### Florida Gulf Coast University FGCU Work Plan Presentation June 20, 2012

### FGCU serves over 1 million S.W. Floridians

#### Student Population

13,000 Students 11,000 Undergrads 79% Traditional Age 26% Minority 51% From SW Florida 92% From Florida 4,000 Reside in campus housing

70% Seeking occupational degrees.

#### Academic Programs

84 programs 52 Bachelors 29 Masters 1 Post-Masters 1 Professional Doctorate 1 Research Doctorate Rankings - US News & Princeton Review

Among the top 40 public regional universities in the South

ABET-accredited undergraduate engineering programs among the top 200.

AACSB-accredited Business program ranked by Princeton Review among the top 300 in the US



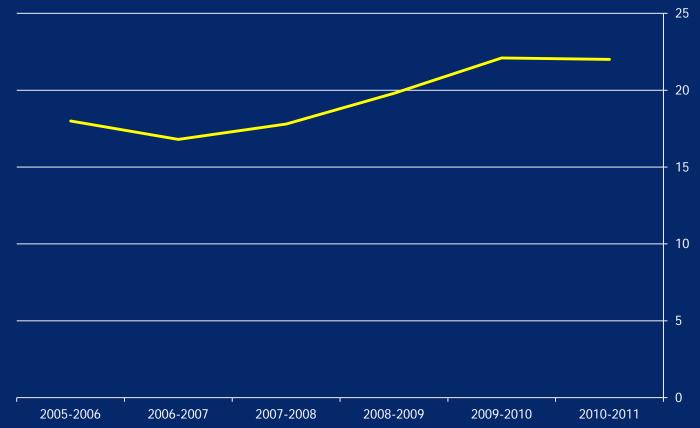
### Core Capabilities Student Success

Year	% of Credit hours taught by FT Faculty	
2006-2007	78%	16.8
2007-2008	80%	17.8
2008-2009	79%	19.8
2009-2010	78%	22.1
2010-2011	79%	22.0

	mployment helor Degrees	Employment Master Degrees				
Year	FGCU's SUS Rank	Year	FGCU's SUS Rank			
2005-2006	1	2005-2006	1			
2006-2007	2	2006-2007	1			
2007-2008	2	2007-2008	1			
2008-2009	2	2008-2009	2			
2009-2010	3	2009-2010	1			

