Elements in Soil Using Neutron Activation Analysis", L. Robinson, et. al., INVITED, Second International Symposium on Nuclear Analytical Chemistry, Toronto, Ontario, Canada, June 3-5, 1992.

"Determination of Hg and Other Trace Elements in Soil Using Neutron Activation Analysis", L. Robinson, et. al., Eight Annual Waste Testing and Quality Assurance Symposium, Arlington, VA, July 13-17, 1992.

"A Search for Arsenic in Hair and Nail Remains of Former President Zachary Taylor by Neutron Activation Analysis (A Historical Perspective) ", L. Robinson, F. F. Dyer, G. R. Nichols, INVITED, University of Tennessee at Chattanooga, ORAU Traveling Lecture Program, January 25, 1993.

"Neutron Activation Analysis" and "Careers in Science and Engineering", L. Robinson, a series of lectures and panel discussions presented March 24-25, 1993, Morris College, Sumter, SC.

"Neutron Activation Analysis of Background Soils at the ORNL Site", L. Robinson, F. F. Dyer, K. Phillips, G. C. Glasgow, INVITED, Annual Meeting of the American Nuclear Society, San Diego, CA, June 20-24, 1993.

"Neutron Activation Analysis: An Overview", L. Robinson, DOE Nuclear Waste Round Robin 7, Colorado Springs, CO, August 30-31, 1993, INVITED

"Maximizing the Cold Neutron Flux from a Cf-252 Source", L. Robinson, E. Johnson, L. D. Robles, Thirty-Fourth ORNL/DOE Conference on Analytical Chemistry in Energy Technology, Gatlinburg, TN, October 5-7, 1993.

"Neutron Activation Analysis Facilities in the Advanced Neutron Source", L.

Robinson, INVITED, Department of Nuclear Engineering Sciences, University of Florida, Gainesville, FL, March 17, 1994.

"Neutron Activation Analysis of High Purity Aluminum and Applications to On-Line Sorting of Aluminum Alloys", L. Robinson, ASME Aluminum Industry Workshop, Colorado Springs, CO, August 2-4, 1994.

"Nuclear Methods of Analysis in the Advanced Neutron Source", L. Robinson, F. F. Dyer, INVITED, Twenty-First Annual Conference of the Federation of Analytical Chemistry and Spectroscopy Societies, St. Louis, MO, October 2-7, 1994.

"Career and Collaborative Research Opportunities at Oak Ridge National Laboratory", L. Robinson, Langston University, Langston, OK, October 27-28, 1994.

"Standardization Problems in NAA Facilities Proposed for the ANS", L. Robinson, INVITED, Winter Meeting of the American Nuclear Society, Washington, D. C., November 13 - 17, 1994.

"Application of Nuclear Methods to Forensic Science", L. Robinson, Department of Chemistry, William Jewel College, Liberty, MO, March 29, 1995.

"Neutron Activation Analysis" and "Careers in Science and Engineering", L. Robinson, a series of lectures and panel discussions presented March 27-28, 1995, LeMoyne-Owen College, Memphis, TN. Black Executive Exchange Program (BEEP).

"Application of Delayed Neutron Analysis to Nuclear Nonproliferation Programs", L. Robinson, D. C. Glasgow, Ninth International Meeting on Modern Trends in Activation Analysis, Seoul, Korea, September 24-30, 1995.

"Neutron Activation Analysis of Ancient Bone", L. Robinson, J. P. Young, E. A. Jerde, D. C. Glasgow, American Chemical Society National Meeting, New Orleans, LA., March 24-28, 1996.

Panelist, "New Directions: Building Relationships and Expanding Opportunities

with Minority Serving Institutions”, United States Department of Commerce, Washington, D.C., September 23, 1999.

Panelist, Cooperative Ecosystems Studies Unit Network Meeting. United States Department of the Interior, Washington, D.C., June 22-23, 1999.

Panelist, “Working Together”, Seventh Annual Department of Energy HBCU/MI Symposium. Miami, FL, March 16-17, 1999.

“Design and Testing of a Submersible Radon Detection System”

L. Robinson, W.C. Burnett, J. Weaver, and G. Kim, Methods and Applications of Radioanalytical Chemistry - V (Marc V), Kailua-Kona, Hawaii April 9-14, 2000.

“Biomonitoring and Biofiltration Studies Using Mosses and Lichens”, A. Apeti, L. Robinson, D.C. Glasgow, Third International Symposium on Nuclear Analytical Chemistry, Halifax, Canada, June 11-14, 2001, (Invited).

“The Merging of Human and Ecosystems Dynamics in Coastal Zone Management”, L. Robinson, M.A. Harwell, J.H. Gentile, C. Forthman, Third Meeting of the Coastal Environmental Science and Technology Panel of the U.S. – Japan Cooperative Program in Natural Resources, Yokosuka, Japan, July 17-19, 2002, (Invited).

Technical Meeting Organization

October 30 - November 1, 2006, Conference Co-Chair, National Oceanic and Atmospheric Administration Educational Partnership Program with Minority Serving Institutions, **4th Education and Science Forum**, Florida A&M University Tallahassee, Florida

May 8 – 10, 2003, Session Organizer Environmental Chemistry, Florida Section of the American Chemical Society. Orlando, FL.

March 30 – April 1, 2003, Conference Co-Chair, National Oceanic and Atmospheric Administration’s “Fourth Expanding Opportunities Conference on Oceanic and Atmospheric Sciences,” Tallahassee, FL.

2001 – 2003, Member, Technical Program Committee Sixth International Conference on Methods and Applications of Radioanalytical Chemistry, Kailua-Kona, Hawaii April 6-11, 2003.

May 10-11, 2001, Session Organizer Environmental Chemistry, Florida Section of the American Chemical Society. Orlando, FL.

