
From: Bill Martin
Sent: Tuesday, May 09, 2017 8:11 AM
To: Tracy Clark
Cc: Lee Kernek; William Merck; Christina Tant; Rebeca Richards; Donna DuBuc
Subject: RE: IRIF Phase 1 funding request

Thanks Tracy, we are proceeding with the contract amendment, I'll get with Lashanda on the transfers.

Bill

Bill Martin, AIA, LEED AP
Director of Facilities Planning & Construction
University of Central Florida
P.O. Box 163020
3528 North Perseus Loop, Building 16
Orlando, FL 32816-3020
O: 407-823-3196
C: 407-516-9288



From: Tracy Clark
Sent: Tuesday, May 09, 2017 8:09 AM
To: Bill Martin <Bill.Martin@ucf.edu>
Cc: Lee Kernek <Lee.Kernek@ucf.edu>; William Merck <William.Merck@ucf.edu>; Christina Tant <Christy.Tant@ucf.edu>; Rebeca Richards <Rebeca.Richards@ucf.edu>; Donna DuBuc <Donna.DuBuc@ucf.edu>
Subject: Re: IRIF Phase 1 funding request

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I have secured \$6.5 million for the IRIF buildout. Please have Lashanda's team set up a construction project to receive the transfers. Thank you.

Sent from my iPad

On May 4, 2017, at 4:53 PM, Bill Martin <Bill.Martin@ucf.edu> wrote:

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1/11/17 Phase 1 & 2 total cost - \$6,511,743.03

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Thanks for your patience as we have worked through the complications of these mid-construction changes!

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<image003.jpg>

From: Bill Martin

Sent: Thursday, March 16, 2017 10:29 AM

To: Tracy Clark <Tracy.Clark@ucf.edu>

Cc: Lee Kernek <Lee.Kernek@ucf.edu>; William Merck <William.Merck@ucf.edu>

Subject: RE: IRIF Phase 2 funding request

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 - \$10,874.00 this is related to switching places of a break area and an office. While a user request, this serves the long term use of the building by any occupant, so they are assigned to base building.
- Flooring - \$0.05 – this is to make up for a rounding error for flooring that is all base building.

Please let me know if you have more questions.

When can we anticipate having funding approval? Our contract amendment is ready for routing and signatures.

Thanks!
Bill

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Director of Facilities Planning & Construction

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From: Tracy Clark
Sent: Friday, March 10, 2017 4:27 PM
To: Bill Martin <Bill.Martin@ucf.edu>
Cc: Lee Kernek <Lee.Kernek@ucf.edu>; William Merck <William.Merck@ucf.edu>
Subject: RE: IRIF Phase 2 funding request

What is the new category "MISC Building" for \$97.5k? who should be responsible for this? It was not on the prior lists?

Tracy Clark, CPA
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance
UCF Finance and Accounting
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Fax: 407-882-1102
Tracy.Clark@ucf.edu

From: Bill Martin
Sent: Friday, March 10, 2017 3:54 PM
To: Tracy Clark <Tracy.Clark@ucf.edu>
Cc: Lee Kernek <Lee.Kernek@ucf.edu>; William Merck <William.Merck@ucf.edu>
Subject: RE: IRIF Phase 2 funding request

Tracy, currently Phase 2 lags Phase 1 by about 4 months. Much of the work in Phase 1 has already been completed and needs to be re-done...no avoiding that. However, in Phase 2 the work is 4 months behind so we prioritized getting those changes priced first so we did not have to re-do as much work. Had we done Phase 1 first, the Phase 2 number would have been significantly higher because of the re-work. This also will minimize the schedule delay – because Phase 2 is set to finish last, it was critical that we got all of those changes priced and approved. It sounds backwards, but there is a reason for it!

I'd love to give you guys a site tour to see it in person. Let me know if you have any interest.

The document that I sent does not include Phase 1 yet, only Phase 2. Phase 1 will be reviewed at the end of the month.

How quickly do you anticipate the official green light? We are preparing a contract amendment, but that can't be executed until we get the funding approval.

Hope this helps,

Bill

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Subject: RE: IRIF Phase 2 funding request

I was working on funding for total (phase 1 and 2). Why would we get phase 2 first? I thought phase 1 was where significant savings were to occur for CECS?

Thanks.

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Sent: Friday, March 10, 2017 3:23 PM
To: Tracy Clark <Tracy.Clark@ucf.edu>
Cc: Lee Kerek <Lee.Kerek@ucf.edu>; William Merck <William.Merck@ucf.edu>
Subject: IRIF Phase 2 funding request

Tracy,

We recently received and reviewed the bid proposal for the changes to Phase 2 of IRIF from the Construction Manager, CPPI. Phase 1 costs are anticipated at the end of this month and will be requested separately. For Phase 2, the costs have come in slightly under our original estimate. Our original Phase 2 cost estimate was \$3,141,983.95, and the actual bid value is \$2,686,376.28 – a difference of **-\$455,607.68**. Please see the attached spreadsheet with the details.

We need immediate confirmation that this value (\$2,686,376.28) is available for the construction of the project and to draw against for project expenses, in order for us to

proceed with a contract amendment to add this scope of work to the project. Please confirm at your earliest convenience.

Thanks,
Bill

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<image004.jpg>

Nester Garcia

From: Tammy Hintermeister
Sent: Wednesday, May 17, 2017 3:54 PM
To: Nester Garcia
Cc: Lashanda Brown-Neal; Cathy Hill
Subject: FW: Budget Transfer- Interdisciplinary Furniture

Importance: High

Nester,

Please transfer \$3m to IRIF for the furniture.

Thanks!

Note: Due to limited use of the phone, please contact me by email or Skype (IM).

Tammy Hintermeister
Coordinator, Accounting – Construction
Facilities & Safety
Resource Management, Business Office
3528 N. Perseus Loop
Orlando, FL 32816
(P) 407-823-4983
(F) 407-823-4704

From: Lashanda Brown-Neal
Sent: Monday, May 08, 2017 12:20 PM
To: Tammy Hintermeister <Tammy.Hintermeister@ucf.edu>; Cathy Hill <Cathy.Hill@ucf.edu>
Subject: FW: Budget Transfer- Interdisciplinary Furniture
Importance: High

FYR...

Tammy- Please update the University resource spreadsheet to document this transfer.

Cathy- Please not these funds will be passing thru the FO CF dept.

From: Donna DuBuc
Sent: Monday, May 8, 2017 11:36 AM
To: Budget office <Budget@ucf.edu>
Cc: Rebeca Richards <Rebeca.Richards@ucf.edu>; Meghan Nelson <Meghan.Nelson@ucf.edu>; Lashanda Brown-Neal <Lashanda.Brown-Neal@ucf.edu>; Christina Tant <Christy.Tant@ucf.edu>; John Pittman <John.Pittman@ucf.edu>
Subject: Budget Transfer- Interdisciplinary Furniture

Budget Office,

Please transfer \$3m from the university central carryforward reserve to A&F and from there to department 02800703 FO Carryforward to fund furniture for the Interdisciplinary Research Building phase 1 (transfers to construction SBL cat). This amount was approved with the university's 2016-17 allocation document.

This will be a temporary/non-recurring transfer to the division's base budget. Please notify John Pittman and Lashanda Brown-Neal once the transfer has posted.

Thank you,

Donna L. DuBuc, CPA

Associate Director

Budget, Planning and Administration



University of Central Florida

Finance and Accounting

12424 Research Pkwy, Suite 300

Orlando, FL 32826-3249

donna.dubuc@ucf.edu

Ph. 407.882.1105

Fax 407.882.1102

From: Christina Tant <Christy.Tant@ucf.edu>
Sent: Tuesday, May 09, 2017 3:18 PM
To: Donna DuBuc
Cc: Megan Diehl
Subject: FW: IRIF buildout commitments
Attachments: RE: IRIF Buildout; FW: IRIF Buildout; RE: IRIF Buildout; Re: IRIF Buildout; Re: IRIF Buildout; RE: IRIF Phase 1 funding request

Donna – Below is a summary of the funding sources that cover the \$6.5 million of IRIF buildout costs. Attached are the emails confirming the contributions from each unit. LaShanda was asked to set up a new project to track these separately from the building construction. We should work toward making these transfers prior to June 30, 2017.

Please work with Seresa, Nanette, and Chris Hale on their transfers. I bet Megan Nelson would be glad to assist.

Let me know if you have any questions.

Provost E&G Reserve - Faculty Cluster	\$ 1,700,000
College of Science	900,000
College of Engineering	1,000,000
NANO	600,000
Central E&G Reserve (FY18 Facilities Reserve)	1,500,000
Central E&G Reserve	800,000
	<u>\$ 6,500,000</u>

From: Tracy Clark
Sent: Tuesday, May 09, 2017 3:01 PM
To: Christina Tant <Christy.Tant@ucf.edu>
Subject: IRIF buildout commitments

Tracy Clark, CPA
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance
UCF Finance and Accounting
12424 Research Parkway, Ste 300
Orlando, Florida 32826
Phone: 407-882-1006
Fax: 407-882-1102
Tracy.Clark@ucf.edu

From: Christopher Parkinson <Parkinson@ucf.edu>
Sent: Tuesday, May 09, 2017 7:46 AM
To: Tracy Clark
Subject: RE: IRIF Buildout

Morning Tracy

This seems to be about the same as before for us. I believe we are fine in terms of the costs. I will go through my budget this week to make sure all is still good, but we have not filled all the positions so there will be additional cost savings.

Chris

From: Tracy Clark
Sent: Thursday, May 04, 2017 6:28 PM
To: Michael Georgiopoulos <michaelg@ucf.edu>; Michael Johnson <Michael.Johnson@ucf.edu>; Christopher Parkinson <Parkinson@ucf.edu>; Christopher Hale <Christopher.Hale@ucf.edu>; Elizabeth Klonoff <Elizabeth.Klonoff@ucf.edu>
Cc: Joel Hartman <Joel.Hartman@ucf.edu>; Dale Whittaker <Dale.Whittaker@ucf.edu>; William Merck <William.Merck@ucf.edu>; Lee Kernek <Lee.Kernek@ucf.edu>; Bill Martin <Bill.Martin@ucf.edu>
Subject: IRIF Buildout

All –

Facilities and Safety (F&S) has worked extremely hard to get the final IRIF Phase I and Phase II buildout quotes to fit within our expected budget. Although Phase II came in lower than expected Phase I came in higher. F&S went back to the sub-contractors and between these vendors, the general contractor, and some financial risk on the side of F&S, they have committed to completing the work within the \$6.5 million originally quoted in January. **We need to give them our go ahead ASAP in order to stay on schedule for a December opening.**

I need each of you to share in this cost as shown below:

Faculty Cluster	\$1,700,000
College of Science	900,000
College of Engineering and Computer Science	1,000,000
NANO	600,000
Central Funding	2,300,000

Please send me an email with your commitment for the above contribution. Thanks and let me know if you have any questions.

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Tracy.Clark@ucf.edu

From: Christopher Hale
Subject: FW: IRIF Buildout
To: Tracy Clark
Cc: Elizabeth Klonoff
Sent: May 8, 2017 9:01 AM (UTC-04:00)

Hi Tracy,
NANO will provide \$600K in funding as identified below.
Chris

From: Tracy Clark
Sent: Thursday, May 04, 2017 6:28 PM
To: Michael Georgiopoulos <michaelg@ucf.edu>; Michael Johnson <Michael.Johnson@ucf.edu>; Christopher Parkinson <Parkinson@ucf.edu>; Christopher Hale <Christopher.Hale@ucf.edu>; Elizabeth Klonoff <Elizabeth.Klonoff@ucf.edu>
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From: Michael Georgiopoulos
Subject: RE: IRIF Buildout
To: Tracy Clark
Cc: Michael Georgiopoulos; Nanette Aubert
Sent: May 5, 2017 11:08 AM (UTC-04:00)

Tracy,

CECS will cost share \$1M. Please coordinate with Nanette.

Regards,

Michael

From: Tracy Clark
Sent: Thursday, May 4, 2017 6:28 PM
To: Michael Georgiopoulos <michaelg@ucf.edu>; Michael Johnson <Michael.Johnson@ucf.edu>; Christopher Parkinson <Parkinson@ucf.edu>; Christopher Hale <Christopher.Hale@ucf.edu>; Elizabeth Klonoff <Elizabeth.Klonoff@ucf.edu>
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From: Michael Johnson
Subject: Re: IRIF Buildout
To: Tracy Clark
Cc: Seresa Cruz
Sent: May 5, 2017 8:55 AM (UTC-04:00)

Tracy,

We're in.

Mike

Michael D. Johnson, Dean
College of Sciences
University of Central Florida

On May 4, 2017, at 6:28 PM, Tracy Clark <Tracy.Clark@ucf.edu> wrote:

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Tracy.Clark@ucf.edu

From: Dale Whittaker
Subject: Re: IRIF Buildout
To: Tracy Clark
Sent: May 4, 2017 7:07 PM (UTC-04:00)

If you approve, I approve our share

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 - \$24,606.00 this is related to an eye wash that can be used by future building occupants, so they are assigned to base building.
 - \$18,414.00 this is to add gas bottle manifolds. While a user request, this serves the long term use of the building by any occupant, so they are assigned to base building.
 - \$10,874.00 this is related to switching places of a break area and an office. While a user request, this serves the long term use of the building by any occupant, so they are assigned to base building.
- Flooring - \$0.05 – this is to make up for a rounding error for flooring that is all base building.

Please let me know if you have more questions.

When can we anticipate having funding approval? Our contract amendment is ready for routing and signatures.

Thanks!
Bill

Bill Martin, AIA, LEED AP
Director of Facilities Planning & Construction

University of Central Florida
P.O. Box 163020
3528 North Perseus Loop, Building 16
Orlando, FL 32816-3020
O: 407-823-3196
C: 407-516-9288
<image001.jpg>

From: Tracy Clark
Sent: Friday, March 10, 2017 4:27 PM
To: Bill Martin <Bill.Martin@ucf.edu>
Cc: Lee Kernek <Lee.Kernek@ucf.edu>; William Merck <William.Merck@ucf.edu>
Subject: RE: IRIF Phase 2 funding request

What is the new category "MISC Building" for \$97.5k? who should be responsible for this? It was not on the prior lists?

Tracy Clark, CPA
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance
UCF Finance and Accounting
12424 Research Parkway, Ste 300
Orlando, Florida 32826
Phone: 407-882-1006
Fax: 407-882-1102
Tracy.Clark@ucf.edu

From: Bill Martin
Sent: Friday, March 10, 2017 3:54 PM
To: Tracy Clark <Tracy.Clark@ucf.edu>
Cc: Lee Kernek <Lee.Kernek@ucf.edu>; William Merck <William.Merck@ucf.edu>
Subject: RE: IRIF Phase 2 funding request

Tracy, currently Phase 2 lags Phase 1 by about 4 months. Much of the work in Phase 1 has already been completed and needs to be re-done...no avoiding that. However, in Phase 2 the work is 4 months behind so we prioritized getting those changes priced first so we did not have to re-do as much work. Had we done Phase 1 first, the Phase 2 number would have been significantly higher because of the re-work. This also will minimize the schedule delay – because Phase 2 is set to finish last, it was critical that we got all of those changes priced and approved. It sounds backwards, but there is a reason for it!

I'd love to give you guys a site tour to see it in person. Let me know if you have any interest.

The document that I sent does not include Phase 1 yet, only Phase 2. Phase 1 will be reviewed at the end of the month.

How quickly do you anticipate the official green light? We are preparing a contract amendment, but that can't be executed until we get the funding approval.

Hope this helps,

Bill

Bill Martin, AIA, LEED AP
Director of Facilities Planning & Construction
University of Central Florida
P.O. Box 163020
3528 North Perseus Loop, Building 16
Orlando, FL 32816-3020
O: 407-823-3196
C: 407-516-9288
<image004.jpg>

From: Tracy Clark
Sent: Friday, March 10, 2017 3:27 PM
To: Bill Martin <Bill.Martin@ucf.edu>
Cc: Lee Kerek <Lee.Kerek@ucf.edu>; William Merck <William.Merck@ucf.edu>
Subject: RE: IRIF Phase 2 funding request

I was working on funding for total (phase 1 and 2). Why would we get phase 2 first? I thought phase 1 was where significant savings were to occur for CECS?

Thanks.

Tracy Clark, CPA
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance
UCF Finance and Accounting
12424 Research Parkway, Ste 300
Orlando, Florida 32826
Phone: 407-882-1006
Fax: 407-882-1102
Tracy.Clark@ucf.edu

From: Bill Martin
Sent: Friday, March 10, 2017 3:23 PM
To: Tracy Clark <Tracy.Clark@ucf.edu>
Cc: Lee Kerek <Lee.Kerek@ucf.edu>; William Merck <William.Merck@ucf.edu>
Subject: IRIF Phase 2 funding request

Tracy,

We recently received and reviewed the bid proposal for the changes to Phase 2 of IRIF from the Construction Manager, CPPI. Phase 1 costs are anticipated at the end of this month and will be requested separately. For Phase 2, the costs have come in slightly under our original estimate. Our original Phase 2 cost estimate was \$3,141,983.95, and the actual bid value is \$2,686,376.28 – a difference of **-\$455,607.68**. Please see the attached spreadsheet with the details.

We need immediate confirmation that this value (\$2,686,376.28) is available for the construction of the project and to draw against for project expenses, in order for us to

proceed with a contract amendment to add this scope of work to the project. Please confirm at your earliest convenience.

Thanks,
Bill

Bill Martin, AIA, LEED AP
Director of Facilities Planning & Construction
University of Central Florida
P.O. Box 163020
3528 North Perseus Loop, Building 16
Orlando, FL 32816-3020
O: 407-823-3196
C: 407-516-9288
<image004.jpg>

From: Budget office
Sent: Wednesday, May 24, 2017 5:16 PM
To: Donna DuBuc
Cc: Stacy Vu; Megan Diehl; Christopher Hale
Subject: RE: Budget Transfer- IRIF Buildout

Donna,

The budget transfer is posted, JID 192711 dated 5/24/17.

Thank you,
Lea

From: Donna DuBuc
Sent: Tuesday, May 16, 2017 8:40 PM
To: Budget office <Budget@ucf.edu>
Cc: Christina Tant <Christy.Tant@ucf.edu>; Stacy Vu <Stacy.Vu@ucf.edu>; Megan Diehl <Megan.Diehl@ucf.edu>
Subject: Budget Transfer- IRIF Buildout

Budget office,

Please transfer \$2.3m from the university's central carryforward reserve to ORC department 20010710 for the IRIF buildout (SBL cat transfer to construction). \$1.5m is a use of the E&G facilities reserve. Please see the attached messages for support and approval.

This will be a temporary/non-recurring increase to the division's base budget. Please notify myself, Stacy Vu, Megan Diehl, and Chris Hale once the transfer has been processed.

Thank you,

Donna L. DuBuc, CPA
Associate Director
Budget, Planning and Administration



University of Central Florida
Finance and Accounting
12424 Research Pkwy, Suite 300
Orlando, FL 32826-3249
donna.dubuc@ucf.edu
Ph. 407.882.1105
Fax 407.882.1102

From: Megan Diehl
Sent: Tuesday, May 16, 2017 2:23 PM
To: Donna DuBuc
Cc: Stacy Vu
Subject: RE: IRIF buildout commitments

Journal #192585 was submitted today to fund the \$1.7M FCI commitment.

MKD

From: Donna DuBuc
Sent: Tuesday, May 16, 2017 11:17 AM
To: Megan Diehl <Megan.Diehl@ucf.edu>
Cc: Stacy Vu <Stacy.Vu@ucf.edu>
Subject: RE: IRIF buildout commitments

Megan,

Would you please transfer this funding to ORC 20010710 and let Stacy and I know once the transfer has been processed? Chris Hale is aware this is coming.

Thank you,
Donna

From: Christina Tant
Sent: Tuesday, May 09, 2017 3:18 PM
To: Donna DuBuc <Donna.DuBuc@ucf.edu>
Cc: Megan Diehl <Megan.Diehl@ucf.edu>
Subject: FW: IRIF buildout commitments

Donna – Below is a summary of the funding sources that cover the \$6.5 million of IRIF buildout costs. Attached are the emails confirming the contributions from each unit. LaShanda was asked to set up a new project to track these separately from the building construction. We should work toward making these transfers prior to June 30, 2017.

Please work with Seresa, Nanette, and Chris Hale on their transfers. I bet Megan Nelson would be glad to assist.

Let me know if you have any questions.

Provost E&G Reserve - Faculty Cluster	\$ 1,700,000
College of Science	900,000
College of Engineering	1,000,000
NANO	600,000
Central E&G Reserve (FY18 Facilities Reserve)	1,500,000
Central E&G Reserve	800,000
	<u>\$ 6,500,000</u>

From: Tracy Clark
Sent: Tuesday, May 09, 2017 3:01 PM
To: Christina Tant <Christy.Tant@ucf.edu>
Subject: IRIF buildout commitments

Tracy Clark, CPA
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance
UCF Finance and Accounting
12424 Research Parkway, Ste 300
Orlando, Florida 32826
Phone: 407-882-1006
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Tracy.Clark@ucf.edu

University of Central Florida
2017-18 E&G Budget, Summary of Allocations and Reserve

	University Divisions										University Reserves				Medical School
	Academic Affairs	Admin & Finance	President's Division	Communications and Marketing	University Relations	Information Technologies and Resources	Office of Research and Commercialization and Graduate Studies	Student Development and Enrollment Services	Total Divisions		Recurring	Recurring for Facility Needs	Non-Recurring	Total Central Reserve	
2016-17 Beginning Operating Budget															
2016-17 Beginning of year base budget	\$ 335,251,537	\$ 79,658,297	\$ 12,486,930	\$ 6,134,564	\$ 2,079,008	\$ 40,742,202	\$ 26,686,094	\$ 55,012,978	\$ 558,051,610		\$ 38,553,476	\$ 1,500,000	\$ -	\$ 40,053,476	\$ 41,571,608
2016-17 Beginning of year temporary budget	90,236,818	14,819,606	8,048,228	5,353,458	449,153	7,613,542	13,587,560	5,207,273	145,315,638		-	-	12,862,928	12,862,928	17,207,577
2016-17 Beginning of year total budget	\$ 425,488,355	\$ 94,477,903	\$ 20,535,158	\$ 11,488,022	\$ 2,528,161	\$ 48,355,744	\$ 40,273,654	\$ 60,220,251	\$ 703,367,248		\$ 38,553,476	\$ 1,500,000	\$ 12,862,928	\$ 52,916,404	\$ 58,779,185
PERMANENT Mid-year Allocations															
State funding															
Retirement adjustments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,609	\$ -	\$ -	\$ 23,609	\$ -	\$ -
Health insurance adjustments	-	-	-	-	-	-	-	-	-	2,596,150	-	-	-	2,596,150	123,200
Risk management adjustment	-	71,127	-	-	-	-	-	-	71,127	-	-	-	-	-	-
University designated															
2016-17 salary increases	2,823,502	558,679	235,704	93,076	22,072	330,363	157,439	210,939	4,431,774	(4,431,774)	-	-	-	(4,431,774)	-
2016-17 faculty equity increase	76,214	-	-	-	-	12,579	-	22,599	111,392	(111,392)	-	-	-	(111,392)	-
Faculty/instructor promotional increase	558,813	-	-	-	-	4,884	-	-	563,697	(563,697)	-	-	-	(563,697)	-
TIP, RIA, SoTL	536,639	-	-	-	-	-	30,361	-	567,000	(567,000)	-	-	-	(567,000)	-
Support staff for new faculty	669,072	116,929	-	-	-	-	47,348	40,879	874,228	(874,228)	-	-	-	(874,228)	-
Graduate health insurance	-	-	-	-	-	-	566,846	-	566,846	(566,846)	-	-	-	(566,846)	-
Soldiers to Scholars - Program Manager	-	-	-	-	20,700	-	-	-	20,700	(20,700)	-	-	-	(20,700)	-
Soldiers to Scholars - Veteran's Housing	-	-	-	-	13,800	-	-	-	13,800	(13,800)	-	-	-	(13,800)	-
Technical transfer - Provost-funded faculty lines	(252,500)	-	-	-	-	-	-	-	(252,500)	-	-	-	-	-	252,500
Graduate studies transfer to Office of Research	(9,271,565)	-	-	-	-	-	9,271,565	-	-	-	-	-	-	-	-
Permanent transfers between units:															
Miscellaneous transfers between units	28,621	-	-	-	-	156,077	-	(184,698)	-	-	-	-	-	-	-
ORC/F&A/CS&T - Business Process & Tech Restructuring	-	242,802	-	-	-	50,000	(292,802)	-	-	-	-	-	-	-	-
UCF Police Communications	-	(55,900)	-	55,900	-	-	-	-	-	-	-	-	-	-	-
Total permanent transfers between units	-	28,621	186,902	-	55,900	-	206,077	(292,802)	(184,698)	-	-	-	-	-	-
Permanent transfers from Provost reserve:															
Differential tuition true-up	(162,253)	-	-	-	-	-	-	162,253	-	-	-	-	-	-	-
Faculty salary support	(307,500)	-	-	-	-	-	307,500	-	-	-	-	-	-	-	-
MS Tuition Revenue Sharing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Postdoctoral research program	(1,900,000)	-	-	-	-	-	1,900,000	-	-	-	-	-	-	-	-
Staff salary support	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total permanent transfers from Provost reserve	(2,369,753)	-	-	-	-	-	2,207,500	162,253	-	-	-	-	-	-	-
Permanent transfers between units, including Provost allocation	-	(2,341,132)	186,902	-	55,900	-	206,077	1,914,698	(22,445)	-	-	-	-	-	-
Tuition and fees:															
UCF Online- summer and fall 16 distributions	733,763	-	-	-	-	-	2,303	-	736,066	(736,066)	-	-	-	(736,066)	-
GAA progression fee	93,000	-	-	-	-	-	-	-	93,000	(93,000)	-	-	-	(93,000)	-
Total permanent adjustments and transfers	\$ -	\$ (6,374,194)	\$ 933,637	\$ 235,704	\$ 148,976	\$ 56,572	\$ 553,903	\$ 11,990,560	\$ 251,972	\$ 7,797,130	\$ (5,358,744)	\$ -	\$ -	\$ (5,358,744)	\$ 375,700
TEMPORARY Mid-year Allocations															
University designated															
E&G interest allocation	\$ -	\$ 3,904,941	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,904,941	\$ -	\$ -	\$ -	\$ (3,904,941)	\$ (3,904,941)	\$ -
Graduate studies transfer to Office of Research	(1,344,945)	-	-	-	-	-	1,344,945	-	-	-	-	-	-	-	-
Temporary transfers between units:															
Miscellaneous transfers between units	93,688	-	(180,954)	(6,828)	(22,672)	618,118	(457,461)	(43,891)	-	-	-	-	-	-	-
Instructional reimbursement for teaching Honors courses/seminars	(4,000)	-	4,000	-	-	-	-	-	-	-	-	-	-	-	-
CREOL Start-up	500,000	-	-	-	-	-	(500,000)	-	-	-	-	-	-	-	-
AMPAC portion of faculty startup for Lorraine Leon	250,000	-	-	-	-	-	(250,000)	-	-	-	-	-	-	-	-
Center for Applied Biomedical Additive Manufacturing (CABAM)	100,000	-	-	-	-	-	(100,000)	-	-	-	-	-	-	-	-
F&A/CS&T - Business Process & Tech Restructuring	-	482,000	-	-	-	352,500	(834,500)	-	-	-	-	-	-	-	-
UCF Online faculty support	400,000	-	-	-	-	(400,000)	-	-	-	-	-	-	-	-	-
UCFIT Staff Transition	(214,225)	-	-	-	-	693,925	-	(479,700)	-	-	-	-	-	-	-
AGB Audit Consulting Fees	-	(20,000)	20,000	-	-	-	-	-	-	-	-	-	-	-	-
Total temporary transfers between units	1,125,463	462,000	(156,954)	(6,828)	(22,672)	1,264,543	(2,141,961)	(523,591)	-	-	-	-	-	-	-
Temporary transfers from Provost reserve:															
Burnett debt service	(1,834,973)	-	-	-	-	-	1,834,973	-	-	-	-	-	-	-	-
Burnham Annual Agreement	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dr. Phillips Performing Arts Ctr	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Faculty awards	(20,000)	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-
Faculty startup funding	(615,000)	-	-	-	-	-	615,000	-	-	-	-	-	-	-	-
IRIF buildout support	(1,700,000)	-	-	-	-	-	1,700,000	-	-	-	-	-	-	-	-
NR salary support	(1,500)	-	-	-	-	1,500	-	-	-	-	-	-	-	-	-
Strategic discretionary allocations	(150,000)	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-
Timely Completion Initiative	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total temporary transfers from Provost reserve	(4,321,473)	-	-	-	-	1,500	4,319,973	-	-	-	-	-	-	-	-
Total temporary transfers between units, including Provost allocations	(3,196,010)	462,000	(156,954)	(6,828)	(22,672)	1,266,043	2,178,012	(523,591)	-	-	-	-	-	-	-
Tuition and fees:															
Differential tuition - need based awards	-	-	-	-	-	-	-	511,132	511,132	-	-	-	(511,132)	(511,132)	-
UCF Online operating expense & college faculty support	-	-	-	-	-	740,277	-	-	740,277	-	-	-	(740,277)	(740,277)	-
UCF Online- spring 17 distribution	1,175,592	-	-	-	-	-	-	-	1,175,592	-	-	-	(1,175,592)	(1,175,592)	-

University of Central Florida
2017-18 E&G Budget, Summary of Allocations and Reserve

	University Divisions									University Reserves				Medical School
	Academic Affairs	Admin & Finance	President's Division	Communications and Marketing	University Relations	Information Technologies and Resources	Office of Research and Commercialization and Graduate Studies	Student Development and Enrollment Services	Total Divisions	Recurring	Recurring for Facility Needs	Non-Recurring	Total Central Reserve	
GAA progression fees	133,167	-	-	-	-	-	-	-	133,167	-	-	(133,167)	(133,167)	-
Athletic scholarships- conversion from waivers	-	-	-	-	-	-	-	870,000	870,000	-	-	(870,000)	(870,000)	-
<u>Recurring allocations from non-recurring funds:</u>														
UCF Knights Success Grant	-	-	-	-	-	-	-	150,000	150,000	-	-	(150,000)	(150,000)	-
Development Enhancement Plan	-	-	2,893,300	-	-	-	-	-	2,893,300	-	-	(2,893,300)	(2,893,300)	-
PO&M - FSEC	-	365,000	-	-	-	-	-	-	365,000	-	-	(365,000)	(365,000)	-
PO&M - Health Sciences	-	209,000	-	-	-	-	-	-	209,000	-	-	(209,000)	(209,000)	-
<u>Non-recurring allocations:</u>														
2016-17 \$970 bonus for UFF and \$275 bonus for AFSCME	1,383,976	88,254	5,737	2,853	-	56,928	32,680	31,082	1,601,510	-	-	(1,601,510)	(1,601,510)	-
Support staff for new faculty (FY16 portion)	22,989	-	-	-	-	-	-	-	22,989	-	-	(22,989)	(22,989)	-
Development enhancement plan	-	-	900,000	-	-	-	-	-	900,000	-	-	(900,000)	(900,000)	-
ID theft protection	-	45,200	-	-	-	-	-	-	45,200	-	-	(45,200)	(45,200)	-
Furniture for Interdisciplinary Research Building	-	3,000,000	-	-	-	-	-	-	3,000,000	-	-	(3,000,000)	(3,000,000)	-
Interdisciplinary Research buildout	-	-	-	-	-	-	2,300,000	-	2,300,000	-	(2,300,000)	-	(2,300,000)	-
Generator for Biology Building	-	929,000	-	-	-	-	-	-	929,000	-	-	(929,000)	(929,000)	-
Center for Emerging Media (CEM) at UCF Downtown renovation	-	5,000,000	-	-	-	-	-	-	5,000,000	-	-	(5,000,000)	(5,000,000)	-
Lab decontamination (BSBS)	-	70,000	-	-	-	-	-	-	70,000	-	-	(70,000)	(70,000)	-
Band building	-	300,000	-	-	-	-	-	-	300,000	-	-	(300,000)	(300,000)	-
Total temporary allocations (including carryforward)	\$ (1,825,231)	\$ 14,373,395	\$ 3,642,083	\$ (3,975)	\$ (22,672)	\$ 2,063,248	\$ 5,855,637	\$ 1,038,623	\$ 25,121,108	\$ -	\$ (2,300,000)	\$ (22,821,108)	\$ (25,121,108)	\$ -
2016-17 End of year total budget	\$ 417,288,930	\$ 109,784,935	\$ 24,412,945	\$ 11,633,023	\$ 2,562,061	\$ 50,972,895	\$ 58,119,851	\$ 61,510,846	\$ 736,285,486	\$ 33,194,732	\$ (800,000)	\$ (9,958,180)	\$ 22,436,552	\$ 59,154,885
2016-17 End of year base budget, excludes temporary allocations and carryforw	\$ 328,877,343	\$ 80,591,934	\$ 12,722,634	\$ 6,283,540	\$ 2,135,580	\$ 41,296,105	\$ 38,676,654	\$ 55,264,950	\$ 565,848,740	\$ 33,194,732	\$ 1,500,000	\$ -	\$ 34,694,732	\$ 41,947,308

2017-18 Operating Budget

2016-17 End of year total budget, including all allocations	\$ 417,288,930	\$ 109,784,935	\$ 24,412,945	\$ 11,633,023	\$ 2,562,061	\$ 50,972,895	\$ 58,119,851	\$ 61,510,846	\$ 736,285,486	\$ 33,194,732	\$ (800,000)	\$ (9,958,180)	\$ 22,436,552	\$ 59,154,885
Less: Temporary allocations and carry forward	(88,411,587)	(29,193,001)	(11,690,311)	(5,349,483)	(426,481)	(9,676,790)	(19,443,197)	(6,245,896)	(170,436,746)	-	2,300,000	9,958,180	12,258,180	(17,207,577)
2017-18 Beginning of year base budget (excluding carry forward)	\$ 328,877,343	\$ 80,591,934	\$ 12,722,634	\$ 6,283,540	\$ 2,135,580	\$ 41,296,105	\$ 38,676,654	\$ 55,264,950	\$ 565,848,740	\$ 33,194,732	\$ 1,500,000	\$ -	\$ 34,694,732	\$ 41,947,308

PERMANENT Beginning of Year Allocations

<i>State funding</i>														
Performance Funding:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (3,608,951)	\$ -	\$ -	\$ (3,608,951)	\$ -
World Class Faculty and Scholar Program:										11,331,097	-	-	11,331,097	-
Reclass budget model flexible funds	(1,480,069)	-	-	-	-	-	-	-	(1,480,069)	1,480,069	-	-	1,480,069	-
UCF online- spring 17 (new tenure/tenure-track faculty)	1,175,592	-	-	-	-	-	-	-	1,175,592	(1,175,592)	-	-	(1,175,592)	-
2016-17 college budget model (new tenure/tenure-track faculty)	2,115,705	-	-	-	-	-	-	-	2,115,705	(2,115,705)	-	-	(2,115,705)	-
Ph.D. assistantship stipend increase	1,066,000	-	-	-	-	-	-	-	1,066,000	(1,066,000)	-	-	(1,066,000)	-
Protecting controlled unclassified information per DoD requiremen	-	-	-	-	-	-	1,118,618	-	1,118,618	(1,118,618)	-	-	(1,118,618)	-
Professional and Graduate Degree Excellence Program	4,342,388	-	-	-	-	-	-	-	4,342,388	-	-	-	-	-
Emerging Preeminence Funding:										8,666,667	-	-	8,666,667	-
Tenure/tenure-track faculty lines (30)	3,810,000	-	-	-	-	-	-	-	3,810,000	(3,810,000)	-	-	(3,810,000)	-
Scholarships (resident)	-	-	-	-	-	-	-	1,400,000	1,400,000	(1,400,000)	-	-	(1,400,000)	-
Florida Postsecondary Comprehensive Transition Program	984,565	-	-	-	-	-	-	-	984,565	-	-	-	-	-
Center for Reading- Istation	(5,000,000)	-	-	-	-	-	-	-	(5,000,000)	-	-	-	-	-
Urban Teacher Institute	(250,000)	-	-	-	-	-	-	-	(250,000)	-	-	-	-	-
Lou Frey Institute	(400,000)	-	-	-	-	-	-	-	(400,000)	-	-	-	-	-
Downtown Presence	(306,475)	-	-	-	-	-	-	-	(306,475)	-	-	-	-	-
Dr. Phillips Center for Performing Arts	(3,900,299)	-	-	-	-	-	-	-	(3,900,299)	-	-	-	-	-
Health insurance and retirement adjustments	-	-	-	-	-	-	-	-	-	3,259,605	-	-	3,259,605	202,109
Risk management adjustment	-	(95,829)	-	-	-	-	-	-	(95,829)	-	-	-	-	-
<i>University designated</i>														
2016-17 salary increases (annualized)	1,934,317	262,326	78,969	33,661	6,603	148,276	76,321	96,629	2,637,102	(2,637,102)	-	-	(2,637,102)	-
2016-17 faculty equity increase (annualized)	69,483	-	-	-	-	10,709	-	19,234	99,426	(99,426)	-	-	(99,426)	-
2016-17 faculty/instructor promotional increases (annualized)	11,441	-	-	-	-	-	634	2,061	14,136	(14,136)	-	-	(14,136)	-
Support staff for new faculty (annualized)	386,133	-	-	-	-	-	129,748	-	515,881	(515,881)	-	-	(515,881)	-
Soldiers to Scholars - Program Manager (annualized)	-	-	-	-	55,900	-	-	-	55,900	(55,900)	-	-	(55,900)	-
Soldiers to Scholars - Veterans Housing	-	-	-	-	36,200	-	-	-	36,200	(36,200)	-	-	(36,200)	-
Legislative internships	-	-	-	-	75,880	-	-	-	75,880	(75,880)	-	-	(75,880)	-
Athletics scholarships (to replace waivers)	-	-	-	-	-	-	-	3,453,000	3,453,000	(3,453,000)	-	-	(3,453,000)	-
PBS partnership	-	-	-	800,000	-	-	-	-	800,000	(800,000)	-	-	(800,000)	-
UCF branding campaign	-	-	-	785,000	-	-	-	-	785,000	(785,000)	-	-	(785,000)	-
Enrollment and registration technology upgrades	-	-	-	-	-	-	-	110,000	110,000	(110,000)	-	-	(110,000)	-
Redistribution of divisional resources	(3,672,000)	(940,000)	(114,000)	(75,000)	(26,000)	(435,000)	(373,000)	(365,000)	(6,000,000)	6,000,000	-	-	6,000,000	-
Scholarships (residents)	-	-	-	-	-	-	-	100,000	100,000	(100,000)	-	-	(100,000)	-
Title IX positions (4) and training	-	-	255,026	-	-	-	-	-	255,026	(255,026)	-	-	(255,026)	-
Police officers (4) for downtown campus	-	313,000	-	-	-	-	-	-	313,000	(313,000)	-	-	(313,000)	-

University of Central Florida
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	University Divisions									University Reserves				Medical School
	Academic Affairs	Admin & Finance	President's Division	Communications and Marketing	University Relations	Information Technologies and Resources	Office of Research and Commercialization and Graduate Studies	Student Development and Enrollment Services	Total Divisions	Recurring	Recurring for Facility Needs	Non-Recurring	Total Central Reserve	
Advanced threat protection (phishing emails)	-	-	-	-	-	252,000	-	-	252,000	(252,000)	-	-	(252,000)	-
Market increases for lower paid staff	-	540,580	-	-	-	-	-	-	540,580	(540,580)	-	-	(540,580)	-
Redistribution for composite fringe benefit rate (CFBR) (TBD)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Reclass budget model flexible funds	1,480,069	-	-	-	-	-	-	-	1,480,069	(1,480,069)	-	-	(1,480,069)	-
2016-17 college budget model	(1,011,544)	-	-	-	-	-	-	-	(1,011,544)	1,011,544	-	-	1,011,544	-
Faculty cluster transfer from Provost operations to Office of Research	(760,346)	-	-	-	-	-	760,346	-	-	-	-	-	-	-
<u>Permanent transfers between units:</u>														
Faculty transfers - less allocation of RCA base redistribution	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Faculty transfers - regional to main campus non-web faculty	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community Relations move to University Relations	-	-	(1,908,860)	-	1,908,860	-	-	-	-	-	-	-	-	-
Staff and operating expense moves - UCF IT (preliminary)	(1,634,740)	-	-	-	-	2,441,316	-	(806,576)	-	-	-	-	-	-
Regional Campus participation fee adjustment	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal permanent transfers between units	(1,634,740)	-	(1,908,860)	-	1,908,860	2,441,316	-	(806,576)	-	-	-	-	-	-
<u>Permanent transfers from Provost reserve:</u>														
Doctoral Research Award program	(100,000)	-	-	-	-	-	100,000	-	-	-	-	-	-	-
EXCEL program continuation	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Faculty Excellence & COACHE	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Faculty Salary Support - Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Faculty Salary Support - Provost Hires	(1,632,180)	-	-	-	-	-	1,632,180	-	-	-	-	-	-	-
Faculty Salary Support - Targeted Opportunity Program	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Linkage Institutes	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operations & Collective Impact	-	-	-	-	-	-	-	-	-	-	-	-	-	-
PhD programs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
SPEAK exam	(50,000)	-	-	-	-	-	50,000	-	-	-	-	-	-	-
Student Health Center partnership	(37,842)	-	-	-	-	-	-	37,842	-	-	-	-	-	-
Tangelo Park & Library Journals	(87,000)	-	-	-	-	87,000	-	-	-	-	-	-	-	-
Unfunded SCH growth	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal permanent allocations from Provost reserve	(1,907,022)	-	-	-	-	87,000	1,782,180	37,842	-	-	-	-	-	-
Total permanent transfers between units, including Provost allocations	(3,541,762)	-	(1,908,860)	-	1,908,860	2,528,316	1,782,180	(768,734)	-	-	-	-	-	-
<u>Tuition and fees:</u>														
Allocate 2016-17 increase in differential for need-based aid	-	-	-	-	-	-	-	660,757	660,757	(660,757)	-	-	-	-
2016-17 tuition growth held in reserve	-	-	-	-	-	-	-	-	-	11,488,007	-	-	11,488,007	-
2016-17 college budget model - Degree Efficiency Allocation	600,000	-	-	-	-	-	-	-	600,000	(600,000)	-	-	(600,000)	-
2016-17 college budget model - Research Growth Allocation	575,763	-	-	-	-	-	24,237	-	600,000	(600,000)	-	-	(600,000)	-
2017-18 projected tuition growth held in reserve	-	-	-	-	-	-	-	-	-	3,970,017	-	-	3,970,017	-
2017-18 projected increase in differential for need-based aid	-	-	-	-	-	-	-	570,757	570,757	118,028	-	-	688,785	-
2017-18 projected increase in FIEA tuition held in reserve	-	-	-	-	-	-	-	-	-	170,434	-	-	170,434	-
2017-18 projected GAA progression fees held in reserve	-	-	-	-	-	-	-	-	-	383,489	-	-	383,489	-
2017-18 UCF online operating expense (\$100k non-recurring, \$650k	-	-	-	-	-	750,000	-	-	750,000	-	-	-	-	-
2017-18 UCF online faculty support (non-recurring)	-	-	-	-	-	412,000	-	-	412,000	-	-	-	-	-
Medical school increase in enrollment	-	-	-	-	-	-	-	-	-	-	-	-	-	63,812
Total permanent allocations	\$ (1,771,039)	\$ 80,077	\$ (1,688,865)	\$ 1,543,661	\$ 2,057,443	\$ 3,666,301	\$ 3,519,084	\$ 5,278,704	\$ 12,685,366	\$ 20,200,134	\$ -	\$ -	\$ 21,431,648	\$ 265,921
<u>TEMPORARY Beginning of Year Allocations</u>														
Reverse 2016-17 temporary allocations and carryforward	\$ (88,411,587)	\$ (29,193,001)	\$ (11,690,311)	\$ (5,349,483)	\$ (426,481)	\$ (9,676,790)	\$ (19,443,197)	\$ (6,245,896)	\$ (170,436,746)	\$ -	\$ 2,300,000	\$ 9,958,180	\$ 12,258,180	\$ (17,207,577)
Encumbrances (PO rollovers)	3,536,257	3,908,351	519,803	883,119	115,423	5,964,310	839,372	63,851	15,830,486	-	-	-	-	1,410,617
6/30/17 carryforward	92,019,755	7,580,132	1,464,037	2,271,127	243,296	2,436,578	10,726,362	5,523,901	122,265,188	-	(800,000)	29,586,948	28,786,948	11,326,789
<u>State funding</u>														
Advanced Manufacturing Sensor Project	-	-	-	-	-	-	2,500,000	-	2,500,000	-	-	-	-	-
PTSD Clinic for Florida Veterans and First Responders	1,500,000	-	-	-	-	-	-	-	1,500,000	-	-	-	-	-
Florida FIRST Robotics Team Grant	250,000	-	-	-	-	-	-	-	250,000	-	-	-	-	-
Florida Postsecondary Comprehensive Transition Program	15,435	-	-	-	-	-	-	-	15,435	-	-	-	-	-
<u>University designated</u>														
<u>Recurring allocations from non-recurring funds:</u>														
Development enhancement plan	-	-	6,721,752	-	-	-	-	-	6,721,752	-	-	(6,721,752)	(6,721,752)	-
Athletics compliance positions	-	-	350,000	-	-	-	-	-	350,000	-	-	(350,000)	(350,000)	-
Convocation Center rent	-	1,000,000	-	-	-	-	-	-	1,000,000	-	-	(1,000,000)	(1,000,000)	-
Conference entrance fees	-	600,000	-	-	-	-	-	-	600,000	-	-	(600,000)	(600,000)	-
Quality enhancement plan	700,000	-	-	-	-	-	-	-	700,000	-	-	(700,000)	(700,000)	-
Salary support for undergraduate studies/teaching & learning hiring pl	300,000	-	-	-	-	-	-	-	300,000	-	-	(300,000)	(300,000)	-
UCF Knights Success Grant	-	-	-	-	-	-	-	150,000	150,000	-	-	(150,000)	(150,000)	-
Finance & Accounting operations	-	2,500,000	-	-	-	-	-	-	2,500,000	-	-	(2,500,000)	(2,500,000)	-
PO&M FSEC	-	373,000	-	-	-	-	-	-	373,000	-	-	(373,000)	(373,000)	-
Health Sciences Campus PO&M	-	252,836	-	-	-	-	-	-	252,836	-	-	(252,836)	(252,836)	-
Health Sciences Campus Boggy Creek assessment	-	45,000	-	-	-	-	-	-	45,000	-	-	(45,000)	(45,000)	-

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	University Divisions									University Reserves				Medical School
	Academic Affairs	Admin & Finance	President's Division	Communicatio ns and Marketing	University Relations	Information Technologies and Resources	Office of Research and Commercialization and Graduate Studies	Student Development and Enrollment Services	Total Divisions	Recurring	Recurring for Facility Needs	Non-Recurring	Total Central Reserve	
Health Sciences Campus property taxes	-	2,000	-	-	-	-	-	-	2,000	-	-	(2,000)	(2,000)	-
International and cyber insurance	-	160,000	-	-	-	-	-	-	160,000	-	-	(160,000)	(160,000)	-
Rosen maintenance costs	-	250,000	-	-	-	-	-	-	250,000	-	-	(250,000)	(250,000)	-
Director of Governmental Relations	-	-	-	-	206,000	-	-	-	206,000	-	-	(206,000)	(206,000)	-
<u>Non-recurring allocations:</u>	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Academic analytics	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acadmy for Innovation in Higher Ed Leadership	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Bridge funding	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Burnett Biomedical Building	(1,834,973)	-	-	-	-	-	1,834,973	-	-	-	-	-	-	-
COACHE Survey	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Curriculum & Catalog management	-	-	-	-	-	-	-	-	-	-	-	-	-	-
EAB, year 1 of 2	(134,000)	-	-	-	-	-	-	134,000	-	-	-	-	-	-
End-user computing specialist	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Faculty awards - Reach for the Stars, Collective Excellence	(35,000)	-	-	-	-	15,000	20,000	-	-	-	-	-	-	-
Faculty salary support	(150,000)	-	-	-	-	-	150,000	-	-	-	-	-	-	-
Faculty salary support - Targeted Opportunity Program	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Faculty startup support - Provost Hires; Targeted Opportunity Prog	(3,044,237)	-	-	-	-	-	3,044,237	-	-	-	-	-	-	-
Gallup-Purdue Index survey	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interim Dean support	-	-	-	-	-	-	-	-	-	-	-	-	-	-
IT Performance funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Legal Settlement	(80,000)	-	80,000	-	-	-	-	-	-	-	-	-	-	-
Life Sciences Degree Program (Burnham Agreement)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Matching Funds - UTC Award	-	-	-	-	-	-	-	-	-	-	-	-	-	-
National Academy salary support	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operations & Faculty Senate	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Otronicon sponsorship	(15,000)	-	-	-	-	-	15,000	-	-	-	-	-	-	-
Provost Fellows	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Student service center	(2,700,000)	-	-	-	-	-	-	2,700,000	-	-	-	-	-	-
Timely Completion Initiative - fall 2017	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trustee Chairs, University Distinguished Professors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
UFF Course Releases, Summer & Fall 2017	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Zora Neale Hurston sponsorship	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total temporary transfers from Provost reserve	(7,993,210)	-	80,000	-	-	15,000	5,064,210	2,834,000	-	-	-	-	-	-
Community Relations move to University Relations	-	-	(130,835)	-	130,835	-	-	-	-	-	-	-	-	-
UCF Online faculty support	412,000	-	-	-	-	(412,000)	-	-	-	-	-	-	-	-
Project Surface	-	-	1,190,000	-	-	-	-	-	1,190,000	-	-	(1,190,000)	(1,190,000)	-
Development- system upgrade	-	-	200,000	-	-	-	-	-	200,000	-	-	(200,000)	(200,000)	-
Investment in research (Osceola)	-	-	-	-	-	-	3,000,000	-	3,000,000	-	-	(3,000,000)	(3,000,000)	-
Athletics scholarships	-	-	-	-	-	-	-	1,000,000	1,000,000	-	-	(1,000,000)	(1,000,000)	-
PBS partnership	-	-	-	400,000	-	-	-	-	400,000	-	-	(400,000)	(400,000)	-
Contract management software (legal)	-	-	61,450	-	-	-	-	-	61,450	-	-	(61,450)	(61,450)	-
Oracle/Cisco contract payback (Year 3 of 5)	-	-	-	-	-	(1,529,401)	-	-	(1,529,401)	-	-	1,529,401	1,529,401	-
Academic advising costs- EAB agreement	-	-	-	-	-	-	-	150,000	150,000	-	-	(150,000)	(150,000)	-
Operating budget shortfall	-	-	-	-	-	-	2,000,000	-	2,000,000	-	-	(2,000,000)	(2,000,000)	-
UCF branding campaign	-	-	-	640,000	-	-	-	-	640,000	-	-	(640,000)	(640,000)	-
Alafaya pedestrian project	-	692,000	-	-	-	-	-	-	692,000	-	(692,000)	-	(692,000)	-
BSBS lab decontamination	-	2,380	-	-	-	-	-	-	2,380	-	-	(2,380)	(2,380)	-
Legal fees for Lake Nona Medical Center	-	-	500,000	-	-	-	-	-	500,000	-	-	(500,000)	(500,000)	-
Access control system (re-key buildings)	-	500,000	-	-	-	-	-	-	500,000	-	-	(500,000)	(500,000)	-
Recruiting	-	-	-	393,000	-	-	-	-	393,000	-	-	(393,000)	(393,000)	-
Classroom seating	-	1,025,000	-	-	-	-	-	-	1,025,000	-	-	(1,025,000)	(1,025,000)	-
Chilled water and infrastructure	-	16,300,000	-	-	-	-	-	-	16,300,000	-	-	(16,300,000)	(16,300,000)	-
Student service center	-	-	-	-	-	-	-	2,700,000	2,700,000	-	-	(2,700,000)	(2,700,000)	-
Total temporary allocations (including change in carry forward)	\$ 2,328,650	\$ 5,997,698	\$ (734,104)	\$ (762,237)	\$ 269,073	\$ (3,202,303)	\$ 4,686,747	\$ 6,175,856	\$ 14,759,380	\$ -	\$ 808,000	\$ (2,597,889)	\$ (1,789,889)	\$ (4,470,171)
2017-18 Beginning of year total budget	\$ 417,846,541	\$ 115,862,710	\$ 21,989,976	\$ 12,414,447	\$ 4,888,577	\$ 51,436,893	\$ 66,325,682	\$ 72,965,406	\$ 763,730,232	\$ 53,394,866	\$ 8,000	\$ (12,556,069)	\$ 40,846,797	\$ 54,950,635

PLANNED MID-YEAR ALLOCATIONS

Note: Amounts below are estimates. Budget will be allocated based on actual cost. Allocations are subject to availability of funds.