### Core Capabilities Sustainable Growth

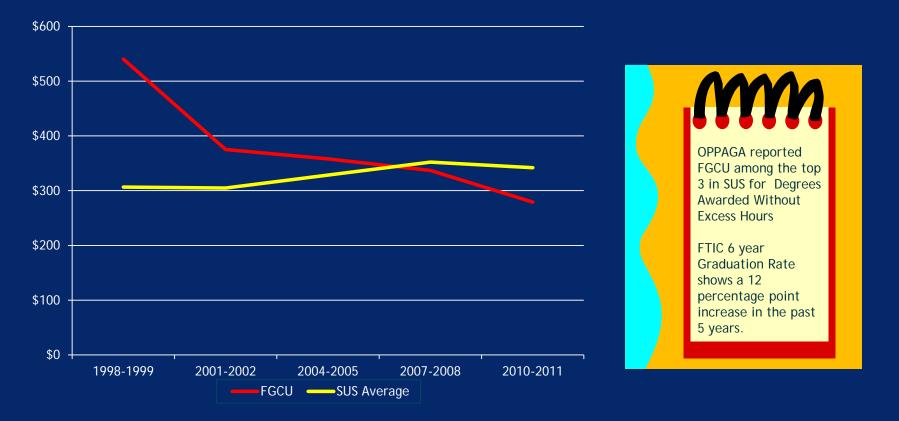
Student to Faculty Ratio



### Core Capabilities Efficiency

FLORIDA GULFCOAS UNIVERSITY

**Expenditures Per Credit Hour** 



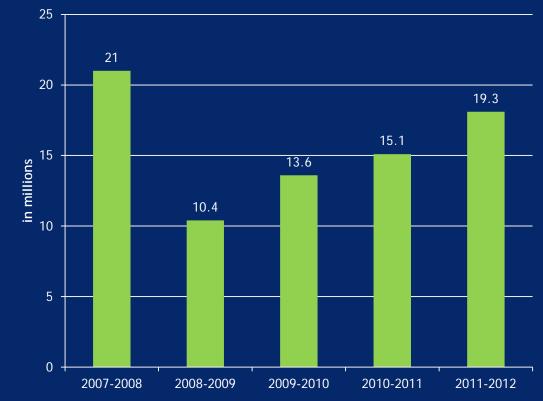
### **Core Capabilities**

#### Potential for Growth

#### Community Engagement



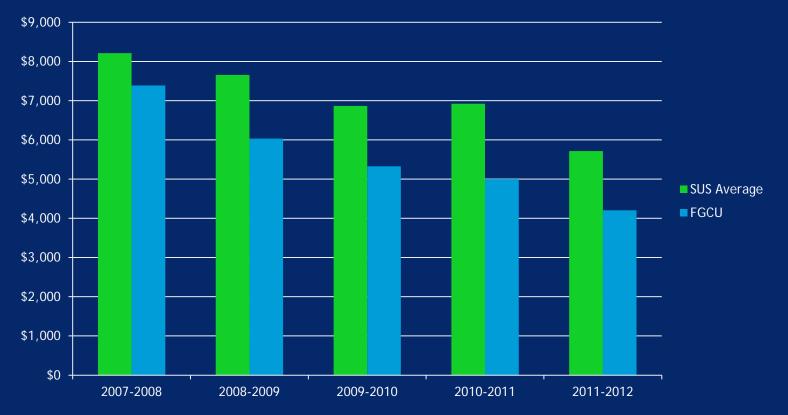




### Challenges for Improvement Funding

FCOAS

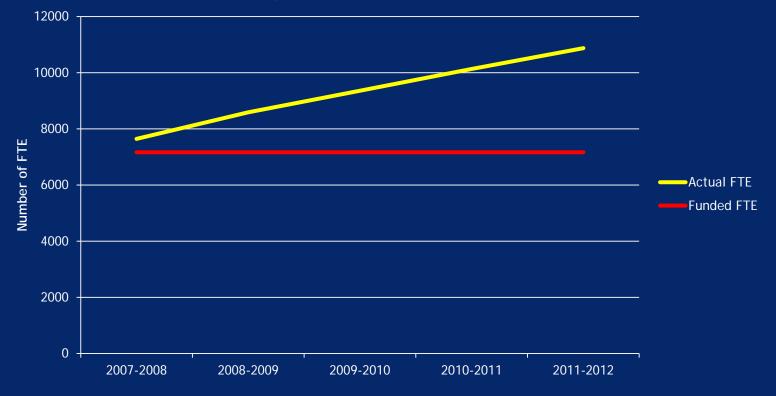
Appropriated State Funding per FTE Student



### Challenges for Improvement Funding

ECOAS

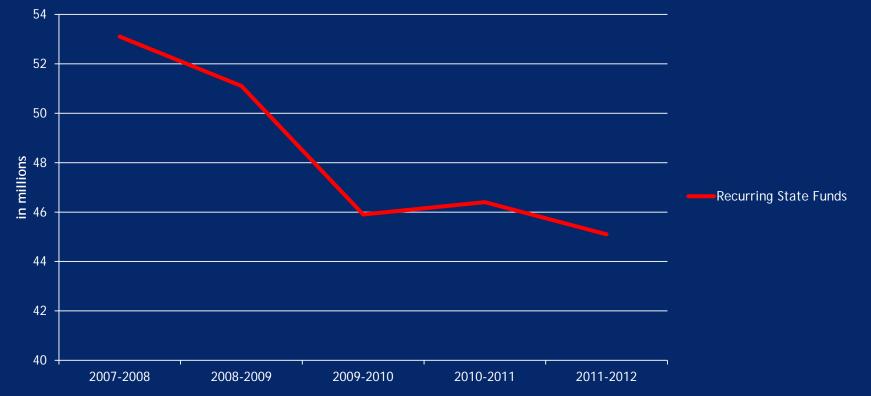
University Full-Time Enrollment (FTE)