April 1-3, 2001, Session Moderator National Oceanic and Atmospheric Administration's Expanding Opportunities Conference, Jackson, MS.

November 12-16, 2000, Session Chairperson, "Medical and Industrial Applications of Cf-252, American Nuclear Society International Winter Meeting, Washington, D.C.

November 12-16, 2000, Session Chairperson, "Neutron Detection, Spectrometry, and Dosimetry" American Nuclear Society International Winter Meeting, Washington, D.C.

March 16-17, 2000, Conference Co-Chairperson, Department of Energy's Biotechnological Oceans Margin Program, Tallahassee, FL.

November 14-18, 1999, Session Chairperson, "Role of Neutron Activation Analysis in the Certification of Reference Materials", American Nuclear Society Annual Meeting, Long Beach, CA.

April 19-23, 1999, Session Chair, "Facilities for NAA", Tenth International Conference on Modern Trends in Activation Analysis. NIH, Bethesda, MD.

November 9-13, 1997, Session Chair, "Environmental Assessment", 43rd Annual Conference on Bioassay, Analytical, and Environmental Radiochemistry. Charleston, S.C.

June 19 – 23, 1994, Session Organizer and Chair: "Automation in Nuclear Analytical Methods", Annual Meeting of the American Nuclear Society, New Orleans, LA.

June 10-14, 1990, Co-organizer and co-chairman, "Use of Artificial Intelligence and Expert Systems in Research Reactors and Nuclear Methods of Analysis", American Nuclear Society Annual Meeting, Nashville, TN.

November 26-December 1, 1989., Co-organizer, "Analytical Chemists and the Other ANS: The Advanced Neutron Source" American Nuclear Society Annual Meeting, San Francisco, CA.

Honors and Awards

2009, Florida A&M University, Environmental Sciences Institute Outstanding Faculty Award.

2007, Florida A&M University, Leadership Award.

2004, American Lung Association Tallahassee, FL, Community Service Award.

2003, Florida A&M University, The Ralph J. Bunche Award for International Achievement.

2002, Florida A&M University Special Recognition Award, "Exceptional Contribution to the Area of Grantsmanship."

1996, Distinguished Citizenship Award, Citizens for a Better Anderson County.

1994, Outstanding Community Service Award, Martin Marietta Energy Systems.

1994, Lockheed-Martin Energy Systems, Five Consecutive Years of Perfect Attendance Award.

1993, Nominated by Martin Marietta Energy Systems for National Point of Light Award.

1992, Citizen of the Year Award, Omega Psi Phi Fraternity, Inc. Zeta Gamma Gamma Chapter.

1992, Outstanding Scientific Achievement Award, East Tennessee Chapter, National Organization of Black Chemists and Chemical Engineers.

1991, Distinguished Service Award, NAACP, Oak Ridge, Tennessee Branch.

1991, Certificate of Appreciation, Oak Ridge National Laboratory Office of University and Education Programs.

1985, Outstanding Young Men of America.

1979, Outstanding Scholarship and Leadership Award, American Institute of Chemists Tennessee Division.

1979, Chi Beta Phi Honorary Scientific Fraternity.

1979, Phi Kappa Phi National Honor Society.

STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012

SUBJECT: Public Notice of Intent to Promulgate New Board of Governors Regulation 3.001 Relating to Penalties for Failure to Report Child Abuse

PROPOSED COMMITTEE ACTION

Approve Public Notice of Intent to Promulgate New Board of Governors Regulation 3.001 relating to Penalties for Failure to Report Child Abuse

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution; Section 39.205, Florida Statutes

BACKGROUND INFORMATION

A new regulation is being proposed to implement the new statutory requirements in section 39.205, Florida Statutes. During the 2012 legislative session, section 39.205 was amended to authorize the Board of Governors to impose a million dollar penalty on a university if the Board determines that a university administrator or law enforcement agency willfully and knowingly failed to report known or suspected child abuse, abandonment, or neglect that occurred on university property or at a university-sponsored event or function to the Department of Children and Family Services. Although the statute provides for an administrative proceeding to be brought by a university that desires to challenge a determination made by this Board to impose a fine, it does not provide a process for the Board to use to investigate whether a statutory violation occurred. Consequently, the new regulation sets forth the internal process to be used by the Board's Inspector General for investigating whether there was a statutory violation, and which will culminate in a report to be presented to the Audit and Compliance Committee for a recommendation to the full Board.

Supporting Documentation Included: Proposed New Board Regulation 3.001

Facilitators/Presenters: Vikki R. Shirley

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3.001 Penalties for Failure to Report Child Abuse

(1) Definitions.

(a) For purposes of this regulation, the terms “abuse”, “abandonment”, “neglect”, and “caregiver” are defined as set forth in section 39.01, Florida Statutes.

(b) For purposes of this regulation, the term “administrator” means the following high level personnel who have been assigned the responsibilities of university-wide academic or administrative functions: university president, provost, senior/executive vice presidents, vice presidents, associate vice presidents, associate/vice provosts, deans, chief of police, equal opportunity programs director, intercollegiate athletics director, internal audit director, Title IX coordinator and university compliance officer.

(c) For purposes of this regulation, the term “law enforcement agency” means the campus police department established by each university. The chief of police is the reporting individual for each campus police department.

(2) Reporting Obligation.

(a) Each administrator who receives information from university faculty, staff or other employees of known or suspected child abuse, abandonment, or neglect committed on the property of the university or during an event or function sponsored by the university is required to report such information to the Florida Department of Children and Family Services.

(b) Each law enforcement agency that receives information of known or suspected child abuse, abandonment, or neglect committed on the property of the university or during an event or function sponsored by the university is required to report such information to the Florida Department of Children and Family Services.

(3) Penalties for Failure to Report.