PERMANENT allocations to be recorded during the year														
2017-18 salary increase (estimated allocation)	\$ 7,050,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,050,000	\$ (7,050,000)	\$ -	\$ -	\$ (7,050,000)
Market increases for lower paid faculty and staff	250,000	-	-	-	-	-	-	-	250,000	(250,000)	-	-	-	(250,000)
Faculty promotions; TIPs, RIAs, SoTLs	1,300,000	-	-	-	-	-	-	-	1,300,000	(1,300,000)	-	-	-	(1,300,000)
ADI (administrative discretionary increase)	750,000	-	-	-	-	-	-	-	750,000	(750,000)	-	-	-	(750,000)

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	University Divisions										University Reserves				Medical School
	Academic Affairs	Admin & Finance	President's Division	Communications and Marketing	University Relations	Information Technologies and Resources	Office of Research and Commercialization and Graduate Studies	Student Development and Enrollment Services	Total Divisions		Recurring	Recurring for Facility Needs	Non-Recurring	Total Central Reserve	
Support staff for new faculty (rounds I and II)	615,000	-	-	-	-	60,000	-	-	675,000		(675,000)	-	-	(675,000)	
Faculty Salary Support - Mid-Year Provost Hires	(177,757)	-	-	-	-	-	177,757	-	-		-	-	-	-	
Graduate health insurance	-	-	-	-	-	-	220,000	-	220,000		(220,000)	-	-	(220,000)	
Classroom seating (position)	-	65,000	-	-	-	-	-	-	65,000		(65,000)	-	-	(65,000)	
E&G interest allocation	-	4,000,000	-	-	-	-	-	-	4,000,000		(4,000,000)	-	-	(4,000,000)	
Risk management funding to central	-	(1,705,634)	-	-	-	-	-	-	(1,705,634)		1,705,634	-	-	1,705,634	
CFBR funding redistribution	314,025	(30,102)	199,073	89,282	85,078	198,019	(28,162)	(208,375)	618,838		(1,484,463)	-	-	(1,484,463)	865,625
Estimated GAA progression fees- summer/fall true up + spring 2017 n	383,489	-	-	-	-	-	-	-	383,489		(383,489)	-	-	(383,489)	
Estimated professional/ misc fee collections	323,021	-	-	-	-	-	-	-	323,021		(323,021)	-	-	(323,021)	
Estimated differential tuition for need based aid	-	-	-	-	-	-	-	118,028	118,028		(118,028)	-	-	(118,028)	
Total to be allocated from recurring funds	\$ 10,807,778	\$ 2,329,264	\$ 199,073	\$ 89,282	\$ 85,078	\$ 258,019	\$ 369,595	\$ (90,347)	\$ 14,047,742		\$ (14,913,367)	\$ -	\$ -	\$ (14,913,367)	

TEMPORARY allocations to be recorded during the year

Non-recurring allocations:

Development	\$ -	\$ -	\$ 97,713	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 97,713	\$ -	\$ -	\$ (97,713)	\$ (97,713)
HR consulting (chart of accounts project)	-	300,000	-	-	-	-	-	-	300,000	-	-	(300,000)	(300,000)
PBS partnership operating shortfall	-	-	-	585,000	-	-	-	-	585,000	-	-	(585,000)	(585,000)
Strategic planning initiatives	200,000	-	-	-	-	-	-	-	200,000	-	-	(200,000)	(200,000)
Adaptive Learning	(2,000,000)	-	-	-	-	2,000,000	-	-	-	-	-	-	-
Provost Fellow (Faculty Excellence)	-	-	-	-	-	-	-	-	-	-	-	-	-
UFF Course Releases - Spring 2018	-	-	-	-	-	-	-	-	-	-	-	-	-
Subtotal- non-recurring items	(1,800,000)	300,000	97,713	585,000	-	2,000,000	-	-	1,182,713	-	-	(1,182,713)	(1,182,713)
Total to be allocated from non-recurring funds	\$ -	\$ (1,800,000)	\$ 300,000	\$ 97,713	\$ 585,000	\$ -	\$ 2,000,000	\$ -	\$ 1,182,713	\$ -	\$ -	\$ (1,182,713)	\$ (1,182,713)

2017-18 Total budget after mid-year allocations \$ 426,854,319 \$ 118,491,974 \$ 22,286,762 \$ 13,088,729 \$ 4,973,655 \$ 53,694,912 \$ 66,695,277 \$ 72,875,059 \$ 778,960,688 \$ 38,481,499 \$ 8,000 \$ (13,738,782) \$ 24,750,717 \$ 54,950,635

COMPOSITION OF CENTRAL RESERVE

	Recurring	Non-recurring	Total
Central reserve after beginning of year allocations	\$ 53,394,866	\$ (12,556,069)	\$ 40,838,797
Facility reserve after beginning of year allocations	8,000	-	8,000
Allocations to be recorded during the year	(14,913,367)	(1,182,713)	(16,096,080)
	38,489,499	(13,738,782)	24,750,717
Projected tuition growth to be allocated to colleges through College Budget	(5,023,195)	5,023,195	-
Total available reserves as of July 1, 2017	\$ 33,466,304	\$ (8,715,587)	\$ 24,750,717

Recommended for approval:	
A. Dale Whittaker, Provost & Executive Vice President for Academic Affairs	Date
Approval:	
John C. Hitt, President	Date

Permanent allocations to be recorded during the year	\$ (14,913,367)	\$ -
Facility reserve	1,500,000	-
Projected tuition growth held in reserve	5,683,951	-
Available recurring reserve	61,132,282	-
2015-16 carryforward funds (estimate)	-	(12,556,069)
Subtotal	53,402,866	(12,556,069)
Permanent allocations to be recorded during the year	(14,913,367)	-
Projected tuition growth to be allocated to colleges in FY18 and FY19	(5,023,195)	5,023,195
Recurring reserves as of July 1, 2016	33,466,304	-
Non-recurring allocations to be recorded during the year	-	(1,182,713)
Total available reserves as of July 1, 2016	\$ 33,466,304	\$ (8,715,587)

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Speaker	Dialogue
1:08:24 - 1:23:15	
KINSLEY	<p>[standing at podium] ... As a new institution, Polytechnic has special legislative approval, if they have some additional funds, to direct some funds, operating funds, into capital projects. None of our other institutions have that legislative authority. Polytechnic is making that commitment to put some of its, quote, own funding, its operating funding, its carryforward into this project. So the total project budget is 38.7 million dollars. Um, it's been approved in their educational plant survey.</p> <p>Um, and I would say, for, going back to your question, Governor Morton, for an engineering research si-, facility, the NASF versus the GSF, this is still a really tight, tight facility. Um, because, you know, frankly, the institution, I'm sure, would like to have a larger facility, they would like to have more than two buildings. But this is just what's, you know, I think within the realm of possibility, and I'd be glad to take any questions, or I'm sure Polytechnic would as well.</p> <p>And there's just some ... [shakes head, smiles] Yeah, again, I feel like I'm belaboring the obvious. A university should have more than one building, but ... [laughs]</p>
MULTIPLE	[laughter]
KINSLEY	OK.
UNIDENTIFIED MALE	[inaudible] building.
KINSLEY	So ...
UNIDENTIFIED MALE	Life is a long time. [laughter]
KINSLEY	It is. [shakes head yes]
UNIDENTIFIED MALE	... be there 50 years at least. [laughter]
KINSLEY	<p>Well, you know, I'm sure, back, back at inception, of, you know, I don't even remember the original names and we won't bring 'em up. But some of our original institutions, they, too, started out very modestly in it, but I think, we're hoping for, you know, this will move faster, than, you know, the seminary, you know, east or west of the Suwanee[SP]. This will be a li'l, be a li'l ... just be, different world, different day and time.</p> <p>So, UCF, this research building, um, UCF is moving, has moved aggressively forward as they said they would. The picture on the right is actually, that's not a rendering, that's a photo as of this past July. UCF is really moving forward aggressively. Um, they're asking for half the money. Last year, they were asking for, they put up 8 million and they asked the State to put up the balance. This year they've cut that request in half. Um, they've cut it to 23.6 million dollars.</p> <p>Um, UCF, of all our schools, the, uh, the key thing to realize is they are woefully under in research space. They have faculty who have grants, and the grant, they can't conduct their grant-funded research because there's not space. They have, of course, the research part, and that's full as well. That's why UCF has moved forward aggressively to get</p>

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Speaker	Dialogue
	<p>this project up and running.</p> <p>Um, if this, if this is funded, UCF will use those funds to generate additional lab space, and create more lab space. So that's where all this funding is goin-, it's going into lab space.</p> <p>And -, UCF is here and will be glad to take any questions on this project.</p> <p>This has not received prior legislative funding. It was funded back some years ago. During the recession, UCF had to make a decision as to whether to finish their ROTC building, or f--, or you know, or, or start this project. They decided to finish the ROTC building.</p>
HUIZENGA	So the, the, the slides here, Chris, where it says status of July 1st, 2017 and the building's up ... is that ... really up?
KINSLEY	It's really up. That's, that's a real, that's a real picture.
HUIZENGA	The 8 million dollars ... they were able to
UNIDENTIFIED MALE	Yeah, so part of this has got to be reimbursement then, right?
KINSLEY	Yeah, part of this is reimbursement to the University. The University's, has basically floated itself a loan from internal funds because they felt they had no choice. They, they had to be able to have space for the scientists to conduct the research, to finish out these research grants.
UNIDENTIFIED MALE	Are, are you saying the la-, he, uh, labs are not in it yet?
KINSLEY	Um, well the labs are being constructed in it, so the labs will be in it.
HUIZENGA	It'll be done the end of the year.
KINSLEY	December. They'll be basically done, they basically had advanced this project with their own funding. But with the hope that the legislature will, you know, give them the funding back so they can meet, you know, other needs for lab space.
UNIDENTIFIED MALE	So, if, if, if it's not funded, ... is the building still going to be completed?
KINSLEY	Yes. <i>[smiles]</i>
UNKNOWN	Yes. <i>[simultaneous speaking]</i>
UNIDENTIFIED MALE	Yeah. Must've had some extra money.
KINSLEY	<i>[smiles]</i>
UNIDENTIFIED SPEAKER	So is 23 million the number they're looking for, total?
KINSLEY	That's the number they're looking for, the, the, the State to put up half, half the funding for the project.
UNIDENTIFIED SPEAKER	OK.
KINSLEY	You know, I think, you know, taking a, a page out of some other schools who have put in significant ...
UNIDENTIFIED MALE	Right.
KINSLEY	... you know, investment ...
UNIDENTIFIED MALE	OK.
KINSLEY	<p>... into it. And I think the difference is they've been more aggressive than the other schools in moving forward, uh, to get it funded.</p> <p>And I don't know if I've done this project justice or not. <i>[looks around]</i></p>

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Speaker	Dialogue
	I somewhat feel not. <i>[looks behind him]</i> Anybody, Bill, you wanna help, save, save, save this. <i>[laughs]</i>
MERCK	<i>[smiles, comes to podium]</i> None of our ... I don't think it needs saving, Chris ...
KINSLEY	OK. Thank you.
MERCK	... it's, it's, it's a great project.
UNIDENTIFIED SPEAKER	Yeah.
MERCK	<p>Um, I think the question you're alluding to, and maybe not asking directly is, if we've been able to fund it internally, why do we need some more money from the legislature? Particularly if it's gonna be complete in December.</p> <p>The situation is, um, since we so desperately needed this building, we, since we are a large university, we have some fairly large cash balances. We also have significant overhead we're charging our auxiliaries and our grant & contract folks. So we've taken some of the cash that we have to fund the actual construction and created internal loans from the sources that those monies are coming from.</p> <p>This last 20, 20-um-3 million dollars, we, we've, uh, internally, um, committed that over the next five to seven years. So it'll take us about seven years of those accumulated overhead charges, interest, dividends, things like that, to pay our cash, that the accounts that cash came from back.</p> <p>So if the State will fund that 23.6 for us, the remaining part, that eliminates the debt we've created internally, and where those funds are gonna come from to repay ourselves, we'll advance those directly into creating some more lab space on campus, because we're probably, right now, based on the plant surveys, at about half where we need to be with lab space.</p> <p>So it just helps us push even further forward to meet that deficit and to match up not only with the, the contract and grant work that Chris was talking about, but our provost has a, a pretty aggressive hiring program going with new faculty, many of whom, most of whom, are into research-type activities, and we need that for our students and our graduate students to progress.</p>
HUIZENGA	Bill, do you have any presentation or, or, I mean, sure you do internally, but anything that you can share with us in November of what the other lab space, that should the State fund this, I mean, really kinda what we're saying is if you fund this, then we'll front that money to start to, to do our next project so
MERCK	Sure, yes. That'll be easy to do.
UNIDENTIFIED FEMALE	Are you more likely to get money from the legislature if you just went with, to them with your new labs-based plan versus trying to recoup dollars? <i>[background inaudible]</i>

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Speaker	Dialogue
	I know that's what you're trying to ask, but I'm just gonna ask it. [laughs]
MERCK	No, that's a good, that's a very good question. And I think what would happen is if we went for new, a new building, it would probably be double that amount, which we probably wouldn't, we'd get another zero. So by just getting a smaller amount that we're, we're self-funding, that 23 million, we wouldn't be able to build an entire new building, say a 40-something-million-dollar with that, but there's other things that we can do for lab space, um, that money be, would be well spent.
UNIDENTIFIED MALE	But aren't you saying ...
MULTIPLE	[inaudible, simultaneous speaking]
BILL	[inaudible, simultaneous speaking]
UNIDENTIFIED FEMALE	I, I, I under-, I understand your rationale.
MERCK	But wait ...[holds hand up]
UNIDENTIFIED FEMALE	But if I were the legislature, I would say they s-, obviously have a lot of money. They don't need us to fund them. They can front it and they're great at fundraising, so they'll find the money for the next project.
MERCK	[simultaneous speaking] That's not, uh, well, we, the fundraising's not gonna help us that much on this particular building. It's all internal money that we're shuffling around to be able to, to handle this. Here, here's another way to look at it. If we could, if we get the 23.6 back from the legislature, the remainder on this building, and we could finish it up, that means that we may be able to take that 23 and add another 23, leverage out another five or six years and be able to do the whole thing ourselves. I think we've got a much better chance of getting more lab space by leveraging what we have than just going to the legislature with our hand out and asking for the whole thing.
KUNTZ	I gotta tell you, hearing the dialogue, I, I'm with you 'cause I think you have a better chance of going to the legislature saying [Bill shakes head no], "We'd like this money to go build more labs," [Bill shakes head yes] rather than, "Could you just pay us back for what we funded internally 'cause we had extra cash so we did it ourself and can we have that money back now?"
UNIDENTIFIED FEMALE	Right.
MERCK	Well, excuse me, but it wasn't really extra cash [simultaneous speaking]
KUNTZ	That's my, I'm telling you how it ... [simultaneous speaking]
UNIDENTIFIED FEMALE	That's, that's, that's the perception, I know it's not extra cash. The perception's going to be that you clearly had [laughs], as Ambassador [inaudible name] said, extra money sitting somewhere in a reserve fund [Bill shakes head no] that you were able to use for this designation.

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Speaker	Dialogue
	I just think that this is something that they're gonna say "no" to right off the bat. And if you really do have the need for extra lab space, as Chris was just saying [<i>Chris shakes head yes</i>], you're, you're very far behind. Let's go to them with a project that they can support and get excited about and bring back to their constituents and say, "Look, we're going to build state-of-the-art new shiny lab space here," versus "We're just paying them back for something they've already done."
UNIDENTIFIED MALE	Plus, if we put this on our list, ...
UNIDENTIFIED FEMALE	Right.
UNIDENTIFIED MALE	... that's gonna using up, some of our request money ...
UNIDENTIFIED FEMALE	Correct.
UNIDENTIFIED MALE	... for something that looks like, you're, I know you're, you didn't just have extra money lying around, ...
MERCK	[<i>inaudible</i>] [<i>nods head, laughs</i>]
UNIDENTIFIED MALE	... that's just kinda the way ... [<i>simultaneous speaking</i>]
UNIDENTIFIED FEMALE	Right, we, we know that.
UNIDENTIFIED MALE	... that, that's, that's the way it kinda feels.
MERCK	Sure. I, I, I appreciate that, that thought about the new building [<i>simultaneous speaking</i>]....
UNIDENTIFIED FEMALE	We want you to be successful going there, not ...
MERCK	Yeah, what, what I do believe is, uh, is exactly what Chris was saying earlier, in that there's a very limited amount of money that's gonna be put forward for all of the State University system projects. And I think realistically speaking getting a 23 million dollar allocation is gonna be far easier than for us to take another 46 out of the small amount that's left for [<i>inaudible</i>] so that's what I'm counting [<i>inaudible</i>].
UNIDENTIFIED FEMALE	No, but you'd be getting the 23 for the new building and putting your 23 in, so, uh, it just, this doesn't look ...
KINSLEY	Maybe ... [<i>simultaneous speaking, inaudible</i>] [<i>speaking in quiet voice to Bill</i>] Maybe ...
UNIDENTIFIED FEMALE	... right to me, or feel right to me.
CHRIS KINSLEY	[<i>inaudible, simultaneous speaking, speaking to Bill</i>] ... suggest like you and I and President Hitt can talk to the Chancellor and sort of say, look, how can we test the water of, you know, the proposition that the Board members are putting forward, saying ...
MERCK	[<i>to Chris</i>] Sure.
KINSLEY	[<i>to Bill</i>] I think the sense is, the good thing I'm hear- is, we wanna help, we wanna try to get the labs funded. I mean, I think we, Dave, D-, we know, well know the need the University has for the lab.
MERCK	[<i>to Chris</i>] Yeah.
CHRIS KINSLEY	[<i>to Bill</i>] What, what is gonna resonate the most, so ...
MERCK	That's fair.
CHRIS KINSLEY	If I can, if I can offer the Chancellor's [<i>inaudible</i>] [<i>laughs</i>].

October 3, 2017 Board of Governors Meeting Transcript

Speaker	Dialogue
UNIDENTIFIED MALE	[inaudible, simultaneous speaking] you already have ... [laughter]
MERCK	I appreciate that. Anything that you ... [simultaneous speaking]
UNIDENTIFIED FEMALE	Right, how, how are we gonna ... [simultaneous speaking]
MERCK	... do for us is, will be greatly appreciated. [simultaneous speaking]
UNIDENTIFIED FEMALE	... how, how, how can we help you get the lab space, because it is a critical need. This I don't think is going to accomplish what you're hoping.
MERCK	Thank you for that.
UNIDENTIFIED MALE	I, I actually agree with you. However, I do remember, you know, last year that some things would rise to the top, your project to the top. One of 'em is if you can show that, uh, you're willing to do some cost-sharing with us, and, and, pay for some of this yourself. And second is, we're, we're, we're going to push projects to completion before we start new projects. So, so, I, I agree, they, they took that directive a little too far in this case. But both of those are kind of rational things, given what we told.
WHITTAKER	[comes to podium and says something inaudible to Bill]
CHAIRMAN	They, they, they are. But, they started the project without getting any other funding ...
MERCK	[Bill to man from bench] [inaudible, nods head yes] [man sits back down on bench behind him]
HUIZENGA	... and, and now they're saying, hey we've done it, can you give us part back. So, I, I love that, we're only asking for half. I mean, I, I agree, but it's kinda, you know, there's others in the pipeline that have been waiting, dying to get funded as well, so again, out of the hundred million dollars, let's say that, OK, well, you jumped in and did it. You've technically got a way to pay yourself back for it. It's 6 or 7 years out and it's not the preferred way to go, but to take a quarter of the total PECO funding and to give it to you because you felt the building out of need. Everybody's gonna say their building's out of need and they just don't have a way to do it necessarily or haven't reached the critical need to where they go, you know what, we don't have any choice but to do it. So, I'm not trying to be negative. I'm just, just, looking at... [simultaneously speaking]
UNIDENTIFIED MALE	I looked at this and I thought, I hope there's not a cooler...
HUIZENGA	...12 hungry children and a small amount of money and know one's supposed to be our favorite and how do we make it work and, and, and work in some sort of a structure. So, I, I...you're absolutely right. We've talked about hey, if you can partially fund them, if you had a legislature say hey, [cough] double your money here, this is a, this is a great investment. I still truly believe that and I think that we've seen that begin to work, but it's um, it's, it's a little harder when it's, we did it and now we need you to give us the money back.
UNIDENTIFIED MALE	Or part of it.
MERCK	No, I, I appreciate it. You really do have a difficult job feeding all 12 children. [laughs] You really do, with limited resources.
HUIZENGA	And, and...
MERCK	Um, we, and the Provost just mentioned that I think that this has been

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Speaker	Dialogue
	our number one project for about 4, maybe 5 years now and then we just had to get started on it so we could meet the needs... <i>[simultaneous speaking]</i>
CHAIRMAN	Uh, well, but, yeah, but, but, but...
MERCK	...but, any way, we appreciate it.
HUIZENGA	...but the downtown building got pushed through for 25 million and others so, you know what, if it's been the number one, it didn't get the funding because funding was had whether we voted for it or not to go to other projects <i>[laughter]</i> So, I don't know that that's really a totally accurate statement.
MERCK	I appreciate that. Thank you.
KINSLEY	Thanks, Bill.
[END OF TRANSCRIPTION]	

ITEM: FF- 2

**University of Central Florida
Board of Trustees**

SUBJECT: Five-year Capital Improvement Plan

DATE: July 19, 2018

PROPOSED BOARD ACTION

Approve the capital improvement plan for 2019-20 through 2023-24.

BACKGROUND INFORMATION

Each year, the university must submit an updated capital improvement plan to the Board of Governors. This plan identifies projects that will be included in the three-year Public Education Capital Outlay list, and it provides information to the State Board of Education for its request for capital project funding for 2019-20.

The capital improvement plan must be submitted to the Board of Governors' staff by August 1, 2018. The attached schedules include the following:

- projects that are proposed for inclusion in the five-year capital improvement plan
- items to be included in the 2019-20 Appropriations Authorization Bill, including projects funded by bonds, direct support organization projects, and projects requiring general revenue to operate.

We request approval to submit the 2019-20 Capital Improvement Plan with the projects listed in the attached schedules.

Supporting documentation: Attachment A: 2019-20 Five-year Plan List
Attachment B: 2019-20 Fixed Capital Outlay Projects
Requiring Board of Governors Approval to
be Constructed, Acquired, and Financed by
a University or a University Direct Support
Organization with Approved Debt
Attachment C: 2019-20 Fixed Capital Outlay Projects
That May Require Legislative
Authorization and General Revenue Funds
to Operate and Maintain

Prepared by: Lee Kernek, Associate Vice President for Administration and Finance

Submitted by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer

Board of Trustees Meeting - Reports

Attachment A

UNIVERSITY OF CENTRAL FLORIDA FUTURE PROJECT PROJECTIONS FOR 2019-24 2019 FIVE-YEAR FIXED CAPITAL IMPROVEMENTS PLAN									
PECO PROJECTS		REVISED 05/04/2018	2019-20 YR #1	2020-21 YR #2	2021-22 YR #3	2022-23 YR #4	2023-24 YR #5	TOTALS	RANK
MAINTENANCE AND UTILITY INFRASTRUCTURE (P,C)			\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$70,000,000	1
RESEARCH II - SCIENCE, ENGINEERING, AND COMMERCIALIZATION FACILITY (P,C,E)			\$11,215,931	\$89,727,447	\$11,215,931			\$112,159,309	2
LEARNING LABORATORY - ACTIVE LEARNING, TEACHING LAB, AND MAKER SPACE FACILITY (P,C,E)			\$8,512,000	\$68,096,000	\$8,512,000			\$85,120,000	3
ENGINEERING BUILDING I RENOVATION (P,C,E)			\$1,500,000	\$17,745,473	\$1,176,311			\$20,421,784	4
BIOLOGICAL SCIENCES RENOVATION (P,C,E)				\$4,181,000	\$4,500,000			\$8,681,000	5
FLORIDA SOLAR ENERGY CENTER RENOVATION (P,C,E)					\$11,322,000			\$11,322,000	6
CHEMISTRY RENOVATION (P,C,E)					\$5,000,000			\$5,000,000	7
HEALTH SCIENCES AND COLLEGE OF NURSING BUILDING (P,C,E) (formerly known as College of Nursing)					\$19,000,000			\$19,000,000	8
PERFORMING ARTS COMPLEX PHASE I (P,C,E)					\$3,139,552	\$27,809,218	\$3,139,552	\$34,088,322	9
UCF DOWNTOWN CAMPUS BUILDING II (P,C)						\$8,799,156	\$70,393,244	\$79,192,400	10
HOWARD PHILLIPS HALL RENOVATION (P,C,E)						\$12,400,000		\$12,400,000	11
CHILLED WATER REPLACEMENT (P,C)						\$5,100,000	\$10,200,000	\$15,300,000	12
WASTEWATER, WATER, NATURAL GAS REPLACEMENT (P,C)						\$7,140,000	\$10,200,000	\$17,340,000	13
TOTAL			\$35,227,931	\$193,749,920	\$77,865,794	\$75,248,374	\$107,932,796	\$490,024,815	
CITF PROJECT REQUESTS									
			2019-20 YR #1	2020-21 YR #2	2021-22 YR #3	2022-23 YR #4	2023-24 YR #5	TOTALS	RANK
JOHN C. HITT LIBRARY RENOVATION PHASE II (P,C,E)			\$33,566,573					\$33,566,573	1
CREATIVE SCHOOL FOR CHILDREN (P,C,E)				\$6,000,000				\$6,000,000	2
TOTAL			\$33,566,573	\$6,000,000	\$0	\$0	\$0	\$39,566,573	
REQUESTS FROM OTHER STATE SOURCES									
			2019-20 YR #1	2020-21 YR #2	2021-22 YR #3	2022-23 YR #4	2023-24 YR #5	TOTALS	RANK
CAMPUS ENTRYWAYS PHASE I (P,C,E)			\$2,153,996					\$2,153,996	1
CAMPUS ENTRYWAYS PHASE II (P,C,E)				\$5,015,978				\$5,015,978	2
WELCOME CENTER EXPANSION (P,C,E)				\$8,768,771				\$8,768,771	3
FERRELL COMMONS (E AND G SPACE) RENOVATION (P,C,E)				\$8,138,731				\$8,138,731	4
CAMERA ACCESS CONTROL (P,C)				\$58,000,000				\$58,000,000	5
VISUAL ARTS BUILDING HVAC (P,C)				\$400,000	\$3,600,000			\$4,000,000	6
COASTAL BIOLOGY STATION (P,C,E)					\$5,358,435			\$5,358,435	7
ARA CHILLED WATER PLANT (P,C,E)					\$25,000,000			\$25,000,000	8
PERFORMING ARTS COMPLEX PHASE II (P,C)						\$4,000,000	\$32,000,000	\$36,000,000	9
MATHEMATICAL SCIENCES BUILDING REMODELING AND RENOVATION (P,C)						\$998,783	\$13,431,308	\$14,430,091	10
RESEARCH BUILDING III (P,C,E)						\$6,859,773	\$54,878,187	\$61,737,960	11
VISUAL ARTS RENOVATION AND EXPANSION (P,C)						\$3,730,000	\$29,840,000	\$33,570,000	12
MILICAN HALL RENOVATION (P,C)						\$1,502,226	\$13,221,575	\$14,723,801	13
BUSINESS ADMINISTRATION RENOVATION (P,C)						\$718,954	\$13,790,853	\$14,509,807	14
FACILITIES & SAFETY COMPLEX RENOVATION (P,C,E)						\$7,054,917		\$7,054,917	15
RESEARCH BUILDING IV (P,C)						\$8,396,362	\$67,170,901	\$75,567,263	16
MULTI-PURPOSE RESEARCH AND EDUCATION BUILDING (P,C,E)						\$4,044,473	\$32,357,976	\$36,402,449	17
CLASSROOM BUILDING III (P,C)						\$5,262,180	\$42,097,440	\$47,359,620	18
FACILITIES AND SAFETY BUILDING AT HEALTH SCIENCES CAMPUS (P,C,E)						\$8,560,997		\$8,560,997	19
RECYCLING CENTER (P,C)						\$3,281,715	\$26,253,725	\$29,535,440	20
HUMANITIES AND FINE ARTS II (P,C)						\$3,955,685	\$24,342,669	\$28,298,354	21
SOCIAL SCIENCES FACILITY (P,C,E)						\$3,052,049	\$24,416,391	\$27,468,440	22
UCF DOWNTOWN CAMPUS BUILDING II (P,C)						\$87,991,555		\$87,991,555	23
TECHNOLOGY COMMONS II RENOVATION (P,C,E)						\$4,243,038		\$4,243,038	24
COLLEGE OF SCIENCES BUILDING RENOVATION (P,C,E)						\$4,590,773		\$4,590,773	25
SIMULATION AND TRAINING BUILDING (P,C)						\$3,382,073	\$26,507,311	\$29,889,384	26
BAND BUILDING II INFRASTRUCTURE (P,C)						\$500,000	\$2,400,000	\$2,900,000	27
RESEARCH BUILDING V (P,C)						\$3,284,322	\$28,376,544	\$31,660,866	28
MEDICAL EDUCATION AUDITORIUM RENOVATION							\$3,840,000	\$3,840,000	29
THEATRE BUILDING RENOVATION (P)							\$4,867,612	\$4,867,612	30
SUSTAINABILITY CENTER (P,C,E)							\$7,134,164	\$7,134,164	31
WET TEACHING LAB AND EXPANDED STEM FACILITY (P)							\$18,112,657	\$18,112,657	32
UTILITY INFRASTRUCTURE AND SITE WORK CLINICAL FACILITIES HEALTH SCIENCES CAMPUS (P)							\$14,844,769	\$14,844,769	33
TOTAL			\$2,153,996	\$80,323,480	\$33,958,435	\$165,209,875	\$479,884,082	\$761,529,868	
REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT									
			2019-20 YR #1	2020-21 YR #2	2021-22 YR #3	2022-23 YR #4	2023-24 YR #5	TOTALS	RANK
DOWNTOWN WELCOME CENTER (P,C,E)			\$3,060,000					\$3,060,000	
DOWNTOWN CAMPUS SERVICES (P,C,E)			\$3,500,000					\$3,500,000	
UCF SOLAR FARM (P,C,E)			\$17,000,000					\$17,000,000	
INSTITUTE FOR HOSPITALITY IN HEALTHCARE (P,C,E) HEALTH SCIENCES CAMPUS			\$15,300,000					\$15,300,000	
UCF DOWNTOWN CAMPUS GARAGE II (P,C,E)			\$16,983,000					\$16,983,000	
SPECIAL PURPOSE HOUSING AND PARKING GARAGE (P,C,E)			\$30,569,400					\$30,569,400	
SPECIAL PURPOSE HOUSING II (P,C,E)			\$9,782,208					\$9,782,208	
PARKING DECKS (P,C,E)			\$20,787,192					\$20,787,192	
GRADUATE HOUSING (P,C,E)			\$61,138,800					\$61,138,800	
STUDENT HOUSING (P,C,E)			\$61,138,800					\$61,138,800	
PARTNERSHIP GARAGE (P,C,E)			\$8,559,432					\$8,559,432	
ROTH ATHLETICS CENTER			\$8,750,000					\$8,750,000	
SPECTRUM STADIUM RUST REMEDIATION (P,C,E)			\$14,000,000					\$14,000,000	
VENUE EXPANSION AND RENOVATION (P,C)			\$10,000,000					\$10,000,000	
PARKING DECK (P,C,E)			\$5,661,000					\$5,661,000	
OUTPATIENT CENTER (P,C,E) LAKE NONA			\$91,708,200					\$91,708,200	
CAMPUS ENTRYWAYS PHASE I (P,C,E)			\$2,153,996					\$2,153,996	
ROSEN EDUCATIONAL FACILITY (P,C,E)			\$16,000,000					\$16,000,000	
FOOTBALL BUILDING (P,C,E)				\$16,685,798				\$16,685,798	
GOLF TRAINING FACILITY (P,C,E)				\$2,000,000				\$2,000,000	
ROSEN GARAGE (P,C,E)				\$13,000,000				\$13,000,000	
CAMPUS ENTRYWAYS PHASE II (P,C,E)				\$5,015,978				\$5,015,978	
HEALTH SCIENCES CAMPUS PARKING GARAGE I (P,C,E)				\$20,000,000				\$20,000,000	
DINING, HOUSING & RESIDENCE LIFE, AND CREATIVE SCHOOL FOR CHILDREN PARTNERSHIP BUILDING (P,C,E)					\$101,000,000			\$101,000,000	
BIO-MEDICAL ANNEX RENOVATION AND EXPANSION (P,C,E)					\$14,492,160			\$14,492,160	
PARKING GARAGE VII (P,C,E)					\$25,433,741			\$25,433,741	
COASTAL BIOLOGY STATION (P,C,E)					\$5,358,435			\$5,358,435	
ARA CHILLED WATER PLANT (P,C,E)					\$25,000,000			\$25,000,000	
UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)						\$87,991,555		\$87,991,555	
FACILITIES AND SAFETY BUILDING AT HEALTH SCIENCES CAMPUS (P,C,E)						\$8,560,997		\$8,560,997	
DENTAL SCHOOL (P,C,E) HEALTH SCIENCES CAMPUS						\$73,000,000		\$73,000,000	
MULTI-PURPOSE MEDICAL RESEARCH AND INCUBATOR FACILITY (P,C,E)						\$139,635,343		\$139,635,343	
SUSTAINABILITY CENTER (P,C,E)							\$6,358,435	\$6,358,435	
WET TEACHING LAB AND EXPANDED STEM FACILITY (P,C,E)							\$18,112,657	\$18,112,657	
UTILITY INFRASTRUCTURE AND SITE WORK CLINICAL FACILITIES (P,C) HEALTH SCIENCES CAMPUS							\$14,844,769	\$14,844,769	
SPECTRUM STADIUM EXPANSION AND IMPROVEMENTS PHASE I (P,C,E)							\$16,416,900	\$16,416,900	
SPECTRUM STADIUM EXPANSION AND IMPROVEMENTS PHASE II (P,C,E)							\$44,905,316	\$44,905,316	
TOTAL			\$396,092,028	\$56,701,776	\$171,284,336	\$309,187,895	\$100,638,077	\$1,033,904,112	
GRAND TOTAL			\$467,040,528	\$336,775,176	\$283,108,565	\$549,646,144	\$688,454,955	\$2,325,025,368	

Projects to be programmed

Projects with approved building programs

Remodeling denotes change in space usage. Renovation denotes no change in space usage.

Board of Trustees Meeting - Reports

Attachment B
STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects Requiring Board of Governors Approval
to be Constructed, Acquired, and Financed by a University or
a University Direct Support Organization with Approved Debt
BOB-1

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Month	Estimated Annual Amount For	
							Of Board Approval Request	Operational and Maintenance Costs Amount	Source
UCF	Roth Athletics Center (formerly known as Wayne Densch Expansion)	TBD	Offices, storage, and support space	UCF, Orlando	\$8,750,000	Donations	July	\$0	DSO
UCF	Spectrum Rust Remediation	21,337	Additional club seating, suites, and operational booths	UCF, Orlando	\$14,000,000	Donations	July	\$320,055	DSO
UCF	Spectrum Stadium Expansion and Improvements Phase I	21,337	Additional club seating, suites, and operational booths	UCF, Orlando	\$16,416,900	Donations	July	\$320,055	DSO
UCF	Spectrum Stadium Expansion and Improvements Phase II	80,000	Additional seating up to 20,000	UCF, Orlando	\$44,905,316	Donations	July	\$1,200,000	DSO
UCF	Football Building	45,000	Offices, storage, and support space	UCF, Orlando	\$16,685,798	Donations	July	\$675,000	Auxiliary
UCF	Golf Training Facility (move from Twin Rivers Golf Course)			UCF, Orlando	\$2,000,000	Donations	July	\$0	DSO
UCF	Venue Expansion and Renovation	TBD	Offices, storage, and support space	UCF, Orlando	\$10,000,000	Donations	July	\$0	Auxiliary

Attachment C

STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects That May Require Legislative Authorization
and General Revenue Funds to Operate and Maintain
BOB-2

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Annual Amount For Operational and Maintenance Costs	
							Amount	Source
UCF	Florida Advanced Manufacturing Research Facility	81,750	Research Labs, Wet Labs, Collaboration Rooms, Offices	UCF-Osceola	\$75,000,000	PECO	\$1,339,850	General Revenue
UCF	Optical Materials Lab Addition	5,530	Research Labs	UCF-Orlando	\$1,640,000	C&G	\$90,634	General Revenue
UCF	John C. Hitt Library Expansion Phase I (ARC)	8,800	Automatic Retrieval Center	UCF-Orlando	\$10,771,963	CITF	\$144,228	General Revenue
UCF	John C. Hitt Library Expansion Phase I (Connector)	12,609	Automatic Retrieval Center	UCF-Orlando	\$21,366,592	CITF	\$122,007	General Revenue
UCF	CREOL	2,756	Research Labs	UCF-Orlando	\$1,406,000	E&G	\$45,170	General Revenue
UCF	Arts Complex II Performance	2,728	Teaching Lab, Offices	UCF-Orlando	\$964,411	PECO	\$31,353	General Revenue
UCF	BPW Building	4,038	Teaching Labs, Offices	UCF - Orlando	\$275,000	Donations	\$66,181	General Revenue
UCF	District Energy IV Plant	13,000	Offices	UCF - Orlando	\$13,000,000	Auxiliary	\$94,231	General Revenue
UCF	Trevor Colbourn Hall and Colbourn Demolition	135,600	Offices, Classrooms	UCF-Orlando	\$38,000,000	CF-Aux	\$1,312,093	General Revenue
UCF	Coastal Biology	3,000	Research	UCF-Melbourne Beach	\$2,500,000	E&G	\$29,029	General Revenue
UCF	Partnership IV Phase	42,529	Office, Research Labs	UCF-Orlando	\$42,000,000	PECO	\$697,033	General Revenue
UCF	Partnership V	123,658	Office, Research Labs	UCF-Orlando	\$42,000,000	PECO	\$2,026,705	General Revenue
UCF	Florida Solar Energy Center Renovation	42,986	Offices, Research Labs	UCF-Orlando	\$10,000,000	PECO	\$704,623	General Revenue
UCF	Research I (formerly Interdisciplinary Research and Incubator Faculty)	97,482	Offices, Research Labs	UCF-Orlando	\$46,614,853	Aux-CF	\$1,597,691	General Revenue
UCF	Arboretum Green House	800	Teaching Lab	UCF-Orlando	\$400,000	E&G	\$3,728	General Revenue
UCF	Band Building	3,695	Teaching Labs, Offices	UCF-Orlando	\$5,000,000	Auxiliary	\$35,754	General Revenue
UCF	CREOL Expansion Phase II	13,086	Research Labs, Offices	UCF-Orlando	\$6,784,228	E&G-Aux-C&G	\$214,474	General Revenue
UCF	UCF Downtown Dr. Phillips Academic	148,000	Research Labs, Offices	UCF-Orlando	\$6,784,228	PECO-Private-Aux	\$1,528,618	General Revenue
UCF	Visual Arts Building Addition	699	Teaching Lab	UCF-Orlando		PECO	\$11,456	General Revenue
UCF	Arecibo National Astronomy Ionosphere Center	62,918	Research Labs, Offices	UCF-Puerto Rico		C&G	\$1,031,201	General Revenue
UCF	Medically Directed Wellness and Sports Center	2,000	Teaching Labs, Classroom	UCF Lake Nona			\$32,779	General Revenue
UCF	UCF Downtown Central Energy Plant	15,000	Teaching Labs, Offices	UCF-Orlando	\$12,100,000	E&G (Reserve)-Private	\$245,844	General Revenue
UCF	Health Sciences and College of Nursing Building	145,000	Teaching Labs, Offices	UCF-HSC	\$19,000,000	PECO	\$2,376,492	General Revenue
UCF	UCF Downtown Garage (E and G Spaces)	32,000	Offices, Support	UCF-Orlando	\$13,500,000	Auxiliary	\$524,467	General Revenue
UCF	Energy Lab	20,000	Research Labs, Offices	UCF-Orlando		C&G	\$327,792	General Revenue
UCF	Laboratory and Environmental Support Expansion	1,535	Offices	UCF-Orlando	\$909,534	CF	\$25,158	General Revenue
UCF	DataSite Orlando	460	Office, Storage	UCF-Orlando		CF	\$7,539	General Revenue
UCF	UCF Downtown Police Department	3,000	Offices	UCF-Orlando	\$5,000,000	Auxiliary-Donations	\$49,169	General Revenue
UCF	UCF Research Hub - Downtown	7,000	Offices, Teaching Lab, Interview Rooms	UCF-Orlando	\$1,500,000	Auxiliary-Donations	\$114,727	General Revenue
UCF	Union West - Student Services	50,000	Classrooms, Offices	UCF-Orlando	\$105,000,000	Private	\$819,480	General Revenue
UCF	Sanford Burnham Institute for Medical Research	174,843	Research Labs, Vivarium, Offices	UCF-Orlando		Private	\$2,865,607	General Revenue



UNIVERSITY OF CENTRAL FLORIDA

Office of the President

P.O. Box 160002
Orlando, FL 32816-0002

June 26, 2018

Mr. Tim Jones
Chief Financial Officer
Board of Governors
State University System of Florida
325 West Gaines Street, Suite 1614
Tallahassee, Florida 32399-0400

Dear Mr. Jones:

In accordance with your request dated April 23, 2018, to the University Presidents, enclosed is the University of Central Florida's (UCF) Five-Year Fixed Capital Improvement Plan for the years 2019-24. This list revises UCF's priorities of previous years in accordance with the funding allocated by the Board of Governors (BOG), and it also includes additional facilities consistent with recent program developments and needs of the university. Utilization of existing space was considered in the prioritization of UCF's projects. PECO funding to meet critical maintenance needs and improve the condition of existing space and campus infrastructure is, as always, UCF's top priority. Our other top priorities are Research II - Science, Engineering, and Commercialization Facility; Learning Laboratory - Active Learning, Teaching Lab, and Maker Space Facility; and the continued renovation of Engineering Building I. Other projects have been prioritized in accordance with the needs of the university, with research space and renovations of existing buildings of high priority, as they are essential to meeting the goals of our Collective Impact Strategic Plan and success on our path to preeminence.

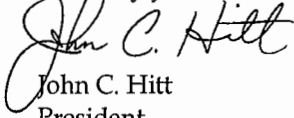
The following is a summary of changes:

- Project costs have been increased due to the inflation in construction costs.
- Learning Laboratory - Active Learning, Teaching Lab, and Maker Space Facility; Biological Sciences Renovation; and Howard Phillips Hall Renovation have been added to the three year window.
- College of Nursing and Allied Health has been renamed to College of Nursing/Health Sciences Building.
- Research Building I, Trevor Colbourn Hall, John C. Hitt Library Phase II, and Rosen Educational Facility have been removed from the PECO list.
- Research Building II has been renamed to Research II - Science, Engineering, and Commercialization Facility.
- Arts Complex II-Performance has been renamed to Performing Arts Complex Phase I.

The UCF Five-Year Fixed Capital Improvement Plan was reviewed and approved by the University Board of Trustees on June 20, 2018.

Please have members of your staff contact Lee Kernek at (407) 823-3801 or Gina Seabrook at (407) 823-5894 if they have questions or need additional information.

Cordially yours,

A handwritten signature in black ink, appearing to read "John C. Hitt". The signature is fluid and cursive, with the first name "John" being more prominent.

John C. Hitt
President

Attachments

cc: Mrs. Lee Kernek
Mr. William F. Merck II
Mr. William Martin
Mrs. Gina Seabrook

STATE UNIVERSITY SYSTEM
Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request
Fiscal Years 2019-20 through 2023-24
CIP-2, Summary of Projects

PECO-ELIGIBLE PROJECT REQUESTS

Priority No	Project Title	2019-20	2020-21	2021-22	2022-23	2023-24
		Year 1	Year 2	Year 3	Year 4	Year 5
1	Maintenance and Utility Infrastructure	14000000	14000000	14000000	14000000	14000000
2	Research II - Science, Engineering, and Commercialization Facility	11215931	89727447	11215931		
3	Learning Laboratory - Active Learning, Teaching Lab, and Maker Space Facility	8512000	68096000	8512000		
4	Engineering Building I Renovation	1500000	17745473	1176311		
5	Biological Sciences Renovation		4181000	4500000		
6	Florida Solar Energy Center Renovation			11322000		
7	Chemistry Renovations			5000000		
8	College of Nursing/Health Sciences Building			19000000		
9	Performing Arts Complex Phase I			3139552	27809218	3139552
10	UCF Downtown Campus Building II				8799156	70393244
11	Howard Phillips Hall Renovation				12400000	
12	Chilled Water Replacement				5100000	10200000
13	Wastewater Water, Natural Gas Replacement				7140000	10200000
TOTAL		35227931	193749920	77865794	75248374	107932796

Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)	Educational Plant Survey Recommended Date/Rec No.	Approved by Law - Include GAA reference
Total Campus	N/A	N/A	70000000	#DIV/0!	06/2016	
Engrg-Sciences	92000	138000	112159309	\$ 813	06/2016	
Total Campus	100000	150000	85120000	\$ 567		
Clge of Engineering	118186	130885	20421784	\$ 156	02/2011	HB5001 Section 2
Clge of Sciences	103194	116607	8681000	\$ 74		
Clge of Engineering	37777	56666	11322000	\$ 200		
Clge Arts Sciences	43265	49073	5000000	\$ 102	06/2016	
Clge of Nursing/Health	40000	60000	19000000	\$ 317	06/2016	
CAS-CHPS	54401	72553	34088322	\$ 470	06/2016	
Clge Arts Sciences	150325	222000	87991556	\$ 396		
Total Campus	56903	64619	12400000	\$ 192		
Total Campus	N/A	N/A	22701120	#DIV/0!	06/2016	
Total Campus	N/A	N/A	30120600	#DIV/0!	06/2016	

CITF PROJECT REQUESTS

Priority No	Project Title	2019-20	2020-21	2021-22	2022-23	2023-24
1	John C. Hitt Library Renovation Phase II	33566573				
2	Creative School for children		6000000			
TOTAL		33566573	6000000	0	0	0

Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)	Committee Approval Date
Total Campus	144097	226506	42978312	\$ 190	05/2012
Total Campus	8787	12901	6000000	\$ 465	11/2012

REQUESTS FROM OTHER STATE SOURCES

Priority No	Project	2019-20	2020-21	2021-22	2022-23	2023-24	Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)
1	CAMPUS ENTRYWAYS PHASE I (P,C,E)	2153996					Total Campus	N/A	N/A	2153996	#DIV/0!
2	CAMPUS ENTRYWAYS PHASE II (P,C,E)		5015978				Total Campus	N/A	N/A	5015978	#DIV/0!
3	WELCOME CENTER EXPANSION (P,C,E)		8768771				Total Campus	11650	16210	8768771	541
4	FERRELL COMMONS (E AND G SPACE) RENOVATION (P,C,E)		8138731				Total Campus	19014	28520	8138731	285
5	CAMERA ACCESS CONTROL (P,C)		58000000				Total Campus	N/A	N/a	58000000	#DIV/0!
6	VISUAL ARTS BUILDING HVAC (P,C,E)		400000	3600000			Clge Arts Sciences	N/A	N/A	4000000	#DIV/0!
7	COASTAL BIOLOGY STATION (P,C,E)			5358435			Clge of Sciences	17544	26316	5358435	204
8	ARA CHILLED WATER PLANT			25000000			Total Campus	22000	30800	25000000	812
9	PERFORMING ARTS COMPLEX PHASE II (P,C,E)				4000000	32000000	CAS-CHPS	77587	116381	40000000	344
10	MATHEMATICAL SCIENCES BUILDING REMODELING AND RENOVATION (P,C,E)				998783	13431308	CAS-CHPS	100368	106523	15428874	145
11	RESEARCH BUILDING III (P,C,E)				6859773	54878187	Engrg-Arts Sciences	91929	136623	68597733	502
12	VISUAL ARTS RENOVATION AND EXPANSION (P,C,E)				3730000	29840000	Clge Arts Sciences	43000	60850	37300000	613
13	MILLICAN HALL RENOVATION (P,C,E)				1502226	13221575	Total Campus	88586	87752	16226027	185
14	BUSINESS ADMINISTRATION RENOVATION (P,C,E)				718954	13790853	Clge of Business	28091	41782	15228761	364
15	FACILITIES & SAFETY COMPLEX RENOVATION (P,C,E)				7054917		Total Campus	17400	26100	7054917	270
16	RESEARCH BUILDING IV (P,C,E)				8396362	67170901	Engrg-Arts Sciences	38550	57825	83963625	1452
17	MULTI-PURPOSE RESEARCH AND EDUCATION BUILDING (P,C,E)				4044473	32357976	Total Campus	51817	77726	40446922	520

18	CLASSROOM BUILDING III (P,C,E)	5262180	42097440		
19	FACILITIES AND SAFETY BUILDING AT HEALTH SCIENCES CAMPUS (P,C,E)	8560997			
20	RECYCLING CENTER (P,C)	3281715	26253725		
21	HUMANITIES AND FINE ARTS II (P,C,E)	3955685	24342669		
22	SOCIAL SCIENCES FACILITY (P,C,E)	3052049	24416391		
23	UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)	87991555			
24	TECHNOLOGY COMMONS II RENOVATION (P,C,E)	4243038			
25	COLLEGE OF SCIENCES BUILDING RENOVATION (P,C,E)	4590773			
26	SIMULATION AND TRAINING BUILDING (P,C,E)	3382073	26507311		
27	BAND BUILDING II INFRASTRUCTURE (P,C)	300000	2400000		
28	RESEARCH BUILDING V (P,C,E)	3284322	28376544		
29	MEDICAL EDUCATION AUDITORIUM RENOVATION		3840000		
30	THEATRE BUILDING RENOVATION (P, C,E)		4867612		
31	SUSTAINABILITY CENTER (P,C,E)		7134164		
32	WET TEACHING LAB AND EXPANDED STEM FACILITY (P,C,E)		18112657		
33	UTILITY INFRASTRUCTURE AND SITE WORK CLINICAL FACILITIES HEALTH SCIENCES CAMPUS (P,C)		14844769		
TOTAL		2153996	80323480	33958435	165209875
					479884082

REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT

Project	2019-20	2020-21	2021-22	2022-23	2023-24
DOWNTOWN WELCOME CENTER (P,C,E)	3060000				
DOWNTOWN CAMPUS SERVICES (P,C,E)	3500000				
UCF SOLAR FARM (P,C,E)	17000000				
INSTITUTE FOR HOSPITALITY IN HEALTHCARE (P,C,E) HEALTH SCIENCES CAMPUS	15300000				
UCF DOWNTOWN CAMPUS GARAGE II (P,C,E)	16983000				
SPECIAL PURPOSE HOUSING AND PARKING GARAGE (P,C,E)	30569400				
SPECIAL PURPOSE HOUSING II (P,C,E)	9782208				
PARKING DECKS (P,C,E)	20797192				
GRADUATE HOUSING (P,C,E)	61138800				
STUDENT HOUSING (P,C,E)	61138800				
PARTNERSHIP GARAGE (P,C,E)	8559432				
ROTH ATHLETICS CENTER	8750000				
SPECTRUM STADIUM RUST REMEDIATION (P,C,E)	14000000				
VENUE EXPANSION AND RENOVATION (P,C)	10000000				
PARKING DECK (P,C,E)	5661000				
OUTPATIENT CENTER (P,C,E) LAKE NONA	91708200				
CAMPUS ENTRYWAYS PHASE I (P,C,E)	2153996				
ROSEN EDUCATIONAL FACILITY (P,C,E)	16000000				
FOOTBALL BUILDING (P,C,E)		16685798			
GOLF TRAINING FACILITY (P,C,E)		2000000			
ROSEN GARAGE (P,C,E)		13000000			
CAMPUS ENTRYWAYS PHASE II (P,C,E)		5015978			
HEALTH SCIENCES CAMPUS PARKING GARAGE I (P,C,E)		20000000			
DINING, HOUSING & RESIDENCE LIFE AND CREATIVE SCHOOL FOR CHILDREN PARTNERSHIP BUILDING (P,C,E)			101000000		
BIO-MEDICAL ANNEX RENOVATION AND EXPANSION (P,C,E)			14492160		
PARKING GARAGE VII (P,C,E)			25433741		
COASTAL BIOLOGY STATION (P,C,E)			5358435		
ARA CHILLED WATER PLANT (P,C,E)			25000000		
UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)				87991555	
FACILITIES AND SAFETY BUILDING AT HEALTH SCIENCES CAMPUS (P,C,E)				8560997	
DENTAL SCHOOL (P,C,E) HEALTH SCIENCES CAMPUS				73000000	
MULTI-PURPOSE MEDICAL RESEARCH AND INCUBATOR FACILITY (P,C,E)				139635343	
SUSTAINABILITY CENTER (P,C,E)					7134164
WET TEACHING LAB AND EXPANDED STEM FACILITY (P,C,E)					18112657
UTILITY INFRASTRUCTURE AND SITE WORK CLINICAL FACILITIES (P,C) HEALTH SCIENCES CAMPUS					14844769
SPECTRUM STADIUM EXPANSION AND IMPROVEMENTS PHASE I (P,C,E)					16416900
SPECTRUM STADIUM EXPANSION AND IMPROVEMENTS PHASE II (P,C,E)					44905316
TOTAL	396102028	56701776	171284336	309187895	101413806

Total Campus	43857	65666	52621800	801
Total Campus	21053	31579	8560997	271
Total Campus	46675	59160	32817155	555
Total Campus	40624	60396	32254039	534
Total Campus	45700	66150	30520489	461
Clge Arts Sciences	150325	222000	87991555	396
Total Campus	6570	9855	4243038	431
Clge Arts Sciences	16998	25497	4590773	180
Clge of Engr	52425	52431	33271457	635
Total Campus	9587	12714	3000000	236
Engrg-Arts Sciences	38550	57825	34945188	604
Clge Medicine	33620	50430	3840000	76
Clge Arts Sciences	22064	29469	4867612	165
Total Campus	8800	13200	7134164	540
Total Campus	164500	240950	165370823	686
Total Campus		N/A	14844769	#DIV/0!

Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)	Expected Source of Funding (if known)	Master Plan Approval Date
Total Campus			3060000	#DIV/0!	PRIVATE	November - 2016
Total Campus	33333	50000	3500000	\$ 70	PRIVATE	
Total Campus	N/A	N/A	17000000	#DIV/0!	AUXILIARY	
Total Campus	24000	36000	15300000	\$ 425	PRIVATE/GRANT	November - 2014
Total Campus	N/A	200000	16983000	\$ 85	BONDS	November - 2016
Total Campus	N/A	168000	30569400	\$ 182	BONDS	November - 2014
Total Campus	42857	60000	9782208	\$ 163	BONDS	November - 2014
Total Campus	N/A	168000	20797192	\$ 124	BONDS	November - 2014
Total Campus	107142	150000	61138800	\$ 408	BONDS	November - 2014
Total Campus	160000	224000	61138800	\$ 273	BONDS	November - 2014
Total Campus	N/A	60000	8559432	\$ 143	BONDS	November - 2014
Athletics	26667	40000	8750000	\$ 219	PRIVATE	November - 2014
Total Campus	N/A	21337	14000000	\$ 656	PRIVATE	November - 2014
Total Campus	N/A	N/A	10000000	#DIV/0!	PRIVATE	November - 2014
Total Campus		168000	55610000	\$ 331	BONDS	November - 2014
Total Campus	78833	119750	91708200	\$ 766	PRIVATE	November - 2014
Total Campus	N/A	N/A	2153996	#DIV/0!	PRIVATE	November - 2014
Clge of Hospitality	34666	52000	16000000	\$ 308	PRIVATE	November - 2014
Athletics		45000	16685798	\$ 371	PRIVATE	November - 2014
Athletics			2000000	#DIV/0!	PRIVATE	April - 2017
Total Campus		345624	13000000	\$ 38	PRIVATE	
Total Campus	N/A	N/A	5015978	#DIV/0!	PRIVATE	November - 2014
Total Campus		345624	20000000	\$ 58	BONDS	November - 2014
Total Campus			101000000	#DIV/0!	PRIVATE/BONDS/C	November - 2014
Clge of Sciences	103194	116607	14492160	\$ 124	AUXILIARY	November - 2014
Total Campus		447000	25433741	\$ 57	BONDS	November - 2014
Clge of Sciences	16544	23161	5358435	\$ 231	PRIVATE	November - 2014
Total Campus	22000	30800	25000000	\$ 812		November - 2014
Clge Arts Sciences	150325	222000	87991555	\$ 396		November - 2014
Total Campus	21053	31579	8560997	\$ 271		November - 2014
Total Campus	111166	166750	73000000	\$ 438		November - 2014
Clge of Medicine	132018	198027	139636343	\$ 705	PRIVATE	November - 2014
Total Campus	8800	13200	7135164	\$ 541		November - 2014
Total Campus	164500	240950	165370823	\$ 686		November - 2014
Total Campus			14844769	#DIV/0!		November - 2014
Total Campus	15240	21337	16416900	\$ 769	PRIVATE	November - 2014
Total Campus		80000	44905316	\$ 561	PRIVATE	November - 2014

STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects Requiring Board of Governors Approval
to be Constructed, Acquired and Financed by a University or
a University Direct Support Organization with Approved Debt
BOB-1

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Month	Estimated Annual Amount For	
							Of Board Approval Request	Operational & Maintenance Costs Amount	Source
UCF	Roth Athletics Center (formerly known as Wayne Densch Expansion)	TBD	Offices, storage, and support space	UCF, Orlando	\$8,750,000	Donations	July	\$0	DSO
UCF	Spectrum Rust Remediation	21,337	Additional club seating, suites, and operational booths	UCF, Orlando	\$14,000,000	Donations	July	\$320,055	DSO
UCF	Spectrum Stadium Expansion and Improvements Phase I	21,337	Additional club seating, suites, and operational booths	UCF, Orlando	\$16,416,900	Donations	July	\$320,055	DSO
UCF	Spectrum Stadium Expansion and Improvements Phase II	80,000	Additional seating up to 20,000	UCF, Orlando	\$44,905,316	Donations	July	\$1,200,000	DSO
UCF	Football Building	45,000	Offices, storage, and support space	UCF, Orlando	\$16,685,798	Donations	July	\$675,000	Auxiliary
UCF	Golf Training Facility (move from Twin Rivers Golf Course)			UCF, Orlando	\$2,000,000	Donations	July	\$0	DSO
UCF	Venue Expansion and Renovation	TBD	Offices, storage, and support space	UCF, Orlando	\$10,000,000	Donations	July	\$0	Auxiliary

\\Bog_shares\hog\1\Facilities\Working\BR\2018-19\BOB\6 2018-17 BOB 1 - Projects with Approved Debt.xls

Attachment C

STATE UNIVERSITY SYSTEM Fixed Capital Outlay Projects that may Require Legislative Authorization and General Revenue Funds to Operate and Maintain BOB-2

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Annual Amount For Operational & Maintenance Costs	
							Amount	Source
UCF	Florida Advanced Manufacturing Research Facility	81,750	Research Labs, Wet Labs, Collaboration Rooms, Offices	UCF-Osceola	\$75,000,000	PECO	\$1,339,850	General Revenue
UCF	Optical Materials Lab Addition	5,530	Research Labs	UCF-Orlando	\$1,640,000	C&G	\$90,634	General Revenue
UCF	John C. Hitt Library Expansion Phase I (ARC)	8,800	Automatic Retrieval Center	UCF-Orlando	\$10,771,963	CITF	\$144,228	General Revenue
UCF	John C. Hitt Library Expansion Phase I (Connector)	12,609	Automatic Retrieval Center	UCF-Orlando	\$21,366,592	CITF	\$122,007	General Revenue
UCF	CREOL	2,756	Research Labs	UCF-Orlando	\$1,406,000	E&G	\$45,170	General Revenue
UCF	Arts Complex II Performance	2,728	Teaching Lab, Offices	UCF-Orlando	\$964,411	PECO	\$31,353	General Revenue
UCF	BPW Building	4,038	Teaching Labs, Offices	UCF - Orlando	\$275,000	Donations	\$66,181	General Revenue
UCF	District Energy IV Plant	13,000	Offices	UCF - Orlando	\$13,000,000	Auxiliary	\$94,231	General Revenue
UCF	Trevor Colbourn Hall and Colbourn Demolition	135,600	Offices, Classrooms	UCF-Orlando	\$38,000,000	CF-Aux	\$1,312,093	General Revenue
UCF	Coastal Biology	3,000	Research	UCF-Melbourne Beach	\$2,500,000	E&G	\$29,029	General Revenue
UCF	Partnership IV Phase	42,529	Office, Research Labs	UCF-Orlando	\$42,000,000	PECO	\$697,033	General Revenue
UCF	Partnership V	123,658	Office, Research Labs	UCF-Orlando	\$42,000,000	PECO	\$2,026,705	General Revenue
UCF	Florida Solar Energy Center Renovation	42,986	Offices, Research Labs	UCF-Orlando	\$40,000,000	PECO	\$704,523	General Revenue
UCF	Research I (formerly Interdisciplinary Research and Incubator Faculty)	97,482	Offices, Research Labs	UCF-Orlando	\$46,614,853	Aux-CF	\$1,597,691	General Revenue
UCF	Arboretum Green House	800	Teaching Lab	UCF-Orlando	\$400,000	E&G	\$3,728	General Revenue
UCF	Band Building	3,695	Teaching Labs, Offices	UCF-Orlando	\$5,000,000	Auxiliary	\$35,754	General Revenue
UCF	CREOL Expansion Phase II	13,086	Research Labs, Offices	UCF-Orlando	\$6,784,228	E&G-Aux-C&G	\$214,474	General Revenue
UCF	UCF Downtown Dr. Phillips Academic	148,000	Research Labs, Offices	UCF-Orlando	\$6,784,228	PECO-Private-Aux	\$1,528,618	General Revenue
UCF	Visual Arts Building Addition	699	Teaching Lab	UCF-Orlando		PECO	\$11,456	General Revenue
UCF	Arecibo National Astronomy Ionosphere Center	62,918	Research Labs, Offices	UCF-Puerto Rico		C&G	\$1,031,201	General Revenue
UCF	Medically Directed Wellness and Sports Center	2,000	Teaching Labs, Classroom	UCF Lake Nona			\$32,779	General Revenue
UCF	UCF Downtown Central Energy Plant	15,000	Teaching Labs, Offices	UCF-Orlando	\$12,100,000	E&G (Reserve)-Private	\$245,844	General Revenue
UCF	College of Nursing/Health Sciences Building	145,000	Teaching Labs, Offices	UCF-HSC	\$19,000,000	PECO	\$2,376,492	General Revenue
UCF	UCF Downtown Garage (E and G Spaces)	32,000	Offices, Support	UCF-Orlando	\$13,500,000	Auxiliary	\$524,467	General Revenue
JCF	Energy Lab	20,000	Research Labs, Offices	UCF-Orlando		C&G	\$327,792	General Revenue
JCF	Laboratory and Environmental Support Expansion	1,535	Offices	UCF-Orlando	\$909,534	CF	\$25,158	General Revenue
JCF	DataSite Orlando	460	Office, Storage	UCF-Orlando		CF	\$7,539	General Revenue
JCF	UCF Downtown Police Department	3,000	Offices	UCF-Orlando	\$5,000,000	Auxiliary-Donations	\$49,169	General Revenue
CF	UCF Research Hub - Downtown	7,000	Offices, Teaching Lab, Interview Rooms	UCF-Orlando	\$1,500,000	Auxiliary-Donations	\$114,727	General Revenue
CF	Union West - Student Services	50,000	Classrooms, Offices	UCF-Orlando	\$105,000,000	Private	\$819,480	General Revenue
CF	Sanford Burnham Institute for Medical Research	174,843	Research Labs, Vivarium, Offices	UCF-Orlando		Private	\$2,865,607	General Revenue

University of Central Florida
Board of Trustees

SUBJECT: Five-year Capital Improvement Plan

DATE: July 21, 2011

PROPOSED BOARD ACTION

Approval of the capital improvement plan for 2012-13 through 2016-17.

BACKGROUND INFORMATION

Each year, the university must submit an updated capital improvement plan to the Board of Governors. This plan identifies projects that will be included in the three-year Public Education Capital Outlay (PECO) list, identifies projects that may be included in future Courtelis Facilities Enhancement Challenge Grant lists, and provides information to the State Board of Education for its request for capital project funding for 2012-13.

The capital improvement plan must be submitted to the Board of Governors' staff by August 1, 2011. The attached schedules include the following:

- projects that are proposed for inclusion in the five-year capital improvement plan
- items to be included in the 2012-13 Appropriations Authorization Bill, including projects funded by bonds, direct support organization projects, and projects requiring general revenue to operate.

We request approval to submit the 2012-13 Capital Improvement Plan with the projects listed in the attached schedules.

Supporting documentation:

2012 Five-Year Plan List (DCU) (Attachment A)

2012-13 Fixed Capital Outlay Projects Requiring Legislative Approval to Sell Bonds (Attachment B)

2012-13 Fixed Capital Outlay Projects Requiring Legislative Approval to be Financed and Constructed by a DSO (Attachment C)

2012-13 Fixed Capital Outlay Projects Requiring Legislative Authorization and General Revenue Funds to Operate and Maintain (Attachment D)

Prepared by: Lee Kernek, Associate Vice President for Administration and Finance

Submitted by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer

UNIVERSITY OF CENTRAL FLORIDA FUTURE PROJECT PROJECTIONS FOR 2012-2017
2012 FIVE YEAR FIXED CAPITAL IMPROVEMENTS PLAN

PECO PROJECTS	REVISED 06-24-2011	2012-2013 YR #1	2013-14 YR #2	2014-15 YR #3	2015-16 YR #4	2016-17 YR #5	TOTALS	RANK
UTILITIES, INFRASTRUCTURE, CAPITAL RENEWAL AND ROOFS (P,C)		\$11,994,197	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$67,994,197	1
CLASSROOM BUILDING II (C,E)		\$7,241,445					\$7,241,445	2
UCF VCC CLASSROOM BUILDING (C,E)		\$7,500,000					\$7,500,000	3
INTERDISCIPLINARY RESEARCH AND INCUBATOR FAC. (C,E)		\$33,852,470	\$5,924,183				\$39,776,653	4
ARTS COMPLEX PHASE II (PERFORMANCE) (P,C,E)		\$5,000,000	\$40,000,000	\$5,000,000			\$50,000,000	5
ENGINEERING BUILDING I RENOVATION (P,C,E)		\$1,850,000	\$15,725,000	\$925,000			\$18,500,000	6
MATH AND PHYSICS BLDG. REMODELING AND RENOVATION (P,C,E)		\$1,400,000	\$11,900,000	\$700,000			\$14,000,000	7
MULTI-PURPOSE RESEARCH AND EDUCATION BUILDING (P,C,E)			\$2,779,189	\$22,233,512	\$2,779,189		\$27,791,890	8
LIBRARY RENOVATION (P,C,E)			\$3,500,000	\$29,500,000	\$3,500,000		\$36,500,000	9
MILICAN HALL RENOVATION (P,C,E)			\$960,589	\$8,106,969	\$960,589		\$10,028,147	10
COLLEGE OF NURSING (P,C,E)			\$4,464,964	\$35,719,710	\$4,464,964		\$44,649,638	11
BUSINESS ADMINISTRATION RENOVATION (P,C,E)			\$7,495,564				\$7,495,564	12
CHEMISTRY RENOVATION (P,C,E)			\$3,014,807				\$3,014,807	13
FACILITIES & SAFETY COMPLEX RENOVATION (P,C,E)				\$4,856,238			\$4,856,238	14
VISUAL ARTS RENOVATION AND EXPANSION (P,C,E)				\$6,972,637	\$16,000,000	\$2,000,000	\$24,972,637	15
HOWARD PHILLIPS HALL RENOVATION (P,C,E)				\$3,738,347			\$3,738,347	16
COLBOURN HALL RENOVATION (P,C,E)				\$5,807,816			\$5,807,816	17
FERRELL COMMONS (E AND G SPACE) RENOVATION (P,C,E)				\$5,704,054			\$5,704,054	18
COMPUTER CENTER I RENOVATION (P,C,E)				\$739,968			\$739,968	19
COMPUTER CENTER II RENOVATION (P,C,E)				\$123,161	\$1,626,106	\$123,160	\$1,872,427	20
COLLEGE OF SCIENCES BUILDING RENOVATION (P,C,E)				\$317,437	\$4,209,564	\$317,436	\$4,844,437	21
REHEARSAL HALL RENOVATION (P,C,E)				\$48,007	\$634,325	\$48,006	\$730,338	22
THEATER BUILDING RENOVATION (P, C,E)				\$142,801	\$1,437,094	\$142,800	\$1,722,695	23
FACILITIES BUILDING AT LAKE NONA (P,C,E)				\$600,000	\$4,800,000	\$600,000	\$6,000,000	24
CLASSROOM BUILDING II (C,E)				\$2,400,000	\$19,200,000	\$2,400,000	\$24,000,000	25
SOUTH CAMPUS RENOVATION (P,C,E)				\$841,405			\$841,405	26
RECYCLING CENTER (P,C)				\$2,300,000	\$18,400,000	\$2,300,000	\$23,000,000	27
HUMANITIES AND FINE ARTS II (P,C,E)				\$2,772,353	\$17,060,631	\$2,772,353	\$22,605,337	28
FILM - ARTS AND HUMANITIES II BUILDING (P,C,E))					\$1,107,260	\$8,600,076	\$9,707,336	29
SIMULATION AND TRAINING BUILDING (P,C,E)					\$2,370,336	\$18,410,374	\$20,780,710	30
BUSINESS ADMINISTRATION III BUILDING (P,C,E)					\$1,584,527	\$12,307,012	\$13,891,539	31
MORGRIDGE INTERNATIONAL READING CENTER II (EDUCATION) (P,C,E)					\$2,062,348	\$15,594,083	\$17,656,431	32
BAND BUILDING (P,C,E)					\$455,045	\$2,800,279	\$3,255,324	33
ARTS COMPLEX III (P,C,E)					\$1,210,857	\$7,627,447	\$8,838,304	34
PARTERSHIP IV (P,C,E)					\$2,450,000	\$19,600,000	\$22,050,000	35
INTERDISCIPLINARY RESEARCH BUILDING II (P,C,E)					\$2,370,336	\$17,330,596	\$19,700,932	36
SUSTAINABILITY CENTER					\$5,000,000		\$5,000,000	37
CENTER FOR EMERGING MEDIA BUILD-OUT (P,C,E)					\$6,360,339		\$6,360,339	38
TOTAL (PECO)		\$68,838,112	\$109,764,296	\$153,549,415	\$134,043,510	\$126,973,622	\$593,168,955	
OTHER PROJECTS								
LABORATORY INSTRUCTION BUILDING PHASE I (P,C,E)		\$18,890,984				* Donated	\$18,890,984	1
MORGRIDGE INTERNATIONAL READING CENTER (P,C,E)		\$2,068,685				* Donated	\$2,068,685	2
ARTS COMPLEX II ENHANCEMENT (P,C)		\$500,000				* Donated	\$500,000	3
PERFORMING ARTS FUND(C)		\$129,806				* Donated	\$129,806	4
BURNETT BIO-MEDICAL SCIENCE CTR (C,E)		\$2,528,605				* Donated	\$2,528,605	5
CAREER SERVICES & EXPERIENTIAL LEARNING (E)		\$196,660				* Donated	\$196,660	6
PHYSICAL SCIENCES BUILDING (E)		\$1,150				* Donated	\$1,150	7
CARACOL in BELIZE		\$350,000				* Donated	\$350,000	8
OPTICS AND PHOTONICS ENHANCEMENT (E)		\$69,085				* Donated	\$69,085	9
PSYCHOLOGY BUILDING (E)		\$86,540				* Donated	\$86,540	10
ALUMNI CENTER, JOHN AND MARTHA HITT LIBRARY (E)		\$7,049				* Donated	\$7,049	11
ENGINEERING III ENHANCEMENT (E)		\$2,384,463				* Donated	\$2,384,463	12
ATHLETIC ACADEMIC PERFORMANCE CENTER (P,C,E)		\$14,000,000				* Donated	\$14,000,000	13
MEDICAL SCHOOL LIBRARY (P,C,E)		\$4,000,000				* Donated	\$4,000,000	14
RESEARCH LAB, LAKE NONA			\$9,180,000	\$94,501,603	\$9,180,000	* Donated	\$112,861,603	15
COLLEGE OF NURSING			\$3,871			* Donated	\$3,871	16
BURNETT BIO-MEDICAL SCIENCE CTR INFRASTRUCTURE (C,E)			\$7,500,000				\$7,500,000	17
CIVIL AND ENVIRONMENTAL ENGINEERING (P,C,E)			\$1,160,667	\$14,508,333	\$1,741,000	* Donated	\$17,410,000	18
ORLANDO REPERTORY THEATRE III RENOVATIONS (C,)			\$75,000	\$75,000	\$75,000	* Donated	\$225,000	19
CREATIVE SCHOOL (P,C,E)				\$1,500,000		* Donated	\$1,500,000	20
SUSTAINABILITY CENTER (P,C,E)				\$250,000	\$2,000,000	\$250,000	\$2,500,000	21
TOTAL		\$45,213,027	\$17,919,538	\$110,834,936	\$12,996,000	\$250,000	\$187,213,501	
GRAND TOTAL		\$114,051,139	\$127,683,834	\$264,384,351	\$147,039,510	\$127,223,622	\$780,382,456	

Projects to be programmed
Projects with approved building programs

Remodeling denotes change in space usage.
Renovation denotes no change space usage.
* Donated Funds for Courtelis Match

STATE UNIVERSITY SYSTEM

2012-13 Fixed Capital Outlay Projects Requiring Legislative Approval to SELL BONDS

Univ.	Project Title	GSF	Brief Description of Project	Project Amount	Project Location (City/County)	Revenue Source to be Pledged
UCF	Special Purpose Housing and Parking Garage I	160,000	425 beds and 500 parking spaces	\$ 25,000,000	UCF, Orlando	Rental income
UCF	Special Purpose Housing II	32,000	Fraternity, sorority, and organization housing	\$ 8,000,000	UCF, Orlando	Rental income
UCF	Parking Garage VII	364,000	1,600 spaces	\$ 20,000,000	UCF, Orlando	Decal fees, traffic fines, and Transportation Access Fee
UCF	Parking decks	168,000	1,800 spaces	\$ 17,000,000	UCF, Orlando	Decal fees, traffic fines, and Transportation Access Fee
UCF	Graduate housing	150,000	Land and 600 beds	\$ 50,000,000	Orlando/Orange	Rental and retail income
UCF	Refinance UCF Foundation properties	432,250	Consolidation and refinancing of existing UCF foundation properties	\$ 37,410,000	Orlando/Orange	Rental and retail income
UCF	Bookstore expansion	30,000	Retail	\$ 8,000,000	Orlando/Orange	Auxiliary income
UCF	Student housing	224,000	800 beds	\$ 50,000,000	Orlando/Orange	Rental income
UCF	Garage expansion	50,837	400 additional spaces	\$ 5,000,000	Orlando/Orange	Decal fees, traffic fines, and Transportation Access Fee
UCF	Research Lab, Lake Nona	198,027	Labs and offices	\$112,861,603	Orlando/Orange	Rental and retail income
UCF	Classroom and lab building, Lake Nona	91,464	Classrooms, labs, and offices	\$ 23,475,601	Orlando/Orange	Rental and retail income
UCF	Life Sciences Incubator, Lake Nona	55,000	Labs and offices	\$ 30,000,000	Orlando/Orange	Rental and retail income
UCF	Facilities Building, Lake Nona	20,799	Offices, storage, and support space	\$ 6,000,000	Orlando/Orange	Rental and retail income
UCF	Expo Center housing	103,000	400 Beds	\$ 16,000,000	Orlando/Orange	Rental and retail income
UCF	Regional Campuses multi-purpose buildings	60,000	Classrooms, labs, and offices	\$ 28,000,000	Orlando/Orange	Rental and retail income
UCF	Partnership Garage	60,000	600 Spaces	\$ 7,000,000	Orlando/Orange	Rental and retail income

**FLORIDA DEPARTMENT OF EDUCATION
DIVISION OF COLLEGES & UNIVERSITIES
2012-13 Fixed Capital Outlay Projects Requiring Legislative Approval Projects to be Financed and Constructed by a DSO**

Univ.	Project Title	GSF	Brief Description of Project	Project Amount	Project Location (City/County)	Revenue Source to be Pledged
UCF	Special Purpose Housing and Parking Garage I	160,000	425 beds and 500 parking spaces	\$ 25,000,000	Orange/Orlando	Rental income
UCF	Special Purpose Housing II	32,000	Fraternity, sorority, and organization housing	\$ 8,000,000	Orange/Orlando	Rental income
UCF	Parking deck (Athletic Complex)	168,000	600 parking spaces	\$ 5,000,000	Orlando/Orange	Decal and traffic fines
UCF	Graduate housing	150,000	Land and 600 beds	\$ 50,000,000	Orlando/Orange	Rental and retail income
UCF	Refinance UCF Foundation properties	432,250	Consolidation and refinancing of existing UCF Foundation properties	\$ 37,410,000	Orlando/Orange	Rental and retail income
UCF	North East campus property mixed use development	200,000	Mixed use development of niche housing, meeting space, offices and retail	\$ 50,000,000	Orlando/Seminole	Rental and retail income
UCF	Student housing	224,000	800 beds	\$ 50,000,000	Orlando/Orange	Rental income
UCF	Research Lab, Lake Nona	198,027	Labs and offices	\$ 112,861,603	Orlando/Orange	Rental and retail income
UCF	Classroom and lab building, Lake Nona	91,464	Classrooms, labs, offices	\$ 23,475,601	Orlando/Orange	Rental and retail income
UCF	Life Sciences Incubator, Lake Nona	55,000	Labs and offices	\$ 30,000,000	Orlando/Orange	Rental and retail income
UCF	Expo Center housing	103,000	400 Beds	\$ 16,000,000	Orlando/Orange	Rental and retail income

STATE UNIVERSITY SYSTEM
2012-13 Fixed Capital Outlay Projects Requiring Legislative Authorization
and General Revenue Funds to Operate and Maintain

University	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Annual Amount For Operational & Maintenance Costs	
							Amount	Source
UCF	Flexible Residential Test Structure 1 and 2	4,000	Labs, support	UCF	\$300,847	E&G	\$32,000	General Revenue
UCF	Applications Test Facility	3,750	Labs	UCF	\$722,221	E&G	\$30,000	General Revenue
UCF	Classroom Building II	91,464	Classroom, office	UCF	\$23,475,601	PECO	\$731,712	General Revenue
UCF	Morgridge International Reading Center	16,726	Classroom, office, auditorium	UCF	\$5,200,000	Match and private	\$133,808	General Revenue

**University of Central Florida
Board of Trustees**

SUBJECT: Five-year capital improvement plan

DATE: July 26, 2012

PROPOSED BOARD ACTION

Approval of the capital improvement plan for 2013-2014 through 2017-2018.

BACKGROUND INFORMATION

Each year, the university must submit an updated capital improvement plan to the Board of Governors. This plan identifies projects that will be included in the three-year Public Education Capital Outlay (PECO) list, and provides information to the State Board of Education for its request for capital project funding for 2013-2014.

The capital improvement plan must be submitted to the Board of Governors' staff by August 1, 2012. The attached schedules include the following:

- projects that are proposed for inclusion in the five-year capital improvement plan
- items to be included in the 2013-2014 Appropriations Authorization Bill, including projects funded by bonds, direct support organization projects, and projects requiring general revenue to operate

We request approval to submit the 2013-2014 Capital Improvement Plan with the projects listed in the attached schedules.

Supporting documentation:

2013 Five-Year Plan List (DCU) (Attachment A)

2013-2014 Fixed Capital Outlay Projects Requiring Legislative Approval to be Constructed, Acquired and Financed by a University or a University Direct Support Organization with Approved Debt (Attachment B)

2013-2014 Fixed Capital Outlay Projects Requiring Legislative Authorization and General Revenue Funds to Operate and Maintain (Attachment C)

Prepared by: Lee Kernek, Associate Vice President, Administration and Finance

Submitted by: William F. Merck II, Vice President, Administration and Finance
And Chief Financial Officer

UNIVERSITY OF CENTRAL FLORIDA FUTURE PROJECT PROJECTIONS FOR 2013-2018
DRAFT 2013 FIVE YEAR FIXED CAPITAL IMPROVEMENTS PLAN

PECO PROJECTS	REVISED 05-29-2012	2013-14 YR #1	2014-15 YR #2	2015-16 YR #3	2016-17 YR #4	2017-18 YR #5	TOTALS	RANK
CLASSROOM BUILDING II (E)		\$1,317,262					\$1,317,262	1
ENGINEERING BUILDING I RENOVATION (C,E)		\$13,954,277	\$925,000				\$14,879,277	2
MATH AND PHYSICS BUILDING REMODELING AND RENOVATION (C,E)		\$9,422,105	\$700,000				\$10,122,105	3
UTILITIES, INFRASTRUCTURE, CAPITAL RENEWAL AND ROOFS (P,C)		\$11,994,197	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$67,994,197	4
LIBRARY RENOVATION PHASE II (P,C,E)		\$3,500,000	\$29,500,000	\$3,500,000			\$36,500,000	5
INTERDISCIPLINARY RESEARCH AND INCUBATOR FACILITY (C,E)		\$5,924,183	\$33,852,470	\$5,924,183			\$39,776,653	6
UCF VC CLASSROOM BUILDING (C,E)		\$7,500,000					\$7,500,000	7
ARTS COMPLEX PHASE II (PERFORMANCE) (P,C,E)		\$5,000,000	\$40,000,000	\$5,000,000			\$50,000,000	8
MILLICAN HALL RENOVATION (P,C,E)			\$349,418	\$6,363,058	\$349,418		\$7,061,894	9
BUSINESS ADMINISTRATION RENOVATION (P,C,E)			\$9,475,843	\$494,001			\$9,969,844	10
CHEMISTRY RENOVATION (P,C,E)			\$539,843	\$9,815,338	\$539,843		\$10,895,024	11
FACILITIES & SAFETY COMPLEX RENOVATION (P,C,E)				\$4,856,238			\$4,856,238	12
VISUAL ARTS RENOVATION AND EXPANSION (P,C,E)				\$3,000,000	\$24,000,000	\$3,000,000	\$30,000,000	13
MULTI-PURPOSE RESEARCH AND EDUCATION BUILDING (P,C,E)			\$2,779,189	\$22,233,512	\$2,779,189		\$27,791,890	14
TOTAL		\$33,918,380	\$130,496,763	\$75,186,330	\$41,668,450	\$17,000,000	\$298,269,923	
CITF PROJECT REQUESTS		2013-14 YR #1	2014-15 YR #2	2015-16 YR #3	2016-17 YR #4	2017-18 YR #5	TOTALS	RANK
UCF LIBRARY PHASE I (P,C,E)		\$23,968,850					\$23,968,850	1
RECREATION AND WELLNESS CENTER - OUTDOOR IMPROVEMENTS (P,C)		\$5,000,000					\$5,000,000	2
CREATIVE SCHOOL FOR CHILDREN (P,C,E)		\$6,000,000					\$6,000,000	3
STUDENT UNION II (P,C,E)		\$14,000,000					\$14,000,000	4
TOTAL		\$48,968,850	\$0	\$0	\$0	\$0	\$48,968,850	
REQUESTS FROM OTHER STATE SOURCES		2013-14 YR #1	2014-15 YR #2	2015-16 YR #3	2016-17 YR #4	2017-18 YR #5	TOTALS	RANK
COLLEGE OF NURSING (P,C,E)			\$4,464,964	\$35,719,710	\$4,464,964		\$44,649,638	1
HOWARD PHILLIPS HALL RENOVATION (P,C,E)				\$6,564,966	\$642,249		\$7,207,215	2
COLBOURN HALL RENOVATION (P,C,E)				\$7,865,978	\$410,075		\$8,276,053	3
FERRELL COMMONS (E AND G SPACE) RENOVATION (P,C,E)				\$5,704,054			\$5,704,054	4
TECHNOLOGY COMMONS I RENOVATION (P,C,E)				\$739,968			\$739,968	5
TECHNOLOGY COMMONS II RENOVATION (P,C,E)				\$147,348	\$2,679,049	\$147,348	\$2,973,745	6
COLLEGE OF SCIENCES BUILDING RENOVATION (P,C,E)				\$151,897	\$2,913,663	\$151,897	\$3,217,457	7
REHEARSAL HALL RENOVATION (P,C,E)				\$61,650	\$1,120,910	\$61,650	\$1,244,210	8
THEATER BUILDING RENOVATION (P,C,E)				\$169,037	\$3,073,406	\$169,037	\$3,411,480	9
SOUTH CAMPUS RENOVATION (P,C,E)				\$1,476,648			\$1,476,648	12
CLASSROOM BUILDING III (P,C,E)				\$2,400,000	\$19,200,000	\$2,400,000	\$24,000,000	11
FACILITIES BUILDING AT LAKE NONA (P,C,E)				\$600,000	\$4,800,000	\$600,000	\$6,000,000	10
RECYCLING CENTER (P,C)				\$2,300,000	\$18,400,000	\$2,300,000	\$23,000,000	13
HUMANITIES AND FINE ARTS II (P,C,E)				\$2,772,353	\$17,060,631	\$2,772,353	\$22,605,337	14
SIMULATION AND TRAINING BUILDING (P,C,E)					\$2,370,336	\$18,410,374	\$20,780,710	16
BUSINESS ADMINISTRATION III BUILDING (P,C,E)					\$1,584,527	\$12,307,012	\$13,891,539	17
EDUCATION BUILDING II (P,C,E)					\$2,062,348	\$15,594,083	\$17,656,431	18
BAND BUILDING (P,C,E)					\$455,045	\$2,800,279	\$3,255,324	19
ARTS COMPLEX III (P,C,E)					\$1,210,857	\$7,627,447	\$8,838,304	20
PARTERSHIP IV (P,C,E)					\$2,450,000	\$19,600,000	\$22,050,000	21
INTERDISCIPLINARY RESEARCH BUILDING II (P,C,E)					\$2,370,336	\$17,330,596	\$19,700,932	22
SUSTAINABILITY CENTER					\$5,000,000		\$5,000,000	23
CENTER FOR EMERGING MEDIA BUILD-OUT (P,C,E)					\$6,360,339		\$6,360,339	24
TOTAL		\$0	\$0	\$30,953,899	\$94,163,771	\$102,272,076	\$227,389,746	
REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT		2013-14 YR #1	2014-15 YR #2	2015-16 YR #3	2016-17 YR #4	2017-18 YR #5	TOTALS	RANK
ATHLETIC ACADEMIC PERFORMANCE CENTER (P,C,E)		\$14,000,000					\$14,000,000	
CREATIVE VILLAGE GARAGE (P,C,E)		\$15,000,000					\$15,000,000	
CIVIL AND ENVIRONMENTAL ENGINEERING (P,C,E)			\$1,160,667	\$14,508,333	\$1,741,000		\$17,410,000	
CREATIVE SCHOOL (P,C,E)				\$1,500,000			\$1,500,000	
PARKING GARAGE VII (P,C,E)				\$20,000,000			\$20,000,000	
SUSTAINABILITY CENTER (P,C,E)				\$250,000	\$2,000,000	\$250,000	\$2,500,000	
SPECIAL PURPOSE HOUSING AND PARKING GARAGE I (P,C,E)		\$25,000,000					\$25,000,000	
SPECIAL PURPOSE HOUSING II (P,C,E)		\$8,000,000					\$8,000,000	
PARKING GARAGE VII (P,C,E)		\$20,000,000					\$20,000,000	
PARKING DECKS (P,C,E)		\$17,000,000					\$17,000,000	
GRADUATE HOUSING (P,C,E)		\$50,000,000					\$50,000,000	
REFINANCE UCF FOUNDATION PROPERTIES		\$37,410,000					\$37,410,000	
STUDENT HOUSING (P,C,E)		\$50,000,000					\$50,000,000	
GARAGE EXPANSION (P,C,E)		\$5,000,000					\$5,000,000	
CLASSROOM AND LAB BUILDING, LAKE NONA (P,C,E)		\$23,475,601					\$23,475,601	
FACILITIES BUILDING, LAKE NONA (P,C,E)		\$6,000,000					\$6,000,000	
EXPO CENTER HOUSING (P,C,E)		\$16,000,000					\$16,000,000	
REGIONAL CAMPUSES MULTI-PURPOSE BUIDLINGS (P,C,E)		\$28,000,000					\$28,000,000	
PARTNERSHIP GARAGE (P,C,E)		\$7,000,000					\$7,000,000	
PARKING DECK (ATHLETIC COMPLEX)		\$5,000,000					\$5,000,000	
BASEBALL STADIUM EXPANSION PHASE II (P,C,E)		\$1,700,000					\$1,700,000	
BASEBALL CLUBHOUSE EXPANSION/RENOVATION		\$1,000,000					\$1,000,000	
BRIGHT HOUSE NETWORKS STADIUM EXPANSION PHASE I (P,C,E)		\$11,000,000					\$11,000,000	
WAYNE DENSCH SPORTS CENTER EXPANSION/RENOVATION (P,C,E)		\$1,000,000					\$1,000,000	
TENNIS COMPLEX - PHASE I (P,C,E)		\$1,400,000					\$1,400,000	
TENNIS COMPLEX - PHASE II (P,C,E)		\$1,000,000					\$1,000,000	
TENNIS COMPLEX - PHASE III (P,C,E)		\$2,000,000					\$2,000,000	
MULTI-PURPOSE MEDICAL RESEARCH AND INCUBATOR FACILITY (P,C,E)		\$112,863,923					\$112,863,923	
HEALTH SCIENCES CAMPUS PARKING GARAGE I (P,C,E)		\$15,000,000					\$15,000,000	
BIO-MEDICAL ANNEX RENOVATION AND EXPANSION (P,C,E)		\$12,800,000					\$12,800,000	
OUTPATIENT CENTER (P,C,E)		\$75,000,000					\$75,000,000	
DENTAL SCHOOL (P,C,E)			\$73,000,000				\$73,000,000	
UTILITY INFRASTRUCTURE AND SITE WORK LAKE NONA CLINICAL FACILITIES (P,C)				\$10,000,000			\$10,000,000	
PEGASUS HEALTH EXPANSION (P,C,E)				\$10,000,000			\$10,000,000	
TOTAL		\$561,649,524	\$74,160,667	\$56,258,333	\$3,741,000	\$250,000	\$696,059,524	
GRAND TOTAL		\$644,536,754	\$204,657,430	\$162,398,562	\$139,573,221	\$119,522,076	\$1,270,688,043	

Projects to be programmed
Projects with approved building programs

Remodeling denotes change in space usage.
Renovation denotes no change space usage.

Attachment A

STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects Requiring Board of Governors Approval
to be Constructed, Acquired and Financed by a University or
a University Direct Support Organization with Approved Debt
BOB-1

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Month	Estimated Annual Amount For	
							Of Board Approval Request	Operational & Maintenance Costs	Source
UCF	Special Purpose Housing and Parking Garage I	160,000	425 beds and 500 parking spaces	UCF, Orlando	\$ 25,000,000	Rental income	July	\$2,400,000	General Revenue
UCF	Special Purpose Housing II	32,000	Fraternity, sorority, and organization housing	UCF, Orlando	\$ 8,000,000	Rental income	July	\$480,000	General Revenue
UCF	Parking Garage VII	447,000	1,600 spaces	UCF, Orlando	\$ 20,000,000	Decal fees, traffic fines, and Transportation Access Fee	July	\$6,705,000	General Revenue
UCF	Parking decks	168,000	1,800 spaces	UCF, Orlando	\$ 17,000,000	Decal fees, traffic fines, and Transportation Access Fee	July	\$2,520,000	General Revenue
UCF	Graduate housing	150,000	Land and 600 beds	UCF, Orlando	\$ 50,000,000	Rental and retail income	July	\$2,250,000	General Revenue
UCF	Refinance UCF Foundation properties	432,250	Consolidation and refinancing of existing UCF foundation properties	UCF, Orlando	\$ 37,410,000	Rental and retail income	July	\$6,483,750	General Revenue
UCF	Student housing	224,000	800 beds	UCF, Orlando	\$ 50,000,000	Rental income	July	\$3,360,000	General Revenue
UCF	Garage expansion	50,837	400 additional spaces	UCF, Orlando	\$ 5,000,000	Decal fees, traffic fines, and Transportation Access Fee	July	\$762,555	General Revenue
UCF	Classroom and lab building, Lake Nona	91,464	Classrooms, labs, and offices	UCF, Orlando	\$ 23,475,601	Rental and retail income	July	\$1,371,960	General Revenue
UCF	Facilities Building, Lake Nona	20,799	Offices, storage, and support space	UCF, Orlando	\$ 6,000,000	Rental and retail income	July	\$311,985	General Revenue
UCF	Expo Center housing	103,000	400 Beds	UCF, Orlando	\$ 16,000,000	Rental and retail income	July	\$1,545,000	General Revenue
UCF	Regional Campuses multi-purpose buildings	60,000	Classrooms, labs, and offices	UCF, Orlando	\$ 28,000,000	Rental and retail income	July	\$900,000	General Revenue
UCF	Partnership Garage	60,000	600 Spaces	UCF, Orlando	\$ 7,000,000	Rental and retail income	July	\$900,000	General Revenue
UCF	Parking deck (Athletic Complex)	168,000	600 parking spaces	UCF, Orlando	\$ 5,000,000	Decal and traffic fines	July	\$2,520,000	General Revenue
UCF	Creative Village Garage	402,000	1300 spaces	UCF, Orlando	\$ 15,000,000	Decal and traffic fines	July	\$6,030,000	General Revenue
UCF	Baseball Stadium Expansion/Renovation	5,700	200 Seats, new press box	UCF, Orlando	\$ 1,700,000	Donations and debt	July	\$85,500	General Revenue
UCF	Baseball Clubhouse Expansion/Renovation		New playing field, chair backs, audio and lighting upgrade	UCF, Orlando	\$ 1,000,000	Donations and debt	July	\$0	General Revenue
UCF	Bright House Networks Stadium Expansion Phase I	21,337	Additional club seating, suites and operational booths	UCF, Orlando	\$ 11,000,000	Donations and debt	July	\$320,055	General Revenue
UCF	Wayne Densch Sports Center Expansion/Renovation	18,000	Renovate and expand football facilities, larger locker room, weight room, equipment room	UCF, Orlando	\$ 1,000,000	Donations and debt	July	\$270,000	General Revenue
UCF	Tennis Complex - Phase I	7,470	12 championship caliber outdoor courts, 864 grand stand seats	UCF, Orlando	\$ 1,400,000	Donations and debt	July	\$112,050	General Revenue
UCF	Tennis Complex - Phase III	2,500	Club house with locker room for men and women's programs, offices, conference room	UCF, Orlando	\$ 1,000,000	Donations and debt	July	\$37,500	General Revenue
UCF	Tennis Complex - Phase III		6 covered courts	UCF, Orlando	\$ 2,000,000	Donations and debt	July	\$0	General Revenue
UCF	Multi-Purpose Medical Research and Incubator Facility	200,000	Classrooms, labs, and offices	UCF, Orlando	\$ 112,863,923	Donations, debt, Partnerships	July	\$3,000,000	General Revenue
UCF	Health Sciences Campus Parking Garage	402,000	1300 Spaces	UCF, Orlando	\$ 15,000,000	Decal and traffic fines	July	\$6,030,000	General Revenue
UCF	Bio-Medical Annex Renovation and Expansion	32,000	Classrooms, labs, and offices	UCF, Orlando	\$ 12,800,000	Donations, debt, Partnerships	July	\$480,000	General Revenue
UCF	Outpatient Center	119,750	Health care facilities, offices, 38 beds	UCF, Orlando	\$ 75,000,000	Donations, debt, Partnerships	July	\$1,796,250	General Revenue
UCF	Dental School	166,750	Classrooms, labs, auditorium, health care facilities, offices	UCF, Orlando	\$ 73,000,000	Donations, debt, Partnerships	July	\$2,501,250	General Revenue
UCF	Utility Infrastructure and Site Work Lake Nona Clinical Facilities		3080 Spaces	UCF, Orlando	\$ 10,000,000	Decal and traffic fines	July		General Revenue
UCF	Pegasus Health Expansion	20,000	Labs, offices	UCF, Orlando	\$ 10,000,000	Donations, debt, Partnerships	July	\$300,000	General Revenue

STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects that may Require Legislative Authorization
and General Revenue Funds to Operate and Maintain
BOB-2

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Annual Amount For Operational & Maintenance Costs	
							Amount	Source
UCF	Classroom Building II	91,464	Classroom, office	UCF	\$23,475,601	PECO	\$1,371,960	General Revenue
UCF	Morgridge International Reading Center	16,726	Classroom, office, auditorium	UCF	\$5,200,000	Match and private	\$250,890	General Revenue
UCF	Innovative Center	13,896	Offices	UCF		E&G	\$208,440	General Revenue
UCF	University Tech Center	(24,416)	Offices	UCF		E&G	(\$366,240)	General Revenue
UCF	University Tower	(2,924)	Offices	UCF	\$7,550,000	E&G	(\$43,860)	General Revenue
UCF	Research Pavillion	1,164	Offices	UCF	\$7,450,000	E&G	\$17,460	General Revenue
UCF	Orlando Tech Center	25,925	Offices	UCF	\$16,830,000	E&G	\$388,875	General Revenue

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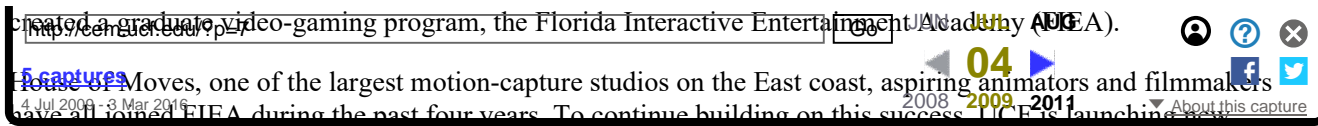
• [UCF Creates New 'Center for Emerging Media' in Downtown Orlando](#)

10.31.08



UCF's newly named facility expands Downtown Orlando's digital media presence and the Creative Village vision, connecting students with professionals and fueling the City's high-tech industries.

ORLANDO, Oct. 2, 2008 — Downtown Orlando's former Expo Centre has come a long way since the University of Central Florida and its state, City and industry partners



programs and partnerships that will build on the City of Orlando's Creative Village vision while strengthening the existing industries in Orlando — digital media, film, military simulation and the emerging bio-medical cluster.

To better articulate the expansion and synergy happening within the school, UCF leaders, with support from the City of Orlando, are officially renaming the building the UCF Center for Emerging Media on Thursday, Oct. 2.

The center will expand programs, access and opportunities for upper-level undergraduate and graduate emerging media students in Orlando, and will include "Citi-Lab Orlando," a partnership between UCF and the University of Florida's School of Architecture. Citi-Lab, a graduate-level urban studio and research center, will address various community concerns through grants, contract work, pro-bono projects, continuing education classes, exhibits and lectures.

"The expansion of our unique center will enable more students to learn from the best faculty and industry leaders and secure well-paying jobs in a variety of high-tech fields," said UCF Provost and Executive Vice President Terry Hickey. "With the support of our partners, we will continue to make Central Florida a stronger player in industries that help our downtown thrive and diversify our economy."

Emerging media, which often combines the study of technology and humanities, includes fields such as animation, film production and electronic music. UCF's College of Arts and Humanities is developing new interdisciplinary tracks that will incorporate art and digital media and be based at the center. UCF Film is already holding graduate classes and producing films in the center. It is expected that Music and Theatre programs will also base some of their students, faculty and staff Downtown.

Orlando Mayor Buddy Dyer's vision is to turn the current approximately 50-acre site of the Amway Arena into the Creative Village with mixed-use office, residential and retail development, anchored by UCF's Center for Emerging Media across the street. The village would be a place where professionals in the new media industry could live, work and play.

"UCF's new Center of Emerging Media continues to build on the City's plans to develop the Creative Village in Downtown Orlando, a place where high-tech, digital media and creative industry companies integrate with residential, retail, and academia in a neighborhood that is connected to the surrounding community and globally plugged in," said Orlando Mayor Buddy Dyer. "This emerging Creative Village will continue to diversify our economy by attracting high value and high wage jobs that will drive the future of Central Florida and grow the next generation economy."

UCF's college leaders are also looking forward to the possibilities that the new center brings.

"I am extremely pleased to see that the Center for Emerging Media is going to become a magnet for interdisciplinary teaching and research and that the College of Arts and Humanities is leading the way," said college Dean Jose B. Fernandez.

Other UCF partners, such as Flying Horse Editions, the university's nonprofit fine arts press, will relocate to the new center. University leaders also plan to expand existing community research programs at the facility, including the College of Arts and Humanities' Center for Research and Education in Arts, Technology and Entertainment (CREATE), and bring in other educational institutions.

"This is part of our vision and the City's vision for creating an environment where industries in these emerging media markets will come to look for the next high-wage professionals," said Ben Noel, FIEA's executive director.

Noel and others see the center partnering with the UCF College of Medicine, on projects such as medical or educational video games, and with UCF's Institute for Simulation and Training in the Central Florida Research Park adjacent to the university's main campus.

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About this capture

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Mission Statement

The Center for Emerging Media is home to a diverse group of teachers, learners and industry professionals collaborating in a creative environment that emphasizes high-production values, cutting-edge technologies and time-tested production techniques. The Center provides tomorrow's knowledge workers an ideal place to learn and play, planting the seeds that will establish Orlando as the next great creative community.