### Challenges for Improvement Funding

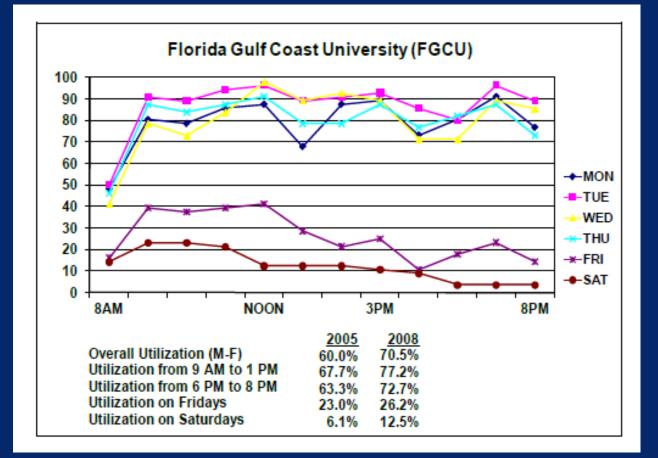
LORIDA ECOAS

> Recurring State Funds (GR & Lottery)



### Challenges for Improvement Space

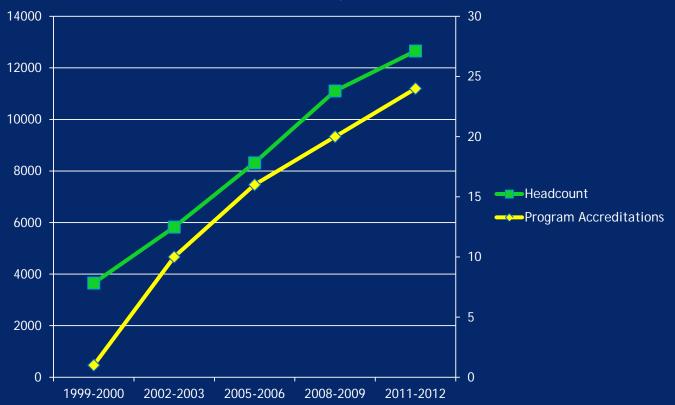
FLORIDA GULFCOAST UNIVERSITY





### Top Three Initiatives Academic Quality

**Enrollment and Program Accreditations** 



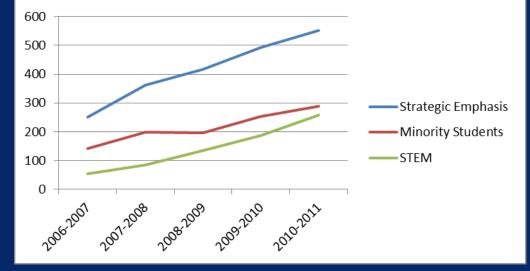


### Top Three Initiatives Return on Investment

#### \*FETPIP Rank in SUS (Post Graduation Employment)

	Undergraduate	Graduate
2005-2006	1	1
2006-2007	2	1
2007-2008	2	1
2008-2009	2	2
2009-2010	3	1

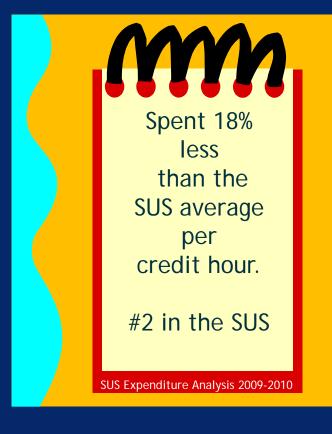
#### **Baccalaureate Degrees Awarded**



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### Top Three Initiatives Operational Efficiency

Percentage of Degrees in 2009-2010 Without Excess									
Credit Hours									
(Source: OPPAGA analysis of SUS, FBOG.)									
Percentage of									
	Bachelor's Degrees								
University	Awarded								
Florida State University	61%								
Florida Gulf Coast University	60%								
University of Central Florida	60%								
University of West Florida	57%								
Florida Atlantic University	53%								
Florida International University	48%								
University of North Florida	40%								
University of South Florida	39%								
University of Florida	39%								
Florida A&M University	18%								
New College of Florida	N/A								