(a) A fine of \$1 million shall be assessed against a university in the event the Board determines that a university administrator knowingly and willfully failed to report known or suspected child abuse, abandonment, or neglect to the Florida Department of Children and Family Services as set forth in paragraph (2)(a), or knowingly and willfully prevented another person from doing so.

(b) A fine of \$1 million shall be assessed against a university in the event the Board determines that a university law enforcement agency knowingly and willfully failed to report known or suspected child abuse, abandonment, or neglect to the Florida Department of Children and Family Services as set forth in paragraph (2)(b).

(4) Proceedings prior to Determination.

(a) Upon receipt of a credible allegation that a university administrator or law enforcement agency willfully and knowingly failed to report information of known or suspected child abuse, abandonment, or neglect as required by this regulation, the Board of Governors’ Office of Inspector General shall, in conjunction with an external

qualified investigative firm, conduct an investigation to determine if there exists sufficient evidence to support the allegation and the assessment of a fine as set forth in paragraph (3). The Inspector General shall submit its findings to the university, which shall have twenty (20) working days to submit a written response after receipt of such findings. The Inspector General shall provide a rebuttal, if any, to the university within twenty (20) working days after receipt of the university's response. The university's response and the Inspector General's rebuttal to the response, if any, shall be included in the final investigative report presented to the Board's Audit and Compliance Committee and the Chair of the university's Board of Trustees.

(b) The Board's Audit and Compliance Committee shall make a recommendation to the Board as to any action it deems appropriate based upon the results of the investigation.

(5) Additional Proceedings.

A university may challenge the Board's determination that there was a knowing and willful failure by a university administrator or law enforcement agency to report known or suspected child abuse, abandonment, or neglect in an administrative hearing conducted pursuant to section 120.57, Florida Statutes, within thirty (30) days of the date of the Board's determination.

Authority: Section 7(d), Art. IX, Fla. Const.; Section 39.205, F.S. New-- _____.

**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS**
September 13, 2012

SUBJECT: Process for Appearance as Amicus in Litigation involving Matters of System-wide Importance

PROPOSED BOARD ACTION

Discussion of process for Board of Governors to appear as Amicus in litigation that involves postsecondary legal issues of system-wide importance

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution

BACKGROUND INFORMATION

On occasion, litigation matters arise that involve legal issues of great public importance to the State University System. Normally, a state university board of trustees or recently, a Florida College System institution board of trustees, is a party to the litigation, but the legal issue involved has significant statewide implications for all public postsecondary institutions in Florida. In those rare instances, it would be beneficial to the State University System if the Board of Governors could make a limited appearance in the litigation as an amicus curiae to advise a court of the criticality of the legal issue and its impact on the State University System. Currently, the Board does not have a process whereby a decision can be made on the propriety of appearing as an amicus in a particular matter.

Supporting Documentation Included: None

Facilitators/Presenters: Vikki Shirley

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STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012

SUBJECT: Further Consideration of University Work Plans

PROPOSED BOARD ACTION

Provide universities with direction with regard to out-year portions of 2012-13 University Work Plans. Identify key system-wide issues as a result of Work Plan submissions. Consider Florida Agricultural and Mechanical University plan to increase retention and graduation rates, and to decrease student indebtedness.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution; Subsection 1007.25(8), Florida Statutes; Board of Governors Regulation 2.002

BACKGROUND INFORMATION

Board Regulation 2.002 requires the development of University Work Plans. Work Plans, in conjunction with annual accountability reporting, are designed to inform strategic planning, budgeting, and other policy decisions for the State University System. Each University Work Plan is intended to reflect the institution's distinctive mission and focus on core institutional strengths within the context of State University System goals and regional and statewide needs. The Work Plan outlines the university's top priorities, strategic directions, and specific actions and financial plans for achieving those priorities, as well as performance expectations and outcomes on institutional and System-wide goals.

At its June 19-20, 2012 meeting, the Committee considered for approval those portions of 2012 University Work Plans associated with the 2012-13 academic year. In addition, the Committee identified issues associated with out-year portions of University Work Plans that need further attention in the submission of next year's University Work Plans.

As a result of University Work Plan presentations, dialogue, and deliberations, staff prepared a list of issues that appear to be impacting multiple institutions across the State University System. Staff was further directed to provide a list of issues that had been raised for each institution during the course of presentations, dialogue, and

deliberations. In addition, Florida Agricultural and Mechanical University was directed to submit a plan and to make a presentation at the Committee's September 2012 meeting with regard to its strategies for improving retention and graduation rates, and for reducing student debt.

State University System Key Issues

1. Improving retention and graduation rates. All but a few SUS institutions need to increase performance on these two key indicators, and all institutions need to articulate their plans for achieving aspirational goals, and identify the associated resources necessary to reach those goals.
2. Increasing STEM production. SUS Strategic Plan goals will not be realized at the current rate of degree production.
3. Reducing student debt. Several SUS institutions have high levels of student debt.
4. Academic Program duplication. Program duplication continues to be in evidence.
5. Excess hours. Per Board Regulation 7.003, all state university undergraduate students who entered a postsecondary undergraduate program at any Florida public institution of higher education will pay an excess hour fee, per the following schedule, for each credit hour in excess of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled:
 - Entry prior to fall 2011: 50% of undergraduate tuition for each credit hour in excess of 120%
 - Entry in fall 2011: 100% percent of undergraduate tuition for each credit hour in excess of 115%
 - Entry in fall 2012: 100% of undergraduate tuition for each credit hour in excess of 110%

This policy, derived from Florida Statute, may have a significant impact on SUS students which could, in turn, impact enrollments, retention, and graduation rates.