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FIEA is a place for dreamers and doers. A place where productivity and ingenuity are applauded in equal measure. Being a part of FIEA means you're an artist, programmer, tech artist or producer wanting to make tomorrow's great game or tell a story never told before.

FIEA At A Glance

	What Graduate interactive entertainment program at the University of Central Florida		Ranking #5 ranked grad game design program by the Princeton Review
	Length 16 months over 4 semesters		Degree Master of Science in Interactive Entertainment
	Tracks Art, Tech Art, Programming and Production		Location Downtown Orlando, FL

FIEA's 3 Tracks

Become part of a team of fellow students who will work with you as producers, programmers and artists on real-world projects with milestones and tight deadlines. All overseen by the best faculty in the world.



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Transcript of Our March Admission Chat Is Now Available

March 28, 2019

If you missed our Online Admission Chat on March 27, 2019, the transcript is now available. (PDF Format)

Upcoming Events

FIEA Cohort 16 Orientation

Fall 2019 Classes Start

Labor Day

Tuition Payment Deadline

Veteran's Day

EVENT CALENDAR

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The Florida Interactive Entertainment Academy will never sell your email info for any reason.

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FLORIDA INTERACTIVE ENTERTAINMENT ACADEMY

FIEA is a graduate video game design school at the University of Central Florida offering an accredited master's degree in interactive entertainment. Areas of study include game design, development, art, programming and production.



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UNIVERSITY OF CENTRAL FLORIDA
UCF DOWNTOWN CAMPUS/CENTER FOR EMERGING MEDIA RENOVATION
PRE-BID CONFERENCE
SEPTEMBER 12, 2018
6:30 P.M.

Introductions and Project Overview

Introduction were provided by Erin Mcalea, Skanska Project Manager. She introduced Jeremy Williamson, UCF, who provided a project overview. He introduced the UCF team, including Allen Bottorff, Director of UCF Downtown. The project consists of the construction of a 20,000 GSF renovation of the existing Center for Emerging Media (CEM). The renovation will add additional general education classrooms, collaborative student learning environments, and additional offices to support the UCF Downtown Campus. The Owner/Architect/Construction Team are the University of Central Florida Board of Trustees and SchenkelShultz Architecture, Skanska USA Building Inc.

City of Orlando Blueprint Employment Office

Mary a Collier from the City of Orlando Blueprint Office introduced herself and announced that they are available to help companies find construction workers. They had a table outside near the registration table.

Bid Package Highlights

Bert Fonseca, Skanska Project Executive described the accessibility in small bid packages to maximize participation on the project. Below are the bid package numbers and descriptions: 01.0 General Contractor; 01.1 Final Clean; 02.1 Selective Demolition; 03.1 Miscellaneous Concrete; 03.2 Concrete Staining; 05.1 Structural Steel; 06.1 Millwork and Finish Carpentry; 08.1 Doors, Frames and Hardware; 08.2 Glazing; 09.1 Drywall; 09.2 Carpet Tile; 09.3 Acoustical Ceiling and Baffles; 09.4 Painting; 09.5 Tile; 10.1 Identification Devices; 10.2 Toilet Accessories and Specialties; 10.3 Not Used; 10.4 Operable Folding Partitions; 21.1 Fire Suppression; 22.1 Plumbing; 23.1 HVAC and 26.1 Electrical.

Prequalification Process

Trade contractors were encouraged to begin the process by registering at <https://apps.skanska.com/prequalinquiry/>. Thereafter, they should receive a password within 2-5 business days to go in and enter company's information. The email is system-generated and the reply may not go to a normal inbox but to your SPAM or JUNK E-mail folders depending upon the company's email systems security. Please check both folders. The email will be from notifications@skanskacloud.com with Emily Madero in the "cc" field. She can be reached her at emily.madero@skanska.com for questions regarding the process. Enter 3 projects that you've completed. Once in the system, you will get notices of opportunities. Team members were on site to assist trade contractors with initiating the prequalification process. Attendees were

advised to be prequalified before Skanska can rely on the bid number and before enter into a contract with a company.

Logistics

Skanska provided an overview of the project site map. Classroom sessions will occur at the same time as renovation, and students will be near the renovation site. Coordination and barriers of public areas will be a focus. No public parking on jobsite. No parking in Parramore; some parking may be available at the Bob Carr Auditorium and other lots in the south of Downtown.

Safety

Skanska discussed its culture of an Injury Free Environment (IFE). Every employee has the authorization to Stop Work. There is culture of “stretch and flex” a daily morning discussion about the project schedule and flow of assignments during the Daily Hazard Analysis. There is also an inclusion of fun physical stretching exercises for every project team member.

Project Milestones

Pre Bid: September 12, 2018

Bid Date: September 18, 2018 at 2 p.m. (revised to September 25)

Permit Issued: September 26, 2018

Demolition Start: November 15, 2018

Final Inspections/Life Safety: July 10, 2019

Owner Move-In: July 11, 2019 thru August 7, 2019

Certificate of Occupancy: August 7, 2019

MWBE Participation

Skanska explained that UCF is an equal opportunity institution and, as such, encourages the use of small businesses, including women, minority-owned small businesses and SDVOSB in the provision of construction related services. M/WBE participation is encouraged but not required by UCF. Skanska has a corporate goal of diversity and inclusion and on the Academic Building project is nearing 30% M/WBE and SDVOSB participation. Small businesses will have a fair and equal opportunity to compete for dollars spent by UCF to procure construction-related services. Competition ensures that prices are competitive and a broad vendor base is available. UCF and Skanska are utilizing good faith efforts to ensure opportunities are available to small businesses including women, minority-owned and SDVOSB businesses on the Project.

Direct Owner Purchase (DOP)

Skanska gave an explanation of its DOP, which includes Vendor PO's larger than \$5,000. The process takes a minimum of 3 weeks; account for this time in the procurement. Submit PO request immediately after award (Skanska to coordinate proper forms with Subcontractor). Only include material that will be permanently affixed to the building. Provide DOP information with bid, on the Bid Form required. The Bid Form has a specific space for DOP.

Bid Package Content

Docupro Online Plan Room:

Docupro – online platform for all bidding documents

Docupro online plan room – access to be sent by email. Contact the following scope specific people: Bert Fonseca bert.Fonseca@skanska.com; Jeff Courtney jeff.courtney@skanska.com.

Free to download from Docupro

Purchase documents from New Age Reprographics - Phone: 407-422-8700. Reference the UCF Center for Emerging Media Renovation

Plans and Specifications – Current Set

On Docupro for Download

– Drawings: UCF Center for Emerging Media UCF 578A

Bid Documents Dated 2018/08/20

– Specifications

– UCF CEM UCF Renovation

Bid Documents Volume 1 of 2 Issued August 20, 2018

– UCF CEM UCF Renovation

Bid Documents Volume 2 of 2 Issued August 20, 2018

Bid Manual (on Docusign)

Subcontractors are responsible for the Entire Package.

Section One – Instructions to Bidders

Section Two – Project Specific Forms **(very important)**

Section Three – Project Schedule

Section Four – Site Logistics

Section Five – CCIP (Sample Manual)

Section Six – Sample Long & Short form Subcontract

Section Seven – Trade Scopes of Work **(very important)**

Section Eight – Environmental, Health and Safety Manual

Section Nine – Document Log

Bid Form

1. W9 from ODP Section 1.2

2. Instruction for MWBE Bid Forms for Construction. **Skanska verifies certification certificates.**

3. Surety Letter (SDI PROGRAM) over \$50,000 packages)

4. Acknowledgement to sign the Sworn Statement Pursuant to Section 287.133(3) (a), Florida Statutes on Public Entity Crimes.

5. Acknowledgement to sign the Sworn Statement Pursuant to Section 287.087 and 440.102, Florida Statutes on Drug-Free Work Place Program

6. Acknowledgement to comply with Environment Health and Safety Manual.

7. Acknowledgement to comply with Skanska USA's Environmental Policy (ISO 14001)

Review Scope Packages and Bid Form Breakdowns

Sealed Bid Due: September 18, 2018; by 2:00PM (Later date revised to: September 25), by 2:00 p.m. by delivering to:

UCF Center for Emerging Media Security Desk
c/o Skanska USA Building Inc.
500 W Livingston Street
Orlando, FL 32801

Questions and Answers

- Vendors (suppliers) are required to pre-qualify.
- Low voltage is handled directly by UCF. The current package only has pathways.
- Cranes are purchased directly by Skanska and to get opportunities in the future, must be prequalified as hoisting vendor.
- Bid packages are "right sized" and lots of opportunities.
- Concrete package is right sized.
- Attendees that are general contractors are encouraged to bid entire package (lump sum package) or they can bid a trade(s). Trade contractors can bid their scope. Skanska and UCF will determine the best approach for UCF, whether one lump sum contract or individual packages.
- Concrete slab will be cut and patchwork will be needed; small enough for a small concrete guy with a small crew.
- Staffing company will get posted information on which company is being evaluating during scoping sessions. This is the best time for staffing companies to get the name of company to market for staffing needs.
- Life safety signage is a part of the bid package; furniture is procured directly by UCF
- Budget in the mid \$3.4 Million
- Existing communication box not installed yet; it will be an infrastructure package; will be in the street.
- Fire alarm in electrical package. Current brands are visible during tour.
- DOP must be provided and man labor hours must be reflected on the bid form. Average crew size will be evaluated during scoping. Skanska wants to ensure that the bidder has the proper man-hours.

Project walk / Networking

Attendees took a tour with Skanska of the facility to be renovated.

Campus

Innovative Education in Downtown Orlando

UCF Downtown is a world-class 21st-century campus for digital media, communication, public service, and health-related programs in an innovative, urban environment.

In partnership with Valencia College, the new campus will serve approximately 7,700 students in the heart of downtown Orlando. In addition to academics, UCF Downtown offers students a complete campus experience with student housing, dining, recreation, wellness, volunteer and service opportunities, as well as student clubs and organizations.

STAY UPDATED WITH UCF DOWNTOWN
NEWS

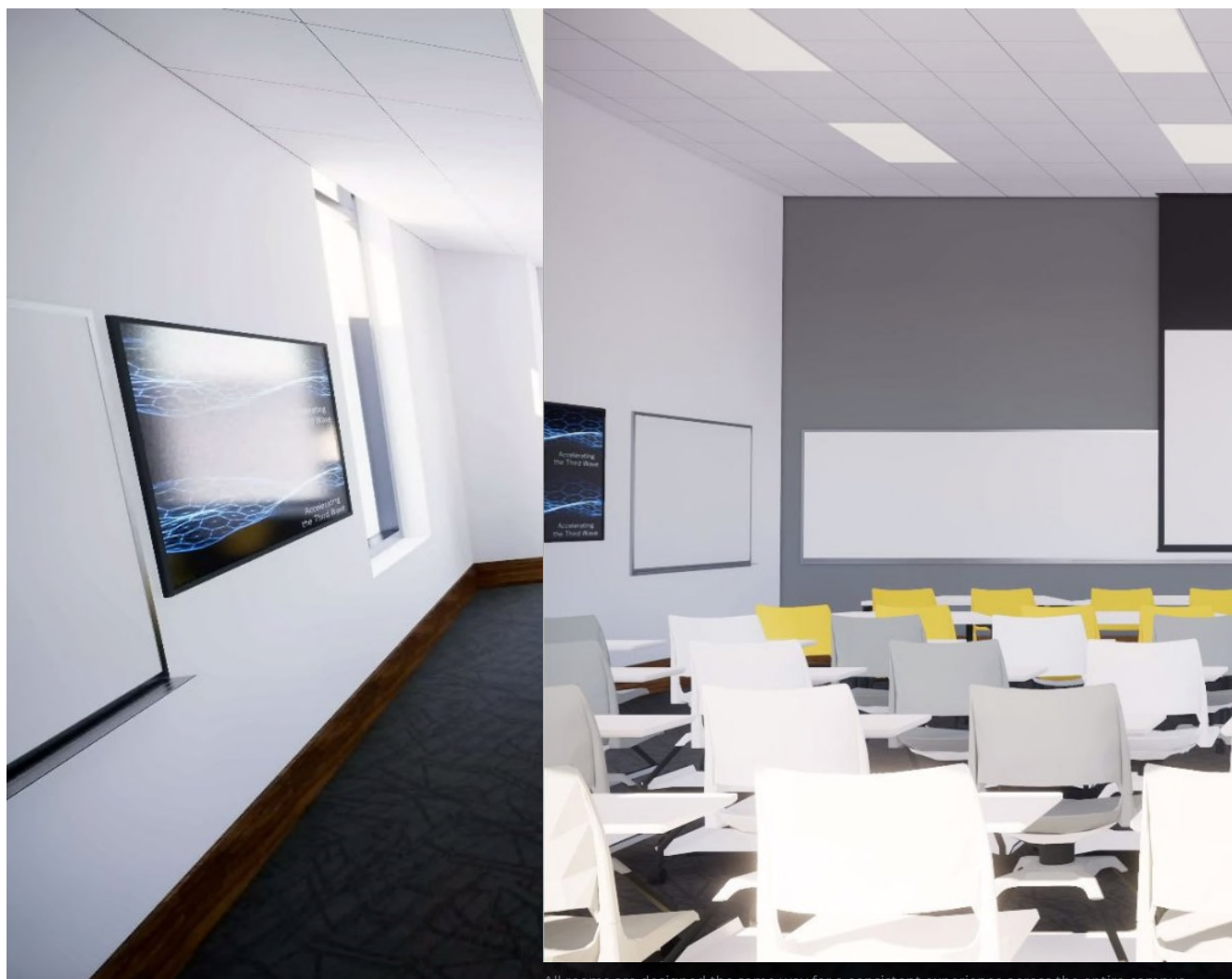
Downtown Classrooms

FLEXIBLE AND TECHNOLOGY ENHANCED CLASSROOMS

Led by the [Office of Instructional Resources](https://www.ucf.edu/downtown/campus/), the furniture and technology in downtown campus classrooms will help facilitate active learning. Research supports that active learning strategies improve student learning outcomes.

UCF is moving to a model where all classrooms can better support active learning methods of teaching. Active learning is not a technology, nor a furniture solution. Active learning is a teaching practice facilitated with technology and furniture, but at its core is achieved through the activities practiced in the space by faculty and students.

All of the furniture will be mobile, including the instructor podium, and there is a projector in every room.



There will be multiple whiteboards throughout the room.

All rooms are designed the same way for a consistent experience across the entire campus.

The classrooms at UCF Downtown are designed to feel familiar while also encouraging a variety of teaching practices:

All of the furniture will be mobile, including the instructor podium. The in-room computer can be controlled with a wireless mouse and keyboard allowing the faculty member or presenter to be anywhere in the classroom.

An optional wireless collaboration system called Intel Unite will be available at UCF Downtown. The system allows you to bring a personal device (phone, tablet, or laptop) and mirror the desktop to the computer in the room. This means you can have a computer in every class that already has your applications, documents, and other personalization preferences set up the way you want them, every time, every course, every semester.

The multimedia equipment will be smaller and in a corner, out of the way of the students and faculty so that almost the entire room becomes usable floor space for teaching and learning activities.

There will be multiple whiteboards throughout the room.

There is a projector in every room, just as there are in existing classrooms. Some rooms have additional monitors on the other walls that will mirror the content on the projector. No matter how the furniture is arranged or where the student looks they will be able to see the content.

Downtown Construction



The downtown campus provides UCF and Valencia College an incredible opportunity to think differently, look at new approaches in the classroom and better support students.

-Mike Kilbride, Assistant Vice President, UCF Downtown

FROM CONCEPT TO CONSTRUCTION

UCF President Emeritus John Hitt announced the university's decision to establish a downtown Orlando campus during the UCF Focus Breakfast in September 2014.

Since then, the university created the UCF Downtown committees, which spent more than a year exploring everything from student services and educational programs to transportation and facilities. The project was approved by the Florida Board of Governors in 2016, and design and build teams were selected that summer. Construction began in downtown Orlando in Summer 2017. The campus will officially open in Fall 2019, with housing, parking and dedicated transportation to and from UCF's main campus.

Dr. Phillips Academic Commons

ABOUT DR. PHILLIPS ACADEMIC COMMONS

Dr. Phillips Academic Commons features four stories of active learning spaces, including classrooms, the downtown library, study and tutor spaces, a moot court, and academic offices. The building will be a state-of-the-art learning facility that overlooks Creative Village's central park, a green space for outdoor concerts and events.

PROJECT TEAM:

- **Architect:** Robert AM Stern / SchenkelShultz
- **Contractor:** Skanska
- **Project Cost:** \$66M



RENDERINGS OF DR. PHILLIPS ACADEMIC COMMONS



UCF Communication and Media Building

ABOUT COMMUNICATION AND MEDIA BUILDING

The UCF Communication and Media Building (formerly Center for Emerging Media) is home to the [Florida Interactive Entertainment Academy](#), the [Center for Research and Education in Arts, Technology, and Entertainment](#) (CREATE), and other academic and innovative programs. When UCF Downtown opens, CMB will continue to be an academic hub for the campus. Prior to fall 2019, CMB will undergo renovations to reflect 21st-century learning environments and will be the new academic home to students, faculty and staff in the [Nicholson School of Communication and Media](#).



PROJECT TEAM:

- **Architect:** Schenkel Schultz Architecture
- **Project Cost:** \$5.75M

UCF Downtown Parking Garage

ABOUT THE PARKING GARAGE

The 580 space, four-story garage will include license plate recognition technology, security cameras, real-time space counts by floor and electric charging stations. Additionally, the ground floor will house a university store operated by Barnes & Noble, campus services and storage space for campus supplies.

PROJECT TEAM:

- **Architect:** Walker Parking Consulting and C.T. Hsu + Associates Architects
- **Contractor:** PCL Construction
- **Project Cost:** \$14.6M



UCF Downtown Student Housing

ABOUT STUDENT HOUSING

UnionWest at [Creative Village](#) is a privately developed, 15-story building that will have more than 600 beds on the top floors. The lower levels will have retail and academic learning space, including Valencia College's Walt Disney School of Culinary Arts and Hospitality. A parking garage for housing students and visitors to the campus is also attached to the building.

SEE STUDENT HOUSING
OPTIONS

PROJECT TEAM:

- **Architect:** Baker Barrios Architects and CannonDesign
- **Contractor:** Batson-Cook
- **Owner:** Ustler Development, Inc. and DEVEN

RENDERINGS OF UCF DOWNTOWN STUDENT HOUSING



UNIVERSITY OF CENTRAL FLORIDA

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Office of the President

REVISED
University of Central Florida
Board of Trustees Meeting
January 29, 2015
FAIRWINDS Alumni Center
Agenda
9:00 a.m. – 4:00 p.m.
Lunch 12:00 p.m.
800-442-5794, passcode, 463796

COMMITTEE MEETINGS

9:00 – 9:30 a.m.	Audit, Operations Review, Compliance, and Ethics, Jim Atchison, Chair
9:30 – 10:30 a.m.	Advancement, Richard Crotty, Chair
10:30 – 11:45 a.m.	Educational Programs, Robert Garvy, Chair
11:45 a.m. – 12:00 p.m.	Finance and Facilities, Marcos Marchena, Chair

BOARD MEETING

	1:00 – 4:00 p.m.
1. Welcome and call to order	Olga Calvet, Chair
2. Roll call	Rick Schell, Associate Corporate Secretary
3. Public comment	Rick Schell, Associate Corporate Secretary
4. Minutes of November 20, and December 19, 2014, meetings	Chair Calvet
5. Remarks and introductions	John C. Hitt, President
6. UCF Presidential Selection Plan report	Phyllis Klock, Trustee <i>Emerita</i>
7. Downtown UCF report	Dale Whittaker, Provost
8. Consent Agenda	
FF-1	Approval 2014-15 UCF Convocation Corporation Amended Budget (Merck)

Board of Trustees Meeting - Agenda

- | | | |
|-----|---|--|
| 9. | Advancement Committee report | Richard Crotty, Chair |
| 10. | Audit, Operations Review,
Compliance, and Ethics Committee
report | Jim Atchison, Chair |
| 11. | Educational Programs Committee
report | Robert Garvy, Chair |
| | EP-1 Approval | Proposal to Establish a New Type I Campus
(Whittaker) |
| 12. | Finance and Facilities Committee
report | Marcos Marchena, Chair |
| | FF-2 Approval | UCF Convocation Corporation Transfer of Funds to
the Golden Knights Corporation (Merck) |
| 13. | New business | Chair Calvet |
| 14. | Announcements and adjournment | Chair Calvet |

Upcoming meetings:

- | | |
|--|--|
| Board of Governors meetings | February 19, 2015
(Tallahassee Community College) |
| | March 18-19, 2015
(Florida A&M University) |
| UCF Foundation Retreat | March 20, 2015
(NorthView Student Housing) |
| Board of Trustees meeting | March 26, 2015
(FAIRWINDS Alumni Center) |
| AGB National Conference on Trusteeship | April 19-21, 2015
(Arizona Biltmore, Phoenix, AZ) |
| 15. | Tour of the College of Engineering and Computer Science labs to follow immediately
after the meeting. |

ITEM: EP-1

**University of Central Florida
BOARD OF TRUSTEES**

SUBJECT: Proposal to Establish a New Type I Campus

DATE: January 29, 2015

PROPOSED BOARD ACTION

Approval of concept for the Board of Governors, State University System of Florida Proposal to Establish a New Type I Campus.

BACKGROUND

As part of the extraordinary opportunity for UCF to develop an innovative living and learning environment that capitalizes on the economic, social, and cultural activity of downtown Orlando, UCF proposes a new UCF Downtown campus. The attached proposal outlines plans for UCF Downtown and the academic programs proposed for that location to accommodate student and program growth. The proposed programming builds on existing program strengths, partnership with Valencia College, and synergies with the Creative Village site.

Supporting documentation: Board of Governors, State University System of Florida Proposal to Establish a New Type I, II, or III Campus, or Special Purpose Center

Prepared by: Diane Chase, Executive Vice Provost

Submitted by: A. Dale Whittaker, Provost and Vice President for Academic Affairs

BOARD OF GOVERNORS, STATE UNIVERSITY SYSTEM OF FLORIDA PROPOSAL TO ESTABLISH A NEW TYPE I, II, OR III CAMPUS, OR SPECIAL PURPOSE CENTER

University of Central Florida

University Submitting Proposal

UCF – site ID 0017

Site ID

500 W. Livingston Street

Orlando, FL 32801

Physical Address of Educational Site

(US Site: address, city, state, zip) (International site: street address, number, city, county/province, country)

UCF Downtown

Proposed Name of Educational Site

Type I

Proposed Type of Educational Site

(Type I, II, or III Campus, or Special Purpose Center)

August 21, 2017

Proposed Opening Date

(First date and term student instruction will be offered at the site)

The submission of this proposal constitutes a commitment by the university that, if the proposal is approved, the **necessary financial resources** and the criteria for establishing or relocating an educational site have been met prior to the initiation of the first course offerings.

Date Approved by the University Board of Trustees
President**Date**
Signature of Chair, Board of Trustees
Date
Vice President for Academic Affairs
Date

Under Projected Enrollment, provide headcount (HC) and full-time equivalent (FTE) student enrollment estimates by level from Table 1 in Appendix A for Years 1 and 5, or the Final Year of implementation if it exceeds five. Under Projected Costs, provide revenues and expenses from Table 2 and capital project costs from Table 3 for Years 1 and 5, or the Final Year if it exceeds five.

Projected Site Enrollment* (from Table 1)			
		HC	FTE
Undergraduate	Year 1	73	56
	Year 5	4802	4014
Graduate	Year 1	127	89
	Year 5	250	168

Projected Costs (from Tables 3 and 4)				
Operational				
	E&G Funding	Other (Contracts & Grants, Auxiliary)	Capital Projects	Total Cost
Year 1	3,536,398	0	57,750,000	61,286,398
Year 2	29,074,901	10,539,438	77,717,324	117,331,663
Year 3	29,778,424	10,674,229	0	40,452,723
Year 4	30,297,841	10,988,047	0	41,285,888
Year 5	30,651,456	11,489,149	0	42,140,605

*These are UCF enrollment projections. See Table 1 for additional information on Valencia College enrollment projections.

Note: This outline and the questions pertaining to each section *must be reproduced* within the body of the proposal to ensure that all sections have been satisfactorily addressed. Tables 1 through 4 are to be included as Appendix A and not reproduced within the body of the proposals because this often causes errors in the automatic calculations.

For consideration and approval in concept by the UCF Board of Trustees, January 29, 2015.

I. Introduction

A. Provide a short description of the project and rationale for the request to establish an educational site, including the main purpose for this site (research, instruction, administration, student services, etc.).

The University of Central Florida, along with our educational partner, Valencia College, proposes to expand our downtown Orlando presence into a Type I campus that will focus on student instruction and services. The new campus will transform our current downtown offerings by relocating programs on our main campus to downtown. By doing so, we will create a world-class, best-in-the-nation site for learning emerging animation, digital media, communications, and film.

The Board of Governors has already conveyed UCF degree-granting authority on this site.

This expanded new campus will allow us to significantly enhance the academic experience for our students. The only programs that will move from our main campus to downtown are those that will better serve students' educational and workforce needs by being downtown. The university perceives UCF Downtown as a four-phase, long-term project to first incorporate academic programs focused on the site's existing strengths (arts and digital media), with the desire to add programs in the areas of health and public affairs, which would also benefit from synergies in the downtown location. This proposal covers the first two phases of the project.

The campus also will be home to an extremely inclusive pilot program that will provide opportunities for students with intellectual disabilities to achieve meaningful higher education credentials, prepare for future employment, and participate in all the resources and experiences available to UCF students.

Learning and Working Environments

The expanded new campus would be located on approximately 15 to 20 acres that are designated for higher education in downtown Orlando. Because of their downtown location, relocated programs will create industry and community partnerships not possible at our main campus.

For example, our Center for Emerging Media features the nation's second-ranked graduate video game design and development school, the Florida Interactive Entertainment Academy (FIEA). Working in partnership with local industry, FIEA graduates designers, programmers and digital artists with an 85 percent job placement rate and average salary of more than \$50,000 (Source: *Florida Interactive Entertainment Academy website*, <http://www.fiea.ucf.edu>).

Our proposal moves downtown those programs that will complement FIEA, such as digital media, film, and art. Located in downtown, these programs will prepare students for creative and high-tech careers in an environment that integrates learning and working.

The relocation of WUCF TV, Central Florida's public broadcasting station, to the new campus will provide opportunities that will be designed to launch downtown as a new national model. Additionally, the *Orlando Sentinel* and several other professional media outlets are located

within walking distance of our downtown campus. UCF and *Sentinel* leaders are working to determine how to leverage proximity to create enhanced learning and job opportunities for students in Journalism, Radio/Television, and Advertising/Public Relations. We expect that similar professional opportunities downtown will be made available to students in academic programs that could later relocate to the downtown campus, such as Public Affairs, Public Administration, Social Work, Criminal Justice, Legal Studies, Health Management Informatics, Communication Sciences and Disorders, and Urban and Regional Planning.

We know that students who gain practical experience while in college are more likely to land jobs in their fields upon graduation. More than 20,000 of our students engage in co-ops, internships, and service-learning projects annually. We expect these opportunities to significantly increase in downtown Orlando, which *Forbes Magazine* recently ranked as the No. 1 city in America for job growth.

Expanding UCF's Commitment to STEM

UCF awarded nearly 2,000 baccalaureate degrees in STEM fields in 2013-14, the second-largest number in the State University System. Through relocating programs downtown, we will open space to expand STEM on the main campus, with a strategic focus on engineering programs.

Due to space shortage, UCF currently houses academic programs in approximately 240,000 square feet of leased space near the main campus. Our downtown campus will allow us to use vacated space to expand our programs of strategic emphasis – and to house the 200 new faculty members we expect to hire in the next two years.

The downtown campus represents a “double win” for students: the programs that move will better serve students by being downtown while opening up space on the main campus for growth in STEM-related students and faculty.

Transforming Lives

Around the country, many great metropolitan downtowns have strong higher education presences. This opportunity in downtown Orlando – the nation's 13th fastest-growing city according to *Forbes* – will connect students with diverse businesses, government entities, and nonprofits.

Our history shows that UCF knows how to leverage location-based education to drive student success. It is why we built the Rosen College of Hospitality Management in the heart of Orlando's tourism industry and why nearly 90 percent of Rosen College undergraduates secure jobs before graduating.

UCF's expansion of our downtown Orlando campus is another extraordinary opportunity to develop an innovative learning and working environment for students. With more than 74,000 jobs downtown, the potential opportunities for students and graduates are tremendous.

UCF Downtown is the ideal example of how a university can shape not only the lives and livelihoods of its students, but also its community.

B. Provide a short narrative assessment of how the establishment of the educational site supports the university mission and the goals incorporated into the university strategic plan and Board of Governors State University System Strategic Plan.

The establishment of a new UCF Downtown Campus site will support the university's mission and strategic plan, as well as the Florida Board of Governors State University System Strategic Plan.

As part of the mission of UCF as a public, metropolitan, multi-campus entity, this expanded campus will endeavor to meet the economic, cultural, intellectual, and societal needs of the community. The campus will provide experience-based learning environments resulting in high quality, relevant, and broad-based education.

This effort will support three of UCF's five goals of the university.

- Goal 1 – To offer the best undergraduate education in Florida.
- Goal 4 – To become more inclusive and diverse.
- Goal 5 – To become America's leading partnership university.

It supports UCF's strategic plan by pioneering the next generation of educational initiatives and fostering an inclusive and respectful campus dedicated to providing opportunity and access for all students – regardless of their intellectual abilities. This expansion also will rely heavily on a living-learning environment, steeped in the creation of partnerships with public, private, and nonprofit entities aimed at the common goal of addressing pressing local, state, national and international issues. UCF Downtown will actively develop innovative learning communities that will enhance our cultural competency, promote student engagement in real world experiences, and better serve the needs of the central Florida city-state.

Finally, the UCF Downtown campus will advance the goals of the Board of Governors Strategic Plan for the State University System in the following ways.

- By promoting excellence in teaching and learning and increasing degree productivity and efficiency by partnering with Valencia through our DirectConnect to UCF program.
- The relocation of programs to the downtown Creative Village site will allow for several academic programs to be moved from currently leased space and for the expansion of Engineering and STEM strategic emphasis areas on to the main campus as programs move downtown.
- The expanded campus downtown will also enhance community and business engagement.

C. Provide a timetable of critical benchmarks that must be met for full implementation which can be used to monitor progress (planning, design, funding, construction, etc.). The timetable should also include ensuring

appropriate accreditation of the proposed educational site and any proposed programs requiring specialized accreditation, if required.

UCF's leadership team has been conceptualizing the downtown campus as a multi-phase project since May 2014. Together, with our consulting, community, educational, and business partners, the university has embarked on a comprehensive planning effort for UCF Downtown.

The following timeline documents work to date and expected benchmarks.

- October 2014 – Ongoing: Academic Program Planning for Phases I and II
- November 2014 – July 2017: Master Planning
- April 2015 – April 2016: Facilities Design
- June 2016 – July 2017: Construction of Phases I and II
- August 2017 – Phases I and II open for students and academic programs begin

UCF has verified that since the university already offers degree programs at two SACSCOC-approved educational sites downtown, including within the area of the proposed UCF Downtown enhancement, the expansion of activities is not considered to be a substantive change to the scope of UCF's accreditation and does not require additional SACSCOC reporting or approval. No programs with discipline accreditation are planned to move to the downtown campus during the first two phases of the project; thus, no additional notification to discipline accreditors is necessary at this time.

II. Need and Demand Assessment

A. Provide a detailed assessment of unmet local student demand for access to academic programs in the vicinity of the proposed educational site. Complete Table 1 in Appendix A to enrollment projections for unduplicated student headcount and FTE by degree program and level.

Through 2017, the Orlando region is projected to have the second-fastest employment growth in Florida with a 3 percent annual growth rate and the second-highest population growth rate at 2 percent (Source: *Florida and Metro Forecast – March 2014*, Institute for Economic Competitiveness, College of Business Administration, University of Central Florida). As the demand for degree attainment grows with the projected population increase, UCF is poised to meet these needs with its proposed downtown campus academic programs – in the areas of digital media, art, and communications – and its programs offered on the main campus.

UCF currently projects greater than 2 percent annual enrollment growth for the university through 2019-20. This projection is based on statewide and regional population growth projections, high school graduation projections, current student continuation rates, and semester-to-semester transition ratios. This growth rate has been applied to all programs expected at UCF Downtown, as listed in Appendix A, Table 1.

Degree attainment for the downtown area of Orlando is lower than the averages of the surrounding area. While downtown Orlando matches the U.S. figure, the degree attainment of that specific area lags behind the county and the city surrounding it. See Table 2A below. Downtown Orlando includes zip codes 32801 and 32805, as identified by the Downtown Development Board. UCF Downtown will increase access to educational opportunities for downtown Orlando and nearby residents, helping to meet our region's growing demand for degree attainment.

Table 2A: Degree Attainment At Different Scales

2012 Degree attainment	Percentage
United States	28.8%
Florida	26.4%
Orange County, FL	30.1%
Orlando, FL	32.9%
Downtown Orlando, FL	28.8%

Sources: <http://quickfacts.census.gov/qfd/index.html> and Census Bureau report

B. Provide a detailed data-driven assessment that describes unmet local and regional workforce need for programs and services to be offered at the proposed educational site. In the appendices, provide letters of support from the local community and business interests.

Employment demand is strong and growing fast in the Orlando region. UCF proposes the relocation of additional digital media, art, and communications-related programs to UCF Downtown. It does so with support from the City of Orlando, whose letter is attached in Appendix B, and details the City's contributions toward the downtown campus.

In May 2013, the U.S. Bureau of Labor Statistics released its Metropolitan and Nonmetropolitan Area Occupational Employment and Wage Estimates for the Orlando-Kissimmee-Sanford, Florida metropolitan statistical area. The report includes a Location Quotient figure detailing the ratio of the area concentration of occupational employment to the national average concentration. The majority of the fields with academic programs proposed for UCF Downtown exceed the national average, indicating a greater than average regional employment opportunity in that field – with fine arts more than tripling the national average and film and video editing twice exceeding it. Details by major and sub-field can be found in Table 2B below.

Table 2B: Area Concentration of Occupational Employment

Occupation title and code	Location quotient	Annual mean wage
Public relations specialists (27-3031)	0.86	\$57,090
Radio and television announcers (27-3011)	1.27	\$56,170
Reporters and correspondents	1.29	\$51,280

(27-3022)		
Multimedia artists and animators (27-1014)	0.97	\$49,480
Arts, design, entertainment, sports, and media occupations (27-0000)	1.23	\$42,530
Fine artists, including painters, sculptors, and illustrators (27-1013)	3.44	\$37,030
Film and video editors (27-4032)	2.09	\$32,390

Source: May 2013 Metropolitan and Nonmetropolitan Area Occupational Employment and Wage Estimates: Orlando-Kissimmee-Sanford, FL program, U.S. Department of Labor, U.S. Bureau of Labor Statistics

Additionally, two of the fields (multimedia artists and animators and public relations specialists) are included on the 2014-15 Regional Demand Occupations List for the local counties of Lake, Orange, Osceola, Seminole, and Sumter counties, as indicated in an annual report released by the Florida Department of Economic Opportunity (Workforce Region 12). The two fields also qualified for the “High Skill/High Wage” designation with mean wages in excess of \$21.03 hourly and entry wage in excess of \$13.42 hourly. Public relations specialists are also listed as an Enterprise Florida, Inc. targeted industry.

These programs are expected to remain in demand. The U.S. Department of Labor’s Bureau of Labor Statistics projects a 7 percent increase in the major occupation field of Arts, Design, Entertainment, Sports, and Media through 2022. Additional projections of sub-fields can be found in Table 2C below.

Table 2C: Percent Increases in Occupation Fields

2012 National Employment Matrix title and code	Percent change, 2012-22
Arts, design, entertainment, sports, and media occupations (27-0000)	7.0%
Artists and related workers (27-1010)	5.3%
- Fine artists, including painters, sculptors, and illustrators (27-1013)	3.8%
- Multimedia artists and animators (27-1014)	6.3%
Media and communication workers (27-3000)	8.3%
- Public relations specialists (27-3031)	12.0%

Source: Employment Projections program, U.S. Department of Labor, U.S. Bureau of Labor Statistics

III. Academic Programs and Courses

- A. Provide a list of the degree programs, partial programs, or college credit certificates and courses to be offered at the proposed educational site by year five or the Final Year of implementation if different, using Table 1 in Appendix A. The proposed degree programs must be identified by six-digit CIP Code, by program title, and degree level.**

Programs currently offered in their entirety at the downtown location (in the Center for Emerging Media) are at the graduate level and include:

M.S. in Interactive Entertainment (50.0102)
 M.A. in Digital Media (50.0102)
 M.F.A. in Emerging Media (50.0702)

Undergraduate course offerings also are available in art, digital media, and film.

The following programs are proposed for Phases I and II at UCF Downtown:

Florida Interactive Entertainment Academy

M.S. in Interactive Entertainment (50.0102)

School of Visual Arts and Design

B.A. in Art (50.0701)
 B.F.A. in Art (50.0702)
 B.A. & B.F.A. in Film (50.0602)
 B.A. in Digital Media (50.0102)
 M.A. in Digital Media (50.0102)
 M.F.A. in Emerging Media (50.0702)

Nicholson School of Communication

B.A. in Advertising/Public Relations (09.0903)
 B.A. in Human Communication (09.0101)
 B.A. in Journalism (09.0401)
 B.A. in Radio/Television (09.0701)
 M.A. in Communication (09.0102)
 Graduate Certificate in Corporate Communication (09.0102)

College of Education and Human Performance

Ph.D. in Education, Track in Exceptional Education (13.0101)

We anticipate adding additional programming in subsequent phases following further analysis of potential student, university, and community benefits; as such programs were referenced in this proposal's introduction.

- B. Provide an explanation as to how the proposed degree programs and courses will be affiliated with similar programs offered on the central campus and/or**

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other educational sites of the university. Will they be independent or an extension of existing programs? (Please see BOG regulation 8.011 (5))

The degree programs proposed for the UCF Downtown campus are either currently offered at that location (e.g. M.S. in Interactive Entertainment, M.A. in Digital Media, and M.F.A. in Emerging Media) or will be relocated from the UCF main campus to UCF Downtown. Select courses within the general education program will be offered on both campuses to meet student need and graduation requirements, as we do now on the campus of our Rosen College of Hospitality Management (see below).

In conjunction with UCF Downtown, UCF plans to expand enrollment to include a group of students with intellectual disabilities. This educational opportunity is needed in Central Florida and will provide valuable educational experience for graduate students enrolled in existing exceptional education degree programs at UCF.

C. Provide an assessment, supported with data, that justifies any duplication of degree programs and services that might already be provided by an existing state university or Florida College System campus in the vicinity of the proposed educational site. Describe any discussions that have taken place with affected colleges and universities and provide letters of support or letters of concern in the appendices.

Degree programs and services will not be duplicated.

Valencia College, a proposed partner in the downtown campus, will initially offer A.S. programs and support students participating in DirectConnect to UCF (see attached letter of support from Valencia College in Appendix C). In addition to Valencia general education offerings, UCF will offer a limited and streamlined selection of general education courses downtown as another option for UCF Downtown Campus FTIC students. UCF students may also supplement their education with UCF online offerings and UCF main campus offerings. A limited number of courses in the program areas being relocated to UCF Downtown will continue to be offered at the UCF main campus in Orlando as a service to other majors (e.g., speech).

IV. Administration and Student Support Services

A. Describe the administrative structure of the proposed educational site and how it will relate to the central administration of the university. Include any necessary funding in the financial plan outlined in Table 2 of Appendix A.

The UCF Downtown campus will be part of Academic Affairs led by the Provost and Vice President of Academic Affairs. We are not creating a separate administrative structure. For example, an administrator who leads one of the academic programs assigned to UCF

Downtown will provide oversight for the daily operational aspects of all entities housed on the campus providing coordination, communication, and collaborative leadership.

All faculty members assigned to UCF Downtown will report to department chairs and deans of academic colleges. Student support services will be aligned to the division of Student Development and Enrollment Services (SDES) within Academic Affairs. Staff members will report to their department directors with oversight provided by an existing senior-level SDES administrator to coordinate activities and services, and to create a commitment to operational excellence. The offices of safety, security, physical plant, facilities, business services, and other operational functions will similarly report to the leadership of their respective entities in the central administration of the university.

B. Describe how the proposed site will provide student services, either onsite or online from the central university campus.

Student Services Center

Comprehensive student services will be collectively integrated and representative of all students and academic support services available to other students on its UCF campuses. The Office of Student Services will be an extension of all SDES functional services. It will also support the services of academic colleges and other academic-support units, including DirectConnect to UCF, library services, undergraduate research, experiential learning, and other offices. Furthermore, where feasible, co-location and shared services and staff with Valencia College will enhance and strengthen these partnership initiatives, promoting student success, retention, progression, and graduation. Startup costs will be absorbed in the university's existing budget.

The proposed Student Services Center will serve as a one-stop service center comprised of key student services departments to provide exceptional "front door" customer service and to promote a seamless transition between Valencia College and UCF. It will be reflective of the dynamic and innovative campus environment of the downtown community. It will also be student centered with intentionally designed state-of-the-art technologies to provide innovative means of communications and services. The Student Services Center will be staffed by full-time staff and supplemented with cross-functional trained frontline staff serving as generalists. Student ambassadors along with work-study and graduate assistants will respond to questions and issues that students cannot resolve through online or Web services. Staff will be accessible at non-traditional hours of operation to accommodate students' needs. They will also be equipped with the technology required to access data bases, student records, and systems that are vital to resolve students' questions.

Intellectual Disabilities

UCF also is committed to designing and implementing an inclusive and comprehensive postsecondary program for students with intellectual disabilities who could not traditionally access the opportunities that a college educational experience provides. This program will have

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a vital presence on both the main UCF campus location and UCF Downtown campus by connecting with the wide array of resources and community experiences. The purpose of this program is to seamlessly immerse students with intellectual disabilities in the university academic and campus life culture. This program will provide students an opportunity to participate in a vast option of courses, have access to campus resources, participate in internships and/or job experiences, and engage in peer mentoring, all of which are the types of experiences available to any enrolled UCF student.

In addition to the benefit for students with intellectual disabilities, many UCF students in other degree programs will benefit from the hands-on experiences the intellectual disability program will offer to its enrolled students. As example, students in the existing UCF Education-Exceptional Education PhD Track and Communicative Sciences and Disorders, Physical Therapy, and Social Work programs can benefit from the unique opportunity the intellectual disability program will offer our campus community. Online and on-site educational resources will be available through this newly developed program that will serve as a clearinghouse for parents and communities.

Student Outreach Services

The existing office of Student Outreach Services attracts, motivates, and prepares underrepresented middle and high school students from the local area to pursue and to complete a college education. A variety of opportunities and programs for students from grades 6 through 12 and their families are designed to assist in the navigation of the college admissions, financial assistance, and career preparedness processes.

Students and parents engage in monthly enrichment activities, college campus visits, brain bowl competitions, academic skills workshops, leadership development forums, community service projects, and career exploration modules. Parents are encouraged to participate and engage in all aspects of the university's programming because they are an integral part of the planning and because they provide a key ingredient to developing the support structure necessary for students to be successful. It is anticipated that the Office of Student Outreach Services will be relocated to UCF Downtown to fulfill the university's commitment to be in the community and of the community.

The staffing structure of the Student Support Services will be as follows.

An existing senior-level SDES administrator (.5 FTE) will provide oversight for staff, facilities, academic college liaison, Valencia College partnership liaison, communication, and collaboration working with the administration of the downtown campus.

The UCF Downtown project will require the following staffing that totals 10.0 FTE.

1. Financial aid, full-time coordinator
(49K – 1.0 FTE)
2. Undergraduate admissions, full-time coordinator
(49K - 1.0 FTE)

3. Registrar, academic services, and veteran services, shared full-time coordinator (49K – 1.0 FTE)
4. Career readiness (career development, employability, and internships) shared full-time coordinator (45.5K –1.0 FTE)
5. Intellectual disabilities, full-time director (100K- 1.0 FTE)
6. Support services, part-time staff (91K -2.0 FTE)
 - a. Generalist for counseling (32K – .5 FTE), disability-accessibility and testing services (23K – FTE .5), Student Rights and Responsibilities (23K – FTE .5), and Learning support Services (23K --.5 FTE)
 - b. Volunteer UCF will relocated to UCF Downtown and a Civic Engagement Center will be created to include engagement and involvement, leadership, service learning (transfer of existing position)
 - c. The Office of Student Outreach Services will relocate to UCF Downtown and three existing positions will be transferred there.
 - d. Orientation staff will facilitate orientations as required (existing staff).
7. Pre-advising and academic coaching, full-time staff (46K – 1.0 FTE)
8. Clerical staff, two full-time positions (64K – 2.0 FTE)

Total Personnel Cost \$493,000.

Space in the Student Services Center will be required for the eight full-time and four part-time positions listed above. Testing, tutoring, math, writing, supplemental instruction, and study spaces will also be considered. Private spaces will be required for counseling and disability-accessibility intakes. Services will be enhanced as the campus develops. The integration into UCF Downtown of the Health Services unit along with the Recreation and Wellness Center will be determined at a later date.

Safety and Security

For the safety and security of our students, faculty, and staff, the university will provide a UCF Police Department presence in UCF Downtown. The downtown force will be supported by the university's existing command structure, dispatch, motor pool, and financial operations. The downtown staffing will consist of 15 police officers providing service seven days a week and 24 hours a day. Staffing will include two clerical staff members, a technical staff person for cameras, electronic locking systems, and communications gear, and four hourly employees to monitor security cameras.

The specific spaces and square footage requirements for the police force are as follows.

- Briefing room 500 square feet
- Administration office 145 square feet
- Staff office 120 square feet

- Interview room 80 square feet
- Technical room 120 square feet
- Supply room 120 square feet
- Restrooms 200 square feet

The total square-footage requirement is 1,285 square feet.

The briefing room will be the general meeting space for the patrol officers at shift change, as well as for meetings with the Orlando police and other constituencies. The administration office will be used by the shift officer in charge of the downtown operations, and the staff office will be for administrative support overall. The interview room will be used in questioning suspects or other interviews where privacy is important. The technical room will include equipment and work space devoted to maintaining the downtown campus electronic locking systems, cameras, and communications gear that will include emergency notification systems. The supply room will be for all supplies and will include a secure evidence locker and a gun locker. Two restrooms will be needed, one for public use and one for the police officers with lockers and a shower.

Salary and benefits are estimated to be \$1,425,000. The expense of vehicles, equipment, and training will come from existing budgets.

Additionally, security will be enhanced through the strategic placement of cameras and “blue light” emergency telephones, and doors will utilize an electronic access control system. A public safety distributed antenna system will ensure complete campus coverage of public safety (police and fire) radio frequencies. Electronic signage will facilitate downtown campus communication, wayfinding, and emergency notification.

C. Provide a plan to provide library services and other instructional resources that will support the proposed programs. Include any necessary funding in the financial plan outlined in Table 2 of Appendix A.

Library Services and Resources for the UCF Downtown Campus

The UCF Downtown Library will offer facilities, services and resources to support the needs of students, faculty, and the surrounding community. These services and resources will align with the guiding principles of UCF Downtown, and grow over time as needed to support the expanding population of students, program offerings, and university partnerships. Most library resources will be available in electronic formats; however, a core collection of essential print materials will also be provided. A courier between the downtown and main campuses will provide downtown students with ready access to materials held at the main campus. Interlibrary loan services will make available to downtown students for items held in any academic library. Ubiquitous access to mobile devices and high-speed wireless networks will permit students and faculty to access electronic library resources in both interior and exterior spaces throughout the downtown campus and beyond.

On-site library services and facilities will include the following.

- Reference, Research & tutoring consultation
- Instruction
- Digital production lab
- Technology Lending
- Circulation
- Interlibrary Loan
- Courier
- Student Lockers

Telecommunications and IT Resources for UCF Downtown

UCF Downtown will be connected to the main UCF campus via redundant fiber optic circuits, delivering 10 gigabits/second data speeds, upgradeable to 100 gigabits/second in the future. These fiber optic circuits will also provide UCF downtown with commodity Internet service and access to Florida LambdaRail and Internet2. All campus spaces will be equipped with gigabit speed wired network service. High-speed WiFi service will be ubiquitous in both interior and exterior spaces.

UCF Downtown will emphasize mobile, wireless technology enabling students, faculty, and staff to have immediate access to instructional and information resources at any time, and any location. Mobile devices of all types (smartphones, tablets, laptops) will be supported, and will provide access to information, collaboration tools, and unified communication services. All instructional spaces will have high-density wireless coverage, enabling every student in a classroom, auditorium, or laboratory to have a fully functional wireless connection.

IT services for UCF Downtown will operate on a shared services model, with equipment and services supported from the main campus Shared Services Center. A very limited set of redundant servers will be housed in the main Telecom distribution room, to provide on-site redundancy for critical services such as Active Directory and DHCP so that basic downtown network services can continue to function in the event of a loss of external network services. IT staff supporting UCF Downtown will be divided between the downtown and main campuses, with downtown staff providing direct support to students and faculty members, and main campus staff supporting the “back-end” shared services utilized by the downtown campus.

UCF Downtown students, faculty, and staff will utilize the university’s Unified Communications system (voice, video, and data over IP, Lync, voicemail, etc.), PeopleSoft business systems, Exchange email service, and Canvas learning management system, ensuring that all core network services are available to UCF students and faculty members at all UCF locations.

V. Budget and Facilities

- A. Provide a projected **operational budget** using Table 2 in Appendix A that includes revenues and expenses out to year five, or the final year of implementation if different. Provide a narrative that explains the **cost**

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assumptions reflected in Table 2. Include the operational costs on the proposal cover page.

The UCF Downtown campus projected operational budget is set forth in Appendix A, Table 2. Year 1 includes ongoing campus planning and anticipated completion of the first of two buildings, as shown in Appendix A, Table 3.

The operational budget beginning in Year 2 reflects full occupancy of both buildings, as shown in Appendix A, Table 3. Tuition and fee revenue assumes student enrollment of approximately 4,500 undergraduate UCF students, 230 graduate, professional and certificate UCF students. Other projected revenue includes UCF's current recurring downtown campus state appropriation of \$2,000,000, existing general appropriations of \$2,000,000 and an anticipated physical plant new space appropriation of \$3,600,000. Additional revenue sources designed to support the downtown campus include state and private grants, community donations and other miscellaneous revenue. Non-appropriation revenue sources are projected to increase approximately 2 percent per year for the first five years of operation.

The UCF Downtown campus expenditures are projected based on existing costs. Faculty and academic costs associated with the programs relocating to downtown are included in compensation and employee benefits, equipment, contractual services, and other operating expenses using existing costs per student credit hour in those academic departments. Existing operational costs for WUCF TV and WUCF-FM radio also are included. Incremental costs for security and safety, telecommunications, instructional IT resources, and student support services are included based upon assumptions described in Section IV B and C.

Financial aid for the downtown campus is estimated to be consistent with current average institutional awards. Plant operations and maintenance costs are estimated based on current state formulas for utilities, operations and maintenance of two new buildings described in Appendix A, Table 3. Library costs for the downtown campus are based on the plan provided in Section IV C.

Local fees that support auxiliary services, including transportation, health services, and student activities will be transferred to the applicable auxiliary to allow for those areas to provide student services to the downtown campus. These expenditures are reflected in Appendix A, Table 2 as a transfer to auxiliaries. Main campus support from administrative areas, such as human resources, purchasing, finance and accounting, compliance ethics and risk management, general counsel etc. as well as main campus Academic Affairs support is reflected as shared services on Appendix A, Table 2. Operating expenses are projected to increase 2 to 3 percent per year to support the anticipated enrollment growth in the first five years of operation.