### Divestment

Program Area for Colleges

FLORIDA GULFCOAST UNIVERSITY

Arts & Sciences	Business	Professional Studies			Engineering
Biological Sciences	Accounting	Justice Studies	School of Nursing	Leadership, Counseling, & Educational	Bioengineering
Bower School of Music	Economics & Finance	Public Affairs	Physical Therapy & Human Performance	Technology Curriculum,	Civil Engineering
Chemistry & Mathematics	IS & Operations Management	Resort & Hospitality Management	Occupational Therapy & Community Health	Instruction, & Culture Special, Early,	Software Engineering
Communication & Philosophy	Management	Social Work	Health Sciences	Child/Youth, Elementary Education, & Research	Computer Science
Language & Literature	Marketing				Environmental Engineering
Marine & Ecological Sciences					
Social & Behavioral Sciences					
Visual & Performing Arts					11-1

### Divestment

Program Area for Colleges

FLORIDA GULFCOAST UNIVERSITY

	Arts & Sciences		Business		Health Professions	Education	Engineering
Biological Sciences	Justice Studies		Accounting		School of Nursing	Leadership, Counseling, & Educational	Bioengineering
Bower School of Music	Public Affairs		Economics & Finance			Technology Curriculum,	Civil Engineering
Chemistry & Mathematics			IS & Operations Management		Occupational Therapy & Community Health	Instruction, & Culture Special, Early,	Software Engineering
Communication & Philosophy			Management		Health Sciences	Child/Youth, Elementary Education, & Research	Computer Science
Language & Literature			Marketing		Social Work		Environmental Engineering
Marine & Ecological Sciences			Resort & Hospitality Management				
Social & Behavioral Sciences							

Visual & Performing Arts

# Academic Quality

#### 3 YEAR 5 YEAR 2010-11 2011-12 2012-13 GOALS TREND ACTUAL ESTIMATES GOALS (2014-15)(05-06 to 10-11)

#### Academic Quality

#### National Ranking for University and Programs

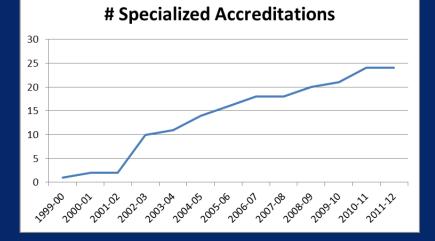
**Key Performance Indicators:** 

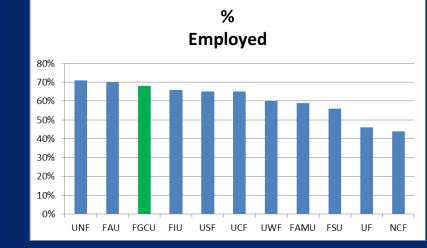
To achieve this FGCU will continue to focus on academic quality through the following: predominant use of full-time faculty providing instruction; maintenance of state-of-the-art facilities; use of technology to provide effective academic support; and the pursuit and maintenance of professional accreditation whenever possible.

Avg. SAT Score	0%∆ <sup>1</sup>	1,531	1,531	1,533	1,535
Avg. High School GPA (on 4.0 scale)	$0\%\Delta$	3.4	3.4	3.4	3.5
Professional/Licensure Exam First-time Pass Rates <sup>2</sup> Exams Above National/State Benchmark	n/a	1	1	2	3
Exams Below National/State Benchmark	n/a	2	2	1	U



### Key Performance Indicators: Academic Quality





Undergraduate FETPIP



### Key Performance Indicators: Operational Efficiencies

	5 YEAR TREND (05-06 to 10-11)	2010-11 ACTUAL	2011-12 ESTIMATES	2012-13 GOALS	3 YEAR GOALS (2014-15)
Operational Efficiency					
Freshman Retention Rate	-1Δ	75%	76%	77%	78%
FTIC Graduation Rates In 4 years (or less) In 6 years (or less)	+8∆ +12∆	21% 44%	21% 45%	22% 46%	23% 50%
AA Transfer Graduation Rates In 2 years (or less) In 4 years (or less)	-4∆ +5∆	30% 62%	30% 62%	31% 63%	33% 65%