Institution-specific Issues To Be Addressed In Future Work Plans

University of Central Florida

- Retention and Graduation
 - A plan to raise its graduation rates, and to close the gap between 4-year and 6-year graduation rates.
- Enrollment and Growth
 - A plan to address the high student-faculty ratio.
 - A definitive long-term enrollment plan to the year 2025, with determinations as to the levels and types of growth expected (undergraduate, graduate, e-learning) and the programmatic areas in which growth is expected.

- Stem Production
 - A plan to increase STEM degree productivity at all levels.
- Academic Programs
 - Reconsideration of potential programs for implementation, based on their duplicating programs at other SUS institutions. These include a master's in Public Health, a master's in Biomedical Engineering, a doctorate in Public Health, and a doctorate in Biomedical Engineering.

Florida International University

- Retention and Graduation
 - A plan to increase two-year transfer, four-year, and six-year graduation rates.
- STEM Production
 - A plan for increasing STEM degree production.
- Academic Programs
 - Reconsideration of potential programs for implementation, based on their duplicating programs at other SUS institutions. These include a bachelor's in Anthropology, a bachelor's in Interdisciplinary Studies, a bachelor's in Biochemistry, a (graduate level) Physician Assistant program, a doctorate in Administration of Justice, a doctorate in Linguistics, a doctorate in Mathematical Science, and a doctorate in Pharmacy.

University of West Florida

- Retention and Graduation
 - A plan to improve two-year transfer, four-year, and six-year graduation rates as well as retention rates.
- Enrollment and Growth
 - A plan for maintaining quality while substantially increasing enrollments at the undergraduate (FTIC) level.
- STEM Production
 - A plan to increase STEM production.
- Academic Programs
 - Reconsideration of potential programs for implementation, based on their duplicating programs at other SUS institutions. These include a bachelor's in Mechanical Engineering, a doctorate in Nursing Practice, and a doctorate in Physical Therapy.

Florida State University

- Resources
 - A plan for recruiting and retaining top-tier faculty, and ensuring that the University's research potential increases.

- Provision of timelines for invitation to the Association of American Universities, given scenarios of current, increased, and reduced funding.
- STEM Production
 - A plan for increasing STEM production.

University of Florida

- Research/Research Focus
 - A plan to address faculty hiring, with particular attention to hiring at appropriate levels in order to invest in building future research potential.
 - An identification of the strategic set of academic/research subdisciplines UF will target as priorities.

University of South Florida

- Resources/Research Focus
 - A plan and timeline associated with reaching AAU eligibility, given scenarios of current, increased, and reduced funding.
 - An identification of the most key areas of research at USF Tampa in which USF intends to invest resources.
- Retention and Graduation
 - A plan to increase graduation rates and to reduce the gap between four- and six-year graduation rates.
- Student Debt
 - A plan for reducing student debt.
- Academic Programs
 - Reconsideration of potential programs for implementation, based on their duplicating programs at other SUS institutions. These include a bachelor's in Marine Science (St. Petersburg campus), a bachelor's in Biology (Sarasota Manatee campus), a master's in Diplomacy and Strategic Studies (Tampa campus), a graduate level Physician Assistant program (Tampa campus), a master's in Accountancy (St. Petersburg campus), a master's in Non-Profit Leadership and Management (St. Petersburg campus), an Education Specialist degree in Special Education and English as a Second Language (St. Petersburg campus), a master's in Social Science Education (Sarasota Manatee campus), a doctorate in Cell and Molecular Biology (Tampa campus), a doctorate in Integrative Biology (Tampa Campus), and a doctorate in Rehabilitation Sciences (Tampa campus).

Florida Atlantic University

- Mission
 - A plan to reconcile the University's performance on key performance indicators at the undergraduate level with its focus on graduate education and research.

- Research Focus
 - A plan for reaching the goal of doubling funded research in five years.
- Academic Programs
 - Reconsideration of potential programs for implementation, based on their duplicating programs at other SUS institutions. These include a bachelor's in Environmental Education, a bachelor's in Environmental Engineering, a master's in Instructional Technology, a master's in Secondary Education, a master's in Educational Psychology, and a doctorate in Civil Engineering.

New College of Florida

- Retention
 - A plan for increasing retention rates.
- Resources
 - A plan for addressing facilities issues.
 - A plan for reaching New College's goal of a six-year \$60M endowment-raising campaign.
- Academic Programs
 - A plan for maintaining New College's national, faculty-intensive reputation in light of the budget reductions that impact faculty hires.

Florida Agricultural and Mechanical University

- Mission
 - A reprioritization of Work Plan Goals to reflect a commitment to improve undergraduate key performance indicators.
- Retention and graduation
 - A detailed plan for improving retention and graduation rates.
- Enrollment and Growth
 - A plan for reducing the number of profile admits, and/or for increasing their graduation rates; consideration of a plan for directing more potential profile admit students to the Florida College System.
- Student Dept
 - A plan for reducing student debt.
- Academic Programs
 - A reconsideration of graduate program expansion until such time as performance on undergraduate key performance indicators are at an acceptable level.
 - Removal of a Doctor of Dental Medicine from the University's Work Plan.
 - A plan for increasing passage rates in Physical Therapy, Occupational Therapy, and Law.
 - Reconsideration of potential programs for implementation, based on their duplicating programs at other SUS institutions. These include a bachelor's in Food Sciences, a bachelor's in Digital Media, a bachelor's in

Health and Fitness, a master's in Biomedical Sciences, a master's in Health Informatics, a master's in Golf Management, a doctorate in Chemistry, a doctorate in Nursing Practice, and a doctorate in Public Health.

University of North Florida

- Academic Programs
 - Reconsideration of potential programs for implementation, based on their duplicating programs at other SUS institutions. These include a master's in Environmental Management, a master's in International Affairs, and a master's in Social Work.