- B. Use Table 3 in Appendix A, to identify each **facility or facilities** required to establish the proposed educational site, and any additional facilities that will be required once the site has reached its expected size and enrollments. Include capital facility costs on the proposal cover page.**

See detailed information requested in Appendix A, Table 3.

C. Describe ownership of the new location and provide documentation of ownership or lease agreements, to include any special clauses, easements, or deed restrictions. If the property is a gift, provide the gift agreement. Please provide information on the type of ownership if the site is leased or owned (if leased please provide information on the duration of the lease and the entity that owns the lease). If the site is joint-use please provide the name of the other entity in the joint agreement as well as the total number of students this site will serve from year 1 through year 5.

Contingent upon the approval for the UCF Downtown expansion by the Florida Board of Governors, the City of Orlando will provide 15-20 acres of land, valued at \$20-22 million and within the Creative Village, to UCF at a zero-dollar land cost. This property is located south of the realigned Livingston Street, east of North Parramore and north of Florida Central Railroad tracks. The property transferred will be used for educational purposes or will revert to the city.

Moreover, the city will transfer title of the UCF Center for Emerging Media facility, located at 500 W. Livingston Street and valued at \$22.5 million, to the UCF Foundation. The city will execute this transaction at any time, subject to the customary land closing requirements.

The agreements and further details of ownership and facilities documentation are outlined in Appendix B.

D. Are the facilities owned or leased by the University?

(X) Owned (*See Appendix B for details.*) () Leased

VI. Addendum for International Campuses and Special Purpose Centers

If the proposed site is international, include a copy of any MOU or other agreements related to the site as an appendix

(X) The University certifies that all requirements of BOG Regulation 8.009(3)(f) have been met.

UCF Downtown Proposal for Florida Board of Governors

Appendix A

Tables 1-3

APPENDIX A - UCF Downtown
TABLE 1
UCF DEGREE PROGRAMS PLANNED AND PROJECTED ENROLLMENTS*
(Fall Headcount and FTE)

CIP Code	Baccalaureate Degree Program Title	Degree Level	Year 1 - 2016		Year 2 - 2017*		Year 3 - 2018		Year 4 - 2019		Year 5 - 2020	
			Headcount	FTE	Headcount	FTE	Headcount	FTE	Headcount	FTE	Headcount	FTE
09.0101	Human Communication	B	0	0	764	631	779	644	795	657	811	670
09.0401	Journalism	B	0	0	282	250	288	255	294	260	300	265
09.0701	Radio/Television	B	0	0	523	457	534	467	544	476	555	485
09.0903	Advertising/Public Relations	B	0	0	541	478	552	488	563	498	574	508
50.0102	Digital Media	B	0	0	849	661	866	674	883	688	901	702
50.0602	Film (B.A. and B.F.A.)	B	0	0	523	466	534	475	544	485	555	494
50.0701	Art (B.A.)	B	0	0	411	313	419	319	427	326	436	332
50.0702	Art (B.F.A.)	B	73	56	631	525	644	536	657	547	670	557
xxxx	xxxxxxxxxx	B	0	0	0	0	0	0	0	0	0	0
TOTAL BACCALAUREATE			73	56	4525	3782	4615	3858	4708	3935	4802	4014

CIP Code	Master's Degree Program Title	Degree Level	Year 1 - 2016		Year 2 - 2017*		Year 3 - 2018		Year 4 - 2019		Year 5 - 2020	
			Headcount	FTE	Headcount	FTE	Headcount	FTE	Headcount	FTE	Headcount	FTE
09.0102	Communication	M	0	0	58	44	59	45	60	46	62	47
50.0102	Digital Media M.A. and Interactive M.S	M	127	89	129	91	132	93	134	95	137	97
50.0702	Emerging Media	M	0	0	34	19	35	19	35	20	36	20
xxxx	xxxxxxxxxx	M	0	0	0	0	0	0	0	0	0	0
TOTAL MASTER'S			127	89	221	154	225	157	230	160	235	163

CIP Code	College Credit Certificate Program Title	Course Level	Year 1 - 2016		Year 2 - 2017*		Year 3 - 2018		Year 4 - 2019		Year 5 - 2020	
			Headcount	FTE	Headcount	FTE	Headcount	FTE	Headcount	FTE	Headcount	FTE
09.0102	Corporate Communication	G	0	0	10	4	12	4	14	4	15	5
xxxx	xxxxxxxxxx	UG	0	0	0	0	0	0	0	0	0	0
TOTAL CERTIFICATE			0	0	10	4	12	4	14	4	15	5

* In addition to UCF programs and enrollments, Valencia College anticipates an additional 2,000 students in two A.S. programs at the location starting Year 2.

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APPENDIX A - UCF Downtown

TABLE 2

SUMMARY FINANCIAL PROJECTIONS TO FULL IMPLEMENTATION

Fiscal Year Ending June 30		Year 1	Year 2	Year 3	Year 4	Year 5
General Operations Revenues		2016-17	2017-18	2018-19	2019-20	2020-21
Carry Forward from Prior Year		0	0	274,105	355,515	262,363
General Revenue/Lottery						
	State Allocations (GR/Lottery) - Existing	2,000,000	4,000,000	4,000,000	4,000,000	4,000,000
	State Allocations (GR/Lottery) - Physical Plant New Space	1,536,398	3,603,981	3,603,981	3,603,981	3,603,981
Tuition/Tuition Differential and Fees						
	Tuition (Matriculation)	0	13,745,256	14,020,161	14,300,564	14,586,576
	Tuition (Differential, 70% UG Support)	0	3,359,341	3,426,528	3,495,058	3,564,960
	Out of State Student Tuition Fees	0	2,926,605	2,985,137	3,044,840	3,105,737
Research Trust Funds (by title)						
	XYZ Trust Fund	0	0	0	0	0
Financial Aid and Academic Related Fees						
	Financial Aid	0	585,263	596,968	608,908	621,086
	Tuition (Differential, 30% Financial Aid)	0	1,439,718	1,468,512	1,497,883	1,527,840
	Out of State Financial Aid	0	177,116	180,658	184,271	187,957
	Student Technology Fee	0	616,067	628,388	640,956	653,775
	Student Distance Learning Fee	0	0	0	0	0
	Other Fees (Material/Supply), Facility/Equipment, etc.)	0	0	0	0	0
Other Revenues						
	Capital Improvement Fee	0	760,176	775,380	790,887	806,705
	Transportation Access Fee	0	1,023,313	1,043,779	1,064,655	1,085,948
	Health Fee	0	1,218,980	1,243,360	1,268,227	1,293,591
	Athletic Fee	0	1,610,313	1,642,519	1,675,370	1,708,877
	Activity & Service Fee	0	1,312,315	1,338,561	1,365,333	1,392,639
	State and Private Grants	0	915,000	933,300	951,966	971,005
	Donations and Other Miscellaneous Revenue	0	2,595,000	2,646,900	2,699,838	2,753,835
Total Revenues		3,536,398	39,888,444	40,808,238	41,548,251	42,126,875
General Operations Expenses						
	Compensation and Employee Benefits	320,000	18,604,372	18,976,459	19,355,989	19,743,109
	Financial Aid, Scholarships, Stipends	0	2,500,000	2,550,000	2,601,000	2,653,020
	Plant Costs and Operating Supplies	1,536,398	3,603,981	3,676,061	3,749,582	3,824,573
	Library Services/e-Collections	0	447,375	492,296	507,695	523,588
	Equipment	0	552,356	581,526	598,758	616,570
	Contractual Services	1,500,000	757,941	773,100	788,562	804,333
	Shared Services	0	1,964,273	2,003,558	2,043,630	2,084,502
	Incremental Shared and/or Contractual Services Costs	0	2,955,470	3,004,500	3,075,404	3,152,129
	Other Operating Expense	180,000	1,687,407	1,723,235	1,759,842	1,797,246
	Transfer to Auxiliaries	0	6,541,164	6,671,987	6,805,427	6,941,536
Total Expenses		3,536,398	39,614,339	40,452,723	41,285,888	42,140,605
Operating Net Revenues Over Expenses		0	274,105	355,515	262,363	-13,731

Board of Trustees Meeting - Items

**Appendix A - UCF Downtown
Table 3**

STATE UNIVERSITY SYSTEM
CIP-3 SHORT TERM PROJECT EXPLANATION Page 1 of 1

GEOGRAPHIC LOCATION: (campus name & city) UCF Downtown, Orlando COUNTY: Orange
PROJECT DESCRIPTION/TITLE: UCF Downtown PROJECT BR No. (if assigned):

Facility/Space Type	Net Area (NASF)	Net to Gross Conversion	Gross Area (GSF)	Unit Cost (Cost/GSF)*	Construction Cost	Assumed Bid Date	Occupancy Date
Classrooms	63,715	1.5	95,573	\$253.22	\$24,200,868	May-16	Jul-17
Teaching Labs	44,335	1.5	66,503	\$240.13	\$15,969,245		
Research Labs	39,779	1.5	59,669	\$375.00	\$22,375,688		
Study	5,593	1.4	7,830	\$214.89	\$1,682,632		
Instructional Media	41,979	1.5	62,969	\$206.60	\$13,009,292		
Auditorium/Exhibition	6,406	1.2	7,687	\$275.00	\$2,113,980		
Gymnasium	0	1.2	0	\$195.59	\$0		
Student Academic Support	9,000	1.5	13,500	\$189.92	\$2,563,920		
Offices	26,632	1.5	39,948	\$249.56	\$9,969,423		
Campus Support Services	20,594	1.4	28,832	\$223.29	\$6,437,808		
Totals	258,033		382,509		\$98,322,856		
*Apply Unit Cost to total GSF based on primary space type							
Remodeling/Renovation	0		0		\$0		
Total Construction - New & Rem./Renov.					\$98,322,856		

Space Detail for Remodeling Projects			
BEFORE		AFTER	
Space Type	Net Area (NASF)	Space Type	Net Area (NASF)
n/a	0	n/a	0
Total	0	Total	0

SCHEDULE OF PROJECT COMPONENTS

	Funded to Date	ESTIMATED COSTS					Funded & In CIP
		Year 1	Year 2	Year 3	Year 4	Year 5	
Basic Construction Cost							
1. a. Construction Cost (from above)		\$43,920,728	\$54,402,128				98,322,856
Add'l/Extraordinary Const. Costs							
b. Environmental Impacts/Mitigation		\$0	\$0				0
c. Site Preparation		\$432,000	\$1,728,000				2,160,000
d. Landscape/Irrigation		\$216,000	\$864,000				1,080,000
e. Plaza/Walks		\$324,000	\$1,296,000				1,620,000
f. Roadway Improvements		\$0	\$0	(provided by City)			0
g. Parking ____ spaces		\$0	\$0	(provided by City)			0
h. Telecommunication		\$1,620,000	\$2,180,000				3,800,000
i. Electrical Service		\$124,538	\$179,213	(fees for OUC)			303,750
j. Water Distribution		\$77,476	\$111,490	(fees for OUC)			188,966
k. Sanitary Sewer System		\$224,721	\$323,379	(fees for OUC)			548,100
l. Chilled Water System		\$0	\$0	(provided by OUC)			0
m. Storm Water System		\$0	\$0	(provided by City)			0
n. Energy Efficient Equipment		\$0	\$0	(included in building cost)			0
Total Construction Costs	0	\$46,939,462	\$61,084,209	\$0	0	0	108,023,672
2. Other Project Costs							
a. Land/existing facility acquisition		\$0	\$0				\$0
b. Professional Fees		\$2,398,057	\$3,449,941				\$5,847,998
c. Fire Marshall Fees		\$110,700	\$150,930				\$261,630
d. Inspection Services		\$102,500	\$147,500				\$250,000
e. Insurance Consultant		\$0	\$0				\$0
f. Surveys & Tests		\$100,000	\$0				\$100,000
g. Permit/Impact/Environmental Fees		\$218,950	\$315,075				\$534,025
h. Artwork		\$100,000	\$100,000				\$200,000
i. Moveable Furnishings & Equipment		\$5,012,831	\$8,487,169				\$13,500,000
j. Project Contingency		\$2,767,500	\$3,982,500				\$6,750,000
Total - Other Project Costs	0	\$10,810,538	\$16,633,115	0	0	0	\$27,443,653
ALL COSTS 1+2	0	\$57,750,000	\$77,717,324	0	0	0	\$135,467,325

Appropriations to Date	Project Costs Beyond CIP Period	Total Project In
Source Fiscal Year Amount	Source Fiscal Year Amount	CIP & Beyond
TOTAL	TOTAL	\$135,467,325
		0

* This table includes estimates for the combined project, which involves a joint-use facility with Valencia College.

CIP-3

UCF Downtown Proposal for Florida Board of Governors

Appendix B

City of Orlando Letter & Documentation



CITY OF ORLANDO

OFFICE OF
BUDDY DYER
MAYOR

January 26, 2015

Dr. John Hitt
President
University of Central Florida
P.O. Box 160002
Orlando, FL 32816-0002

Dear Dr. Hitt,

The City of Orlando is pleased to commit to assist in facilitating the expansion of the University of Central Florida in Downtown Orlando within the Creative Village area. Given the long-term economic benefits of a major investment in education within the Downtown core, and contingent upon approval for the Downtown expansion from the State of Florida Board of Governors, the City is prepared to affirm its role as a contributor of property toward this effort.

The City will stand behind its obligation to transfer title of the UCF Center for Emerging Media facility, located at 500 W. Livingston Street, to the University of Central Florida Foundation, Inc. The facility is valued at approximately \$22.55 million. Our commitment to this action was memorialized in the Expo Centre Lease Agreement dated October 12, 2004 (attached). The City is prepared to execute this transaction at any time that UCF is ready to move forward, subject to all customary requirements of a land closing.

In addition to previous commitments, the City will pursue all necessary modifications to the Creative Village Master Development Agreement and Purchase Option Agreement in order to provide the 15+/- acres of educational lands, valued at \$20-22 million, within the Creative Village development to UCF at a zero-dollar land cost. These lands, generally located south of realigned W. Livingston Street, east of N. Parramore Avenue, and north of the Florida Central Railroad tracks, are shown and described in the PD zoning ordinance in Exhibits E and F (attached). Modifications to these agreements will require City Council approval, and if the City is successful in modifying the agreements, as part of the ultimate transfer of the educational lands to UCF, the deed will include a reverter clause, consistent with the language on the same matter contained within the Expo Centre Lease Agreement, which will require the property transferred to be used for educational purposes or title to the property will revert to the City.

We look forward to working with you throughout this exciting endeavor.

Sincerely,

Mayor Buddy Dyer

EXHIBIT E: LAND USE PLAN

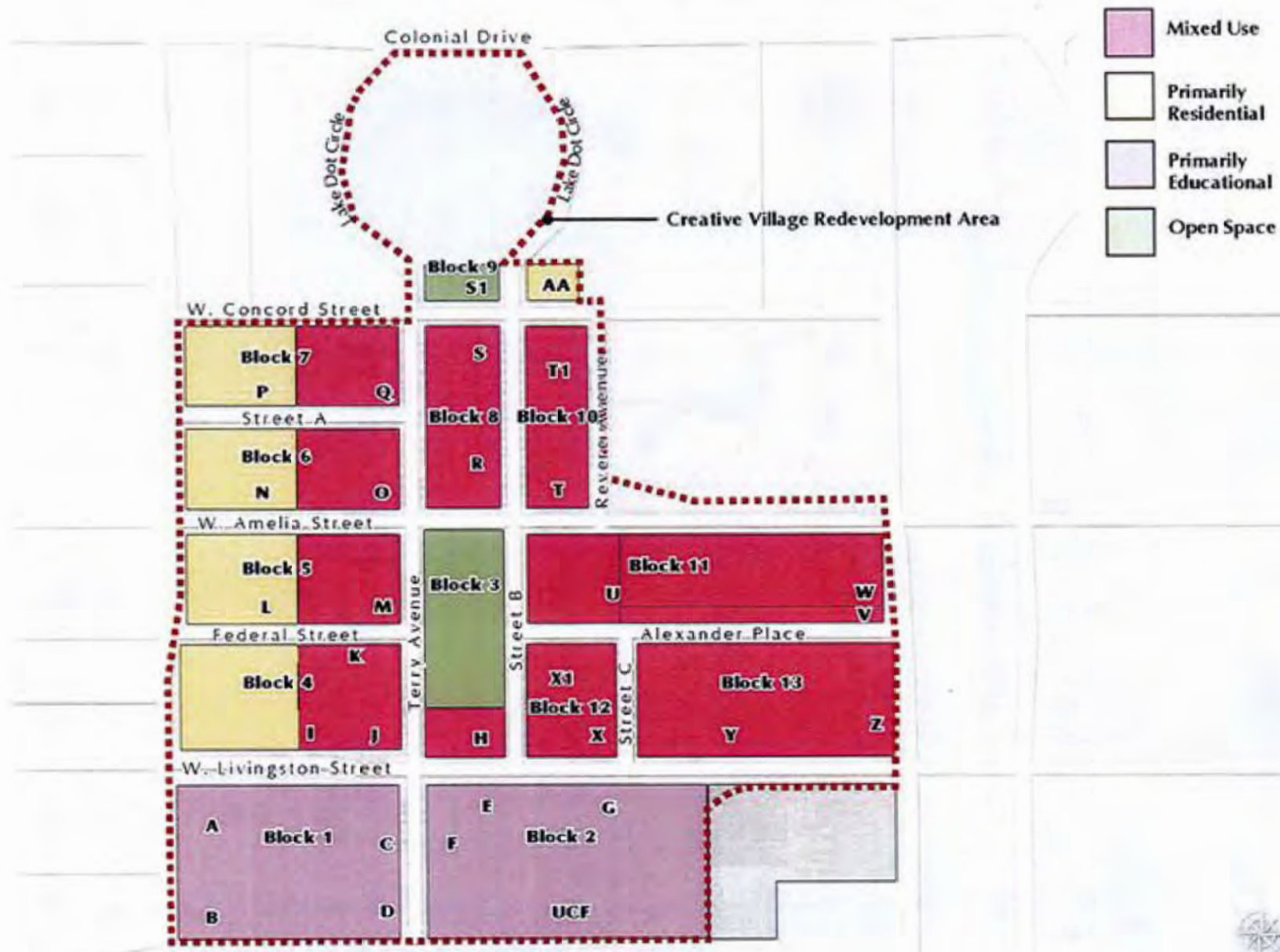


EXHIBIT F: LAND USE CHART

	BLOCK 1	BLOCK 1	BLOCK 1	BLOCK 1	BLOCK 2	BLOCK 2	BLOCK 2	BLOCK 2	BLOCK 3	BLOCK 3
Planned Acres per block	5.22				7.24				2.83	
Parcels	A	B	C	D	E	F	G	UCF	H	PARK
Maximum building height	75	75	150	150	200	200	200	200	200	75
Underlying Zoning	AC-2	AC-2	AC-2	AC-2	AC-2	AC-2	AC-2	AC-2	AC-2	P
Permitted Uses:										
Education	P	P	P	P	P	P	P	P	P	
Office	P	P	P	P	P	P	P	P	P	
Retail/Commercial					P	P	P	P	P	
Residential	P	P	P	P	P	P	P	P	P	
Hotel										
Park/Open Space	P	P	P	P	P	P	P	P	P	P
Support Facilities	P	P	P	P	P	P	P	P	P	P
Footnotes	2, 7	1, 7	1, 7	1, 7, 10				9	9	4

	BLOCK 4	BLOCK 4	BLOCK 4	BLOCK 5	BLOCK 5	BLOCK 6	BLOCK 6	BLOCK 7	BLOCK 7	BLOCK 8	BLOCK 8
Planned Acres per block	3.61			3.08		2.8		2.79		2.64	
Parcels	I	J	K	L	M	N	O	P	Q	R	S
Maximum building height	75-150	200	75 - 200	75-100	200	75-100	200	75-100	200	300	200
Underlying Zoning	MXD-2	AC-2	MXD-2	MXD-2	AC-2	MXD-2	AC-2	MXD-2	AC-2	AC-2	AC-2
Permitted Uses:											
Education		P			P		P		P	P	P
Office		P			P		P		P	P	P
Retail/Commercial		P			P		P		P	P	P
Residential	P	P	P	P	P	P	P	P	P	P	P
Hotel										P	P
Park/Open Space	P	P	P	P	P	P	P	P	P	P	P
Support Facilities	P	P	P	P	P	P	P	P	P	P	P
Footnotes	3, 5, 6		3, 5, 6	3, 5, 6		3, 5		3, 5			

	BLOCK 9	BLOCK 10	BLOCK 10	BLOCK 11	BLOCK 11	BLOCK 11	BLOCK 12	BLOCK 12	BLOCK 13	BLOCK 13	BLOCK 14
Planned Acres per block	0.52	1.58		5.03			1.54		4.78		0.34
Parcels	S1	T	T1	U	V	W	X	X1	Y	Z	AA
Maximum building height	75	225	200	225	200	200	400	400	400	400	75
Underlying Zoning	P	AC-2	AC-2	AC-2	AC-2	AC-2	AC-2	AC-2	AC-2	AC-2	MXD-2
Permitted Uses:											
Education		P	P	P	P	P	P	P	P	P	
Office		P	P	P	P	P	P	P	P	P	
Retail/Commercial		P	P	P	P	P	P	P	P	P	
Residential		P	P	P	P	P	P	P	P	P	P
Hotel		P	P	P	P	P	P	P	P	P	
Park/Open Space	P	P	P	P	P	P	P	P	P	P	P
Support Facilities	P	P	P	P	P	P	P	P	P	P	P
Footnotes	1								8		5

1 Ancillary retail/commercial space allowed

2 Existing Recreation Center shall remain unless an alternate facility is available.

3 The height limit shall be 75 feet facing Parramore Ave for a distance of 150 feet from the block face, and shall transition up to a maximum of 200 feet facing Terry Ave.

4 Lot H faces three Primary Streets and a park. The site plan and building elevations shall treat all four sides of the building as primary facades.

5 Up to 0.35 FAR total non-residential uses are allowed as a secondary use. This includes education, office, and/or ground floor retail/commercial.

6 Existing Tennis Courts shall remain unless an alternate facility is available.

7 At the time the first building on Block 1 is proposed for development, a Master Plan for the entire Block 1 shall be submitted and reviewed to ensure that all uses on Block 1 continue to function adequately.

8 Existing Bob Carr Performing Arts Center shall remain until Stage II of the new Dr. Phillips Center for the Performing Arts is operational.

9 Suitable alternative parking shall be made available to UCF within the CV site, as redevelopment of the surface parking area leased to UCF proceeds.

10 Existing Nap Ford School shall remain unless an alternate facility is available.

EXPO CENTRE LEASE AGREEMENT

THIS LEASE AGREEMENT is made and entered into this 12th day of October, 2004, by and between the **City of Orlando, Florida**, a municipal corporation organized and existing under the laws of the state of Florida (hereinafter referred to as the "CITY"), the **University of Central Florida**, on behalf of its Board of Trustees, for the benefit of the UCF School of Film & Digital Media and the UCF Florida Interactive Entertainment Academy (hereinafter referred to as "UCF"), the **University of Central Florida Foundation, Incorporated**, a Florida not for profit and 501 ©(3) corporation, (hereinafter referred to as the "Foundation"), and the **Community Redevelopment Agency of the City of Orlando**, a special taxing district organized under the laws of the State of Florida (hereinafter referred to as "CRA").

WHEREAS, the City-owned and operated Expo Centre in downtown Orlando is an underutilized facility that has been operating at a deficit and is in need of renovation and redevelopment; and

WHEREAS, UCF is seeking a downtown location for its School of Film & Digital Media (SFDM) and the Florida Interactive Entertainment Academy (FIEA), the SFDM and FIEA being hereinafter sometimes collectively referred to as the "Schools"; and

WHEREAS, the City, in an effort to develop and facilitate the presence of UCF's educational facilities and the digital media and interactive entertainment industries in downtown Orlando, desires to lease the Expo Centre to UCF for the operation of the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs; and

WHEREAS, UCF desires to lease and redevelop the Expo Centre for the purpose of locating and operating the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs therein pursuant to the terms of this Lease Agreement; and

WHEREAS, the CRA was created as a public body corporate and agency of the City of Orlando for the purpose of, among others, carrying out the community redevelopment purposes of Ch. 163, Part III, Florida Statutes; and

WHEREAS, pursuant to the Downtown Community Redevelopment Area Plan (Downtown Outlook) the operation of the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs at the Expo Centre will help to achieve the CRA's goals of redeveloping the Expo Centre with multiple uses, including educational facilities; and

City Council Meeting: 10-11-04
Item: 71 Documentary: 041011701

WHEREAS, CRA has agreed to provide certain funds to UCF in order to fund a portion of the cost for the redevelopment of the Expo Centre; and

WHEREAS, the operation of the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs at the Expo Centre will increase the academic and collegiate presence in downtown Orlando and assist in the growth of the high wage digital media industry in Orlando; and

WHEREAS, the creation of a digital media technology cluster and university presence in downtown Orlando are critical factors in the revitalization of downtown Orlando; and

WHEREAS, the location of UCF in downtown Orlando will provide significant economic benefits to the City and its residents, and will serve as a catalyst for economic development in downtown Orlando; and

WHEREAS, City's and CRA's participation in the lease and redevelopment of the Expo Centre to provide educational facilities related to the high-tech digital media and interactive entertainment industries serves a valid public purpose; and

WHEREAS, the parties desire to memorialize their understanding regarding the lease and renovation of the Expo Centre.

NOW THEREFORE, in consideration of the mutual promises and covenants contained herein and given one party to the other, the receipt and sufficiency of which is hereby acknowledged, the parties agree as follows:

1. Recitals. The above recitals are true and correct and are incorporated herein, by reference.

2. Leased Premises. The City does hereby lease to UCF, and UCF does hereby let as tenant from the City, the real property and improvements located at 500 West Livingston Street, Orlando, Florida, as more particularly shown in Exhibit "A", attached hereto and incorporated herein, by reference (the "Leased Premises"). The Leased Premises consist of the approximately 112,770 square foot, 3-story building commonly known as the Expo Centre (the "Building"), which shall be leased to UCF in phases according to the following schedule (the "Lease Schedule"):

A. Commencing on October 12, 2004 and continuing until the expiration or earlier termination of the Lease, the Leased Premises shall consist of the entire 2nd and 3rd Floors of the Building, including all bathrooms and common areas located thereon, and the administrative offices on the 1st floor;

B. Commencing on February 1, 2005 and continuing until the expiration or earlier termination of the Lease, Hall # 400 and 500 on the 1st floor shall be added as part of the Leased Premises;

C. Commencing on August 1, 2005 and continuing until the expiration or earlier termination of the Lease, Hall # 600 and 700 on the first floor shall be added as part of the Leased Premises; and

D. Commencing on March 1, 2007 and continuing until the expiration or earlier termination of the Lease, Hall # 200 and 300 on the first floor shall be added as part of the Leased Premises so that as of March 1, 2007 the Leased Premises shall include the entire Building.

The City and UCF may mutually agree in writing to modify the Lease Schedule. UCF shall only have the lease and use of those portions of the building that are part of the Leased Premises according to the Lease Schedule. In addition, UCF shall have the use of all elevators, stairways, hallways, bathrooms, walkways and other common areas (the "Common Areas") necessary for the operation, use and maintenance of the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs provided that such use of the Common Areas does not interfere with the Expo Events described below. The previously scheduled events identified in Exhibit B attached hereto and incorporated herein, by reference (the "Expo Events") shall be held as scheduled in those portions of the Building identified in Exhibit B, and the Expo Events shall be allowed the use of parking and Common Areas necessary for the proper functioning of the Expo Events. UCF shall take all reasonably appropriate steps to insure that the construction of the Renovations and UCF's use of the Leased Premises does not interfere with the Expo Events.

3. Term of Lease. The term of the Lease shall be forty (40) years (the "Term") beginning on October 12, 2004 (the "Lease Commencement Date") and ending on October 11, 2044 (the "Expiration Date"), unless such Lease is extended or terminated as provided herein.

4. Renewal of Lease. Provided that UCF is not in breach or default of the Lease, the term of the lease may be renewed for two (2) additional, ten (10) year terms upon the mutual, written agreement of the parties.

5. Use of Leased Premises. UCF shall use, lease and renovate the Leased Premises solely for the operation and maintenance of the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs and the administrative offices associated therewith.

A. Attendance Goals. The Schools and, when necessary to achieve the Attendance Goals, other UCF instructional programs shall make best effort to comply with the Attendance Goals contained in Exhibit C attached hereto and incorporated herein, by reference (the "Attendance Goals"), and UCF shall submit to the CITY an annual accounting or statement relating to the operation of the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs at the Leased

Premises during the previous year which demonstrates UCF's compliance thereof. It is acknowledged that the Attendance Goals contained in Exhibit C require that additional space be made available for the FIEA no later than the beginning of year 4 of the lease in order to allow for the expansion of instructional activities required to serve all undergraduate students enrolled in SFDM. Without additional space it may be necessary to limit undergraduate enrollment to upper division; i.e., years 3 and 4, students. In order to properly serve lower-division; i.e., years 1 and 2 undergraduate students it will be necessary to provide adequate student support services and co-curricular activities on-site. Otherwise, it may be necessary to limit undergraduate enrollment to upper division courses. Until SFDM student enrollment meets the Attendance Goals described in Exhibit C, it may be necessary to conduct other UCF instructional activities in the Building.

B. UCF Programs/Activities. UCF shall strive to provide the following programs and activities:

1. To the extent resources allow, UCF will encourage its SFDM to work with the Downtown Development Board in sponsoring and hosting an annual Downtown Film Festival reflective of the SFDM's program.
2. The SFDM will look for opportunities to provide educational outreach to member schools of the Consortium of Downtown Orlando Schools.
3. The SFDM will make a good faith effort to provide educational outreach/career development to underserved populations.
4. To the extent space and resources allow, the SFDM will continue to operate a Downtown Media Arts Center/Screening room within the Downtown Community Redevelopment Area for as long as the SFDM is located within the Building.
5. UCF will recognize the City and CRA partnership in a permanent way at the Leased Premises, visible to visitors and the general public.
6. If a film auditorium is created through future renovations of the Building, then UCF will provide such auditorium for use by the Orlando International Fringe Festival at no charge on an annual basis. The Orlando International Fringe Festival shall be responsible for the operation, maintenance, and repair costs associated with its use of the auditorium and for any repair costs associated with damage to the Building attributable to the Orlando International Fringe Festival.

6. Parking. The City will provide UCF with a total of 300 parking spaces in the Centroplex Parking Lot #1 pursuant to the following schedule:

- A. Commencing November 1, 2004.....75 parking spaces
- B. Commencing January 1, 2005.....100 parking spaces

- C. Commencing April 1, 2005.....200 parking spaces
- D. Commencing August 1, 2005.....300 parking spaces

The City and UCF shall cooperate and make every reasonable effort to accommodate each party's respective needs for parking, including the execution of a parking agreement which sets forth the rights, duties and responsibilities of the parties with respect to UCF's use of the parking spaces. If UCF's use of the above parking spaces, or any portion thereof, would interfere with the City providing parking for an Expo Event or event at the TD Waterhouse Center, the City may relocate up to one-half of the parking spaces to another City parking facility in close proximity to the Expo Centre. The parking spaces referenced above shall be provided for UCF's use until such time as the City and UCF mutually agree on a long-term parking plan for the Leased Premises.

7. Rent. UCF shall pay rent in the amount of one dollar (\$1.00) per year payable annually on the Lease Commencement Date and each anniversary thereof.

8. Building Renovation.

A. Renovations. UCF shall improve the Leased Premises by renovating the Building pursuant to the Scope of Work attached hereto and incorporated herein, by reference, as Exhibit D (the "Renovations"). Construction of the Renovations shall commence within ten (10) days of the Lease Commencement Date. If construction of the Renovations has not commenced within such ten (10) day period, then the City may continue to hold events within any portion of the Building, including the Leased Premises, until such time as construction has commenced. UCF shall use its best efforts to construct and install the Renovations on or before July 31, 2005 (Construction and Fixture Period), but in any event, the Renovations must be complete and a Certificate of Occupancy for the Building issued no later than one (1) year from the Lease Commencement Date. UCF shall be responsible for securing all local, state, and federal permits required for the Renovations. UCF shall furnish the CITY with two (2) sets of As-Built Drawings of the Renovations within thirty (30) days of final completion. In addition to the Renovations, UCF may make additional renovations and improvements to the Building at its sole cost and expense pursuant to plans and specifications approved in advance by the City in accordance with subsection B below.

B. Design. UCF shall procure the services of Florida licensed professional architects, landscape architects, surveyors, engineers, and other needed professionals (the "Consultants") to design the Renovations. The design shall be in accordance with the City Code and requirements of any other governmental agencies having jurisdiction. The design plans and specifications (the "Plans") for all aspects of the Renovations shall be subject to the review and approval of the City not to be unreasonably withheld, conditioned or delayed. UCF shall provide the City with Plans in paper and electronic formats at 30%, 60%, 90% and 100% completion for review and approval by the City and CRA. The requirements of this paragraph are in addition to the other design

approvals required by the City Code. No change shall be made to City approved Plans without the prior written approval of the City.

C. Construction. UCF shall procure a Florida licensed general contractor (hereinafter referred to as "Contractor") reasonably acceptable to the City who shall perform the construction of the Renovations. The construction shall be performed in accordance with the City-approved Plans and in accordance with all applicable federal, state and local laws, ordinances, rules and regulations.

D. Change Orders.

1. Unforeseen Conditions. During the course of construction of the Renovations, if the City, CRA or UCF, through itself or its Contractor or Consultants, observe, or otherwise become aware of, any utility conflicts, unforeseen site conditions or other similar events not resulting from negligent or wrongful acts or omissions of the Contractor, Consultants or any entities for which such Contractor or Consultants may be responsible, each party shall immediately notify the other party of such conflicts, conditions or events. The City and UCF agree that time is of the essence in making any decisions, interpretations and/or changes with respect to design, materials and other matters pertinent to the work covered by the construction contract so as to not materially delay the work of the Contractor. If the City determines that a change is necessary to the construction contract in order to complete the Renovations, the City shall provide such proposed change to UCF for review and approval, which approval shall not be unreasonably withheld, conditioned or delayed. Upon approval of such change by UCF, UCF shall process a change order with the Contractor. In the event that UCF determines a change is necessary to the construction contract in order to complete the Renovations, UCF shall provide to the City a copy of the proposed change order for review and approval by the City which approval shall not be unreasonably withheld, conditioned or delayed. UCF shall issue a change order to the Contractor for any change requested by either party which are approved by both parties. Each party shall notify the other party within seven (7) days of receipt of the proposed change order of its approval or rejection, or of any modifications to the change order. If the parties reach an impasse over any change order, the objection shall be heard by a committee composed of the Public Works Director, a UCF representative, and a third member selected by the other two, which committee shall make the final determination as to whether the change can be implemented. Such committee shall make a good faith effort to resolve any such issues as expeditiously as possible and any such issues shall be resolved within three (3) days from the time the committee first considers it, unless a majority of the committee agrees otherwise. UCF and the CRA shall be jointly responsible for the payment of all approved change orders, regardless of whether the City or UCF initiated the request, such cost to be shared pro-rata based upon their respective financial contributions toward the Renovations pursuant to Exhibit D; provided, however, that neither the City nor CRA shall be responsible for the payment of any change order relating to tenant improvements, which cost shall be the sole responsibility of UCF.

2. UCF-Initiated Change Orders. During the course of construction of the Renovations if UCF requests a change order other than those change orders described in subsection 1 above which modifies the Plans approved by the City pursuant to subsection 8.B above, then UCF shall provide to the City a copy of the proposed change order for review and approval by the City which approval shall not be unreasonably withheld, conditioned or delayed. UCF shall issue a change order to the Contractor for any such change that is approved by both parties. UCF shall not issue any change order to the Contractor that has not been approved by both parties. UCF shall be responsible for the payment of all approved change orders requested by UCF pursuant to this subsection.

3. City-Initiated Change Orders. During the course of construction of the Renovations if the City requests a change order other than those change orders described in subsection 1 above which modifies the Plans approved by the City pursuant to subsection 8.B above, then the City shall provide to UCF a copy of the proposed change order for review and approval by UCF which approval shall not be unreasonably withheld, conditioned or delayed. UCF shall issue a change order to the Contractor for any such change that is approved by both parties. UCF shall not issue any change order to the Contractor that has not been approved by both parties. The City shall be responsible for the payment of all approved change orders requested by the City pursuant to this subsection.

E. Funding of Renovations.

1. By CRA. The estimated cost of the Renovations is \$6,333,171.00 as detailed in the Scope of Work (Exhibit D). The CRA agrees to pay UCF Four Million Three Hundred Eighty Four Thousand Six Hundred and Three Dollars (\$4,384,603.00; the "Redevelopment Funds") towards the cost of constructing the Renovations payable as provided below, which amount includes the CRA's funding of a portion of the design cost of the Renovations pursuant to the Funding Agreement for Professional Design Services Related to the Orlando Expo Centre Conversion effective September 29, 2004 between the CRA, UCF and the Foundation. The CRA shall disburse payments to UCF only after receipt of invoices and certification from UCF that the work for which payment is sought has been satisfactorily completed. UCF shall submit to the City's Public Works Director or his designee a single invoice each month, in a format mutually agreeable to the parties, incorporating the costs for construction of the Renovations incurred during the previous month. Such invoice shall be accompanied by copies of the invoices submitted to UCF by the Contractor which encompass UCF's invoice, and which clearly distinguish between costs of the Renovations and the costs of other improvements to the Leased Premises not included within the Scope of Work (Exhibit D). Each UCF invoice shall clearly document the work for which payment is sought. To receive payment, the construction must be performed in accordance with the City-approved Plans. Disbursement of the Redevelopment Funds will be made to UCF only after the City's approval of submitted invoices and verification of work completed in accordance with this Agreement. UCF shall provide to the City partial releases of lien from the Contractor, subcontractors, and suppliers for the portion of the work for which payment

is sought and UCF's performance of its obligations must be in compliance with the terms of this Agreement.

The CRA is providing the Redevelopment Funds to UCF for the express purpose of facilitating the redevelopment of the Expo Centre for the operation of the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs, and the CRA's payment of such funds is contingent upon UCF's operation of the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs in substantial compliance with the Attendance Goals in Exhibit C, substantial compliance being defined as compliance with no less than 75 % of the Attendance Goals. If UCF fails to operate the Schools and, when necessary to achieve the Attendance Goals, other UCF instructional programs, in substantial compliance with the Attendance Goals for a period of two (2) consecutive years, then, the City and CRA may immediately terminate the Lease, and UCF shall be required to reimburse the CRA, pursuant to the following repayment schedule, a prorated portion of \$1,169,846.00, which amount represents the portion of the Reimbursement Funds paid by the CRA to UCF for the tenant improvements directly benefiting the Schools:

(a) If UCF fails to operate the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs in substantial compliance with the Attendance Goals during the first five (5) years of the Term, then UCF shall reimburse the CRA an amount equal to 80% of the Reimbursement Funds;

(b) If UCF fails to operate the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs in substantial compliance with the Attendance Goals during years 5 through 10 of the Term, then UCF shall reimburse the CRA an amount equal to 60% of the Reimbursement Funds;

(c) If UCF fails to operate the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs in substantial compliance with the Attendance Goals during years 10 through 15 of the Term, then UCF shall reimburse the CRA an amount equal to 40% of the Reimbursement Funds;

(d) If UCF fails to operate the Schools and, when necessary to achieve Attendance Goals, other UCF instructional programs in substantial compliance with the Attendance Goals during years 15 through 20 of the Term, then UCF shall reimburse the CRA an amount equal to 20% of the Reimbursement Funds;

(e) After year 20 of the Term UCF shall have no further obligation to reimburse the CRA for any portion of the Reimbursement Funds.

2. **By UCF.** UCF shall pay One Million Nine Hundred Forty Eight Thousand Five Hundred and Sixty-Eight Dollars (\$1,948,568.00) toward the costs of the Renovations.

3. **By City.** The City shall pay for the cost of permit and impact fees relating to the construction of the Renovations by means of credits, waivers, and/or direct payments.

F. **Retention.** UCF agrees that the CRA shall retain ten percent (10%) of each monthly invoice submitted for payment pursuant to subsection E above (the "Retention"). The Retention shall be withheld until the following conditions have been met:

- (i) final completion and acceptance of the Renovations by the City;
- (ii) City's receipt of the one-year warranty from the contractor;
- (iii) Releases of liens from the Contractor, subcontractors and suppliers;
- (iv) Receipt by the City of As-built drawings of the Renovations;
- (v) Issuance of a Certificate of Occupancy for the renovated Expo Centre;
and
- (vi) UCF's full compliance with all the terms and conditions contained in this Agreement relating to the design and construction of the Renovations.

G. **Access and Inspections.** In addition to personnel of the City's Permitting and Code Enforcement Division and Public Works Department, the City and CRA may have inspectors on-site observing the performance of the construction. They shall have complete access to the construction site at all times. Any construction work discovered or observed to be defective by either the City, CRA, UCF or the Contractor, as applicable, which is defective or otherwise non-conforming to the requirements of the City-approved Plans shall be promptly removed by UCF, through the Contractor, and replaced with conforming work. City and CRA personnel shall not, however, during such visits to the site or as a result of such observations of the construction work, supervise, direct or have control over the construction work, nor shall they have authority or responsibility for the means, methods, techniques, sequences or procedures of construction, or for safety measures and programs incident to the construction.

H. **Copies.** UCF shall provide copies and/or make available at City Hall for inspection, as required by the City, Plans, schedules, correspondence, change orders, reports, field transmittals, job logs, shop drawings, samples, testing data and reports and any other design or construction documents requested by the City.

I. **Insurance.** UCF shall require the Contractor to provide and maintain the following insurance with minimum coverage as stated during the term of construction and including the one year warranty period:

- a. General Liability \$2,000,000

- b. Automobile Liability \$ 500,000
- c. Worker's Compensation STATUTORY LIMIT

UCF shall require the Consultants who design the Renovations to provide and maintain professional liability insurance in the minimum amount of \$1,000,000 during the term of design and construction including the one-year warranty period. UCF shall require the Contractor to include the City and CRA as an additional insured on the general liability and automobile liability insurance and to provide a waiver of subrogation in favor of the City on the worker's compensation insurance. The City and CRA shall be listed as a certificate holder and the insurance certificates shall provide that the insurance coverage shall not be cancelled without at least 30 days prior written notice having been given to the City and CRA.

J. Payment and Performance Bonds. Prior to beginning construction of the renovations, UCF shall require the Contractor to obtain Performance and Payment Bonds with the minimum penal amount of each bond equal to the construction cost of the Renovations work on bond forms reasonably acceptable to the City. The surety must be authorized to issue surety bonds in Florida and must be listed in the current United States Department of the Treasury's "Companies Holding Certificates of Authority as Acceptable Sureties on Federal Bonds and as Acceptable Reinsuring Companies" as published in the Federal Register. The City and UCF shall be listed as co-obligees on each bond. Since the Renovations are to be constructed upon public property, construction liens cannot be placed or filed upon the Leased Premises, and, if a claim of lien is filed, UCF shall take all actions necessary to remove the lien. The City shall not accept the Renovations, nor shall final payment by the CRA hereunder be made, until all such liens are removed.

K. Final Inspection. Upon completion of the construction of the Renovations, UCF shall conduct a final inspection with the Executive Director of the CRA and the Public Works Director of the City, or their respective designees. If the City and UCF both believe that all construction work is completed in conformance with the City-approved Plans, UCF shall submit a final completion certification to the City, accompanied by complete as-built drawings acceptable to the City Surveyor, a one year warranty from the Contractor on the labor and materials commencing upon the date of final completion and acceptance by City, and waivers and lien releases from OHA, the Contractor, subcontractors, and suppliers.

L. Warranty. UCF shall require the Contractor to provide a standard one-year warranty for the Renovations.

M. No Waiver of Regulatory Authority. UCF acknowledges that the City is the entity responsible for issuing building permits and certain other types of permits and performing inspections which will be required in connection with the construction of the Renovations, and further acknowledges that nothing in this Agreement constitutes or is intended to operate as a waiver of such regulatory authority.

N. Books and Records. UCF shall keep complete books and records, including, but not limited to all invoices, receipts, statements of costs and records of payment and other supporting records relating to the renovation of the Building in auditable form in accordance with generally accepted accounting principles for no less than five (5) years after the date payment of all cost by the CRA to UCF have been made as provide herein. The City and CRA shall have the right, at their own expense, to conduct an audit of the foregoing records during normal business hours at the office at UCF where the records are stored and maintained. If, as a result of any such audit, it is established that the CRA has overpaid or paid for items outside the Scope of Work, UCF shall forthwith refund the amount owing the CRA, with interest thereon at a rate of eight percent (8%) per annum from the date such amount was overpaid.

9. Transfer of Title to the Leased Premises to Foundation/Option to Purchase.

A. Transfer of Title to the Leased Premises to Foundation. Provided that UCF complies with all terms and conditions of this Lease Agreement, including but not limited to, the completion and City approval of the Renovations, and the operation of the Schools within the Leased Premises in substantial compliance with the Attendance Goals, the City shall transfer fee simple title to the Leased Premises to the Foundation after the Schools are operating at full capacity, but no earlier than March 1, 2007. The City shall transfer title via a Special Warranty Deed recorded in the public records of Orange County, Florida. Such deed shall contain a reverter clause that requires that the property transferred be used for educational purposes or title to the property reverts to the City. At such time as title to the Leased Premises is transferred to the Foundation, this Lease Agreement shall automatically terminate and the parties shall be released of their obligations hereunder.

B. Option to Purchase. At any time prior to the City's transfer of title to the Leased Premises to the Foundation as provided in subsection A above, the Foundation shall have the option to purchase the Leased Premises from the City at a price mutually agreed to by the parties, and the Foundation may exercise such option by giving written notice of such exercise to the City (the "Notice of Exercise"). The City shall transfer title via a Special Warranty Deed recorded in the public records of Orange County, Florida. Such deed shall contain a reverter clause that requires that the property transferred be used for educational purposes or title to the property reverts to the City. At such time as title to the Leased Premises is transferred to the Foundation, this Lease Agreement shall automatically terminate and the parties shall be released of their obligations hereunder. Notwithstanding the foregoing sentence, UCF and the Foundation acknowledge the City's intent to lease Hall #200 and 300 to Expo Hotel Associates, Ltd., its successors or assigns, or other third party until such time as Hall #200 and #300 become part of the Leased Premises on March 1, 2007 pursuant to the Lease Schedule. Therefore, if the Foundation purchases the Leased Premises prior to March 1, 2007, then such purchase shall be subject to any then existing lease, license or similar agreement for the use of Hall #200 and 300. The term of any such lease, license, etc. shall expire on February 28,

2007, and the Foundation and UCF shall honor such lease, license, etc. up to such termination date. This provision shall survive the termination of this Lease Agreement.

10. Personal Property, Furniture and Equipment. In addition to the Renovations, UCF shall also furnish and install, at its sole cost and expense, any personal property, furniture and equipment reasonably necessary for the operation of the Schools (the "PPF & E"). UCF shall keep the PPF & E in good condition and repair, normal wear and tear excepted. The PPF & E shall remain the property of UCF during the term of the Lease. If the Lease expires or is terminated prior to UCF taking title to the Leased Premises as provided in section 9 above, UCF shall remove the PPF & E from the Leased Premises and shall repair any damage to the Leased Premises resulting from such removal. Any PPF & E not removed within thirty (30) days after UCF's receipt of a written request from the City to remove such PPF & E, shall be considered abandoned and automatically become the property of the CITY.

11. Repairs and Maintenance.

A. By City. For the period of time from the Lease Commencement Date to the earlier of March 1, 2007 or the Foundation's ownership of the Leased Premises, (the "City Maintenance Period"), the CITY, at its sole cost and expense, shall be responsible for the repair and maintenance of (i) the exterior walls, roof, and foundation, of the Building; and (ii) those portions of the Building not part of the Leased Premises according to the Lease Schedule. All items that the City is required to maintain and repair shall be maintained and repaired in a good, safe and sanitary condition during the City Maintenance Period, normal wear and tear excepted.

B. By UCF. During the City Maintenance Period, UCF, at its sole cost and expense, shall be responsible for the cost of repair and maintenance of the interior of the Leased Premises. At the end of the City Maintenance Period any and all repairs and maintenance of the interior and exterior of the Leased Premises shall be performed by UCF at its sole cost and expense. . All items that UCF is required to maintain and repair shall be maintained and repaired in a good, safe and sanitary condition throughout the term of the Lease, normal wear and tear excepted.

C. Common Area Maintenance (CAM) Expenses. During the City Maintenance Period, the City shall maintain and repair the Common Areas, plumbing, HVAC, electrical, doors, windows, plate glass, carpet, fixtures, fire extinguishers, sprinkler systems, exterior grounds and landscaping, and exterior and Common Area lighting. In addition, the City will provide or arrange for refuse collection, security, janitorial service to the Common Areas, utilities to the Common Areas, and pest control (except within UCF's food service areas). UCF shall reimburse the City a percentage of the cost of the services enumerated in this subsection based upon the ratio of the square footage of the Leased Premises compared to the gross leaseable area of the Building. To the extent that UCF receives Plant, Operations and Maintenance funds from the legislature for the Leased Premises, such funds shall be the first source of payment for the items described herein.

D. City Inspection. During the Lease term, the City shall be entitled to inspect the Leased Premises and Renovations twice per year and provide UCF with a written list of items requiring repair by UCF. UCF shall have thirty (30) days from its receipt of the list to repair all items on the list, unless the nature of such repair is such that it cannot be accomplished within 30 days, in which case UCF shall be allowed a reasonable period of time to make such repairs, provided UCF promptly and diligently pursues such repairs. The failure of UCF to repair the items within such time period shall be a breach of this Lease. The failure of the City to provide a list of repairs to UCF shall not relieve UCF of its maintenance and repair obligations.

12. Utilities. UCF shall be responsible for the cost of utilities for the Leased Premises. The cost of utilities for the Common Areas shall be jointly paid by the City and UCF as CAM expenses pursuant to section 11.C above.

13. Janitorial Service. UCF, at its sole cost and expense, shall provide janitorial service to the Leased Premises. During the City Maintenance Period the City shall provide janitorial service to the Common Areas, the cost of which shall be jointly paid by the City and UCF as CAM expenses pursuant to section 11.C above.

14. Pest Control. If UCF establishes food service at the Leased Premises, UCF, at its sole expense, shall engage exterminators to control vermin and pests on a monthly basis in all areas where food is prepared, dispensed or stored and in all areas where trash is collected and deliveries are made.

15. Grease Traps and Recycling. If UCF establishes food service at the Leased Premises, UCF shall comply with the CITY's Oil and Grease Management Program per section 30.15 of the Orlando City Code (Code). UCF shall be responsible for the professional removal of grease to avoid spillage and for grease recycling of shortening. Grease Traps shall be provided and pumped in compliance with section 30.15 of the Code.

16. Signage. UCF may install appropriate signage to identify the Schools. All signage is subject to the sign regulations of the CITY and the Downtown Development Board (DDB) (if applicable). Since the Leased Premises is public property owned by the City, political campaign signs are prohibited on the Leased Premises pursuant to section 64.252.

17. Exclusive Use. UCF shall be entitled to exclusive possession and enjoyment of the Leased Premises, subject to the terms described herein.