### Key Performance Indicators: Return on Investment

≝ 	5 YEAR TREND (05-06 to 10-11)	2010-11 ACTUAL	2011-12 ESTIMATES	2012-13 GOALS	3 YEAR GOALS (2014-15)
Return on Investment					
Bachelor's Degrees Awarded	88% <b>∆</b>	1,616	1,810	1,955	2,111
Percent of Bachelor's Degrees in STEM	<b>13%</b> Δ	16%	16%	16%	17%
Master's Degrees Awarded	$59\%\Delta$	385	408	432	458
Percent of Master's Degrees in STEM	+1∆	2%	2%	2%	4%
Percent of Baccalaureate Graduates <sup>3</sup> Employed in Florida	-9Δ	68%	68%	69%	70%
Percent of Baccalaureate Graduates <sup>3</sup> Continuing their Education (in FL)	+3∆	21%	21%	22%	23%
Annual Gifts Received (\$M)	-52%Δ	\$ 15.1	\$18.1	\$12	\$14
Endowment (\$M)	94%∆	\$ 56.7	\$60	\$65	\$71

### **Operational Enrollment Plan**

Statutorily Required Enrollment Plan (Based on State-Fundable Florida FTE)

	Funded 2011-12	Estimated 2011-12	Funded 2012-13	Planned 2012-13	Planned 2013-14	3 Year Planned 2014-15	5 Year Planned 2016-17	5-Year Projected Average Annual Growth Rate
Florida Resident								
LOWER DIVISION	2,224	3,723	2,224	4,058	4,422	4,786	5,551	8%
UPPER DIVISION	2,319	3,277	2,319	3,484	3,701	3,905	4,304	6%
GRAD I	510	578	510	605	630	652	691	4%
GRAD II	10	100	10	112	125	138	166	11%
TOTAL	5,063	7,678	5,063	8,259	8,878	9,481	10,713	7%
Not a Florida Resident								
LOWER DIVISION	X,XXX	208	X,XXX	222	238	254	285	7%
UPPER DIVISION	X,XXX	115	X,XXX	120	126	131	142	4%
GRAD I	X,XXX	27	X,XXX	28	29	30	31	3%
GRAD II	X,XXX	4	X,XXX	4	4	4	5	3%
TOTAL	310	354	310	374	397	419	462	5%
TOTAL								
LOWER DIVISION	X,XXX	3,931	X,XXX	4,280	4,660	5,040	5,836	8%
UPPER DIVISION	X,XXX	3,392	X,XXX	3,604	3,827	4,036	4,446	6%
GRAD I	X,XXX	605	X,XXX	633	659	682	722	4%
GRAD II	X,XXX	104	X,XXX	116	129	142	171	10%
TOTAL	5,373	8,032	5,373	8,632	9,275	9,900	11,175	7%
TOTAL (US FTE)	7,164	10,709	7,164	11,510	12,367	13,200	14,900	7%

Note: Full-time Equivalent (FTE) student is a measure of instructional effort (and student activity) that is based on the number of credit hours that students enroll. FTE is based on the Florida definition, which divides undergraduate credit hours by 40 and graduate credit hours by 32.

### **Operational Enrollment Plan**

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#### Planned Growth by Student Type (for E&G students at all campuses)