Florida Gulf Coast University

- Academic Programs
 - Reconsideration of potential programs for implementation, based on their duplicating programs at other SUS institutions. These include a bachelor's in Digital Media Design, and a doctorate in Nursing Practice.
 - A plan to ensure that programs performing at lower than national/state benchmarks on licensure passage rates perform at an appropriate level.

Supporting Documentation Included:

To be provided

**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012**

SUBJECT: Public Notice of Proposed New Board of Governors Regulation 6.013 Military Veterans and Active Duty

PROPOSED BOARD ACTION

Consider approval of the public notice of proposed new Board of Governors Regulation 6.013 Military Veterans and Active Duty

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution

BACKGROUND INFORMATION

Proposed Regulation 6.013 provides guidance regarding special support for students who are military veterans of the United States Armed Forces or who are currently active duty members. Minimum university board of trustee policy and process expectations regarding the acceptance of college credit for military training and education coursework are specified. Additionally, priority course registration for veterans receiving GI Bill educational benefits and for the spouse or dependent children of veterans to whom the GI Bill benefits have been transferred is required if the university offers priority course registration to another segment of the student population. The regulation follows implementation of sections 1004.075 and 1004.096, Florida Statutes, by the 2012 Legislature as approved by Governor Scott.

Following input by the SUS Admission and Registrar's Committee, this regulation was reviewed by the university general counsels, Council of Academic Vice Presidents, Council of Student Affairs, and other state university staff. Pursuant to the regulation procedure adopted by the Board at its meeting on March 23, 2006, the Board is required to provide public notice by publication on its Internet Web site at least 30 days before adoption of the proposed regulation.

Supporting Documentation Included: Proposed Regulation 6.013 in Academic and Student Affairs Committee Materials

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STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012

SUBJECT: Public Notice of Intent to Amend Board of Governors Regulation 6.002
Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen

PROPOSED BOARD ACTION

Consider approval of the public notice of intent to amend Board of Governors Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution

BACKGROUND INFORMATION

Regulation 6.002 provides statewide minimum admission criteria for undergraduate first-time-in-college, degree-seeking freshmen. Amendments to this regulation include both technical changes and new regulatory guidance. The technical changes involve clarifying that students taking the ACT for admission purposes must take the ACT Plus Writing. In addition, the section regarding criteria for students applying through spring 2011 was removed.

New language was added to the list of electives to allow Department of Education "Level III" (i.e., rigorous academic and performance standards) courses within the career and technical education classification. Finally, a short explanation of requirements for students presenting General Education Development (GED) credentials was added.

Following input by the SUS Admission and Registrar's Committee, this regulation was reviewed by the university general counsels, Council of Academic Vice Presidents, Council of Student Affairs, and other state university staff. Pursuant to the regulation procedure adopted by the Board at its meeting on March 23, 2006, the Board is required to provide public notice by publication on its Internet Web site at least 30 days before adoption of the proposed regulation.

Supporting Documentation Included: Proposed Regulation 6.002 in Academic and Student Affairs Committee Materials

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STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012

SUBJECT: Public Notice of Proposed New Board of Governors Regulation 6.008
Postsecondary College-Level Preparatory Testing, Placement, and Instruction
for State Universities

PROPOSED BOARD ACTION

Consider approval of the public notice of proposed new Board of Governors Regulation 6.008 Postsecondary College-Level Preparatory Testing, Placement, and Instruction for State Universities

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution

BACKGROUND INFORMATION

Proposed Regulation 6.008 provides direction for state universities regarding the further assessment, placement, and instruction of students who fall below college level assessment standards. The proposed regulation provides the similar standards as those required by the State Board of Education for Florida College System institutions, thereby providing smooth articulation between institutions. This factor is critical as Florida Agricultural and Mechanical University is the only university currently authorized to provide developmental education for remediation.

Following input by the SUS Admission and Registrar's Committee, this regulation was reviewed by the university general counsels, Council of Academic Vice Presidents, Council of Student Affairs, and other state university staff. Pursuant to the regulation procedure adopted by the Board at its meeting on March 23, 2006, the Board is required to provide public notice by publication on its Internet Web site at least 30 days before adoption of the proposed regulation.

Supporting Documentation Included: Proposed Regulation 6.008 in Academic and Student Affairs Committee Materials

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**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012**

SUBJECT: Jewish Museum of Florida to be a Special Purpose Center of Florida
International University

PROPOSED BOARD ACTION

Consider for approval the Jewish Museum of Florida to be a Special Purpose Center of Florida International University.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution; Board Regulation 8.009

BACKGROUND INFORMATION

Florida International University (FIU) is requesting that the Jewish Museum of Florida (JMOF) be approved as a Special Purpose Center in accordance with Board Regulation 8.009, Educational Sites. The proposal states that the "JMOF facility and its collection of archival materials will enhance the development of existing and new curriculum at FIU by intensifying collaboration within the School of International and Public Affairs, as well as other units in the College of Arts & Sciences. This includes the Departments of History, Religious Studies, English, Global and Sociocultural Studies, Politics and International Relations and the programs in European Studies, Judaic Studies, Middle East Studies, Sephardic Studies, Spirituality and Women's Studies."

No full degree programs will be offered at the site and FIU will submit appropriate documentation to the Southern Association of Colleges and Schools to ensure the new site is covered under its regional accreditation. The museum itself is accredited by the American Association of Museums and that accreditation will be continued. It is expected that over 300 students will take courses at the special purpose center in year one and by year five approximately 1,000 students will be enrolled in courses at JMOF.

Supporting Documentation Included: Proposal in Academic and Student Affairs
Committee Materials

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STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012

SUBJECT: 2013-14 State University System Fixed Capital Outlay Legislative Budget Request

PROPOSED BOARD ACTION

Review and approve the 2013-2014 SUS Fixed Capital Outlay Legislative Budget Request.

Authorize the Chancellor, State University System of Florida, to make revisions to the 2013-2014 SUS Fixed Capital Outlay Legislative Budget Request.