18. Living Wage. During construction of the Renovations, UCF shall pay to all of its employees, Contractors and Consultants providing construction-related services to the Renovations, a living wage for the time spent providing such services (this provision does not include general administrative personnel). "Living wage" means compensation for employment of not less than \$8.50 per hour for straight time, exclusive of FICA,

unemployment taxes, and workers compensation insurance and employee benefits. Necessary payroll documentation shall be provided to confirm compliance with this provision or UCF shall allow the City to audit (at their place of business) its payroll records to determine if compliance has been achieved.

19. MBE/WBE Participation. To the extent allowed by Florida law, UCF shall use its best efforts to encourage its Contractor and Consultants to meet the City's minimum goals for participation of City-certified minority business enterprises ("MBEs") and City-certified women business enterprises ("WBEs") in the design and construction of the Renovations in accordance with Articles II and III of Chapter 57 of the Orlando City Code. The City encourages UCF and its Contractor and Consultants to exceed the minimum MBE/WBE goals referenced above, and the City will assist in such effort to exceed the goals. UCF shall require its Contractor and Consultants to submit quarterly reports in a format acceptable to the City and the MBE/WBE Department, documenting MBE/WBE firms used, their scopes of work, dollar value of contracts, work performed to date, and dollar amounts paid to date. The initial report shall be submitted to the City's MBE Director within forty-five (45) days of the Effective Date.

At the City's sole risk and expense, a City MBE/WBE Compliance Officer may visit the job site and may interview firms and employees in order to observe and document participation by MBE/WBE firms and minority and women employees.

20. Termination. This Lease Agreement may be terminated:

A. By UCF if the City fails to perform any of its obligations under this Lease, and does not remedy the failure within thirty (30) calendar days after receipt by the City of written demand from the UCF to do so;

B. By the City or CRA if UCF fails to perform any of its obligations under this Lease, and does not remedy the failure within thirty (30) calendar days after receipt by UCF of written demand from the City to do so;

If the Lease expires or is terminated prior to the City's transfer of fee simple title to UCF as provided in section 9 above, then UCF shall peacefully deliver up to the City possession of the Leased Premises together with the Building and other improvements thereon, in good condition and state of repair, reasonable wear and tear excepted, which Building and other improvements shall become the property of the City.

21. Indemnification.

A. **UCF's Indemnification of City.** To the extent provided by Florida law, UCF hereby agrees to indemnify, defend and hold harmless without limit the City, its' officers, agents, employees, and elected and appointed officials, from and against any and all liability, claims, demands, damages, fines, fees, expenses, penalties, suits, proceedings, actions and cost of actions, including reasonable attorney's fees before and at trial and on appeal, of any kind and nature arising or growing out of or in any way

connected with UCF's use of the Leased Premises, operation of the Schools, construction of the Renovations, or performance of this Lease, caused by, resulting from or arising out of any act or omission of UCF, its agents, or employees.

B. City's Indemnification of UCF. To the extent provided by Florida law, the City hereby agrees to indemnify, defend and hold harmless UCF, its' officers, agents, and employees, from and against any and all liability, claims, demands, damages, fines, fees, expenses, penalties, suits, proceedings, actions and cost of actions, including reasonable attorney's fees before and at trial and on appeal, of any kind and nature arising or growing out of or in any way connected with the City's failure to comply with its obligations under this Lease caused by, resulting from or arising out of any act or omission of City.

22. Insurance

A. UCF, at its own expense, shall keep in force and at all times maintain State Self Insurance as provided by law and shall provide City with a statement of insurance evidencing such self insurance.

B. During the City Maintenance Period, the City shall provide property/casualty insurance for the full value of the Building through its self-insurance program and shall provide UCF with a statement of insurance evidencing such insurance.

23. Compliance With Laws

A. UCF shall comply with all applicable present and future federal, state, and local laws, ordinances, rules, and regulations relating to the its use and maintenance of the Leased Premises, the operation of the Schools, and the design and construction of the Renovations pursuant to this Lease, including, but not limited to, the Florida Building Code (FBC), and the Americans With Disabilities Act (ADA). The payment of any penalties or fines arising out of or in any way connected with the violation of, or non-compliance with, the foregoing shall be UCF's responsibility.

B. The City shall comply with all applicable laws, rules and regulations imposed upon it as the owner of the Leased Premises.

C. UCF shall obtain all certificates, permits, and other approvals that may be required by any federal, state, or local authority for the operation of the Schools and the construction of the Renovations. The payment of any penalties or fines arising out of or in any way connected with the violation of, or non-compliance with, the foregoing shall be UCF's responsibility.

24. Taxes and Assessments. The payment of all applicable real estate and personal property taxes relating to the portion of the Building that are part of the Leased Premises according to the Lease Schedule, including any taxes on the Leasehold, improvements and PPF&E, shall be the sole responsibility of UCF, subject to any

exemptions or immunity from the payment of such taxes under Florida Law. The City shall be responsible for the payment of the annual City Stormwater Utility Fee imposed upon the Leased Premises during the City Maintenance Period.

25. Damage or Destruction of Leased Premises. If the Leased Premises or any portion thereof are destroyed or damaged the City shall immediately take such action as is necessary to assure that the Leased Premises (or any portion thereof) do not constitute a nuisance or otherwise present a health or safety hazard. If the destruction or damage is such that it materially hinders effective use of the Leased Premises as a School, then UCF may elect to either (1) require the City to repair or reconstruct the Leased Premises using the insurance proceeds of the City's self-insurance if the damage is a covered loss, or (2) repair or reconstruct the Leased Premises using the insurance proceeds of UCF's self-insurance or at UCF's sole cost and expense if the damage is not covered by the City's self-insurance, or (2) terminate this Lease by giving thirty (30) days written notice to the City.

In the event that UCF elects to terminate the Lease, then UCF shall promptly remove the PPF&E from the Leased Premises and vacate the Leased Premises. If UCF chooses terminate the lease, then the CITY, as the named insured, shall retain any insurance proceeds payable as a result of such damage or destruction under policies required by section 20 of this Lease. After the first twenty (20) year term, the City shall have no obligation to reconstruct or repair damage to the Leased Premises

26. Condemnation.

A. Total Condemnation. If all of the Leased Premises, and the improvements located thereon, are taken by the exercise of the power of eminent domain, this Lease shall terminate as of the date the condemnor takes possession, and all payments due pursuant to the provision of this Lease shall be prorated accordingly. The entire compensation award attributable to the Leased Premises taken shall belong to the Landlord. UCF shall have the right to claim and recover from the condemning authority, such compensation as may be separately awarded or recoverable by UCF in UCF's own right on account of any and all damage to UCF's business by reason of any condemnation and for or on account of any cost or loss to which UCF might be put in removing or relocating UCF's business, PPF & E.

B. Partial Condemnation. If more than twenty-five percent (25%) of the Leased Premises at the time, are taken by the exercise of the power of eminent domain (herein referred to as "**Partial Condemnation**"), UCF shall have the right to terminate this Lease if the remaining portion of the Leased Premises not condemned (including the improvements located thereon) are such that their continued use for the purpose for which the same were being used immediately prior to such taking is reasonably impractical or economically imprudent. The option to terminate herein granted shall be exercised in writing by UCF within sixty (60) days after UCF shall have received written notice of the date of the taking of possession by the applicable condemning authority. Termination shall be effective on the date of the taking. Upon termination, all payments due pursuant to the provisions of this Lease shall be prorated accordingly. The entire

compensation award attributable to the Leased Premises taken shall belong to the Landlord. UCF shall have the right to claim and recover from the condemning authority, such compensation as may be separately awarded or recoverable by UCF in UCF's own right on account of any and all damage to UCF's business by reason of any condemnation and for or on account of any cost or loss to which UCF might be put in removing or relocating UCF's business, PPF & E.

C. Cooperation in Making Claims. The City and UCF shall, in connection with any eminent domain proceedings, cooperate in making all claims for damages and bringing suit or action.

27. Advertising and Promotion. UCF and City shall not use the other's name or logo in advertising or promoting the Schools without the other's prior, written consent

28. Mortgage By UCF.

A. Mortgage. UCF may, provided that UCF is not then in default hereunder, execute a leasehold mortgage upon UCF's interest in the Leased Premises pursuant to this Lease through an institutional lender (Lender) as security for the payment of a note, and any renewal or extensions thereof, or substitution of lenders or refinancing, to be executed by UCF upon the following terms and conditions:

(i) the CITY shall not be obligated for the payment of any such loan or any part thereof.

(ii) the note and mortgage shall provide that in the event of any default as to the terms and provisions of the note and mortgage which would permit the Lender to accelerate the loan balance, the Lender shall be obligated to give the CITY written notice of such default at least ten (10) days prior to any action to foreclose against the mortgage.

(iii) the proceeds of the loan shall be used solely to pay for development and construction costs, loan expenses and other related costs with respect to the Renovations or other improvements to be made upon the Leased Premises.

B. Notice and Right to Cure. The City shall give simultaneous written notice to Lender of any default by UCF under this Lease and shall give the Lender the same period of time to cure the default as is granted to UCF under the Lease. All notices to Lender shall be sent in the same manner as required by section 31 below to such address as the Lender may designate in writing to the City. If the Lender forecloses its mortgage and acquires UCF interest in the Leased Premises, then the Lender shall become "UCF" under the Lease. Nothing contained herein shall obligate the Lender to cure any default of UCF.

29. Estoppel Certificate. Either party shall at any time and from time to time upon not less than ten (10) days prior request by the other party deliver to the requesting party a statement in writing certifying whether (a) the Lease is in full force or has been

36. No Partnership or Joint Venture. Nothing contained in this Agreement shall constitute or be construed to be or create a partnership or joint venture between the CITY and UCF.

37. Non-Waiver; Remedies Cumulative. Failure of either party to complain of any act or omission on the part of the other party, no matter how long the same may continue, shall not be deemed to be a waiver by said party of any of its rights hereunder. No waiver by either party of any breach of any provision of this Lease shall be deemed a waiver of a breach of any other provision of this Lease or a consent to any subsequent breach of the same or any other provision. If any action by either party shall require the consent or approval of the other party, the other party's consent to or approval of such action on any one occasion shall not be deemed a consent to or approval of said action on any subsequent occasion or consent to or approval of any other action on the same or any subsequent occasion. Any and all rights and remedies which either party may have under this Lease or by operation of law, either at law or in equity upon any breach, shall be distinct, separate and cumulative and shall not be deemed inconsistent with each other; and no one of them, whether exercised by said party or not, shall be deemed to be in exclusion of any other, and any two or more or all of such rights and remedies may be exercised at the same time.

38. Construction of Language. The language in all parts of this Lease shall in all cases be construed as a whole according to its fair meaning. Each party has participated extensively in the negotiations concerning and drafting of this Lease, and each has been represented by legal counsel.

39. Business Day. Should any due date hereunder fall on a Saturday, Sunday or legal holiday, then such due date shall be the first business day following such Saturday, Sunday or legal holiday.

40. Commission. The City, CRA, and UCF represent and warrant to each other that neither party has engaged, employed nor dealt with any broker in connection with this Lease.

41. Miscellaneous.

A. The CITY and UCF represent that each, respectively, has full right, power, and authority to execute this Lease.

B. This Lease constitutes the entire agreement and understanding of the parties and supersedes all offers, negotiations, and other agreements of any kind. There are no representations or understandings of any kind not set forth herein

C. This Lease shall be construed in accordance with the laws of the State of Florida. The location for the settlement of any disputes arising out of this Lease shall be Orange County, Florida.

D. If any term of this Lease is found to be void or invalid, such invalidity shall not effect the remaining terms of this Lease, which shall continue in full force and effect.

E. This Lease may be amended or modified at any time during the term of the Lease by the mutual, written agreement of the parties.

F. Time is of the essence with respect to all provisions of this Lease, including the performance of all obligations of the parties provided for herein.

This Lease has been executed by the parties as of the date set forth above.

SIGNATURES BEGIN ON NEXT PAGE

CITY OF ORLANDO, FLORIDA

By: [Signature]
Mayor Pro Tem

Attest:
By: [Signature]
Alana C. Brenner, City Clerk

APPROVED AS TO FORM AND LEGALITY
for the use and reliance of the
City of Orlando, Florida, only.

October 15, 2004.
[Signature]
Assistant City Attorney

COMMUNITY REDEVELOPMENT
AGENCY

By: [Signature]
Buddy Dyer, Chairman

Attest:
By: [Signature]
William F. Billingsley, III, Executive Director

SIGNATURES CONTINUED ON NEXT PAGE

UNIVERSITY OF CENTRAL FLORIDA

By: [Signature]
Dr. Terry L. Hickey
Provost

ATTEST:

By: [Signature]
Dr. Kathryn L. Seidel
Dean, College of Arts and Sciences

Legal Content Approved

[Signature], 10/11/04

UNIVERSITY OF CENTRAL FLORIDA
FOUNDATION, INCORPORATED, as fiscal agent

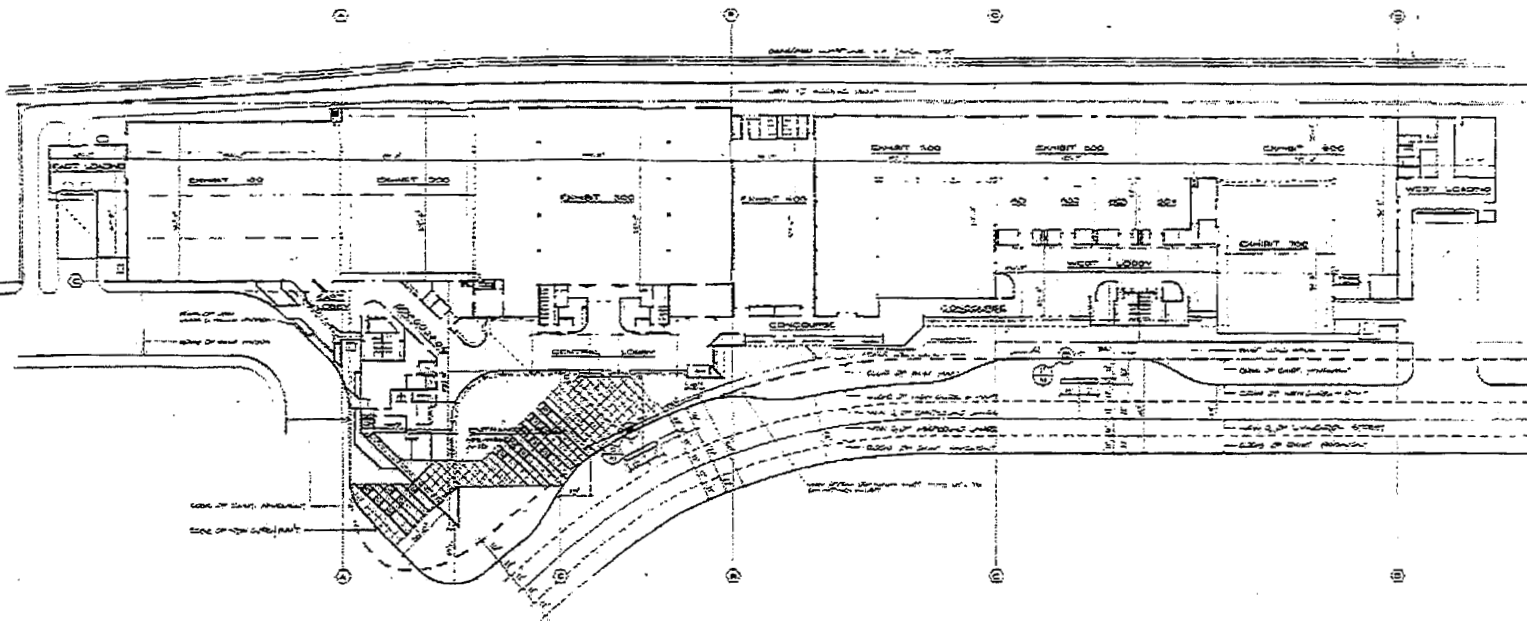
By: [Signature]
Name: ROBERT J. HAMES, JR.
Title: C. F. O.

ATTEST:

By: [Signature]
Name: Margaret Jarrell-Cole
Title: Legal Counsel

EXHIBIT A
LEASED PREMISES

Exhibit A



MASTER FLOOR PLAN

1/15/1960

Jul 29 04 03:52p

CNS Dean's Office

(4071823-0591

P. 4

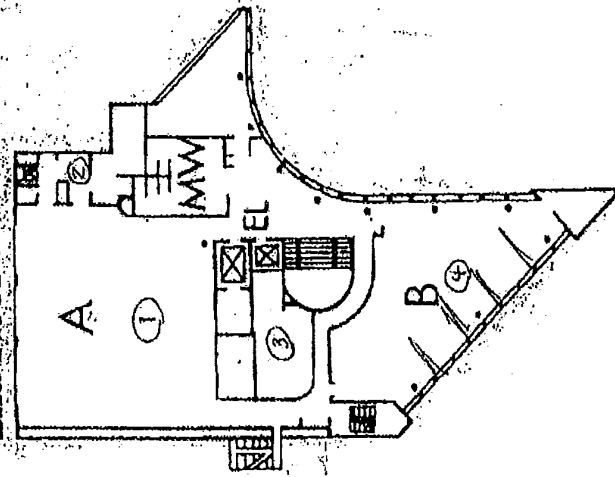
3

Exhibit A
PHASE I (continued) TIME ASAP

COMS SPACE

RESEARCH OFFICES

2nd Floor



- 1-COMS research lab
(see page 4 for layout)
2. Tech Support
(demo kitchen facilities,
distribute power, networking
telephones)
3. Tech Staff - 3 stations
(demo temporary wall)
4. Faculty offices - create
as many as possible using
approximately 140 sq. ft for
size with glass exposure as
much as possible - floor to
ceiling for privacy/security

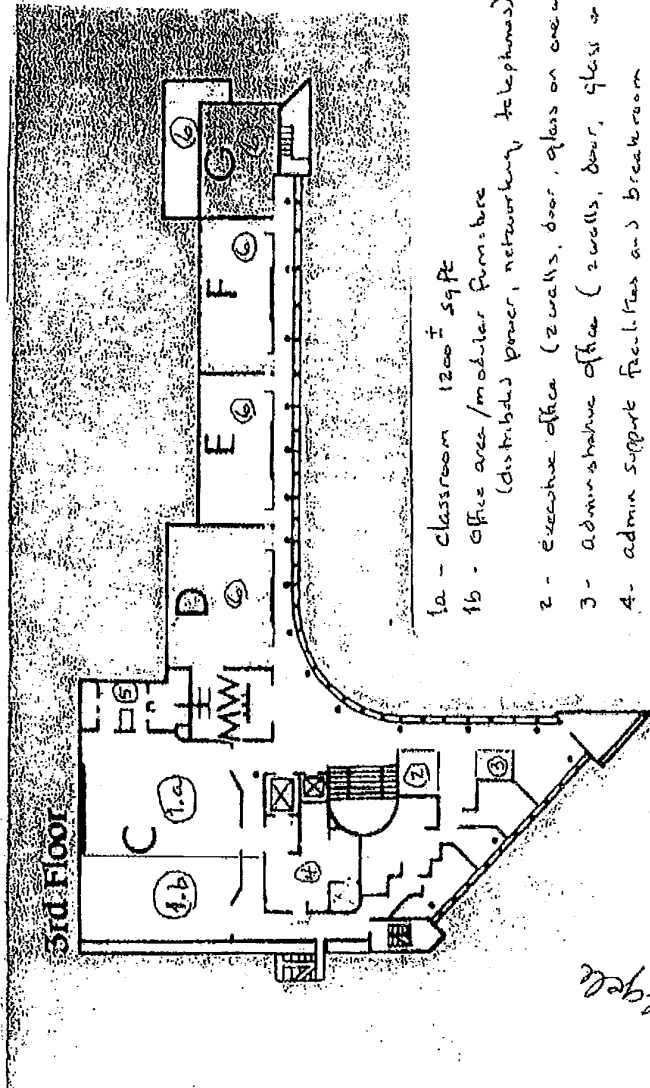
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p.3

Exhibit A
 PHASE I: TIME ASAP
 SFOM SPACE



57 people
 for
 local

UCF Downtown Proposal for Florida Board of Governors

Appendix C

Valencia College Letter of Support

VALENCIA COLLEGE

January 27, 2015

John Hitt, Ph.D.
President
University of Central Florida
4000 Central Florida Boulevard
Orlando, FL 32816

Dear John:

I would like to provide a brief update on Valencia's planning for the partnership campus in downtown Orlando.

First, we are delighted to be partnered with you in this important work and especially take to heart the responsibility to bring services to residents already in and near the proposed site.

We are planning with your team to provide the bulk of the lower division and general education coursework and the services that wrap around them, although we recognize there may be baccalaureate programs where it will be appropriate for UCF to offer a course in the major even at the sophomore level. Together, we will build advising, registration, and other "intake" services that will present a single system interface to the students.

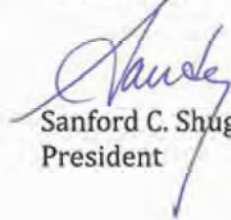
Signature programs in planning for relocation to the downtown site include computer graphics and interactive design and the Walt Disney World Center for Hospitality and Culinary arts, comprising a suite of majors related to hospitality management and, obviously, high level culinary training. Slightly more than 2,000 students are currently enrolled in these programs. Additionally, while not relocating them, we plan to expand programming in arts and entertainment to the site, including film technology, music recording technology, etc.

Our short- and long-term programmatic plans for the downtown site do not duplicate academic programs planned to be offered by UCF. We will continue our longstanding commitment to offer complementary programs that complete high-demand academic and workforce pathways in Central Florida and to extend residents a broader on ramp to high education.

All of these decisions have been vetted with Valencia's Board of Trustees, and the college already has approval for a downtown campus from the State Board of Education going back many years – the authority under which our Downtown Center operated on the corner of Orange Avenue and Church Street.

Please know that Valencia will continue to work vigorously in partnership with the university to fulfill the vision of this important investment in the future of Orlando.

Yours truly,

A handwritten signature in blue ink, appearing to read "Shugart", is written over the printed name and title.

Sanford C. Shugart, Ph.D.
President

COLLEGES & CAMPUS NEWS

UCF's Top Stories of 2014

BY GENE KRUCKEMYER '73 | DECEMBER 23, 2014



UCF's Cyber Defense Team at the Raytheon National Collegiate Cyber Defense Competition.

From announcing a new downtown campus, to pursuing a smart-sensors research center, to winning a major bowl game and whipping up an engineering miracle for a 6-year-old boy born without one of his arms, UCF has been in the headlines all year.

Here's a look at 10 of the year's top stories for the nation's second-largest university:

Downtown campus

President John C. Hitt announced in September that UCF and Valencia College will build a joint downtown campus for 10,000 to 13,000 students. The university is seeking state funding and working with the City of Orlando and other partners to develop the campus on 68 acres adjacent to Interstate 4 and the Parramore Community. No decisions have been made about which programs would move downtown to complement the community and provide opportunities for students. One new academic program to be developed will be for students with disabilities to allow them to attend classes and participate fully in college life. <https://www.ucf.edu/news/game-changer-ucf-pursue-expansion-downtown-orlando/>

A new arm

A group of students led by engineering doctoral student Albert Manero used their free time to design and build an arm for Alex Pring, 6, of Groveland, who was born with one arm. The team uploaded the design, which cost under \$350 to make on a 3-D printer, to the Internet so anyone can download the blueprints and help others. <https://www.ucf.edu/news/fulfilling-6-year-olds-dream-ucf-students-design-build-arm/>

Cyber defense

UCF's Cyber Defense Team won the Raytheon National Collegiate Cyber Defense Competition in April. The challenge, sponsored in part by the U.S. Department of Homeland Security, included teams from the Air Force Academy, University of California and Rochester Institute of Technology. The national champs met Vice President Joe Biden at the White House as part of their victory trip. <https://www.ucf.edu/news/cyber-defense-team-takes-first-nation-victory-photo-displayed-times-square/>

Top inventor

Optics researcher S.T. Wu was inaugurated into the Florida Inventors Hall of Fame for his work advancing liquid-crystal displays. He holds more than 80 patents on devices used in computer monitors, smart phones and TV screens. The hall's six inaugural inductees included Thomas Edison, air conditioning pioneer John Gorrie and Gatorade inventor Robert Cade.

<https://www.ucf.edu/news/ucf-inventor-lcd-technologies-named-new-florida-inventors-hall-fame/>

New hires

UCF has started a hiring drive to add 200 faculty members by the end of next year. One hundred of the hires will fill new positions; the others will fill vacancies. The hires are being made in every college, with emphasis in STEM and programs that are in high student demand. <https://www.ucf.edu/news/presidents-faculty-welcome-salary-increases-new-hires/>

Top-notch students

More National Merit Scholars chose to attend UCF than another other Florida university this year. The university's overall enrollment of National Merit Scholars is 275 – 28 more than last year. Incoming freshmen also set UCF records, with average SAT scores of 1256 and an average GPA of 3.91. <https://www.ucf.edu/news/ucf-students-start-new-year/>

Winning student-athletes

Not only did the Knights football team win the 2014 Fiesta Bowl and back-to-back American Athletic Conference championships, the team's graduation rate ranks No. 3 among public universities in the nation. In all sports, UCF's student-athlete graduation rate is the nation's best among public schools. <https://www.ucf.edu/news/ncaa-graduation-rate-ucf-1-among-public-institutions/>

Low-income and first-generation students

UCF this year helped create the national University Innovation Alliance, a coalition to help low-income and first generation students attain an affordable college degree. Ten other universities joined the partnership, including Arizona State, Ohio State and Michigan State. The alliance received a \$5.7 million grant from the Ford, Gates, Kresge, Lumina, Markle and USA Funds foundations. <https://www.ucf.edu/news/ucf-ohio-state-texas-among-11-schools-developing-national-playbook-higher-ed/>

Metropolitan consortium

UCF, University of South Florida, and Florida International University – which together serve 63 percent of the state's population – formed the Florida Consortium of Metropolitan Research Universities to leverage resources. The group's goal is to work together to improve graduation rates and increase the number of graduates employed in the state. <https://www.ucf.edu/news/state-rewards-ucf-usf-fiu-collaboration-8-5-million-grants/>

Smart sensors

UCF joined with Osceola County, Florida High Tech Corridor Council, Orlando Economic Development Commission, and the State of Florida to develop a smart sensor research and manufacturing center. Analysts predict the industry could top \$1 trillion in the near future for the products that help computers run faster, improve air-travel safety, detect cancer sooner and provide other benefits. The center is expected to be open in 2017. <https://www.ucf.edu/news/new-smart-sensors-research-partnership-aims-boost-florida-growing-industry/>

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First-Generation Student Honors Her Parents' Dreams

August 13, 2019

PHOTOS: UCF Downtown Sneak Peek

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Limbitless Solutions Announces Multi-Year Partnership to Further Development of Prosthetic Arms

July 2, 2019

Limbitless Solutions, Mayo Clinic Launch Study for New Wheelchair Technology to Help ALS Patients

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Makers of League of Legends, Halo Video Games Create Arm Designs for Limbitless Solutions

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**Minutes
Board of Trustees Meeting
University of Central Florida
January 29, 2015**

Chair Olga Calvet called the meeting of the Board of Trustees to order at 1:00 p.m. in the Fairwinds Alumni Center on the UCF Orlando campus.

The following board members attended the meeting: Chair Olga Calvet, Weston Bayes, Clarence Brown, Richard Crotty, Robert Garvy, Ray Gilley, Marcos Marchena, Alex Martins, Reid Oetjen, and John Sprouls. Trustee Jim Atchison attended via teleconference call.

WELCOME

Calvet reminded the board that the meeting was covered by the Florida Sunshine Law and that the public and press were invited to attend.

She welcomed the board members and called on Rick Schell, Associate Corporate Secretary, to call the roll. Schell noted that a quorum was present.

Calvet welcomed public comment from William Shaffner, Director of Business Development & Government Relations at the Missouri Higher Education Loan Authority, and Christine Wydra, an alumna of UCF.

Calvet called for approval of the November 20, 2014, board meeting minutes, which were approved.

Calvet called on John C. Hitt for remarks and introductions.

REMARKS

President Trevor Colbourn

Hitt announced that UCF's second president, Trevor Colbourn, died earlier this month. Hitt stated that Dr. Colbourn was a trailblazer who left behind an enduring legacy of service to UCF and to Central Florida. Hitt extended condolences to Beryl, Dr. Colburn's wife of 66 years, and to his family. Hitt announced services were scheduled for Monday, February 2, 2015, at 2:30 p.m., at the All Saints Episcopal Church in Winter Park.

Carnegie Community Engagement Classification

Hitt announced that UCF has earned the 2015 Carnegie Community Engagement Classification, which is based upon the extent and depth of our engagement with local, national, and global communities.

UCF was the first university in the State University System to receive full classification in 2006, and it is one of six universities in the Florida system to be designated a “community-engaged institution” and one of only twenty-five public universities in the nation designated both a “very high research” university and “a community engaged institution” by the Carnegie Foundation. Hitt referred the board members to their FYI materials for a copy of the application for reclassification and suggested they share these examples with legislators, donors, and friends. Hitt reported that Beth Barnes, Vice President *Emerita* and Special Assistant to the President, chaired the team of faculty members and administrators who completed the Carnegie application. Hitt thanked Barnes and those team members who were present.

Hitt referred the board members to the Board of Governors’ 2013-14 System Accountability Report included in their meeting materials, and he asked that they review the report at their convenience.

INTRODUCTIONS

Hitt congratulated the following staff members.

A. Employee of the Month

The Employee of the Month for October was Michael McCombes, a computer specialist with Regional Campuses.

The Employee of the Month for November was Fran Ragsdale, a program assistant in the UCF Center for Success of Women Faculty.

The Employee of the Month for December was Coral Rojas, a program assistant for Academic Affairs.

REPORTS

Hitt announced that Trustee *Emerita* Dr. Phyllis Klock previously chaired the committee that prepared a report on the UCF Presidential Selection Plan, a policy which had been in place for several years. Calvet stated that the plan was acknowledged by the Association of Governing Boards as being a national model for such policies. Calvet called on Klock to provide her report.

Klock gave a report on the UCF Presidential Selection Plan Report and she reminded the board of the need to update it annually.

Dale Whittaker, Provost and Vice President, presented a report on UCF Downtown.

Schell noted that the proposal form for UCF Downtown requires support letters from the community and business interests. He welcomed the board to submit support letters to him by February 10, 2015.

CONSENT AGENDA

A motion was made to accept the consent agenda, and members of the board unanimously approved the following action.

- FF-1 2014-15 UCF Convocation Corporation Amended Budget—Approval of the amended 2014-15 operating budget for the UCF Convocation Corporation.

ADVANCEMENT COMMITTEE REPORT

Rich Crotty, Chair of the Advancement Committee, reported the highlights from the committee meeting held earlier in the day.

- Dan Holsenbeck, Vice President for University Relations, presented a summary of the Governor's current budget recommendations relative to higher education. Holsenbeck indicated that the Board of Governors was scheduled to meet on February 19, 2015, for a special session to discuss university requests, including the UCF Downtown proposal.
- Robert Holmes, Vice President for Alumni Relations and Development and Foundation CEO, gave a fundraising update and reported that the Foundation exceeded the December 31, 2014, campaign milestone, and he advised that UCF had secured an additional \$40 million in commitments for the first half of the fiscal year. Holmes announced that the Alumni Association hosted a "Share the Knight" event in Naples, where Hitt, members of the Alumni Board, Foundation Board, and staff engaged with UCF Alumni to discuss the university and ask for their support of UCF Downtown. Holmes reminded the committee of the March 20, 2015, joint workshop between the board of trustees and the Foundation board.
- Grant Heston, Vice President for Communications and Marketing, introduced Patrick Burt, Interim Associate Vice President for Marketing and Communications, who gave a presentation about including the name of the city of Orlando in the UCF branding and marketing campaigns.
- Heston reported that parking revenue collected from parking Garage H on UCF game days exceeded \$130,000 this past football season and \$400,000 total since the program started. These donations were contributed to the First Generation Scholarship Fund.

AUDIT, OPERATIONS REVIEW, COMPLIANCE, AND ETHICS COMMITTEE REPORT

Jim Atchison, Chair of the Audit, Operations Review, Compliance, and Ethics Committee, reported the highlights of the committee meeting held earlier in the day.

- Robert Taft, Chief Audit Executive, provided an update on completion of the Board of Governors' Performance-Based Funding Data Certification Report. He acknowledged Kathy Mitchell, Associate Director of University Audit, and Chaynae Price, Senior Auditor of University Audit, for spearheading the work of the audit report. He also acknowledged Paige Borden, Assistant Vice President for Institutional Knowledge Management, and her team for providing support in completing the audit.

- Taft gave updates on external audits and future audit plans.
- Rhonda L. Bishop, Chief Compliance and Ethics Officer, gave an update on the university's conflict of interest and outside activities disclosure process.
- She reported that on October 16-17, 2014, the U.S. Department of State visited UCF for inspection of its export control program. During the exit meeting, the Department of State noted that they would be using UCF's program as a model as they review other export control programs around the country.
- Bishop gave an update on the State University System Compliance Consortium program, which was started in 2013.
- Bishop provided an athletics compliance program update.

EDUCATIONAL PROGRAMS COMMITTEE REPORT

Robert Garvy, Chair of the Educational Programs Committee, reported the highlights from the committee meeting held earlier in the day.

- Dale Whittaker, Provost and Vice President for Academic Affairs, gave a presentation on a proposal to establish a New Type I Campus in downtown Orlando, and he recommended its approval.

Garvy presented the following item for board approval.

EP-1 Proposal to Establish a New Type I Campus—A motion was made and unanimously passed by the board approving the proposal to establish a New Type I Campus.

- Whittaker reviewed the success of the initiative to hire 100 new faculty members. To complement this initiative, the university has launched a national media campaign with the goals of recruiting faculty candidates and promoting the university.
- Paige Borden, Assistant Vice President for Institutional Knowledge Management, presented data about the percentage of undergraduate student credit hours taught by instructor type. She also provided data about the university's student to faculty ratio.

FINANCE AND FACILITIES COMMITTEE REPORT

Marcos Marchena, Chair of the Finance and Facilities Committee, reported highlights from the committee meeting held on December 3, 2014, and earlier in the day.

He noted the item approved in the consent agenda, and he presented the following item for board approval.

- FF-2 UCF Convocation Corporation Transfer of Funds to the Golden Knights Corporation—A motion was made and unanimously passed by the board approving the UCF Convocation Corporation transfer of funds to the Golden Knights Corporation.

- William F. Merck II, Vice President for Administration and Finance and Chief Financial Officer, reported on the UCF Convocation Corporation transfer of funds to the Golden Knights Corporation. He announced that the purpose of the transfer was to fund the construction of the East Side Club.

ANNOUNCEMENTS AND ADJOURNMENT

Chair Calvet announced the following upcoming meetings:

Board of Governors meetings	February 19, 2015 (Tallahassee Community College)
	March 18-19, 2015 (Florida A&M University)
UCF Foundation Retreat	March 20, 2015 (NorthView Student Housing)
Board of Trustees meeting	March 26, 2015 (FAIRWINDS Alumni Center)
AGB National Conference on Trusteeship	April 19-21, 2015 (Arizona Biltmore, Phoenix, AZ)

Calvet advised that the tour of the College of Engineering and Computer Science labs would immediately follow the meeting.

Calvet adjourned the board meeting at 1:57 p.m.

Respectfully submitted: _____ Date: _____

John C. Hitt
Corporate Secretary

Mayor Dyer working to get state funding for soccer stadium, UCF downtown campus

By News 13 Florida | Orange County

PUBLISHED February 17, 2015 @11:00 AM

SHARE

Orlando Mayor Buddy Dyer is headed to Tallahassee as part of the 2015 Florida Legislative session. Dyer is hoping to advance the City of Orlando's priorities, including securing state funding for the new MLS soccer stadium and funding for [UCF's downtown campus](#).

Leaders said they need \$30 million in order to complete the stadium project as intended.

The Mayor's Office says that if Dyer and his team don't secure the funding for the stadium that they're seeking, the project may have to be scaled back.

Last year, professional sports organizations in Florida submitted proposals asking for taxpayer money. They had to show the economic impact their project would bring to the region, citing facets from job creation to utilization of local companies for construction.

The NFL's Jacksonville Jaguars and Miami Dolphins and the Daytona International Speedway all asked for expansion money. [Orlando City Soccer](#) was the only new franchise to request funding.

When economists ranked their proposals, Orlando City Soccer came in first among the applicants.

“We have done economic studies that show for every dollar that the state government is going to invest, there will be a dollar and a half return from activities associated with the stadium,” said Dyer of the project. “The city, the team itself and the counties are funding partners.”

Dyer told News 13 that he's confident that they will secure the necessary funding to complete the stadium.

“We have gone through the process that they set up last year. We were ranked number one among the applicants, so we feel like we’ve touched every base, and that we ought to be in good shape with the legislative budget committee.”

Orlando's Mayor is also lobbying for the new UCF and Valencia College shared campus in downtown Orlando. Project leaders are considering the [Creative Village](#) area of Downtown, situated on the former Amway Arena site; 68 acres were freed up when the Orlando Magic moved its arena.

The proposed campus is estimated to cost just over \$200 million, and would be funded over multiple years.

While Mayor Dyer is focused on getting the money for these major projects this week, it will be up to the legislature to decide if they’ll grant the money in the upcoming session.

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Education

UCF may have tough time getting state funds for downtown Orlando campus



UCF wants to open its downtown Orlando campus in 2017.

By Matthew Richardson – Staff writer, Orlando Business Journal
Dec 11, 2014, 7:08am EST

IN THIS ARTICLE

Construction
Topic

The University of Central Florida wants \$57.8 million in state funding to kick-start its 600,000-square-foot campus in downtown Orlando, but it may have a tough time getting the

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to the state Legislature in spring. But because there is less cash this time designated by the state to pay for school construction and the fact that UCF's downtown campus is viewed as an economic development project rather than a traditional learning facility, the project is being pushed down the long list of campus construction projects, the Orlando Sentinel reports.

UCF, which [announced earlier this year that it will officially become part of downtown Orlando's tech hub in the making](#), Creative Village, has said it would cost \$200 million to [complete its downtown Orlando campus by 2017](#). The campus would bring 10,000 students to the downtown area.

For more on this story, [check out the Orlando Sentinel](#).

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2015 Veto List

General Revenue				
Line #	Title	(GR)	Trust	Total
20	SANTA FE COLLEGE Blount Center Expansion Project	-	2,000,000	2,000,000
20	TALLAHASSEE COMMUNITY COLLEGE Wakulla Environmental Institute - Land	-	1,230,000	1,230,000
20	HILLSBOROUGH COMMUNITY COLLEGE South Shore Campus	-	3,000,000	3,000,000
21	Florida International University Strategic Land Acquisition	-	5,000,000	5,000,000
21	Florida State University - Medical School - Medical Education Facility to Train Physicians for Rural and Underserved Areas	-	3,000,000	3,000,000
21	University of Central Florida - Downtown Presence - Building A	-	15,000,000	15,000,000
21	University of Florida - Norman Hall Remodeling	-	8,000,000	8,000,000
21	System - FIO Replacement Vessel (R/V Bellows)	-	6,000,000	6,000,000
21	Florida International University - Mold Remediation - Biscayne Bay	3,000,000	-	3,000,000
22	Jackson (1st of 3 years)	-	8,841,768	8,841,768
63 A	Barry University-BS Nursing and MSW Social Work	73,520	-	73,520
63 A	FIT Space Research Institute	2,500,000	-	2,500,000
64	Jacksonville University	2,000,000	-	2,000,000
64	University of Miami Cuban American Studies	250,000	-	250,000
64	University of Miami Cuban American Studies - Elderly Cubans	200,000	-	200,000
65 A	Special Categories - Grants And Aids - Nova Southeastern University - Health Programs	4,234,749	-	4,234,749
65 C	Special Categories - Grants And Aids - Academic Program Contracts	500,000	-	500,000
81	Little Havana Activities and Nutrition Child Care Center	100,000	-	100,000
81	Duval Guiding Stars Pilot Program	500,000	-	500,000
81	Language Development and Literacy Intervention Program	-	3,500,000	3,500,000
89 A	Grants And Aids To Local Governments And Nonstate Entities - Fixed Capital Outlay - Facility Repairs Maintenance And Construction	135,000	-	135,000
104	Teach for America	1,500,000	-	1,500,000
104	Principal Autonomy	400,000	-	400,000
106	All Pro Dad/Family First	400,000	-	400,000
106	Alternative Foreign Language Curriculum Pilot Project	100,000	-	100,000
106	CAPE Act Financial Literacy Pilot Program - Broward County	30,000	-	30,000
106	Citrus County Marine Science Station	125,000	-	125,000
106	City Year of Florida	1,000,000	-	1,000,000
106	Communities in Schools	152,000	-	152,000
106	Coral Gables Environmental Sustainability Design Education Program	100,000	-	100,000
106	CPR in Schools	200,000	-	200,000
106	Florida Children's Initiative	500,000	-	500,000
106	Hillsborough School District Metropolitan Partnership	500,000	-	500,000
106	Holocaust Documentation and Education Center	50,000	-	50,000
106	I am a Leader Foundation	250,000	-	250,000
106	Junior Achievement	500,000	-	500,000
106	Nature's Academy	25,000	-	25,000
106	Neighborhood Initiative Summer Job Program	100,000	-	100,000
106	Okaloosa County - Science and Technology Education Middle School	250,000	-	250,000
106	Pine Ridge High School Advanced Manufacturing Program	284,000	-	284,000
106	Pinellas Education Foundation - Career Path Planning	500,000	-	500,000
106	Pioneer Settlement	100,000	-	100,000
106	5000 Role Model Excellence Program	100,000	-	100,000
106	Seminole County Public Schools High-Tech Manufacturing Program	94,301	-	94,301
106	Strengthening Our Sons	25,000	-	25,000
106	Thumbelina Learning Center Afterschool Program	249,956	-	249,956
107	Nature's Paradise	140,000	-	140,000
107	Therapeutic Performing Arts Therapy	260,000	-	260,000
109 A	Educational Aerospace Partnership Center	1,000,000	-	1,000,000

2015 Veto List

General Revenue				
Line #	Title	(GR)	Trust	Total
109 A	Glades Career Readiness Roundtable/West Tech Construction Academy	500,000	-	500,000
109 A	Seminole County Public Schools High-Tech Manufacturing Program	1,000,000	-	1,000,000
109 A	Tampa Bay Region Aeronautics II	500,000	-	500,000
109 B	North Florida School of Special Education	2,000,000	-	2,000,000
109 B	Smith/Brown Community Center	100,000	-	100,000
109 B	Tallahassee Urban League - Taylor House Museum Project	150,000	-	150,000
120	Adults with Disabilities Pilot Program	43,000	-	43,000
130	Digital Classrooms Standards, Assessment, and Gap Analysis	3,000,000	-	3,000,000
146 A	Aid To Local Governments - Grants And Aids - Florida Postsecondary Comprehensive Transition Program	8,000,000	-	8,000,000
170	DentaQuest	59,125	150,539	209,664
170	MCNA Dental	53,494	136,201	189,695
182	Pediatric Alternative Treatment, Care, Housing and Evaluation Services	40,000	-	40,000
182	Medicaid Fraud Prevention - Miami-Dade County	-	250,000	250,000
211	Pediatric Physician Fee Increase	1,186,825	1,818,556	3,005,381
216	Rate Increase for Private Duty Nursing Services	701,182	1,034,890	1,736,072
224	Intermediate Care Facilities for Developmentally Disabled Rate Increase	1,550,354	2,375,586	3,925,940
242 A	FCO - Respiratory Therapy Capital Expenses	200,000	-	200,000
250	Our Pride Academy Child Training Program	500,000	-	500,000
250	Area Stage Company (ASC) Developmental Disabilities Theater Program for Children	150,000	-	150,000
250	JAFCO Children's Ability Center	500,000	-	500,000
250	Operation Grow - Seminole County Work Opportunity	323,060	-	323,060
250	Quest Kids	750,000	-	750,000
250	Sabrina Cohen Foundation - Accessible Beach Access	65,000	-	65,000
250	Special Olympics of Florida - Transportation Services	80,000	-	80,000
250	United Cerebral Palsy at Golden Glades	60,338	-	60,338
250	Angels Reach Foundation, Inc.	-	50,000	50,000
250	Ark of Nassau	-	90,000	90,000
250	Mailman Center for Development	-	150,000	150,000
250	Arc Jacksonville Village and the Villages at Noah's Landing	78,300	-	78,300
253 A	Grants And Aids To Local Governments And Nonstate Entities - Fixed Capital Outlay - The Arc Village Of Jacksonville	500,000	-	500,000
253 C	Palm Beach Habilitation Center - Roofing Repairs of Replacement	166,511	-	166,511
253 C	Palm Beach Habilitation Center - Repair or Replacement of Fire Safety and Potable Water System	482,600	-	482,600
312	Children's Network of Southwest Florida's Mentoring Children & Parents Program	250,000	-	250,000
312	Victory for Youth	250,000	-	250,000
312	Brevard C.A.R.E.S. Services to Youth At-Risk of Entering the Juvenile Justice System	1,300,000	-	1,300,000
312	Children of Inmates	-	350,000	350,000
336	Cost of Living Adjustment - Mental Health Contracted Agencies	1,500,000	-	1,500,000
363	Citrus Health Network for Safe Haven for Homeless Youth	100,000	-	100,000
363	Miami Dade Homeless Trust	189,794	-	189,794
365	Eckerd and Brevard C.A.R.E.S.	500,000	-	500,000
377 H	The Non-Violence Project USA	1,000,000	-	1,000,000
377 M	Key Clubhouse	30,571	-	30,571
377 M	Florida Certification Board	100,000	-	100,000
377 M	Manatee Glens Psychiatric Residency Program	300,000	-	300,000
377 M	Citrus Health Network Graduate Medical Education for Psychiatry	350,000	-	350,000
377 M	Vincent House	-	250,000	250,000

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General Revenue				
Line #	Title	(GR)	Trust	Total
377 M	Expand Forensic Community Residential Beds	-	496,400	496,400
377 M	Directions for Living	-	400,000	400,000
377 M	Nassau Alcohol Crime Drug Abatement Coalition (NACDAC)	-	50,000	50,000
377 M	Specialized Treatment, Education & Prevention Services, Inc.	935,871	-	935,871
377 M	Gracepoint Incompetent to Proceed	650,000	-	650,000
377 V	Grants And Aids To Local Governments And Nonstate Entities - Fixed Capital Outlay - Meridian Behavioral Healthcare	90,000	-	90,000
400	PACE Expansion - Pinellas	386,033	589,537	975,570
400 A	FCO - Violeta Duenas Senior Center Capital Outlay	500,000	-	500,000
400 A	FCO - Community Life Center Nassau County Council on Aging	-	250,000	250,000
400 A	FCO - Pasco Elderly Nutrition Kitchen	-	250,000	250,000
414	Lutheran Services Florida, Inc.	750,000	-	750,000
441	Banyan Community Health Center	200,000	-	200,000
441	Teen Xpress Program at the Howard Phillips Center for Children and Families	350,000	-	350,000
441	Keys Area Health Education Center-Monroe County School Health Initiative	100,000	-	100,000
441	Manatee ER Diversion	500,000	-	500,000
441	North Brevard Telemedicine Initiative	121,629	-	121,629
441	Suncoast Community Health Centers	500,000	-	500,000
441	The Villages Chronic Obstructive Pulmonary Disease (COPD) Project	400,000	-	400,000
441	Florida Association of Free and Charitable Clinics	9,500,000	-	9,500,000
442 A	Florida State University-Rural Primary Care Residency Program	3,000,000	-	3,000,000
448	Auditory-Oral Services for Children with Hearing Loss	400,000	-	400,000
448	Doctors Memorial Hospital-Bonifay	417,000	-	417,000
448	Florida Center for Nursing	250,000	-	250,000
448	Sant La Haitian Neighborhood Center	200,000	-	200,000
449	Nurse-Family Partnership Program in Miami-Dade	497,500	-	497,500
454	Sanford-Burnham Medical Research Institute	-	3,000,000	3,000,000
454	Torrey Pines Institute for Molecular Studies-Florida Drug Discovery Acceleration Program	2,500,000	-	2,500,000
454	Roskamp Institute for Oncology Drug Development	250,000	-	250,000
454	Scripps Research Institute	1,000,000	-	1,000,000
454	Vaccine and Gene Therapy Institute	2,500,000	-	2,500,000
461 A	Banyan Maternal and Child Health Center-FCO	200,000	-	200,000
461 A	Health Care Network of Southwest Florida-Naples Primary Care Clinic-FCO	500,000	-	500,000
465	North Broward Hospital District-HIV/AIDS Outpatient Program	350,000	-	350,000
497	South Florida Health Council	500,000	-	500,000
504	A Safe Haven for Newborns	300,000	-	300,000
513	Miami Project to Cure Paralysis	1,000,000	-	1,000,000
527	Statewide Marketing Campaign - Bright Expectations	250,000	-	250,000
527	All Children's Hospital-Neonatal Abstinence Syndrome	350,000	-	350,000
527	Guardian Hands	50,000	-	50,000
530	Easter Seals Volusia and Flagler Counties	100,000	-	100,000
720 A	Grants And Aids To Local Governments And Nonstate Entities - Fixed Capital Outlay	1,000,000	-	1,000,000
726	University of Florida Community Supervision Study	250,000	-	250,000
766	Second Chance Outreach Re-Entry and Education Development, Inc.	150,000	-	150,000
766	Lake County Re-Entry Center	228,000	-	228,000
766	Re-Entry Alliance Pensacola, Inc.	50,000	-	50,000
766	Mount Olive Development Corporation Re-Entry Program	200,000	-	200,000
766	WestCare Pinellas Prisoner Re-Entry Initiative	100,000	-	100,000
766	Gadsden County Jail Faith Behind Bars Re-Entry Program	200,000	-	200,000

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General Revenue				
Line #	Title	(GR)	Trust	Total
766	SOAR Outreach Program	97,000	-	97,000
766	Bridges to Success Ex-Offender Re-Entry Program	350,000	-	350,000
766 A	Special Categories - Contracted Services	400,000	-	400,000
771	The Bob Janes Triage Center & Low Demand Shelter	250,000	-	250,000
771	Northside Mental Health Center's Community Residential Program - Hillsborough	500,000	-	500,000
1153	Broward County Juvenile Assessment Center	500,000	-	500,000
1203	Helping Hands	125,000	-	125,000
1203	Crosswinds Youth Services	750,000	-	750,000
1203	Reichert House Youth Academy	200,000	-	200,000
1203	Miami-Dade Crime Prevention and Youth Crime Watch Program	100,000	-	100,000
1203	Corporation to Develop Communities (CDC) of Tampa Prevention Program	100,000	-	100,000
1203	Empowered Youth Job Development	100,000	-	100,000
1203	Family Impressions Foundation	200,000	-	200,000
1203	Florida Children's Initiative	300,000	-	300,000
1205	CINS/FINS - Facility Repair and Maintenance	1,000,000	-	1,000,000
1259	Violence Intervention Pro-Active Enforcement Response Team (VIPER)	500,000	-	500,000
1259	City of Fort Lauderdale Justice Program	250,000	-	250,000
1259	Martin County Hazardous Materials Response Team	43,000	-	43,000
1259	Florida International University Cybersecurity Network	200,000	-	200,000
1259	EI Portal Police Department	150,000	-	150,000
1259	Medley Police Department Safety Equipment Upgrades	150,000	-	150,000
1380	Hybrid Wetlands & Floating Aquatic Vegetative Tilling Operations & Maintenance	5,500,000	-	5,500,000
1380	Springs Protection BMPs	-	5,000,000	5,000,000
1380 A	Special Categories - Passive Dispersed Water Storage	-	4,500,000	4,500,000
1390 A	Fixed Capital Outlay - Maintenance, Repairs And Construction - Statewide	-	3,712,872	3,712,872
1470	Special Categories - Grants And Aids - Promotional Awards	250,000	300,000	550,000
1474 A	Fixed Capital Outlay - Florida Horse Park And Agricultural Center	2,000,000	-	2,000,000
1474 B	Arcadia Rodeo	250,000	-	250,000
1474 B	Sarasota County Agricultural Fair Association	500,000	-	500,000
1474 B	Timer Powers Park	100,000	-	100,000
1489 B	Fixed Capital Outlay - Construction - Additions Kissimmee Diagnostic Lab	-	1,162,232	1,162,232
1500	Laurel Wilt Avocado Tree Removal	150,000	-	150,000
1500	Florida Wildflower Foundation Pollination and Preservation Project	100,000	-	100,000
1502	Special Categories - Transfer To University Of Florida/Institute Of Food And Agricultural Sciences For Invasive Exotics Quarantine Facility	180,000	720,000	900,000
1503 B	Fixed Capital Outlay - Apiary Research And Extension Laboratory - Dms Mgd	2,528,842	-	2,528,842
1503 C	Grants And Aids To Local Governments And Nonstate Entities - Fixed Capital Outlay - Florida Southern College Greenhouse And Science Laboratories	643,650	-	643,650
1510 A	Special Categories - Grants And Aids - Ounce Of Prevention	150,000	-	150,000
1561	Gasparilla Island State Park	1,000,000	-	1,000,000
1568 A	Special Categories - Transfer To The University Of South Florida Sarasota-Manatee	-	850,000	850,000
1571 A	Grants And Aids To Local Governments And Nonstate Entities - Fixed Capital Outlay - Helena Run Preserve	-	600,000	600,000