5 YEAR TREND (2005-06 to 2010-11)	2010-11 ACTUAL HEADCOUNT	2012-13 PLANNED HEADCOUNT	PLANNE	D	(201 PLA	ear 4-15) NNED Count
<b>117%</b> ∆	6,469 63%	7,633 64%	8,397	65%	9,152	65%
<b>-12%</b> ∆	<b>334</b> 3%	334 3%	301	2%	301	2%
<b>40%</b> ∆	2,016 20%	2,339 20%	2,479	19%	2,875	20%
<b>28%</b> ∆	1,452 14%	1,670 14%	1,737	13%	1,789	13%
<b>73%</b> ∆	10,271 100%	11,976 100%	12,913	<b>100</b> %	14,117	100%
;						
<b>37%</b> ∆	1,043 90%	1,085 90%	1,128	90%	1,173	90%
n/a%∆	<b>39</b> 3%	43 4%	47	4%	52	4%
n/a%∆	71 6%	<b>75</b> 6%	78	xx%	82	6%
<b>52%</b> ∆	1,153 100%	1,202 100%	1,254	<b>100</b> %	1,307	<b>100</b> %
<b>9%</b> ∆	614	477	489		230	
n/a%∆	n/a	n/a	n/a		n/a	
	TREND   (2005-06 to   2010-11)   117%Δ   -12%Δ   40%Δ   28%Δ   73%Δ   37%Δ   n/a%Δ   52%Δ   9%Δ	TREND (2005-06 to 2010-11) 2010-11 ACTUAL HEADCOUNT   117%∆ 6,469 63%   -12%∆ 334 3%   40%∆ 2,016 20%   28%∆ 1,452 14%   73%∆ 10,271 100%   37%∆ 1,043 90%   n/a%∆ 39 3%   n/a%∆ 71 6%   52%∆ 1,153 100%   9%∆ 614	TREND (2005-06 to 2010-11)   Z010-11 ACTUAL HEADCOUNT   PLANNED HEADCOUNT     117%Δ   6,469 63%   7,633 64%     -12%Δ   334 3%   334 3%     40%Δ   2,016 20%   2,339 20%     28%Δ   1,452 14%   1,670 14%     73%Δ   10,271 100% 11,976 100%     37%Δ   1,043 90%   1,085 90%     n/a%Δ   71 6%   75 6%     52%Δ   1,153 100%   1,202 100%     9%Δ   614   477	TREND (2005-06 to 2010-11)Z010-11Z012-13Z013-14ACTUAL HEADCOUNTPLANNED HEADCOUNTPLANNED HEADCOUNTPLANNEL HEADCOU117% $\Delta$ 6,469 63%7,633 64%8,397-12% $\Delta$ 334 3%334 3%30140% $\Delta$ 2,016 20%2,339 20%2,47928% $\Delta$ 1,452 14%1,670 14%1,73773% $\Delta$ 10,271 100% 11,976 100%12,91337% $\Delta$ 1,043 90%1,085 90%1,128n/a% $\Delta$ 39 3%43 4%47n/a% $\Delta$ 71 6%75 6%7852% $\Delta$ 1,153 100%1,202 100%1,2549% $\Delta$ 614477489	TREND (2005-06 to 2010-11)Z010-11Z012-13Z013-14ACTUAL HEADCOUNTPLANNED HEADCOUNTPLANNED HEADCOUNT117% $\Delta$ 6,46963%7,63364%8,39765%-12% $\Delta$ 3343%3343%3012%40% $\Delta$ 2,01620%2,33920%2,47919%28% $\Delta$ 1,45214%1,67014%1,73713%73% $\Delta$ 10,271100%11,976100%12,913100%37% $\Delta$ 1,04390%1,08590%1,12890%n/a% $\Delta$ 716%756%78xx%52% $\Delta$ 1,1531,202100%1,254100%9% $\Delta$ 614477489489	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$

### **Operational Enrollment Plan**

FLORIDA ULECOAS

#### Planned Growth by Method of Instruction (for E&G students at all campuses)

	5 YEAR 2010-11 2012- TREND		-13	2013	-14	3 YE (2014			
	(2005-06 to 2010-11)	ACTUAL FTE	% of TOTAL	PLANNED FTE	% of TOTAL	PLANNED FTE	% of TOTAL	PLANNED FTE	% of TOTAL
UNDERGRADUATE									
DISTANCE (>80%)	<b>129%</b> ∆	1,144	17%	1,236	16%	1,334	16%	1,441	16%
HYBRID (50%-79%)*	<b>72%</b> ∆	141	2%	155	2%	171	2%	188	2%
TRADITIONAL (<50%)	<b>67%</b> ∆	5,573	81%	6,505	83%	6,982	82%	7,448	82%
TOTAL	<b>75%</b> ∆	6,858	100%	7,884	100%	8,487	100%	9,076	100%
GRADUATE									
DISTANCE (80%)	<b>43%</b> ∆	211	28%	222	30%	233	30%	244	30%
HYBRID (50%-79%)*	1 <b>52%</b> ∆	83	11%	88	12%	93	12%	99	12%
TRADITIONAL (<50%)	<b>34%</b> ∆	447	60%	439	58%	462	58%	481	58%
TOTAL	<b>44%</b> ∆	741	100%	749	100%	788	<b>100%</b>	824	100%