Approval is recommended by the Chancellor.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution

BACKGROUND INFORMATION

The requested budget provides the State University System of Florida continued capital outlay support and has been prepared in accordance with statutory requirements and guidelines adopted by the Board of Governors on March 22, 2012. All university fixed capital outlay budget requests have been approved by the institutional boards of trustees.

Specific Fixed Capital Outlay Appropriation Requests

- ◆ **The 2013/2014-2015/2016 SUS Three-Year Public Education Capital Outlay (PECO) Request** provides funding to meet identified academic and academic support facility needs based upon statutory revenue allocation constraints. (**Attachment I**)

- ◆ **Board Request for PECO Remodeling/Renovation/Repair/Maintenance Formula Funds Appropriation** represents a system-wide request for funds used to expand or

upgrade educational facilities to prolong the useful life of the plant, pursuant to statute. **(Attachment II)**

- ◆ **The 2013/2014 Alec P. Courtelis Facility Enhancement Challenge Grant Program** requires funding to match private donations which were received by June 30, 2011. **(Attachment III)**
- ◆ **A Request for Capital Improvement Trust Fund Debt Service Appropriation** provides the spending authority necessary to satisfy the debt service requirements of previously issued long term debt. **(Attachment IV)**
- ◆ **A Request for Legislative Authorization for State University System Fixed Capital Outlay projects requiring General Revenue funds to Operate and Maintain** **(Attachment V)** provides the spending authority for plant and maintenance operations.

Supporting Documentation:

To Be Provided

**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012**

SUBJECT: Authorization of Florida Gulf Coast University Renaming of the Academic 5 Building

PROPOSED BOARD ACTION

Authorize the re-naming of Florida Gulf Coast University's from Academic 5 Building to "Charlie B. Edwards Hall."

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Board of Governors Regulation 9.005, Naming of Buildings and Facilities.

BACKGROUND INFORMATION

The Florida Gulf Coast University Board of Trustees approved re-naming the Academic 5 Building to be "Charlie B. Edwards Hall" at its meeting held April 17, 2012. The proposed naming resolution recognizes the service of Charles B. Edwards to the State of Florida, Southwest Florida, and Florida Gulf Coast University with the re-naming of Academic Building 5 in his honor. The proposed resolution to name the "Charles B. Edwards Hall" ("*Edwards Hall*") is in keeping with this area of the campus' buildings named for individuals who made significant contributions to FGCU through their exceptional leadership and vision.

Board regulation 9.005 requires that the naming of any university facility for an active member of the State University System be authorized by the Board of Governors. Currently, Mr. Edwards serves as a member of the University of Florida's Board of Trustees. The naming decision meets all requirements of FGCU's procedure for naming, including approval by the appropriate university committees; therefore a formal naming exemption is requested.

Supporting Documentation Included: Board of Trustee Agenda Item and Resolution

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**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012**

SUBJECT: A Resolution of the Board of Governors Authorizing the Issuance by the Florida Gulf Coast University Financing Corporation of Tax-Exempt Revenue Bonds to Finance the construction of a Student Residence Facility on the Main Campus of the Florida Gulf Coast University.

PROPOSED BOARD ACTION

Adoption of a resolution approving the issuance of fixed rate, tax-exempt revenue bonds, by the Florida Gulf Coast University Financing Corporation (“Corporation”), in an amount not to exceed \$30,000,000 for the purpose of financing a Student Residence Facility on the main campus of Florida Gulf Coast University (“the Project”).

Staff of the Board of Governors, State University System of Florida, and the Division of Bond Finance, State Board of Administration of Florida, has reviewed this resolution and all supporting documentation. Based upon this review, it appears that the proposed financing is in compliance with Florida Statutes governing the issuance of university debt and the debt management guidelines adopted by the Board of Governors. Therefore, staff of the Board of Governor’s recommends adoption of the resolution and authorization of the proposed financing.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Florida Board of Governors Debt Management Guidelines; Section 1010.62, Florida Statutes; and Article IX, Section 7, Florida Constitution.

BACKGROUND INFORMATION

Florida Gulf Coast University has submitted a proposal for financing and construction of a new Student Residence Facility on the main campus of the University. The Project will be the thirteenth in a series of student housing projects which began in 1997 and the fifth in the South Lake Village Residence Life Enhancement Project. The proposed project will be constructed as a six (6) story building and will consist of approximately 520 beds. The Project is consistent with the University’s Campus Master Plan. The total Project construction cost is expected to be \$25.7 Million. The construction will be accomplished through a guaranteed maximum price construction contract.

The Corporation, a direct support organization of Florida Gulf Coast University, proposes to issue up to \$30,000,000 of fixed rate, tax-exempt, revenue bonds to finance the construction of the project, fund capitalized interest during construction and pay costs of issuance. The bonds will mature thirty (30) years after issuance with level annual debt service payments.

The debt service payments will be funded from revenues generated from the operations of the University housing system, after payments of operation and maintenance costs. Revenues are generated primarily from room rentals, summer special event rentals, damage deposit forfeitures and other miscellaneous collections. The Bonds will be issued on parity with the outstanding Florida Gulf Coast University Financing Corporation Capital Improvement Revenue Bonds with a current aggregate principal amount of approximately \$170,180,000 for student housing.

Projections provided by the University indicate that sufficient net revenues will be generated to pay debt service on the Series 2013A Bonds and the outstanding parity bonds.

The Series 2013A Bonds will be issued as fixed rate revenue bonds.

The Florida Gulf Coast Financing Corporation Board of Directors, at a meeting held on June 6, 2012, and the Florida Gulf Coast University Board of Trustees, at its June 19, 2012 meeting, approved the Project and the financing thereof.