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General Revenue				
Line #	Title	(GR)	Trust	Total
1571 B	Grants And Aids To Local Governments And Nonstate Entities - Fixed Capital Outlay - Grants And Aids - City Of Winter Park Howell Creek Wetlands Acquisition, Preservation And Enhancement - Fixed Cap Outlay	2,000,000	-	2,000,000
1616 A	Special Categories - Dispersed Water Management	13,650,000	13,650,000	27,300,000
1616 B	Special Categories - Transfer To The South Florida Water Management District - City of Lauderhill Parkway Park / North Fork Of New River	850,000	-	850,000
1620 A	Grants And Aids To Local Governments And Nonstate Entities - Fixed Capital Outlay - Aid To Water Management Districts-Land Acquisition	1,000,000	-	1,000,000
1659 A	Special Categories - Transfer To The Institute Of Food And Agricultural Sciences - Water Pollution Study	300,000	-	300,000
1662 A	2085 County Road 740 Wastewater Project, Webster	197,000	-	197,000
1662 A	Alachua County Orange Creek Restoration	100,000	-	100,000
1662 A	Altamonte Springs Advanced Wastewater Treatment Potable Reuse Demonstration (Wekiva River Basin)	6,000,000	-	6,000,000
1662 A	Aventura NE 29 Place Stormwater Retrofits	195,000	-	195,000
1662 A	Bay County North Bay Wastewater Collection Systems Improvement	500,000	-	500,000
1662 A	Bay Harbor Islands Sewer Manhole Lining Project	100,000	-	100,000
1662 A	Belle Glade SW 3rd Street Storm Water Improvements	400,000	-	400,000
1662 A	Brooksville Horselake Creek - Eastern Branch Drainage Restoration	500,000	-	500,000
1662 A	Brooksville Liberty Street / Saxon Brook Drainage Corrections	150,000	-	150,000
1662 A	Broward County Wetland Rehydration	75,000	-	75,000
1662 A	Cedar Key Water and Sewer District Water Plant	300,000	-	300,000
1662 A	Chattahoochee Water Line Replacement Project	300,000	-	300,000
1662 A	Coconut Creek Reclaimed Water Extension Project	500,000	-	500,000
1662 A	Cooper City Replacement of Water Mains	250,000	-	250,000
1662 A	Coral Gables Miracle Mile and Giralda Avenue Drainage	200,000	-	200,000
1662 A	Coral Gables Wet Well Rehabilitation	80,000	-	80,000
1662 A	Dade City Downtown Stormwater Improvement Project	1,900,000	-	1,900,000
1662 A	Desoto County US 17 Water Extension; Water Sewer Line Extension in Coordination with FDOT Construction	500,000	-	500,000
1662 A	Doral Stormwater Improvements	325,000	-	325,000
1662 A	Fernandina Beach North Fletcher Basin Area	1,000,000	-	1,000,000
1662 A	Hialeah Gardens Water Conservation	300,000	-	300,000
1662 A	Kissimmee Wood Side Drainage	250,000	-	250,000
1662 A	Lake Hamilton US 27 Wastewater Project	300,000	-	300,000
1662 A	Lake Region Water Infrastructure Improvement	500,000	-	500,000
1662 A	Lake Worth Stormwater and Wastewater	500,000	-	500,000
1662 A	Lantana Sea Pines Drainage Improvement Project	100,000	-	100,000
1662 A	Leon County Centerville Trace Target Area Project	250,000	-	250,000
1662 A	Madeira Beach Stormwater Retrofits	145,000	-	145,000
1662 A	Mala Compra Basin Water Quality Enhancement Project	600,000	-	600,000
1662 A	Margate New Force Main Project	250,000	-	250,000
1662 A	Margate Sewer Re-piping Phase II	200,000	-	200,000
1662 A	Medley NW 87th Avenue Utility Adjustments	300,000	-	300,000
1662 A	Miami Beach Stormwater Project	750,000	-	750,000
1662 A	Miami Gardens Stormwater Drainage Improvements on NW 13th Avenue	175,000	-	175,000
1662 A	Miami Lakes Canal Bank Stabilization Project Phase II	500,000	-	500,000
1662 A	Miami Lakes West Lakes Drainage Improvements Phase B	300,000	-	300,000
1662 A	Mount Dora Britt Road Utility Extension Water Line	750,000	-	750,000
1662 A	Nassau County Thomas Creek Flooding Assistance	350,000	-	350,000
1662 A	North Lauderdale Sanitary Sewer Rehabilitation	500,000	-	500,000

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General Revenue				
Line #	Title	(GR)	Trust	Total
1662 A	North Miami Beach 19th Avenue Business District Sewering	425,000	-	425,000
1662 A	North Miami Tressler Street Drainage Improvements	250,000	-	250,000
1662 A	Oakland â€” South Lake Apopka Initiative	1,000,000	-	1,000,000
1662 A	Opa-Locka Canal Improvements	250,000	-	250,000
1662 A	Palmetto Bay Drainage Sub-Basin No. 59 & 60	225,000	-	225,000
1662 A	Pembroke Park SW 31st Avenue Drainage Project Phase II	300,000	-	300,000
1662 A	Pithlachascotee River Restoration	187,000	-	187,000
1662 A	Sarasota County Phillippi Creek Septic System Replacement Program-Sarasota Bay Restoration Project	250,000	-	250,000
1662 A	South Daytona Jones St. Stormwater Pond Project	190,000	-	190,000
1662 A	South Miami Twin Lakes Sanitary Sewer Expansion	200,000	-	200,000
1662 A	South Miami Twin Lakes Stormwater Drainage Phase III	200,000	-	200,000
1662 A	Sunrise C-51 Reservoir Water Supply Expansion	1,000,000	-	1,000,000
1662 A	Sweetwater Stormwater Improvements	250,000	-	250,000
1662 A	Tallahassee Lower Central Drainage Ditch Erosion Control Phase 1	409,620	-	409,620
1662 A	Winter Garden SW Reuse Phase 2-C.R Reuse Main Extension	193,380	-	193,380
1662 A	Zephyrhills Fire Protection Water Line	450,000	-	450,000
1693 A	Grants And Aids To Local Governments And Nonstate Entities - Fixed Capital Outlay - Grants And Aids - City Of Opa-Locka Brownfield Assessment And Cleanup - Fixed Capital Outlay	250,000	-	250,000
1707	Lover's Key State Park - Visitors Center	-	300,000	300,000
1707 A	Fixed Capital Outlay - Weeki Wachee Springs State Park	250,000	-	250,000
1712 A	Spring Park in the City of Green Cove Springs	400,000	-	400,000
1712 A	Orange City Mill Lake Park adult outdoor fitness equipment	50,000	-	50,000
1759 A	Aid To Local Governments - Palm Harbor Fire Rescue	110,000	-	110,000
1845 A	Aid To Local Governments - Grants And Aids - Mote Marine Laboratory	500,000	-	500,000
1868	Rural Area Transportation Disadvantaged Grant Program	-	2,000,000	2,000,000
1871	Ft. Lauderdale Airport Terminal - Broward	-	1,000,000	1,000,000
1871	Commercial Jet Aviation Training Center - Hendry	-	3,000,000	3,000,000
1871	Brooksville - Tampa Bay Regional Airport	-	3,000,000	3,000,000
1871	Pensacola International Airport	-	3,000,000	3,000,000
1880	Fiske Boulevard - City of Rockledge	-	250,000	250,000
1894	Quiet Zone Improvements	-	10,000,000	10,000,000
1906	Pre-combustion Contact Catalyst Pilot Program	-	250,000	250,000
1916	The Underline Linear Park and Urban Trail - Miami-Dade	-	2,000,000	2,000,000
1916	Ludlam Trail Corridor Improvements Phase 2 - City of South Miami	-	3,000,000	3,000,000
1916	Winter Garden Franklin Street Trail - Orange	-	250,000	250,000
1916	Village of Tequesta Transportation Alternatives - Palm Beach	-	200,000	200,000
1916	Black Creek Trail Segment 8 - Miami-Dade	-	200,000	200,000
1916	James E. King Jr. Recreational Trail - Putnam	-	200,000	200,000
1916	Terry Street Bicycle and Pedestrian Improvements - Bonita Springs	-	200,000	200,000
1916	Biscayne-Everglades Park-to-Park Greenway Trail	-	1,500,000	1,500,000
1916	Orchard Pond Parkway Trail - Leon	-	400,000	400,000
1927	City of Fernandina Beach N. Fletcher Rd - Nassau	-	1,000,000	1,000,000
1927	Lake Worth Park of Commerce - Palm Beach	-	3,500,000	3,500,000
1927	Williamson Blvd Road - Volusia	-	2,500,000	2,500,000
1927	City of Sebring US 27 Lighting - Highlands	-	1,000,000	1,000,000
1927	Port of Panama City Industrial Basin Improvements - Bay	-	1,000,000	1,000,000
1927	Burnt Store Road - Charlotte	-	1,000,000	1,000,000
1927	NE 163rd Str/NE 35th Ave Texas U Turn - City of North Miami Beach	-	1,000,000	1,000,000
1927	174th Street Pedestrian Bridge Sunny Isles - Miami-Dade	-	1,000,000	1,000,000
1927	Clearwater SR 60 Alternative Water Transportation - Pinellas	-	300,000	300,000
1927	Britt Road Bridge Replacement Project - Martin	-	1,500,000	1,500,000

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General Revenue				
Line #	Title	(GR)	Trust	Total
1927	St. Johns River Ferry Phase II - Duval	-	1,000,000	1,000,000
1927	Southwest Ranches Guardrail Improvements - Broward	-	362,250	362,250
1927	Broadway Corridor/15th Street Infrastructure Beautification Riviera Beach	-	500,000	500,000
1927	Big Carlos Pass Bridge Project Development and Environmental Study - Lee	-	1,000,000	1,000,000
1927	Intelligent Transportation System - City of Miami Beach	-	100,000	100,000
1927	Dixie Highway Roadway Improvements - Broward	-	650,000	650,000
1927	Max Brewer Causeway Beautification - Broward	-	600,000	600,000
1927	SR 7 Pedestrian Lights - City of West Park - Broward	-	650,000	650,000
1927	University Drive N Resurfacing - Broward	-	250,000	250,000
1927	17th Str Roadway Reconstruction/N Lauderdale - Broward	-	500,000	500,000
1927	N Lauderdale Street Resurfacing - Broward	-	350,000	350,000
1927	US 19 Revitalization Program - Pasco	-	500,000	500,000
1927	Muskogee Road Freight Corridor - Escambia	-	1,000,000	1,000,000
1927	Widening Old Dixie Highway - Nassau County	-	1,488,600	1,488,600
1927	Southwest Ranches Streetlights - Broward	-	200,000	200,000
1927	Independence Parkway Interchange - Wellness Way - Orange and Lake	-	2,500,000	2,500,000
1927	Industrial Park Rail Spur - Hardee	-	1,000,000	1,000,000
1927	Port Manatee Security Improvements	-	300,000	300,000
1927	Sidewalk Safety Project - Lauderdale Lakes	-	250,000	250,000
2034	Combat Unlicensed Activity - Real Estate	-	500,000	500,000
2034	Combat Unlicensed Activity - Certified Public Accounting	-	100,000	100,000
2034	Combat Unlicensed Activity - Architecture and Interior Design	-	250,000	250,000
2038	Future Builders of America	-	250,000	250,000
2149	New Varieties Development & Management Corporation	500,000	-	500,000
2149	Economic and Market Research Data	500,000	-	500,000
2165	Orange Juice and Grapefruit Juice at Welcome Centers	250,000	-	250,000
2165	Consumer Awareness Campaigns	2,500,000	-	2,500,000
2194	Unique Abilities Partner Program	200,000	-	200,000
2196 A	Employ Miami-Dade Project	-	100,000	100,000
2196 A	The Circus Arts Conservatory	-	500,000	500,000
2196 A	SANT LA-Haitian Neighborhood Center-Community Financial Assistance	-	300,000	300,000
2196 A	Caribbean Chamber Student Entrepreneurship-Internships	-	50,000	50,000
2196 A	Manufacturing Academy and Apprenticeship/Internship Program	1,000,000	250,000	1,250,000
2196 A	VISIONARY Jobs Initiative	-	100,000	100,000
2196 A	National Cyber Partnership	-	450,000	450,000
2196 A	Employment Assistance and Training for Persons with Disabilities Pilot Program	-	600,000	600,000
2196 A	Goodwill Industries of South Florida	-	250,000	250,000
2196 A	Big Brothers Big Sisters School to Work Program	-	250,000	250,000
2196 A	Florida Certified Pilot Training Initiative	1,000,000	-	1,000,000
2196 A	Louise Graham	250,000	-	250,000
2197	Gulf Coast Jewish Family and Community Services Non-Custodial Parent Program-Hernando County	-	50,000	50,000
2200 A	Special Categories - Grants And Aids - Business Partnerships/Skill Assessment And Training	3,500,000	500,000	4,000,000
2233 A	City of Miami-Miami Design District-Public Infrastructure Improvements	1,000,000	-	1,000,000
2233 A	Community Redevelopment Agencies-Subsidence Assistance Grants	-	2,000,000	2,000,000
2233 A	Metropolitan Ministries-Pasco Transitional Housing	-	1,000,000	1,000,000
2233 A	Rebuilding Together Miami-Dade Safe and Healthy Homes	-	250,000	250,000

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General Revenue				
Line #	Title	(GR)	Trust	Total
2233 A	City of Milton Riverwalk	-	688,713	688,713
2233 A	City of Opa-Locka-Multi-Purpose Cultural Facility	-	1,000,000	1,000,000
2233 A	Sulzbacher Center for Women and Families	-	1,200,000	1,200,000
2233 A	Youth Soccer Academy and Training Grounds-Northeast Florida	2,500,000	2,500,000	5,000,000
2233 A	Pahokee Marina Enhancements	-	1,000,000	1,000,000
2233 A	Glades County Gateway Logistics and Manufacturing and Training Center	300,000	700,000	1,000,000
2233 A	City of Bradenton Tournament Sports Park	-	500,000	500,000
2233 A	City of Ft. Lauderdale-Rapid Re-Housing Project	-	800,000	800,000
2233 A	Clearwater Homeless Emergency Project	-	400,000	400,000
2233 A	East Orange Park Recreational Center	800,000	-	800,000
2233 A	Temple Terrace-Youth Sports Complex	500,000	-	500,000
2233 A	Temple Terrace-Family Recreational Center	500,000	-	500,000
2233 A	Veterans Progress Villas	550,000	-	550,000
2233 A	Forest Capital Hall Renovation Project	-	292,427	292,427
2233 A	The WOW Center Miami	-	500,000	500,000
2233 A	Mote Marine Laboratory Infrastructure Expansion	-	600,000	600,000
2233 A	I/DD Housing Coordination Initiative-The Arc of Florida	-	125,000	125,000
2233 A	Historic Cocoa Village Playhouse Parking Structure	-	2,250,000	2,250,000
2233 A	Bonifay Memorial Field	-	50,000	50,000
2233 A	Riverside Fine Arts Project Listen	50,000	-	50,000
2233 A	North Lauderdale Security Cameras	-	10,000	10,000
2233 A	St. Marks River Boardwalk	-	200,000	200,000
2233 A	FOIL Corridor Project	-	1,000,000	1,000,000
2233 A	FIND Waterfront Access Study-Miami-Dade	-	70,000	70,000
2233 A	Palmetto Bay Park Girls Softball Field	250,000	-	250,000
2233 A	Tallahassee Regional Hazardous Materials Response Team Equipment	495,000	-	495,000
2233 A	Margate Fire Rescue Autopulse Device Replacement	34,000	-	34,000
2233 A	IMG Academy	2,050,000	-	2,050,000
2233 A	Rapid Bus Transit-Hillsborough	600,000	-	600,000
2233 A	East County Service Center-Hillsborough	500,000	-	500,000
2233 A	Town of Davie Bergeron Rodeo Arena Refurbishment	100,000	-	100,000
2233 A	Fort Myers Sesquicentennial Foundation, Inc.	190,000	-	190,000
2233 A	US Space Walk of Fame Foundation	200,000	-	200,000
2233 A	Maitland Jewish Community Campus Infrastructure Improvements	500,000	-	500,000
2233 B	Special Categories - Grants And Aids - Regional Planning Councils	-	2,500,000	2,500,000
2249 A	City of South Bay-South Bay Park of Commerce-Island	-	470,900	470,900
2249 A	Miami-Dade Economic and Advisory Trust-South Dade Culinary Project	-	100,000	100,000
2249 A	Tampa Innovation Alliance	1,000,000	1,000,000	2,000,000
2249 A	Pasco County Economic Development Council-Aeronautical Use and Feasibility Study	-	100,000	100,000
2249 A	Scripps Florida	-	500,000	500,000
2249 A	Miami Boat Show Relocation	-	500,000	500,000
2249 A	Tampa Bay Innovation Center-St. Petersburg Center for Innovation	-	400,000	400,000
2249 A	All Children's Hospital Pediatric Research Zone	-	2,000,000	2,000,000
2249 A	City of Miami-EB5 Regional Center	-	350,000	350,000
2249 A	Modern Pentathlon	-	250,000	250,000
2249 A	EFI-Africa Trade Expansion Program	-	259,500	259,500
2249 A	Las Ferias De Las Americas Festival	-	150,000	150,000
2249 A	National Flight Academy	1,000,000	-	1,000,000
2249 A	Florida Atlantic University Tech Runway	-	1,000,000	1,000,000
2249 A	Bethune-Cookman University Center for Entrepreneurship	-	750,000	750,000

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General Revenue				
Line #	Title	(GR)	Trust	Total
2249 A	eMerge Americas Conference-Miami	550,000	450,000	1,000,000
2249 A	Marco Island Multipurpose Veterans Community Service Center	2,000,000	500,000	2,500,000
2249 A	Whiting Aviation Park-Santa Rosa	-	1,500,000	1,500,000
2249 A	White Springs ED I-75/CR 136 Mixed Use Site Development Plan	-	250,000	250,000
2249 A	Pine Hills Community Redevelopment Master Plan	50,000	100,000	150,000
2249 A	Capital Region YMCA Family Recreational Complex	-	75,000	75,000
2249 A	Florida Venture Forum	-	200,000	200,000
2249 A	EDC Space Coast	596,000	-	596,000
2249 A	Treasure Coast Research Park	450,000	-	450,000
2249 A	Emerging Technology-Based Entrepreneurship and Innovation at Miami-Dade College	1,000,000	-	1,000,000
2249 A	International Consortium for Advanced Manufacturing Research	8,500,000	1,500,000	10,000,000
2249 A	West End Center	500,000	-	500,000
2250	Florida Building Code	-	35,000	35,000
2256	FAA Center of Excellence for Commercial Space Exploration	500,000	-	500,000
2256 A	Cecil Field Spaceport Infrastructure	750,000	750,000	1,500,000
2323	Deferred Compensation Study	-	75,000	75,000
2383	Mining Study (Ch. 2015-141, LOF)	25,000	300,000	325,000
2434 A	Special Categories - Transfer For Operations - Florida Catastrophic Storm Risk Management Center At Florida State University	-	1,500,000	1,500,000
2567	City of Pahokee-Emergency Reimbursement and Local Match Requirement	-	107,321	107,321
2581	Emergency Operations Center-City of Cocoa	500,000	-	500,000
2640	Motorcycle Safety Education Program	-	150,000	150,000
3092 A	Holocaust Memorial-Miami Beach	300,000	-	300,000
3092 A	William Weech American Legion Post 168-Key West	-	154,000	154,000
3092 A	Ma Barker House-Marion	-	250,000	250,000
3092 A	Restoration of St. Marks Lighthouse-Wakulla	-	250,000	250,000
3092 A	St. Augustine Historic Properties-University of Florida	-	500,000	500,000
3092 A	Bethel African Methodist Episcopal Church Restoration-Pinellas	-	240,956	240,956
3092 A	Fulford Fountain-Miami Dade	-	112,500	112,500
3092 A	Ponce de Leon Hotel Restoration-Flagler College	-	2,000,000	2,000,000
3112 A	East Lake Library Expansion-Palm Harbor	1,000,000	-	1,000,000
3116 A	Actor's Playhouse Performing Arts Program	-	200,000	200,000
3118	Navy SEAL Museum	250,000	-	250,000
3118	Florida Orchestra Residency Program	225,000	-	225,000
3118	Museum of Contemporary Arts	49,000	-	49,000
3118	Audio Guide Plantation Historical Museum-City of Plantation	3,000	-	3,000
3118	Historic St. Augustine Educational Material-University of Florida	500,000	-	500,000
3118	Community Theatre of Miami Lakes	40,000	-	40,000
3118	Adrienne Arsht Center	150,000	-	150,000
3118	Miami Contemporary Dance Company	-	200,000	200,000
3118	Jake Gaither House Museum	125,000	-	125,000
3118	Nelson Poynter Memorial Library Digital Collection	100,000	-	100,000
3118	Orlando Repertory Theater, inc.	150,000	-	150,000
3118	Charles Evans-Franklin Bldg House	75,000	-	75,000
3118	University of Tampa Plan Museum	61,366	-	61,366
3123 A	Tampa Theatre Capital Improvement Plan	1,000,000	-	1,000,000
3123 A	Clearwater Historical Society Museum	-	204,340	204,340
3123 A	Camp Gordon Johnston WWII Museum-Franklin	500,000	-	500,000
3123 A	Norton Museum of Art	1,000,000	-	1,000,000
3123 A	Tampa Bay History Center	2,500,000	-	2,500,000
3123 A	Vizcaya Museum and Gardens Trust, Inc.	-	400,000	400,000

2015 Veto List

General Revenue				
Line #	Title	(GR)	Trust	Total
3123 A	Commodore Ralph Middleton Munroe Marine Stadium	500,000	-	500,000
3123 A	New Smyrna Beach Museum of East Coast Surfing	175,000	-	175,000
3123 A	South Florida Museum Backyard Universe-Bradenton	250,000	-	250,000
3123 A	USS Adams Museum	1,000,000	-	1,000,000
3123 A	Military Museum of South Florida	1,000,000	-	1,000,000
3123 A	Pioneer Florida Museum	50,000	-	50,000
3123 A	Seminole Theatre-City of Homestead	250,000	-	250,000
3123 A	Sankofa Project	-	1,000,000	1,000,000
3123 A	Boynton Women's Club-Repairs and Restoration	-	140,000	140,000
3123 A	Dr. Phillips Center for the Performing Arts-Orlando	5,000,000	-	5,000,000
3145 A	Levy County Courthouse	41,000	-	41,000
3145 B	Charlotte County Justice Center	1,000,000	-	1,000,000
3169	Partners in Crisis	100,000	-	100,000
Other Sections				
B0008	Pay Increase for Forestry Firefighters	1,557,684	-	1,557,684
B0073	Revert Hybrid Wetland Project - Fisheating Creek and Reappropriate for new undetermined project	3,167,760	-	3,167,760
B0074	Special Categories - Natural Gas Fuel Fleet Vehicle Rebate Program	1,598,061	-	1,598,061
B0078	Revert and Reappropriate through FWC for Coast Guard Auxiliary HQ	-	200,000	200,000
B0080	Revert and Reappropriate to Transfer to SWFWMD for Heritage Lake Estates Conservation Easement	1,500,000	-	1,500,000
B0098	MOSI Design and Construction for STEM Showcase and MOSI Technology Institute	1,875,000	-	1,875,000
B0099	Fine Arts Endowment Grants	240,000	-	240,000
B0100	Transportation Disadvantage Program Funding Transfer	-	2,000,000	2,000,000
B0102	Revert and Reappropriate - The Able Trust and Goodwill Manasota	349,000	409,000	758,000
B0103	Revert and Reappropriate - Housing and Community Development Projects	6,625,000	6,047,000	12,672,000
B0104	Revert and Reappropriate - Collier County Soft Landing Accelerator and All Children's John Hopkins Pediatric Research Zone	-	2,300,000	2,300,000
B0110	Sweep - Operating Trust Fund	-	3,000,000	3,000,000
B0110	Sweep - State Economic Enhancement and Development Trust Fund	-	23,100,000	23,100,000
B0110	Sweep - Grants and Donations Trust Fund	-	3,000,000	3,000,000
Grand Total		220,711,076	240,676,088	461,387,164



LIVE



Scott's budget vetoes include \$15M for UCF's downtown campus project

Updated: Jun 23, 2015 - 3:25 PM



TALLAHASSEE - Florida Gov. Rick Scott signed a new state budget into law on Tuesday, but not before vetoing nearly \$500 million from the spending plan.

Scott vetoed \$15 million that was earmarked for the University of Central Florida's downtown Orlando campus project.

Scott signed the roughly \$78 billion budget in his office on Tuesday. State government would have been partially shut down if a new budget had not been in place by July 1.

[Content Continues Below](#)



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Police say everyone should carry this new safety device that protects against attackers.



PDF: [List of Scott's vetoes](#)

The money was earmarked for designing and planning the new UCF downtown campus, which already has a location a few blocks from the Amway Center.

UCF has been looking to expand its footprint and attract more high-tech students. The downtown campus would have incorporated urban living, while focusing on cutting-edge career fields.

In a veto statement, Scott said he cut the project because it didn't go through the Board of Governors, the state board that is in charge of universities.

"We want to make sure the investment that the state makes is a good investment and is good for our students and is good for the taxpayers," Chairman Mori Hosseini previously said.

The board in February unanimously approved the first steps of the plan, but not the entire \$15 million, which would have come in September.

Instead, the governor cut it.

<http://twitter.com/CHeathWFTV/status/613354813129125888>

Orlando Mayor Buddy Dyer said he had no knowledge of Scott's plans.

"Well, obviously it's disappointing. That's probably the biggest catalyst project for our downtown viability. We project 4,000 jobs there, so it's extremely disappointing," said Dyer.

The Republican governor noted that legislators had increased money for public schools and services for the disabled and set aside money for tax cuts.

Scott also used his line-item veto power to ax \$461.4 million in spending from the budget. It is believed to be a record amount for budget vetoes.

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Provost's Update: The Future of UCF Downtown

Earlier today, Florida Governor Rick Scott vetoed nearly \$500 million from the state budget. Included in those vetoes were funds for several UCF projects, including [UCF Downtown](#).

While we are disappointed, we are not giving up. And we're thankful for the groundswell of support from local and state leaders who remain confident in our plans to build this campus.

Together with Valencia College and the City of Orlando, we will determine our next steps, then share them in the next several weeks.

With our partners — and the 150-plus members of our [UCF Downtown Task Force](#) — we have planned a campus that will provide our community access to first-class education, prepare our workforce of tomorrow and invest in the transformational future of our city and the Parramore community.

Today, Gov. Scott also vetoed funding for:

- UCF's [high-tech manufacturing research center](#) for sensors in Osceola County, which is a partnership between educational institutions, industry and government;
- and, the Florida Center for Students with Unique Abilities, which would provide parents of students with intellectual disabilities with information about programs and opportunities throughout the state.

Despite the veto, [our pilot program for students with intellectual disabilities](#) will still begin this fall on our main campus. This program will allow a select number of students to earn meaningful higher education credentials that will prepare them for more employment opportunities and fully participate in college life — living in dorms, joining clubs and making friends with their peers.

UCF projects approved in the state budget signed by Gov. Scott are:

- nearly \$15 million in new funds based on UCF's academic performance, its students' graduation and retention rates, and bachelor's and master's degrees awarded, among other metrics set by the Florida Board of Governors;
- and, \$20 million for the Partnership Complex in the Central Florida Research Park, which will help to permanently house Department of Defense and UCF simulation and training organizations, contributing to one of our state's largest industries.

I echo President Hitt and many others at UCF in our sincere appreciation for your support and the efforts of those across Central Florida to advance these projects. We know they are important to students, our economy and the community, and we will continue working on moving them forward.

Best wishes,



A. Dale Whittaker, Ph.D.

Provost and Vice President

Professor, Department of Civil, Environmental, and Construction Engineering

UNIVERSITY OF CENTRAL FLORIDA

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September 24, 2015 Board of Trustees Meeting Transcript

Speaker	Dialogue
17:38 - 38:14	
GARVY	<p>[clears throat] Next we had an update from, uh, Dr. Dale Whittaker, the Provost and Executive Vice President of UCF, regarding the th-, uh, the Campus, uh, the Type I Campus Proposal changes. Uh, as part of the ongoing plans to establish a campus in downtown Orlando, UCF leadership made several updates to its Type I Campus Proposal that the Board of Trustees approved in January of 2015. Uh, this Type I Proposal is required by the Florida, uh, Board of Governors to establish a larger campus presence.</p> <p>Uh, the UCF presented updates to the proposal that included academic programs mix and facilities for the downtown campus. As, uh, they outlined in the presentation, the updates include a new academic building, renovation of the existing Center for Emerging Media [clears throat], and a revised mix of academic programs at the downtown site.</p> <p>Uh, UCF requested approval of the update to the previous Type I Campus Proposal for C-, UCF downtown, with the academic mix and associated buildings as outlined [clears throat] in their presentation and the committee approved that update.</p> <p>[clears throat] The, uh, next item, uh, dealt with the state university system and a- annual status report on, uh, market tuition. It was information only. But pursuant to Regulation 7.001, each university approved to offer market rate tuition rates-, market tuition rates, shall provide an annual status report on the implementation of those market tuition rates. This annual status report we provided the Board of Governors in November of 2015.</p> <p>UCF's market tuition rate degree programs include Executive and Professional Master in Business Administration, uh, Professional Master of Science and Management, Professional Master of Science [clears throat] in Real Estate. All three of those were approved in, uh, in March of 2011.</p> <p>[clears throat] Then there's the Master of Science and Health Care Informatics, uh, Master of Science in Engineering Management, both approved in, uh, November of 2012. And then Graduate Health Information Administration Certificate, Master of Social Work, Master of Science and Management Business Analytics, approved 11 of '14.</p> <p>Uh, finally in the Provost update, [clears throat], we had a number of items that were covered. Some of them that were quite, uh, notable, though, include, um, some, uh, improvement in the UCF online, uh, processes, along with some statistics regarding fall enrollment that were, uh, that were impressive.</p> <p>Uh, for the fall we'll have 63,370 students at UCF, a new all-time record, with an average SAT score of 1261 and an average GPA of</p>

September 24, 2015 Board of Trustees Meeting Transcript

Speaker	Dialogue
	entering freshman of 4.0.
MARCHENA	<p>Stop there a second. 'Cause I heard that this morning. And we just, you know, we, we become accustomed to hearing [<i>background clearing of throat</i>] those statistics and we just sorta read 'em, listen, just move on. But let's think about that for a moment, OK? Um, 1261 average SAT and 4.0 average GPA. Uh, I, I, you know, I used to hear once in a while, as you said, during your presentation, Dr. Hitt, UCF is big, but they need to focus on quality. Um, obviously, uh, since I became Chairman, I've, I've spent a lot of hours reading information to a new depth than I did, uh, before I became Chairman, and, um, I'm very, very excited about the level of quality, uh, that UCF is, uh, is getting in the students that are coming in, and the level of quality in the graduates that we're putting out.</p> <p>Can we do better? Absolutely. Everybody can, and we're gonna continue to do better. [<i>background clearing of throat</i>] But each of us needs to learn those statistics, so the second you get that casual comment of, UCF needs to do better, you can very nicely and diplomatically and directly let them know what those statistics are, uh, and make sure they understand we are doing very, very well.</p> <p>Um, so, thank you very much.</p>
GARVY	<p>Thank you, Mr. Chairman, and they can add to those statistics, uh, in the Burnett, uh, Honors College, um, uh, SAT scores of 1400, uh, and an average GPA of 4.4. So these are, these are tremendous, uh, statistics and ones that we, we, uh, for sure, wanna make the community aware of.</p> <p>Uh, also I think noteworthy in his report, 43% of our student body is minority. I know, re-, responding to, uh, President Hitt's, uh, comments early, 24% of which I believe are Hispanic. Uh, these are also, uh, uh, showing that we are achieving one of the five goals of, of UCF to be, uh, highly diverse, uh, uni-, and offering, uh, opportunity for diversity, uh, to students in America.</p>
MARCHENA	Thank you, sir. Is that the end of the report?
GARVY	That concludes the, uh, Educational Programs Committee report.
MARCHENA	<p>Alright. Let's go ahead. We do have one [<i>background clearing of throat</i>], uh, non-consent agenda action item coming out of the Educational Programs Committee. Uh, it is the update to Type I Campus Proposal for downtown.</p> <p>Uh, since not all of us were here for the committee meeting this morning, I've asked, uh, Dr. Whittaker and Bill Merck to come up and, uh, give us that briefing once again.</p>
WHITTAKER	Sure. Thank you. It's a, uh, pleasure to be here. And for some of you, you've heard this, so I'm gonna go, uh, back through the presentation in a way that hopefully everybody can hear the same thing.

September 24, 2015 Board of Trustees Meeting Transcript

Speaker	Dialogue
	<p>In January, this Board of Trustees approved a new Type 1 Campus Proposal for UCF downtown, that's required for the Florida Board of Governors', uh, Educational, uh, to establish a modified educational site. And with your approval, we also agreed that we would bring back to this Board any substantive or material modifications to that proposal before its formal submission to the Board of Governors this year.</p> <p>So since presenting to this Board in January, the project has evolved. And as you know, we were allocated funding by the state legislature, and that funding was not sustained during the executive office review of the budget. In the months since that time, we've worked very carefully with faculty, staff, student leaders, our partners at Valencia, City of Orlando. We've weighed different options, we've explored new resources, and we've, t-, uh, sharpened our pencils and refined our plans. So what we're presenting to you here, uh, incorporates the feedback that we've received from members of our Board of Trustees, from the Board of Governors, and from, uh, the Board of Governors' staff.</p> <p>Since January, we made updates to the proposal that, uh, involve one academic building [<i>background cough</i>], rather than multiples. Uh, in addition the revint-, the renovation of the existing building on the site. And then we've modified the mix of academic programs, uh, for when the campus would open. So we're proposing a full-service campus, uh, on Day One, that would provide for a critical mass of students in an innovative urban learning environment with, uh, opportunities that just aren't possible on this campus.</p> <p>The vision you see here on the screen, has guided our plans for the downtown campus, that provides a rich learning environment for our students. In our Type I proposal in January, we stated that the only programs that would go downtown, would-, that would move from our main campus to downtown, would be those that specifically would better serve students' educational and workforce needs by being in that environment.</p> <p>That remains true today. We know that living and learning downtown could provide thousands of our students with internships and job opportunities within walking distance and reinforce what they learn in the classroom. We also know that engagement through internships, research, and service learning is a driver of student success, uh, often called high-impact pedagogies. And in fact, that's the key reason that we selected the programs that we did.</p> <p>These criteria outline, uh, what our recommendations for re-, relocating programs, uh, downtown were based on. So you've heard us talk about ramping up to a critical mass of students during the first few years of the campus opening, but this modification to the proposal outlines an enrollment strategy of 7,300 students from UCF and Valencia combined, uh, in the first year when the campus opens, with</p>

September 24, 2015 Board of Trustees Meeting Transcript

Speaker	Dialogue
	<p>the construction of just one academic building. We've also, uh, refined our plans to include, include, nine academic programs of strategic emphasis, as defined, and strategic emphasis as defined, defined by the Board of Governors, to meet workforce gaps in Florida, and that's six more in year one than the proposal you saw in January.</p> <p>We've shifted the program mix to include more community facing programs from our College of Health and Public Affairs, which previously had been slated to relocate downtown in later phases. We're again addressing student services, parking, housing, recreation space in year one, to make sure that these students immediately have a robust full campus experience. We also looked more closely at program synergies between academic departments that could flourish and innovate because of their co-location. As well as looking at Valencia's academic programs and those that would complement, uh, and provide four-year pathways to students seeking four-year degrees from UCF at that campus.</p> <p>A proposed new academic building would be the keystone of the downtown campus. This 165,000 square foot building would house the programs listed on the screen. This is a slightly different mix than what we presented in January to relocate from the main campus in year one. This proposal focuses more on health technology, community facing programs, and you'll see in the next slide, digital media. The large program mix you see on the screen is also made possible because we'll be incorporating collaborative and shared space in the new academic building. This is a 60 million dollar building with a third, a third, a third funding structure that's split between a request for state funds, one third; non-E&G university resources, one third; and philanthropy, one third.</p> <p><i>[papers turning]</i> The new academic building would be on the same site as the existing Center for Emerging Media <i>[background coughs]</i>, which currently houses the nationally recognized Florida Interact-, Interactive Entertainment Academy. This space would be renovated using already-allocated university resources to convert the, uh, unused space into classrooms, labs, and offices, which you see results in 1330 students, uh, i-, in the renovated space. It also allows for UCF and Valencia's digital media to co-locate, and again it makes a highly effective use of the existing facility.</p> <p>Now, this, uh, one new building and the renovation then trigger off enough students to, uh, justify these additional developments. So you see that we are working with our partners on plans for housing and parking at UCF downtown. Uh, we intend to construct our own 300-bed housing and 600-space parking garage, to be complemented by housing built by a private developer that operated by UCF and more than 600 spaces in the city-owned parking garage. Private developer space will also house Valencia's culinary and hospitality program, bringing, uh, an additional 1,700 students to the campus. We see the</p>

September 24, 2015 Board of Trustees Meeting Transcript

Speaker	Dialogue
	<p>new academic building as being a key catalyst for this additional development and for the renovation.</p> <p>Now lastly you can see the academic return on the investment in, uh, the year, in year one. Our changes to the proposal since you saw it in January include 13 UCF academic programs, nine of which are in, uh, areas of strategic emphasis as defined by the Board of Governors, 1600 UCF degrees awarded annually, and 7,300 students. Now, if you compare that to the document in January, that's increasing the number of academic programs by one, adding six more, uh, programs that are of strategic emphasis, and adding 300 more UCF students, uh, on day one of, uh, the campus opening. And this does not increase, uh, this does not include the increase in Valencia students with the addition of their digital media and their health information technology degrees. All of these increases are the result of this Board's feedback, feedback from the Board of Governors to refine our plans so that we're proposing one academic building and the renovations for the Center for Emerging Media.</p> <p>Now these next few slides, you-, I don't believe you've seen yet, and these, uh, show the current and, uh, proposed development on the site downtown, the UCF downtown site, starting with the exenter-, this existing Center for emer-, Emerging Media. Uh, blue here indicates academic buildings. So to orient you, I-4 is to the north and west on that, well, to the top and left on the slide <i>[laughs]</i>. Across from the Center for Emerging Media is the proposed new academic building, as well as the space for, you'll see in the private developer space there, for Valencia's Culinary and Hospitality Program. Uh, lastly, you'll see additional development on the campus including parking, student services, and both UCF- and private developer-built student housing. All of this together offers an engaging and full-campus experience for 7,300 students, uh, on the day of opening.</p> <p>Now to summarize, ultimately what we're asking you for, is to consider and approve today the updates to the Type I Campus Proposal that you approved in January, which include one academic building, as opposed to multiple phases, coupled with the renovation of the Center for Emerging Media facility, and the new mix of academic programs that we believe will benefit our students and our faculty by being downtown when the campus opens. This strategy provides us with critical mass, uh, on day one, in programs that offer new learning opportunities and partnerships that lay the foundation for what <i>[background cough]</i> we believe will be a sustainable and successful downtown campus over the long run, that will thrive and grow to meet our region's demands for higher education and a talented workforce.</p> <p>And with that, we're, uh, happy to be here and happy to answer your questions this morning.</p>
MARCHENA	Thank you very much. Um, I, I, I know that was a lot of information to hear again for some of us, but since not all of us were here this

September 24, 2015 Board of Trustees Meeting Transcript

Speaker	Dialogue
	<p>morning, this is a, uh, a very, uh, significant project, and I wanted everyone to hear the presentation. Uh, it is very different than what we heard in January. As I said this morning, I've spent a lot of time working with Dr. Hitt, and the rest of the staff, in, in, um, uh, analyzing this in light of some of the comments that we've received over the past several months. Uh, I've had several meetings with members of the Board of Governors, uh, and others, and, um, I, I think that, um, the, the approach taken here, uh, is a conservative approach, it is a cost-effective approach, it requires that we bring community funding to the table to make this project go forward. It provides for a student that does all four years at this downtown campus, um, uh, spending \$6,000 less in tuition and fees than a student that does all four years here. Why? Because we're partnering-, partnering with Valencia. They will do all the general education, uh, work at Valencia. But more than that, we're integrating all of the core services in the downtown campus with Valencia, so they will be some overall cost savings, uh, as part of that project. Um, are there any other questions or comments on this particular item?</p>
GARVY	Mr. Chairman, I have a comment or two.
MARCHENA	Yes sir.
GARVY	<p>Um [<i>clears throat</i>], we might, uh, note also that the financing changes for this in the 60 million will be, uh, 20 million from, uh, the state, 20 million from UCF, and 20 million from, uh, the, the, uh, i-, uh, community, uh, support. I think the, uh, the project has been, uh, greatly enhanced. Uh, and as I mentioned to Dr. Whittaker, you know, sometimes the obstacles we face [<i>laughs</i>] turn out to be, uh, helpful in clarifying thinking, uh, giving you the opportunity and others the opportunity to inter-, interact with the Board of Governors and those that will be important in, in a positive decision. Uh, but I, I commend, uh, the staff and, uh, uh, yourself, and, uh, look forward to, to approval of this, uh, of this change.</p>
MARTINS	<p>I, I just like to go, uh, Trustee Garvy's comments, um, you know, the, the fact that we were able to add additional programs of emphasis that the Board of Governors is, is looking for and, you know, certainly enhanced the overall, uh, financial outlook of this, and, um, you know, they have a saying in my business, is sometimes the best trades that you make are the ones that you don't make. And the fact that, uh, you know, this challenge that we had earlier this year, uh, I appro-, I agree, Trustee Garvy, it's make, made the whole program stronger and, um, certainly will, uh, benefit the students, you know, in a greater way, so, I, I fully support this, Mr. Chair.</p>
MARCHENA	<p>Any other comments? Hearing none, we'll entertain a motion to, um, approve the proposed, or the proposed changes to the Type I Campus ...</p>
UNIDENTIFIED MALE	[<i>inaudible</i>][<i>simultaneous speaking</i>]
MARCHENA	<p>... for downtown Orlando. There's a motion. [<i>inaudible</i>] a second. Uh, any further discussion? Hearing none, all of those in favor of the motion, please signify by saying "aye."</p>
MULTIPLE	Aye.

September 24, 2015 Board of Trustees Meeting Transcript

Speaker	Dialogue
SPEAKERS	
MARCHENA	All those opposed, like sign. The motion carries unanimously. Thank you very much. Thank you, Dr. Whittaker. Thank you, Bill
[END OF TRANSCRIPTION]	



REVISED
Board of Trustees
Teleconference Meeting
Millican Hall, 3rd floor, President's Boardroom
Jan 7, 2016
8:10 a.m.
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Agenda

- | | | | |
|------|---------------|----------|--|
| I. | Call to Order | | Marcos Marchena
Chairman, Board of Trustees |
| II. | Roll Call | | Rick Schell
Associate Corporate Secretary |
| III. | New Business | | Chairman Marchena |
| | CL-1 | Approval | Article 7: Wages, Article 8: Hours of Work, Article 19: Non-Discrimination, Article 23: Grievance Procedure, and Article 27: Committee Labor Management Committee of the Collective Bargaining Agreement with the American Federation of State, County, and Municipal Employees
Marcos Marchena
Vice Chairman of the Compensation and Labor |
| | CL-2 | Approval | Amendment to University Regulation UCF-3.0124 Discipline and Termination for Cause of Non-unit Faculty and A&P Staff Members, University Regulation UCF-3.040 Benefits and Hours of Work, and University Regulation UCF-10.010 Discipline and Termination for Cause of Faculty and A&P Staff Members of the College of Medicine
Scott Cole
Vice President and General Counsel
Youndy Cook
Deputy General Counsel |
| | BOT-1 | Approval | Memorandum of Understanding on UCF Downtown, Revised Attachment A
A. Dale Whittaker
Provost and Executive Vice President |
| IV. | Adjournment | | Chairman Marchena |

ITEM: CL-1

**University of Central Florida
BOARD OF TRUSTEES
Compensation and Labor Committee**

SUBJECT: Article 7: Wages, Article 8: Hours of Work, Article 19: Non-Discrimination, Article 23: Grievance Procedure, and Article 27: Labor Management Committee of the Collective Bargaining Agreement with the American Federation of State, County, and Municipal Employees (CLC-1)

DATE: January 7, 2016

PROPOSED BOARD ACTION

Ratify the reopened articles of the Collective Bargaining Agreement between the University of Central Florida Board of Trustees and the American Federation of State, County, and Municipal Employees.

BACKGROUND INFORMATION

Article 7: Wages, Article 8: Hours of Work, Article 19: Non-Discrimination, Article 23: Grievance Procedure, and Article 27: Labor Management Committee of the Collective Bargaining Agreement with the American Federation of State, County, and Municipal Employees will be presented to the unit employees for ratification on December 15, 2015. The Collective Bargaining Committee appointed to represent the University of Central Florida Board of Trustees recommends the approval of the revised articles, with the implementation to be contingent on the ratification by the unit employees.

Supporting documentation: Article 7: Wages and Article 8: Hours of Work, Article 19: Non-Discrimination, Article 23: Grievance Procedure, and Article 27: Labor Management Committee

Prepared by: Shelia Daniels, Interim Associate Vice President and
Chief Human Resources Officer

Submitted by: John Sprouls, Chair of the Compensation and Labor Committee

ITEM: BOT-1

**University of Central Florida
BOARD OF TRUSTEES**

SUBJECT: Memorandum of Understanding on UCF Downtown

DATE: January 7, 2016

PROPOSED BOARD ACTION

Approval of Memorandum of Understanding on UCF Downtown.

Supporting documentation: Attachment A: Memorandum of Understanding on UCF Downtown.

Prepared by: Rick Schell, Vice President and Chief of Staff

Submitted by: Rick Schell, Vice President and Chief of Staff

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding is entered into this 8th day of January, 2016, by and between **RICK SCOTT, Governor of the State of Florida**, and **THE UNIVERSITY OF CENTRAL FLORIDA**, a public university serving the State of Florida.

RECITALS

A. Governor Scott is focused on ensuring a higher education system that graduates students who can excel in high paying jobs in their respective fields of interest.

B. UCF supports Governor Scott's efforts and is always identifying opportunities to provide a high quality education to the students and make its education product more affordable.

C. UCF has identified an opportunity referred to as the UCF Downtown Campus that will allow UCF to provide students in specific degrees a more focused education, with more opportunity for hands-on practical experience and, by partnering with Valencia College, at a lower cost to the student.

D. UCF has requested Governor Scott's support of the UCF Downtown project including support for funding of \$20 million from State funds covering a portion of the cost of the building to be constructed by UCF for the Downtown Campus.

E. Governor Scott has indicated a willingness to consider supporting the project but is requesting UCF's commitment on certain matters.

NOW, THEREFORE, UCF commits to the following conditions with respect to the proposed UCF Downtown Campus.

1. The UCF Downtown Campus will not include dormitories constructed or funded by the University of Central Florida or any of its direct support organizations. UCF Housing intends to contract to manage dormitories near the Downtown Campus if so requested by the owners of the dormitories. The management will be performed consistent with other UCF managed housing that includes rules of conduct, resident advisors, and an atmosphere conducive to learning.

2. There will be no further State of Florida investment for the UCF Downtown Campus beyond the current request of \$20 million prior to fiscal year 2018-2019.

3. The UCF Downtown Campus will be focused on degree programs for which there are significant employment opportunities in the State of Florida. As the programs develop, the UCF Downtown Campus will continue to identify and terminate low productivity, low demand degree programs and invest in high-skill, high-wage majors.

4. The UCF Downtown Campus will only offer degrees that are linked to the needs of the local and state workforce.

5. The UCF Downtown Campus will continue to utilize UCF's outstanding distance learning programs in order to minimize the need for infrastructure investment. While the percentage of the type of instruction is generally determined by the registration of students, it is expected that the instructional model at UCF Downtown will be approximately: traditional classroom instruction-46%, blended and hybrid instruction-38%, and virtual instruction-16% (based on Fall 2015 main campus behaviors).

6. The UCF Downtown Campus will implement programs that will assist all graduates in the two most popular degree programs in the Downtown Campus, who are interested in full time employment and who are not pursuing post-graduate education, to obtain full-time employment within a year of graduation.

JOHN C. HITT, Ph.D.
President

MARCOS R. MARCHENA, Chairman
UCF Board of Trustees

Minutes
Board of Trustees Teleconference Meeting
University of Central Florida
January 7, 2016

Chairman Marcos Marchena called the teleconference meeting of the Board of Trustees to order at 8:13 a.m. in the President's Boardroom, Millican Hall, on the UCF Orlando campus.

The following board members attended the teleconference meeting: Chairman Marcos Marchena, Vice Chair Robert Garvy, Trustees Clarence Brown, Olga Calvet, Joseph Conte, Alan Florez, Robert Garvy, Ray Gilley, Keith Koons, Alex Martins, Beverly Seay, and Cait Zona.

Marchena welcomed the board members and called on Rick Schell, Associate Corporate Secretary, to call the roll. Schell noted that a quorum was present.

Marchena called on Shelia Daniels, Interim Associate Vice President and Chief Human Resources Officer, who reported on CL-1: Article 7: Wages, Article 8: Hours of Work, Article 19: Non-Discrimination, Article 23: Grievance Procedure, and Article 27: Labor Management Committee of the Collective Bargaining Agreement with the American Federation of State, County, and Municipal Employees.

A motion was made and unanimously passed by the board to approve CL-1.

Marchena called on Youndy Cook, Deputy General Counsel, who reported on CL-2: Amendment to University Regulation UCF-3.0124 Discipline and Termination for Cause of Non-unit Faculty and A&P Staff Members, University Regulation UCF-3.040 Benefits and Hours of Work, and University Regulation UCF-10.010 Discipline and Termination for Cause of Faculty and A&P Staff Members of the College of Medicine.

Cook asked that UCF-3.014 and UCF-10.010 be removed from this meeting's consideration.