### **Operational Program Plans**

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FLORIDA GULFCOAST

Biology

#### New Programs To Be Considered by University in 2012-13 for Implementation

**STEM** 

PROGRAM TITLES	CIP CODE 6-digit	AREA OF STRATEGIC EMPHASIS	OTHER UNIVERSITIES WITH SAME PROGRAM	OFFERED VIA DISTANCE LEARNING IN SYSTEM	PROJECTED ENROLLMENT in 5th year	PROPOSED DATE OF SUBMISSION TO UBOT
BACHELOR'S PROGRAMS						
Real Estate	521501		5	0	50	4/13
Earth and Space Science	<mark>400699</mark>	STEM	0	0	50	4/13
MASTER'S, SPECIALIST AND OTHER ADVANCED MASTER'S PROGRAMS						
Instructional Media	130501	STEM	3	3	50	4/13

8

4/13

50

0

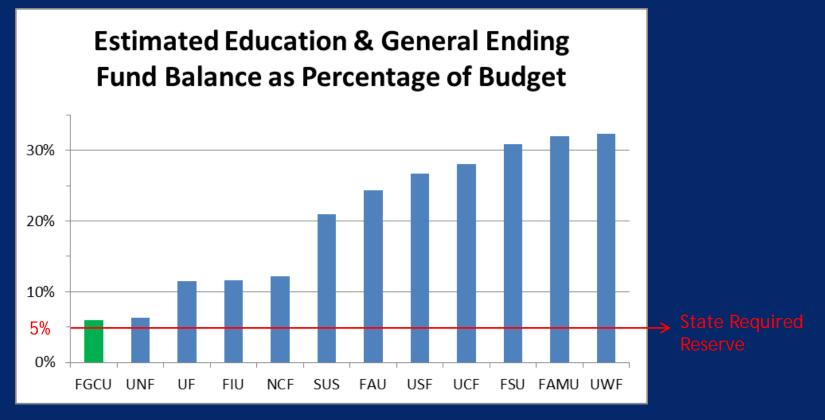
### Operational Program Plans 2013-15, DNP

#### New Programs To Be Considered by University in 2013-15 for Implementation

BACHELOR'S PROGRAMS	
Digital Modia Design (Craphia Design) 500102 STEM 2 0 50	
Digital Media Design (Graphic Design) 500102 STEM 2 0 50	) 500102 STEM 2 0 50 4/15
Renewable Energy Engineering 149999 STEM 0 0 50	149999 STEM 0 0 50 4/15

DOCTORAL PROGRAMS						
Nursing Practice	513818	Health	7	3	50	4/15

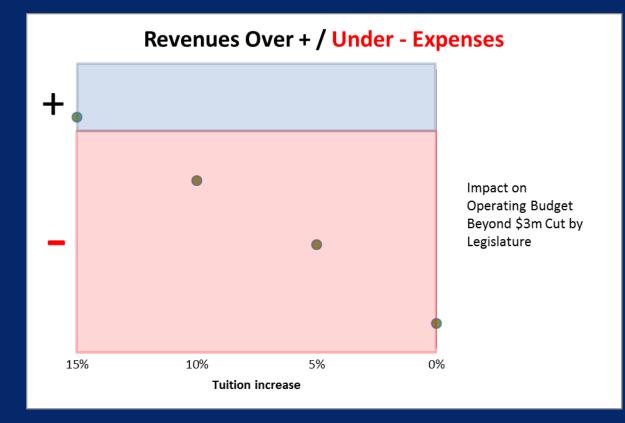
### **Tuition Differential**



As of December 31, 2011- State University System Board of Governors

### **Tuition Differential**

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### Capital Improvement Trust Fund

• FGCU is the only SUS institution that shares recreational space among students and Division I Athletics Program

FGCU Recreational Space by Category				
Space Category	FGCU Recreational Space as Percentage of National Standard			
Strength Conditioning	50%			
Group Exercise	24%			
Gymnasium	17%			