Supporting Documentation Included:

1. Requesting Resolution
2. Project Summary
3. Attachment I - Estimated Sources and Uses of Funds
4. Attachment II - Historical and Projected Pledged Revenues and Debt Service Coverage

STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012

SUBJECT: 7.003 – Fees, Fines and Penalties

PROPOSED BOARD ACTION

Approve public notice of intent to amend Regulation 7.003.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution and Board Regulation Development Procedure

BACKGROUND INFORMATION

This fall universities will begin considering potential new fees to be implemented for fall 2013. The current regulation requires notification in the fall of potential fees that are being considered with final submissions in January. The Budget and Finance Committee then meets in February to consider new fees with the full Board acting upon any Committee recommendations at the next scheduled meeting.

At the June 2012 Committee meeting a modified regulation was presented that:

- Moved the submission date from January to March. This would mean that fee considerations would be held at the June Committee meeting.
- Clarified that the new fee should be for new services or activities that are not currently supported by educational and general funds.
- Prohibits the fee from supplanting other revenue that fund a service or activity.

Supporting Documentation Included: Information located in the Budget & Finance Committee agenda materials

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**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012**

SUBJECT: 7.015 Florida National Guard Educational Assistance Program

PROPOSED BOARD ACTION

Approve public notice of intent to repeal Regulation 7.015.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution and Board Regulation Development Procedure

BACKGROUND INFORMATION

A change in statute eliminated references to the Board of Governors and the State Board of Education and eliminated the tuition exemption program. The Adjutant General is solely responsible for this program and shall pay an amount equal to the amount that would be required to pay for the average tuition and fees if an appropriation is made by the Legislature.

Supporting Documentation Included: Information located in the Budget & Finance Committee agenda materials

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STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012

SUBJECT: Regulation 7.008 – Waiver of Tuition and Fees

PROPOSED BOARD ACTION

Approve public notice of intent to amend Regulation 7.008.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution and Board Regulation Development Procedure

BACKGROUND INFORMATION

With the repeal of Regulation 7.015, Section 8 of this regulation pertaining to the Florida National Guard is no longer necessary.

Supporting Documentation Included: Information located in the Budget & Finance Committee agenda materials

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**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2012**

SUBJECT: Optional Retirement Program (ORP)

PROPOSED BOARD ACTION

Approve the recommendation from the Council of Administrative and Financial Affairs regarding the services to be provided by ORP vendors.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution, Section 121.35(6) Florida Statute

BACKGROUND INFORMATION

Section 121.35 Florida Statute establishes the ORP for the SUS. The Department of Management Services (DMS) manages the program on behalf of the SUS. The statute requires the Board of Governors to make recommendations on what types of services should be included in the program and on the number of investment providers from which ORP contracts may be purchased.

The current providers and number of SUS participants:

- ING (3,042 participants)
- Jefferson national Life Insurance Co (134 participants)
- MetLife Investors USA Insurance Co (1,853 participants)
- TIAA-CREF (teachers insurance & annuity association - college retirement equities fund) (8,870 participants)
- VALIC retirement (4,615 participants)

The statute previously limited the number of investment providers to no more than five; however, during the 2012 session Senate Bill 198 passed increasing the number of investment providers to six.

The contracts for the current providers expire on January 1, 2015. The DMS has initiated the process to begin the competitive process to not only select a sixth vendor, but also providers whose contracts will expire in two years.

In a letter to Governor Colson on July 12, 2012, DMS requests that the Board provide the following recommendations on the contract to be provided:

1. The nature and extent of the rights and benefits in relation to the required contributions; and
2. The suitability of the rights and benefits to the needs of the participants and the interests of the institution in the recruitment and retention of eligible employees.

Pursuant to Section 121.35, Florida Statute, this information needs to be submitted to DMS by October 12, 2012.

During an update to the Budget and Finance Committee in June it was recommended that the Council of Administrative and Financial Affairs (CAFA) take the lead on developing the recommendations for the Board to consider.

Supporting Documentation Included: Information located in the Budget & Finance Committee agenda materials

**BOARD OF GOVERNORS
STATE UNIVERSITY SYSTEM OF FLORIDA
September 13, 2011**

SUBJECT: 2012-2013 State University System Operating Budget

PROPOSED BOARD ACTION

Approve the 2012-2013 State University System Operating Budget.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution. Board of Governors' Master Powers and Duties, Section II(2).

BACKGROUND INFORMATION

Each state university is required to submit a detailed operating plan for each budget entity for the 2012-2013 fiscal year. The State University System (SUS) operating budget consists of five different budget entities; 1) Education and General, 2) Contracts and Grants, 3) Auxiliary Enterprises, 4) Local Funds, and 5) Faculty Practice Plans.

The overall decrease in estimated expenditures reported by the universities is due primarily to a reduction in Education and General appropriations by the 2012 Legislature and a slight decrease in anticipated contract & grants activity. These declines are somewhat offset by modest increases in auxiliary enterprises and student activity expenditures, increased student financial aid distributions, utilization of revenues generated from the technology fee and newly-established Board-approved local fees, and additional costs associated with other service related operations. Universities are also planning to utilize prior period carryforward funds to support continuing operations in light of state budget reductions absorbed during the previous four fiscal years.

1. The Education and General Budget Entity (E&G) includes the allocation of funds appropriated by the 2012 Legislature, student tuition, and other previously appropriated funds. The E&G budget entity contains resources that provide educational opportunities to citizens through instructional programs; research directed toward solving technical, social, and economic problems facing the state and nation; and public service programs.

Universities have flexibility in the development of the E&G operating budget but must report in the traditional SUS categories.

- 2) The Contracts and Grants budget entity supports research and public service through awards from federal, state, and local sources.
- 3) Auxiliary Enterprises is comprised of ancillary support units such as student housing, food service, bookstores, parking services, and computer support.
- 4) The Local Funds entity consists of operating resources for student activities, athletics, concessions, student financial aid, technology fee, Board-approved local fees, and self-insurance programs.
- 5) Finally, the Faculty Practice Plans provide for clinical activities associated with the University of Florida and University of South Florida Health Centers, and the Florida State University, University of Central Florida, and Florida International University Medical Schools.

Each University Board of Trustees has approved an operating budget. The universities have developed their budgets in accordance with Board Regulation 9.007 – State University System Operating Budgets. The regulation requires each university to maintain an unencumbered balance in the E&G fund equal to or greater than 5% of the University Board of Trustees approved operating budget. If the unencumbered balance falls below 5%, the University President must provide written notification and explanation.

The attached information summarizes the budgetary resources and obligations, including beginning and ending fund balances, recurring and nonrecurring revenues, and operating and non-operating expenditures. Additional detail is available and will be posted to the Board’s website.

Staff has reviewed and approved the submissions and recommends approval of the proposed budgets as submitted by the universities and approved by their Board of Trustees.

Supporting Documentation Included: Information located in the Budget & Finance Committee agenda materials

**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13, 2011**

SUBJECT: 2012-2013 Board General Office Budget

PROPOSED BOARD ACTION

Approve the 2012-2013 Board General Office Budget and authorize the Chancellor to make changes as necessary to support office functions.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution, 2012 Legislative Appropriation

BACKGROUND INFORMATION

The Board General Office budget for 2012-13 totals \$6.3 million. The 2012 Legislative appropriation allocates these funds by specific category and funding source as follows:

Appropriation Category	Appropriation
Salaries & Benefits - GR	\$4,282,130
Salaries & Benefits - Trust Funds	\$656,358
Other Personal Services - GR	\$49,373
Other Personal Services - Trust Funds	\$20,000
Expenses - GR	\$548,977
Expenses - Trust Funds	\$271,799
Operating Capital Outlay - GR	\$11,782
Operating Capital Outlay - Trust Funds	\$5,950
Contracted Services - GR	\$405,567
Contracted Services - Trust Funds	\$23,000
DMS - HR Services - GR	\$18,432
DMS - HR Services - Trust Funds	\$2,405

Data Processing Services - GR	\$25,177
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Each funding source and category has specific restrictions on spending funds from that appropriation. Appropriations are allowed to be transferred between categories via budget transfers filed with the Governor’s Office. These transfers cannot exceed 5 percent or \$250,000 whichever is greater. Any transfers in excess of this amount must be approved by the Legislature and Governor through an established budget amendment process.

Funding Source:

- General Revenue – appropriations from this source has the least restrictions and can be used for any basic operating expense.
- Trust Funds – appropriations from this source are primarily used to support Board facility staff and expenses.

Appropriation Category:

- Salaries & Benefits – salaries and benefits associated with 52 authorized positions.
- Other Personal Services – these funds are utilized for temporary employment. The Board utilizes university students to supplement basic phone coverage and other office needs.
- Expenses – these funds are utilized for basic operating expenses such as travel, rent, office supplies, or equipment costing less than \$1,000.
- Operating Capital Outlay – these funds are utilized for items costing more than \$1,000, such as computers or furniture.
- Contracted Services – these funds are utilized for any service requiring a contractual agreement. For example, the consultant hired to perform the Online University Study is funded from this category.
- DMS - HR Services – these funds are transferred to the Department of Management Services to cover the costs associated with the State’s PeopleFirst System.
- Data Processing Services – these funds are transferred to the Northwest Regional Data Center to pay for data storage services.

Supporting Documentation Included: Information located in the Budget & Finance Committee agenda materials

**STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
September 13 2012**

SUBJECT: 2013-14 State University System and Board General Office Legislative Budget Request

PROPOSED BOARD ACTION

Approve the 2013-14 operating Legislative Budget Request for the State University System and the Board General Office and allow the Chancellor to make technical changes as necessary.

AUTHORITY FOR BOARD OF GOVERNORS ACTION

Article IX, Section 7, Florida Constitution

BACKGROUND INFORMATION

Annually, the Board of Governors must prepare and submit a State University System and a Board General Office Legislative Budget Request (LBR) for state appropriated operating funds. Both budgets must be reviewed and recommendations made on the issues to be included in the 2013-14 LBR. In accordance with Section 216.023(1), Florida Statutes, this LBR is based on an independent judgment of needs and pursuant to the LBR instructions will be presented to the Legislature and Governor on October 15.

State University System (SUS):

For the SUS, total funding of \$4.2 billion (\$2.4 billion in state support and \$1.8 billion in tuition) is requested to support a projected enrollment of approximately 340,000 students and 60,000 faculty and staff. Two major components drive the proposed budget; metric based performance funding of approximately \$118 million and the major gift matching program of \$286 million.

The SUS budget can be divided into 2 primary areas; the Education and General (E&G) core budget and the special units/state initiatives budget.

- A. The E&G core budget increase assumes no tuition increase and focuses on three main components; continued funding for plant operations and maintenance for new and existing facilities, year two of performance funding for Information

Technology, and funding to improve work plan performance metrics. The net increase to the E&G core budget is \$172 million or a 5.4% increase over the recurring base budget. With the adoption of the proposed LBR, the SUS core E&G appropriation per full-time equivalent student will increase by \$588 to \$11,459.

- B. The special units/state initiatives portion of the budget requests an increase of \$304 million and focuses on continued support of the new medical schools and matching funds for private donations.

Board General Office:

The Board General Office requests a continuation budget of \$6.0 million to support 52 positions and associated operating expenses. This request is a continuation budget, thus no increase is requested.

The Chancellor recommends approval of the SUS and Board General Office LBRs.

Supporting Documentation Included: Information located in the Budget & Finance Committee agenda materials