A motion was made and unanimously passed by the board to approve CL-2 as modified.

Marchena called on A. Dale Whittaker, Provost and Executive Vice President, who reported on BOT-1: Memorandum of Understanding on UCF Downtown, Revised Attachment A.

A motion was made and unanimously passed by the board to approve BOT-1.

ADJOURNMENT

Marchena adjourned the board meeting at 8:36 a.m.

Respectfully submitted: _____ Date: January 7, 2016

John C. Hitt
Corporate Secretary

ITEM: **EP-3**

**University of Central Florida
BOARD OF TRUSTEES**

SUBJECT: Update to Type I Campus Proposal

DATE: September 24, 2015

PROPOSED BOARD ACTION

Approval of update to Type I Campus Proposal to the Board of Governors, State University System of Florida.

BACKGROUND

As part of the extraordinary opportunity for UCF to develop an innovative living and learning environment that capitalizes on the economic, social, and cultural activity of downtown Orlando, the university proposes updates to its Type I campus proposal for UCF Downtown. The attached presentation outlines updates to the plan for UCF Downtown and the academic programs proposed for that location to accommodate student and program growth. The proposed programming builds on existing program strengths, partnership with Valencia College, and synergies with the Creative Village site.

Supporting documentation: UCF Downtown Update Slides

Prepared by: Diane Chase, Vice Provost for Academic Program Quality

Submitted by: A. Dale Whittaker, Provost and Executive Vice President

UCF DOWNTOWN



Campus Vision

We will create IMPACT:

Foster student success and entrepreneurship.

We will expand ACCESS:

Promote inclusivity and empower all students.

We will cultivate INNOVATION:

Challenge boundaries and create catalysts for change.

Academic Concept

Focus on academic programs that:

- Benefit students because of the learning environment downtown
- Develop unique synergies with downtown industry and organizations
- Build on downtown Orlando's emerging creative technology economy
- Strengthen research, community outreach and service

Criteria for Planning Process

- 1 Enrollment**
- 2 Strategic programs**
- 3 Community-facing programs**
- 4 Student experience**
- 5 Program synergies**

New Academic Building

UCF — 3,954 Students

- Communication (M.A.), Corporate Communication (Certificate)
- Health Care Informatics (M.S.)
- Health Informatics and Information Management (B.S.)
- Health Sciences (M.S.)
- Health Services Administration (B.S.)
- Human Communication (B.A.)
- Legal Studies (B.A., B.S.)
- Social Work (M.S.W.), Military Social Work (Certificate)
- Community Centers

Valencia — 354 Students

- Associate of Arts (A.A.)
- Health Information Technology (A.S.)

Total Students in New Academic Building: 4,308

Center for Emerging Media

UCF — 1,057 Students

- Digital Media (B.A., M.A.)
- Emerging Media: Character Animation Track (B.F.A.)
- Interactive Entertainment (M.S.)

Valencia — 273 Students

- Digital Media (A.S.)

Total Students in Center for Emerging Media: 1,330

Additional Development

UCF

- Food Services and Retail
- Housing: 300 Beds
- Parking Garage: 600 Spaces
- Student Services
- Recreation and Health
- UCF Police

City of Orlando

- Parking Garage: 600 Spaces

Private Developer

- Housing: 400 Beds
- Parking: 600 Spaces

Valencia — 1,676 Students

- Valencia Culinary and Hospitality

Total Students in Additional Development: 1,676

Academic ROI (Year 1)

UCF Academic Programs

13

BOG Programs of
Strategic Emphasis

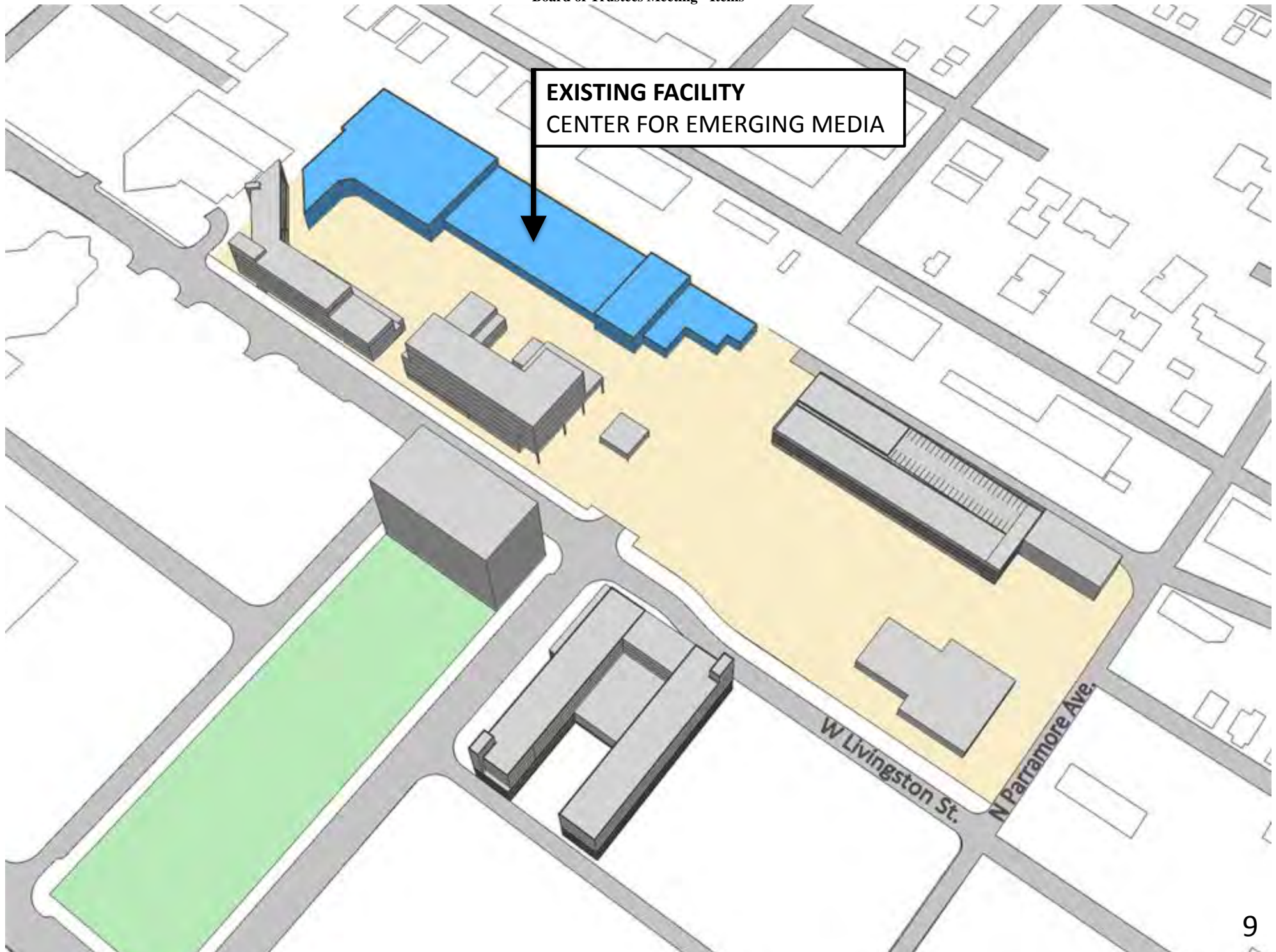
9

UCF Degrees Awarded
Annually

1,600

UCF and Valencia
Students Enrolled

7,314



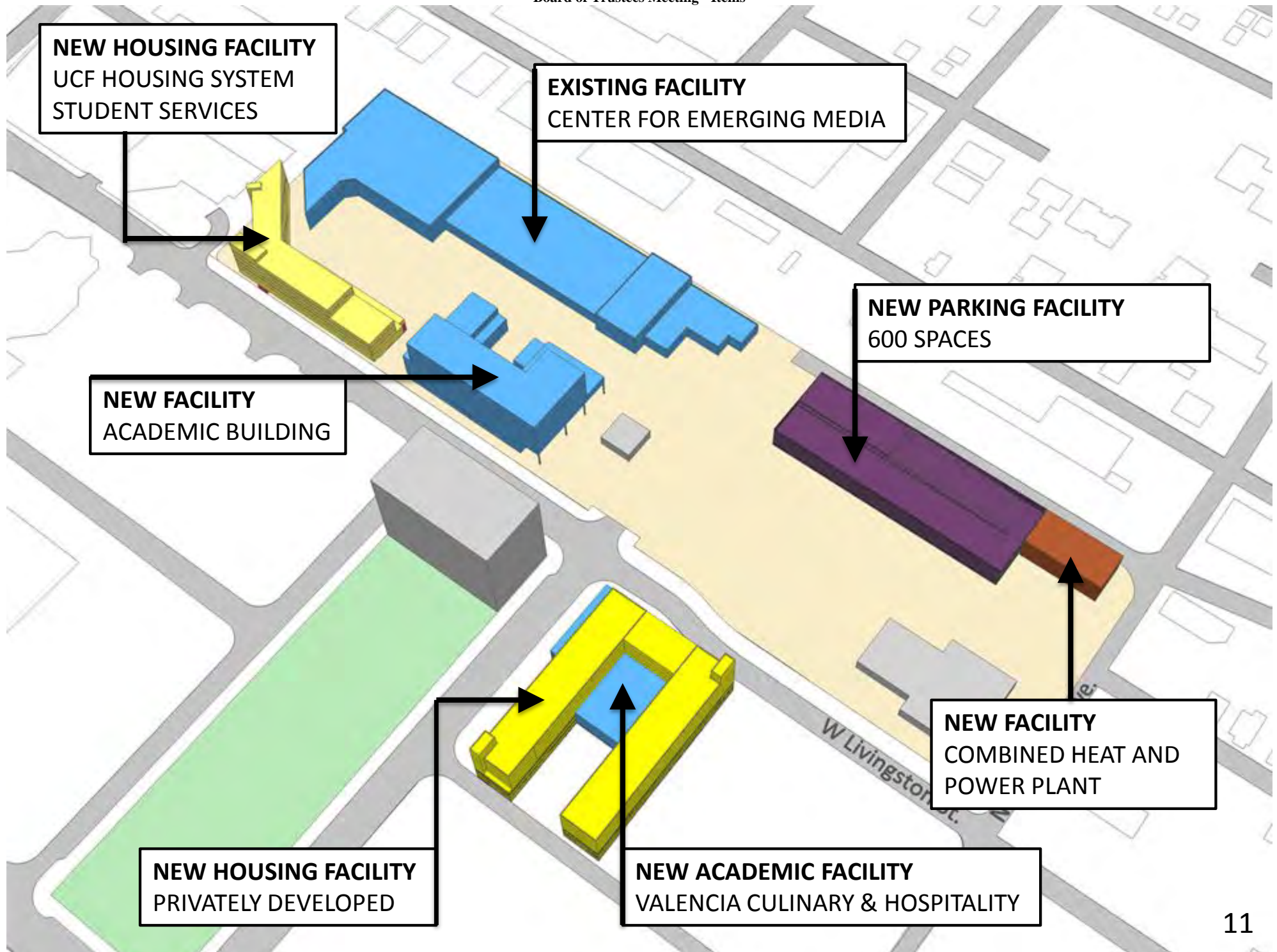
YEAR 1

**EXISTING FACILITY
CENTER FOR EMERGING MEDIA**

**NEW FACILITY
ACADEMIC BUILDING**

**NEW FACILITY
VALENCIA CULINARY & HOSPITALITY**

7,314 STUDENTS



UCF DOWNTOWN

**Minutes
Board of Trustees Meeting
University of Central Florida
September 24, 2015**

Chairman Marcos Marchena called the meeting of the Board of Trustees to order at 1:00 p.m. in the *Fairwinds* Alumni Center on the UCF Orlando campus.

The following board members attended the meeting: Chairman Marcos Marchena, Trustees Clarence Brown, Alan Florez, Robert Garvy, Keith Koons, Alex Martins, Beverly Seay, John Sprouls, William Yeargin, and Cait Zona. Trustee Ray Gilley attended via teleconference.

WELCOME

Chairman Marchena reminded the board that the meeting was covered by the Florida Sunshine Law and that the public and press were invited to attend.

He welcomed the board members and called on Rick Schell, Associate Corporate Secretary, to call the roll. Schell determined that a quorum was present.

Marchena called for approval of the July 23, 2015, meeting minutes, which were approved.

Marchena called on President John C. Hitt for remarks and introductions.

REMARKS

Hitt announced two trustees were leaving the board. Hitt thanked Trustee Jim Atchison for his five years of service as a member of the board and presented him with a certificate.

Hitt welcomed new board member, Trustee Bill Yeargin, president and CEO of Correct Craft and presented him with a gold UCF Pegasus pin.

Hitt congratulated Dr. Joel Hartman, a 20-year University of Central Florida professional, on his promotion to vice president for information technologies and resources. Hitt noted that Hartman will continue to oversee UCF's library, computing, networking, telecommunications, media services, and distributed-learning activities, and he will now also supervise the Department of Space Planning, Analysis, and Administration.

Hitt announced that Amy Swinford will leave as the charter staff member to our board of trustees after 14 years of service. Hitt stated Swinford will remain a member of the of the President's office. Hitt and Marchena thanked Amy for her contributions to the board and presented her with a certificate.

Hitt introduced and welcomed Cindy Hawks, who has assumed Amy Swinford's position working with the board.

Hitt stated that UCF's success was featured in an article that appeared in the *Washington Post*. The article begins:

A small state school launched here in the 1960s to develop employees for the space program has morphed into one of the nation's largest universities, using accessible admission policies and online instruction to fuel extraordinary growth in an era when many public universities face fiscal uncertainty.

Hitt noted that the article was included in the trustees' FYI meeting materials.

Hitt stated that according to *U.S. News & World Report's* "Best Colleges 2016 Guide," UCF ranks with Harvard, MIT, Stanford, and Duke among the most innovative universities in the country. UCF was tied with Georgia Tech and the University of Southern California as the 13th "Most Innovative School."

Hitt announced that Valencia College president Sandy Shugart and he were named two of the ten most innovative college presidents in America, according to *Washington Monthly's* annual college guide. The guide credits UCF's DirectConnect Program, created in 2005, for keeping our two institutions in the spotlight 10 years later.

Hitt referred the board to the case study *Breaking the Iron Triangle at The University of Central Florida* included in their FYI meeting materials, and asked that they review it at their convenience.

INTRODUCTIONS

Hitt congratulated the following faculty member.

A. Faculty

Dr. Timothy Sellnow, a professor of Human Communications in the Nicholson School of Communication, was selected to receive the National Communication Association's 2015 Gerald M. Phillips Award for Distinguished Applied Communication Scholarship. Only one of these national awards is conferred each year.

Hitt noted the importance of the Board of Governors Trustee Summit on November 4-5 at Florida International University, and he urged the trustees to attend.

ADVANCEMENT COMMITTEE REPORT

Clarence Brown, Chair of the Advancement Committee, reported the highlights from the committee meeting earlier in the day.

- Grant Heston, Vice President for Communications and Marketing, announced that UCF is launching a multi-media branding campaign entitled *Impact* that will include outdoor, radio, online, and print media. The campaign is anticipated to run three to six months and

expects to generate approximately 130 million impressions. The goals of the campaign are to increase UCF's brand awareness and loyalty, and to set the stage for the public launch of UCF's comprehensive campaign. Heston also showed three television commercials that aired during nationally televised UCF football games.

- Michael Morsberger, Vice President for Alumni Relations and Development and Foundation CEO, gave a presentation providing the committee with a comprehensive overview of alumni and development efforts over the past ten years. He also discussed where he and his team are headed as they prepare the public launch of UCF's comprehensive campaign.
- Dr. Dan Holsenbeck, Senior Vice President for University Relations, gave a legislative update, reporting that his team had started their individual meetings and conferences earlier this year due to the regular legislative session beginning in January rather than March. He stated that the top three priorities include proceeding with the plans for UCF downtown, completing the process to acquire the Partnership IV building in Research Park, and continuing to promote the Florida Advanced Manufacturing and Research Center. In addition, Holsenbeck reported on a gun bill that has been introduced into the legislature.

COMPENSATION AND LABOR AD HOC COMMITTEE REPORT

John Sprouls, Chair of the Compensation and Labor Ad Hoc Committee, reported highlights from the committee meeting held earlier in the day.

- Shelia Daniels, Interim Associate Vice President and Chief Human Resources Officer, reported on the Collective Bargaining Agreement between the University of Central Florida and the Police Benevolent Association.
- Daniels and Youndy Cook, Deputy General Counsel, reported on the revision to University Regulations UCF-3.026 USPS Sick Leave Pool, and UCF-3.0261 Faculty and A&P Sick Leave Pool.

EDUCATIONAL PROGRAMS COMMITTEE REPORT

Robert Garvy, Chair of the Educational Programs Committee, reported the highlights from the committee meeting held earlier in the day.

- Dr. Dale Whittaker, Provost and Executive Vice President, gave a report on the 2015 Equity Accountability Program. He provided an update on the Type I Campus proposal for UCF Downtown. Whittaker gave the State University System Annual Status Report on Market Tuition.
- Whittaker reported that UCF set a new record in its fall enrollment with 63,370 students. The average SAT score is 1261 and the average freshman GPA is 4.0. Whittaker stated that Burnett Honors College students have an average SAT score of 1400 and 4.4 GPA. He stated 43% of the UCF student body is minority and 24% is Hispanic.
- Youndy Cook, Deputy General Counsel, reviewed the amendments to Chapter 5 of the university regulations which relate to the student conduct and conduct review processes. They were amended to update the procedures for handling of sexual misconduct cases,

update definitions of bullying and sexual misconduct, and outlined the community reengagement and education development program. Other amendments included changes to the regulations on academic misconduct and academic appeals.

Garvy presented the following item for board approval.

- EP-3 Update to Type I Campus Proposal—A motion was made and unanimously passed by the board approving the update to Type I Proposal to the Board of Governors, State University System of Florida.

FINANCE AND FACILITIES COMMITTEE REPORT

Alex Martins, Chair of the Finance and Facilities Committee, reported highlights from the committee meeting held earlier in the day and presented the following items for board approval.

- FF-1 Market Tuition Rate Proposals—A motion was made and unanimously passed by the board approving the request to establish market tuition rates.
- FF-2 Refinancing of UCF Stadium Corporation Certificates of Participation Series 2006A and B—A motion was made and unanimously passed by the board approving the UCF Stadium Corporation, formerly known as Golden Knights Corporation's, requesting approval to refinance the outstanding certificates of participation Series 2006A and 2006B.
- FF-3 Acquisition of Partnership IV Facilities from Leidos and Cowperwood—A motion was made and unanimously passed by the board approving the purchase and sale agreements and subsequent acquisition of the property located at 12809 Science Drive, Orlando, Florida, for the Partnership IV facility to further enhance the government modeling and simulation technology expansion, subject to satisfactory due diligence investigation and completed conditions contained within the agreements.

STRATEGIC PLANNING COMMITTEE REPORT

Alan Florez, Chair of the Strategic Planning Committee, commented that earlier in the year the board approved a strategic planning process to set the university's trajectory for the next 20 years. He restated that the dimensions are value, philosophy, and distinctive impact. Florez noted that between October 26, 2015, and January 12, 2016, a series of meetings and five stakeholders' sessions will occur.

INFORMATION

Marchena noted the following informational item.

- INFO-1 Revised Board Committee and Direct Support Organization Assignments
- INFO-2 2016 Revised Finance and Facilities Committee Meeting Dates

CONSENT AGENDA

A motion was made to accept the consent agenda, and members of the board unanimously approved the following actions.

- CL-1 Collective Bargaining Agreement between the University of Central Florida Board of Trustees and the Police Benevolent Association—Ratification of a three-year collective bargaining agreement between the University of Central Florida Board of Trustees and the Police Benevolent Association.
- CL-2 Revision to University Regulations UCF-3.026 USPS Sick Leave Pool and UCF-3.0261 Faculty and A&P Sick Leave Pool—Approval of amendments to existing university regulations UCF-3.026 and UCF-3.0261.
- EP-1 2015 Equity Accountability Program—Approval of the 2015 Florida Equity Report.
- EP-2 Amendment to Chapter 5 University Regulations—Approval to amend Chapter university regulations.
- FF-4 Revision to University Regulation UCF-7.130 Administration and Finance; Purchasing—Approval of amendments to existing university regulation UCF 7.130 Administration and Finance; Purchasing.
- FF-5 Minor Amendment to 2015 Campus Master Plan—Laboratory and Environmental Support Facility Expansion—Approval of a minor amendment to the University of Central Florida Campus Master Plan for an expansion of Building 48, the Laboratory and Environmental Support Facility.

NEW BUSINESS

Grant Heston, Vice President for Communications and Marketing, reported that the Federal Communications Commission (FCC) allows WUCF to broadcast PBS because our license allows us to own broadband spectrum. He reported that next spring, the FCC is conducting the broadband spectrum auction that is designed to move spectrum from television broadcasters to wireless companies. He showed a video on the broadcast television process incentive auction.

ANNOUNCEMENTS AND ADJOURNMENT

Chair Marchena announced the following upcoming meetings:

State of the University Address	September 30 (3:00 p.m. Pegasus Ballroom)
Diversity Breakfast	October 12 (Pegasus Ballroom)
Board of Governors meeting and Trustee Summit	November 4-5 (Florida International University)
Board of Trustees meeting	November 19 (NorthView)

Marchena introduced his assistant, Martha Spradley.

Marchena invited the trustees to join him at the Victory Knight for the trustees' annual photo.

He adjourned the board meeting at 2:21 p.m.

Respectfully submitted: _____ Date: _____
John C. Hitt
Corporate Secretary

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding is entered into this 8th day of January, 2016, by and between **RICK SCOTT, Governor of the State of Florida**, and **THE UNIVERSITY OF CENTRAL FLORIDA**, a public university serving the State of Florida.

RECITALS

A. Governor Scott is focused on ensuring a higher education system that graduates students who can excel in high paying jobs in their respective fields of interest.

B. UCF supports Governor Scott's efforts and is always identifying opportunities to provide a high quality education to the students and make its education product more affordable.

C. UCF has identified an opportunity referred to as the UCF Downtown Campus that will allow UCF to provide students in specific degrees a more focused education, with more opportunity for hands-on practical experience and, by partnering with Valencia College, at a lower cost to the student.

D. UCF has requested Governor Scott's support of the UCF Downtown project including support for funding of \$20 million from State funds covering a portion of the cost of the building to be constructed by UCF for the Downtown Campus.

E. Governor Scott has indicated a willingness to consider supporting the project but is requesting UCF's commitment on certain matters.

NOW, THEREFORE, UCF commits to the following conditions with respect to the proposed UCF Downtown Campus.

1. The UCF Downtown Campus will not include dormitories constructed or funded by the University of Central Florida or any of its direct support organizations. UCF Housing intends to contract to manage dormitories near the Downtown Campus if so requested by the

owners of the dormitories. The management will be performed consistent with other UCF managed housing that includes rules of conduct, resident advisors, and an atmosphere conducive to learning.

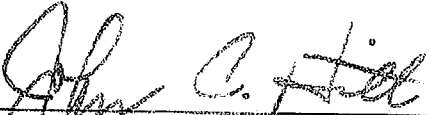
2. There will be no further State of Florida investment for the UCF Downtown Campus beyond the current request of \$20 million prior to fiscal year 2018-2019.

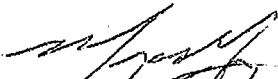
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5. The UCF Downtown Campus will continue to utilize UCF's outstanding distance learning programs in order to minimize the need for infrastructure investment. While the percentage of the type of instruction is generally determined by the registration of students, it is expected that the instructional model at UCF Downtown will be approximately: traditional classroom instruction-46%, blended and hybrid instruction-38%, and virtual instruction-16% (based on Fall 2015 main campus behaviors).

6. The UCF Downtown Campus will implement programs that will assist all graduates in the two most popular degree programs in the Downtown Campus, who are interested in full time employment and who are not pursuing post-graduate education, to obtain full-time employment within a year of graduation.


JOHN C. HITT, Ph.D.
President


MARCO R. MARCHENA, Chairman
UCF Board of Trustees

From: William Merck <William.Merck@ucf.edu>
Sent: Wednesday, February 24, 2016 12:52 PM
To: Tracy Clark
Subject: RE: Center for Emerging Media

Tracy, thanks. This is helpful. Bill

William F. Merck II
Vice President
Administration and Finance
Chief Financial Officer

From: Tracy Clark
Sent: Tuesday, February 23, 2016 4:24 PM
To: Dale Whittaker <Dale.Whittaker@ucf.edu>; William Merck <William.Merck@ucf.edu>
Subject: Fwd: Center for Emerging Media

FYI - Here's the explanation on the \$5 or \$8 million for renovations to the Center for Emerging Media.

Sent from my iPad

Begin forwarded message:

From: Paul Lartonoix <Paul.Lartonoix@ucf.edu>
Date: February 20, 2016 at 8:24:56 AM EST
To: Christina Tant <Christy.Tant@ucf.edu>
Cc: Tracy Clark <Tracy.Clark@ucf.edu>, Mike Kilbride <Mike.Kilbride@ucf.edu>, Fred Kittinger <Fred.Kittinger@ucf.edu>
Subject: Re: Center for Emerging Media

Christy,

We have been allocating \$5M as a placeholder. We have been told by Bill Martin and Bill Z (cost estimator consultant) that we should expect more. We have been trying to keep it at \$5M and will continue to do that. The \$5-8M range has come from the idea that IF we renovate 50% of the space, we will be required to update (bring up to today's code) the rest of the building (even spaces we are not touching).

We are having conversations about how to avoid that automatic trigger at 50% mark, or even on how to avoid hitting the 50% mark altogether.

If that 50% is triggered and we are required (by the city or by our own UCF code) to live with the rule it will be more expensive.

It is still our intention to stay at less than 50% renovation and avoid the extra cost.

Paul Lartonoix

On Feb 19, 2016, at 6:10 PM, Christina Tant <Christy.Tant@ucf.edu> wrote:

Hi Paul – Could you provide an estimate for the CEM renovation? I've heard a range of \$5 - \$8 million, but hoping you can give me a firmer estimate with major assumptions and such. Let me know if it would be easier to talk live.

Thank you,

Christy Tant, CPA

Senior Associate Controller, Finance & Accounting

<image001.gif>

University of Central Florida

Finance and Accounting

12424 Research Pkwy, Suite 300

Orlando, FL 32826-3249

christy.tant@ucf.edu

Phone 407.882.1029

Fax 407.882.1102

From: Tracy Clark
Sent: Sunday, September 16, 2018 10:21 AM
To: Tracy Clark
Subject: FW: Facilities Funding Plan
Attachments: Facilities funding plan.xlsx

Tracy Clark, CPA
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance
UCF Finance and Accounting
12424 Research Parkway, Ste 300
Orlando, Florida 32826
Phone: 407-882-1006
Fax: 407-882-1102
Tracy.Clark@ucf.edu

From: Tracy Clark
Sent: Friday, February 19, 2016 6:39 PM
To: Dale Whittaker <Dale.Whittaker@ucf.edu>; William Merck <William.Merck@ucf.edu>
Subject: Facilities Funding Plan

Bill and Dale,

Attached is a schedule Dale asked me to put together for the two of you to discuss with Dr. Hitt. I'm still confirming with Paul the cost of renovation of the FIEA building (John thought it was \$5-\$8 million), but I wanted to get your edits/input in the meantime. Look it over and let me know what you think.

Thanks.

Tracy Clark, CPA
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance
UCF Finance and Accounting
12424 Research Parkway, Ste 300
Orlando, Florida 32826
Phone: 407-882-1006
Fax: 407-882-1102
Tracy.Clark@ucf.edu

Facilities Funding Plan as of 2/20/16

Action Items in yellow

Source: Monthly Interest and Dividends on Aux and C&G cash balances

FY14-15	4,217,977	confirmed
FY15-16	5,506,195	confirmed thru Jan '16
FY16-17 Jul-Nov	2,500,000	
Realized Gains on Equities	12,000,000	
Total Funding	24,224,172	

Use: Interdisciplinary Building Phase I (IRIF) (24,000,000) Est'd Completion July 2017

Source: Monthly Interest and Dividends on Aux and C&G cash balances

FY16-17 Dec -Jun	3,500,000
FY17-18 thru FY20-21	24,000,000
Total Funding	27,500,000

Use: New Research Facility (approx. 42,000 SF) (27,000,000) Est'd Completion Nov 2017

Source: Auxiliary Cash balances:

Academic Affairs - Division level	3,000,000	support confirmed
Business Service operations	1,000,000	
Finance & Accounting	500,000	support confirmed
Concession Funds	500,000	support confirmed
FIEA	500,000	
Exec. Dev. Center	500,000	
Computer Store & Telecom	3,000,000	

Need to approach areas to request contribution

3% increase in Aux Overhead (5 years)	11,000,000
Total Funding	20,000,000

Need communication of increase in Overhead required to support university growth

Use: Downtown Building (20,000,000) Est'd Completion ????

Source: Central Carryforward 8,000,000

Use: FIEA Renovation (8,000,000)

Amount being confirmed with Paul

From: Tracy Clark <Tracy.Clark@ucf.edu>
Sent: Friday, March 11, 2016 2:23 PM
To: William Merck
Cc: Dale Whittaker
Subject: Re: Facilities Funding Plan

We have \$5 million set aside right now.

Sent from my iPad

On Mar 11, 2016, at 10:12 AM, William Merck <William.Merck@ucf.edu> wrote:

On the \$8 million for CEM (FIEA) building, that may be what is desired, but I have never committed to trying to find funding beyond \$4 million. If we stage the renovations over three fiscal years, which is, I think entirely possible, then any of these numbers get less difficult. (You notice I didn't say "easier.") Bill
William F. Merck II
Vice President
Administration and Finance
Chief Financial Officer

From: Dale Whittaker
Sent: Monday, February 22, 2016 3:46 PM
To: William Merck <William.Merck@ucf.edu>; Tracy Clark <Tracy.Clark@ucf.edu>
Subject: RE: Facilities Funding Plan
[agreed](#)

From: William Merck
Sent: Saturday, February 20, 2016 5:58 AM
To: Tracy Clark <Tracy.Clark@ucf.edu>
Cc: Dale Whittaker <Dale.Whittaker@ucf.edu>
Subject: Re: Facilities Funding Plan

This plan will work. I would like for the three of us to spend some time with it early next week to see if we can come up with additional options to put into the funding mix. We may (or not) have ideas that allow us to mitigate the burden on some of the contributors on this list. Bill

Sent from my iPhone

On Feb 19, 2016, at 6:49 PM, Tracy Clark <Tracy.Clark@ucf.edu> wrote:

Another thing I wanted to mention to the two of you – the salary negotiations with UFF have started. We do not have recurring funding budgeted for a salary increase for next year. Any salary increase that gets approved will have to come from new recurring state money – presumably performance funding. A 1% salary increase costs approximately \$2.4 million - E&G only.

Sent from my iPhone

On Feb 19, 2016, at 6:45 PM, Tracy Clark <Tracy.Clark@ucf.edu> wrote:

Before you present this to Dr. Hitt we should probably touch base with Joel. I may be overestimating his ability to contribute at such a high

level.

Sent from my iPhone

On Feb 19, 2016, at 6:39 PM, Tracy Clark <Tracy.Clark@ucf.edu> wrote:

Bill and Dale,

Attached is a schedule Dale asked me to put together for the two of you to discuss with Dr. Hitt. I'm still confirming with Paul the cost of renovation of the FIEA building (John thought it was \$5-\$8 million), but I wanted to get your edits/input in the meantime. Look it over and let me know what you think.

Thanks.

Tracy Clark, CPA

Associate Provost for Budget, Planning and
Administration and Associate Vice President for Finance
UCF Finance and Accounting

12424 Research Parkway, Ste 300

Orlando, Florida 32826

Phone: 407-882-1006

Fax: 407-882-1102

Tracy.Clark@ucf.edu

<Facilities funding plan.xlsx>

From: Dania Suarez <Dania@ucf.edu>
Sent: Wednesday, March 23, 2016 12:20 PM
To: Tracy Clark
Cc: Debra Copertino
Subject: Capital Projects - "An initial discussion to determine a sequence of building priorities at the university"
Attachments: Capital Projects - Meeting with President Hitt - 32316.pdf

Hi Tracy,

Dale would like to discuss some follow-ups (to-do's) after today's meeting with Dr. Hitt. If you are around and can chat with him before 1:00 pm today, please give me a call at 3-2303.

Otherwise, please check-in with us and we'll schedule some time for the two of you to chat – he said a phone call would be great.

Thanks!
Dania

Dania M. Suárez
Assistant Director of Administrative Services
and Assistant to the Provost and Executive Vice President
University of Central Florida
Office: 407.823.2303
danial@ucf.edu

Capital Projects
Current Funding Plan
Updated 3/22/16

Tracy
Target
Fac/grad

Financing
②
PECO
Priority

Priority
Tier 1
Tier 2

③
Phil?
How Dourge
what
PECO
Priority?
④ Deal

Academic/ Research Space

ARA Small Research Building	\$ 13,000,000	\$ 13,000,000	\$ -
Creol Building Phase II Build-Out	2,000,000	1,500,000	500,000
Archie Carr Turtle Research	5,000,000	5,000,000	-
Lab Renovation/ Repair - COS, BSBS	1,400,000	1,400,000	-
Lab Renovation/ Repair - CECS	1,500,000	575,000	925,000
TAF Research (polluted drains)	1,500,000	1,500,000	-
Osceola ICAMR	?	?	-
Millican Hall Renovation	?	?	-
Swing Space/ Modulares	?	?	-

UCF Downtown

Academic Building Overrun	10,000,000	10,000,000	-
Tri-Gen Building	20,000,000	20,000,000	-
Fountain	200,000	200,000	-
Infrastructure	?	?	-
Moving Costs	?	?	-

Other Facilities

Performing Arts Center	60,000,000	60,000,000	-
UCF Gateway (campus entryway)	6,500,000	6,500,000	-
Band Building Road & Utilities	1,500,000	1,500,000	-
Band Building Lighting	1,000,000	1,000,000	-
Classroom I Shelter	2,200,000	2,200,000	-
Twin Rivers Golf Course	2,000,000	2,000,000	-
Building Demolitions	?	?	-

Infrastructure, HVAC and Other

OUC Buy-out for Lake Nona	15,000,000	15,000,000	-
Alafaya Pedestrian Safety Maintenance	4,000,000	4,000,000	-

Unfunded Projects \$ 146,800,000 \$ 145,375,000 \$ 1,425,000

Academic/ Research Space

Trevor Colburn Building	\$ 23,000,000	\$ -	\$ -	\$ -	\$ -	\$ 23,000,000
Colburn Hall Renovation	15,000,000	-	-	-	-	15,000,000
Global UCF Building	17,200,000	-	600,000	10,000,000	4,800,000	1,800,000
Interdisciplinary Research Bldg - Phase I	32,000,000	-	3,000,000	26,000,000	-	3,000,000
Interdisciplinary Research Bldg - Phase II	17,000,000	-	-	17,000,000	-	-
Creol Lab - Phase I and II	6,000,000	-	4,000,000	-	-	2,000,000
Generator for Biology Building	1,000,000	-	-	-	-	1,000,000

UCF Downtown

Academic Building	20,000,000	-	9,000,000	-	11,000,000	-
Garage	15,000,000	-	15,000,000	-	-	-
Center for Emerging Media Renovation	5,000,000	-	-	-	-	5,000,000

Other Facilities

UCFAA Stadium/ Arena Video and Sound	7,500,000	-	7,500,000	-	-	-
UCFAA Indoor Fieldhouse	3,000,000	-	3,000,000	-	-	-
Band Building	2,500,000	-	2,200,000	-	-	300,000
US Tennis Association Complex	3,500,000	-	-	-	-	3,500,000

Infrastructure, HVAC and Other

New Chiller	13,000,000	-	-	-	13,000,000	-
Venue HVAC Repair	2,800,000	-	800,000	-	1,000,000	1,000,000
Daytona HVAC Repair	776,250	-	-	-	-	776,250
Road improvements - North Orion	340,000	-	340,000	-	-	-

Funded Projects \$ 184,616,250 \$ - \$ 45,440,000 \$ 53,000,000 \$ 29,800,000 \$ 56,376,250

* Dan - CTF Banding
Hitt Library
Kim McLaughlin

① How long committed?

* What would relieve it
→ plan for Hitt Library CTF
→ plan for relief
Tracy

Handwritten notes and scribbles, including the word "fruit" at the top right, "fruit" in the center, and "fruit" at the bottom right. There are also various illegible scribbles and lines throughout the page.

Debra Copertino

From: Tracy Clark
Sent: Tuesday, March 22, 2016 6:07 PM
To: Dale Whittaker; William Merck
Cc: Debra Copertino; Dania Suarez; Angie Carloss; Christina Tant
Subject: Re: Capital Projects

President Hitt
Mike Morsberger
William Merck

11:00-12:00
President's office

One more thing - the "interest and other" means interest and investment gains and losses. Central "aux" includes the 3% increase in aux overhead among other amounts we are collecting centrally.

Sent from my iPad

On Mar 22, 2016, at 5:50 PM, Tracy Clark <Tracy.Clark@ucf.edu> wrote:

I meant to mention - I added a downtown "overrun" number of \$10 million just as a place marker, in case \$60 million is not enough.

Sent from my iPad

On Mar 22, 2016, at 4:58 PM, Tracy Clark <Tracy.Clark@ucf.edu> wrote:

Dale and Bill

We have put together a list of unfunded and funded capital projects for your meeting tomorrow with Dr. Hitt. We compiled it from information we had, information from John Pittman, and information we requested from Lee Kernek. If you have any questions or changes you'd like me to the schedule, please let me know.

Sent from my iPad

Begin forwarded message:

From: Christina Tant <Christy.Tant@ucf.edu>
Date: March 22, 2016 at 4:54:21 PM EDT
To: Tracy Clark <Tracy.Clark@ucf.edu>
Subject: Capital Projects

Tracy – Attached is the list of funded and unfunded capital projects, as of today.

<Capital Projects_032216.pdf>

Lindsey La Chiana

From: William Self
Sent: Thursday, March 24, 2016 4:12 PM
To: Debra Copertino
Cc: Dania Suarez; Dale Whittaker
Subject: RE: Tracy Clark, Bill Self, and Dale Whittaker: Capital Projects - Follow-up

Hi Debbie,

Attached is my synopsis for Dale on what I remember from the meeting and looking at his and my notes. Hope it is intelligible....

Best,
Bill



Synopsis of
meeting on capi...

From: Debra Copertino
Sent: Thursday, March 24, 2016 9:06 AM
To: William Self
Subject: RE: Tracy Clark, Bill Self, and Dale Whittaker: Capital Projects - Follow-up

Thank you Bill, please copy me when you send so I can have it ready for his meeting folder.

Debbie

-----Original Appointment-----

From: William Self
Sent: Thursday, March 24, 2016 8:55 AM
To: Debra Copertino
Subject: Declined: Tracy Clark, Bill Self, and Dale Whittaker: Capital Projects - Follow-up
When: Friday, March 25, 2016 9:30 AM-9:45 AM (UTC-05:00) Eastern Time (US & Canada).
Where: MH 338D (Please let me know if you will come in person or if you will call in)

I will be in a visit from UNLV on the EAB initiative so I will send Dale a synopsis instead

Synopsis of meeting on capital projects (Hitt, Whittaker, Merck, Morsberger, Schell, Self)

- Initial general discussion of what is on the list – and what the columns mean
- Suggestion from Hitt (“plate of h’orderves” for philanthropy and naming rights of some projects that fall outside of the larger items)
- Question about E&G column on academic space – not E&G money (from other sources)
- Some discussion of recent \$400 million dollars ‘bonded’ in latest state budget – thus maybe the door is opening
- Discussion of having John C. Hitt library as one of the possible items to have Dan H. explore in the coming year for this ‘bonding’ or CITE bonding – probably find out from Kim McDougal
- Confirmation that the items on the lower half are projects that have been committed to build
- Discussion of generally the kinds of funds (central aux, investment gains/losses) that are being used to fund many of these projects based on good recent investments and existing aux accounts

Detailed discussions on (*definitely not in any given order – just as I remember them*)...

- The various plans to put a road in (ranging from gravel to a full blown road with updated utilities) for the band practice field; also the possibility of buying the band lights (not using police lights) or even building Musco light poles (expensive)
- Discussion of the possibility of buying/taking over the golf course (Twin Rivers) and the possible benefits to UCF Athletics, Hotel, retirement community etc. – ‘community involvement’. Discussion of the current possible plans for the course to be developed – this is the likely reasoning the city of Oviedo wants to have UCF take it over (alongside HOA?). Various discussion of the golf course potential/costs. Also a suggestion from Dr. Hitt to be sure to have a good real estate lawyer carefully review the costs/repairs etc. on the course if we consider (and a suggested person – can’t remember the name)
- Recognition that the Nursing bldg. and Teaching Hospital are not on the list on the top half; brief update on the Chicago firm that wants to build the building and ‘rent’ it to us – ongoing talks with Deb German, etc on this project
- Discussing the downtown electrical situation – OUC really wants to build and serve as utility, but long term benefit of building out our own utilities likely far outweighs this – maybe find out what they can do (“build a better mousetrap” let’s see what they offer) – they likely want to be prominent in their own neighborhood
- Discussion of the Gateway and its relatively high cost – perhaps spreading that out over several years to diminish the impact on more pressing issues (lab space etc)
- Discussion of longer term (hope) that when PECO returns we need to have our ducks in a row on what we need – there will be lots of pent up demand for these dollars.

- A question (from Whittaker) on about how long the current list of projects will be dominating the funds from auxiliary and investment gains – answer from Merck about five years
- Discussion of what can be prioritized to go after from philanthropy (new column – in Dale's notes)

From: Rebeca Richards
Sent: Tuesday, November 22, 2016 9:43 AM
To: Budget office
Cc: Christina Tant
Subject: FW: 1620203 UCF Downtown
Attachments: Downtown CEM Renovation 11-14-2016.pdf

Importance: High

Budget Office,

Please process a temporary budget transfer for \$5 million from the E&G carryforward reserve to A&F's carryforward reserve contingency category, and from there to Facilities carryforward (02800703), construction category. This is to fund the renovation of the Center for Emerging Media (CEM) at UCF Downtown. Attach the PDF as support for the transfer.

Once the budget transfer is complete, move the funds from Facilities carryforward 02800703 to construction project 92010040. This will be an Actuals entry. Let me know if you have any questions.

Thank you,

Rebeca B. Richards

Assistant Controller | UCF Budget, Planning, & Administration

From: Lashanda Brown-Neal
Sent: Tuesday, November 22, 2016 9:22 AM
To: Rebeca Richards <Rebeca.Richards@ucf.edu>
Cc: Tammy Hintermeister <Tammy.Hintermeister@ucf.edu>; Cathy Hill <Cathy.Hill@ucf.edu>
Subject: RE: 1620203 UCF Downtown
Importance: High

Hi Rebeca,

No objection to transferring the budget to the below referenced department.

Per our discussion you will also be transferring the funds to the project as well.

Thanks,
LaShanda

From: Rebeca Richards
Sent: Monday, November 21, 2016 1:15 PM
To: Lashanda Brown-Neal <Lashanda.Brown-Neal@ucf.edu>
Subject: FW: 1620203 UCF Downtown
Importance: High

Hi Lashanda,

Any objections to us transferring the budget to 02800703 and from there to the Project?

Thank you,

Rebeca B. Richards

Assistant Controller | UCF Budget, Planning, & Administration

From: Christina Tant

Sent: Friday, November 18, 2016 5:10 PM

To: Lashanda Brown-Neal <Lashanda.Brown-Neal@ucf.edu>; Albert Francis <Bert.Francis.III@ucf.edu>

Cc: Tammy Hintermeister <Tammy.Hintermeister@ucf.edu>; Janice Williams <Janice.Williams@ucf.edu>; Donna DuBuc <Donna.DuBuc@ucf.edu>; Rebeca Richards <Rebeca.Richards@ucf.edu>

Subject: RE: 1620203 UCF Downtown

Hi LaShanda – We should be able to get the \$5m for CEM over to you on Monday. I will need more time on the infrastructure funding.

Bert – go ahead and set up the CEM renovation with a budget of \$5m and the downtown infrastructure with a budget of \$295,533. Please send me the project numbers once established.

Thanks,
Christy

From: Lashanda Brown-Neal

Sent: Tuesday, November 15, 2016 3:06 PM

To: Christina Tant <Christy.Tant@ucf.edu>; Albert Francis <Bert.Francis.III@ucf.edu>

Cc: Tammy Hintermeister <Tammy.Hintermeister@ucf.edu>; Janice Williams <Janice.Williams@ucf.edu>

Subject: FW: 1620203 UCF Downtown

Hi Christy,

Facilities & Safety would like to request the funds to support the Center for Emerging Media (CEM) Renovation and the civil, infrastructure, landscape, and hardscape project related to UCF Downtown.

The total project cost for the CEM project is estimated to be around \$5,000,000 (budget attached). Currently we need budget in the amount of \$318,057 to encumber the A/E's contract for design services.

The total project cost for the civil, infrastructure, landscape, and hardscape project is estimated at \$5,000,000 (budget sheet attached). Currently we need budget in the amount of \$295,533 to encumber the A/E's contract for design services.

Bert,

Upon authorization of the budget, can you please create project numbers for the referenced:

UCF 578A-CEM Renovation

UCF 578B- Civil, Infrastructure, Landscape, & Hardscape

Thanks,
LaShanda

From: Gina Seabrook
Sent: Wednesday, November 02, 2016 1:31 PM
To: Allen Bottorff <Allen.Bottorff@ucf.edu>
Cc: Jeremy Williamson <Jeremy.Williamson@ucf.edu>; Lashanda Brown-Neal <Lashanda.Brown-Neal@ucf.edu>
Subject: RE: 1620203 UCF Downtown

Last I heard we were waiting on the money to be put in the account. Check with Lashanda I copied her on this email. Gina

From: Allen Bottorff
Sent: Wednesday, November 02, 2016 12:11 PM
To: Gina Seabrook <Gina.Seabrook@ucf.edu>
Cc: Jeremy Williamson <Jeremy.Williamson@ucf.edu>
Subject: FW: 1620203 UCF Downtown

Good afternoon Gina. Hope this finds you doing exceedingly well!

I'm looking for the status of a PO (see below), can you point me to this or the right person to check with on this?

My thanks!

- Allen

E. Allen Bottorff, II – P.E., Ph.D.
Director, Downtown Campus Facilities
Facilities and Safety Department
Administration and Finance Division
University of Central Florida

3528 North Perseus Loop
Orlando, FL 32816-3631

Office: 407.823.3392
Cell: 772.370.4944
allen.bottorff@ucf.edu
ucf.edu

Please note: Florida has a very broad open records law (F.S. 119). Emails may be subject to public disclosure.

From: Dan Tarczynski [<mailto:dtarczynski@schenkelshultz.com>]
Sent: Wednesday, November 2, 2016 10:18
To: Allen Bottorff <Allen.Bottorff@ucf.edu>; Jeremy Williamson <Jeremy.Williamson@ucf.edu>
Subject: RE: 1620203 UCF Downtown

Gents

Just checking back to see if the PO has been approved for the CEM and infrastructure? Per our schedule we are planning on starting the CEM building forensics this week and will need an actual survey. I appreciate your assistance.

Take care,

Daniel Tarczynski, AIA, Partner / Design
SCHENKELSHULTZ

From: Dan Tarczynski
Sent: Monday, October 31, 2016 10:42 AM
To: Allen Bottorff <Allen.Bottorff@ucf.edu>; Jeremy Williamson (Jeremy.Williamson@ucf.edu)
<Jeremy.Williamson@ucf.edu>
Subject: FW: 1620203 UCF Downtown

Allen and Jeremy,
We have not received a PO for both the [site infrastructure](#) and the [CEM building](#) on downtown UCF, see email below.
Our plan was to start the CEM building forensics this week. Can you assist on getting these two PO's processed?

Thanks

Daniel Tarczynski, AIA, Partner / Design
SCHENKELSHULTZ

Office: 407.872.3322 | Cell 407.620.7625
SchenkelShultz.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#)

From: Janice Williams [<mailto:Janice.Williams@ucf.edu>]
Sent: Wednesday, October 26, 2016 9:12 AM
To: Elizabeth Chastain <echastain@schenkelshultz.com>
Cc: Gina Seabrook <Gina.Seabrook@ucf.edu>
Subject: RE: 1620203 UCF Downtown

You are welcome.

At this time, the only thing you can bill is for the Academic Building, as that is all that is encumbered on your PO (\$3,554,853.93).

I have request and will forward a copy of signed PO.

Thanks.
Janice

From: Elizabeth Chastain [<mailto:echastain@schenkelshultz.com>]
Sent: Wednesday, October 26, 2016 8:59 AM
To: Janice Williams <Janice.Williams@ucf.edu>
Cc: Gina Seabrook <Gina.Seabrook@ucf.edu>
Subject: RE: 1620203 UCF Downtown

Thanks Janice,

So, we will submit (3) separate invoices?

Also, I have not received the PO.

Thanks,

Elizabeth Chastain, Associate | Project Billing Analyst

SCHENKELSHULTZ

Office: 407.872.3322 | Direct: 407.428.0372

SchenkelShultz.com | [LinkedIn](#) | [Twitter](#) | [Facebook](#)

From: Janice Williams [<mailto:Janice.Williams@ucf.edu>]
Sent: Wednesday, October 26, 2016 8:54 AM
To: Elizabeth Chastain <echastain@schenkelshultz.com>
Cc: Gina Seabrook <Gina.Seabrook@ucf.edu>
Subject: RE: 1620203 UCF Downtown

Elizabeth,

This isn't as complicated as you think.

The PO issued (N999598) is only for the Academic Building in the amount of \$3,554,853.92. There will be new PO's issued (2) for each of the other two project phases – Infrastructure and CEM Building Renovation.

So the invoice you are setting up right now is strictly for Academic Building and can be set up just like you are accustomed to doing.

If you have further questions please don't hesitate to contact me.

Thanks.

Janice

From: Elizabeth Chastain [<mailto:echastain@schenkelshultz.com>]
Sent: Tuesday, October 25, 2016 4:51 PM
To: Janice Williams <Janice.Williams@ucf.edu>
Cc: Gina Seabrook <Gina.Seabrook@ucf.edu>
Subject: FW: 1620203 UCF Downtown

Hi Janice

Can you please help with this?

I am getting ready to set up the UCF Downtown project. Since this project is more complex than usual, I need your help.

Please let me know how you want the invoice to be set up.

For example:

How do you want the three sections (Academic Building, Site Infrastructure, and Building Renovation) spread out on the invoice?

Should the Additional Services be at the bottom, or immediately following the section to which they belong?

Thanks,

Elizabeth Chastain, Associate | Project Billing Analyst

SCHENKELSHULTZ

Office: 407.872.3322 | Direct: 407.428.0372

[SchenkelShultz.com](#) | [LinkedIn](#) | [Twitter](#) | [Facebook](#)

Draft Budget Without Square Footages UCF Downtown CEM Renovation

11/14/16

Go to fee curve tab to establish level of complexity

Estimated Cost Per Square Foot x Project Square Footage = Construction Contract

Which Type of Project is This?		Architect/Engineer & Construction Manager		<div><div>x</div></div>	
\$ 5,000,000	Cost with Professionl Services	Design Builder			
\$ 100,000	Professional Management Service:				
\$ 4,900,000	Total Project Cost	Comments:			
\$ 3,920,000	Construction (Total Cost)	80.0%	\$ 3,649,000	Base Construction	
		Range: 80-85%	\$ -	Landscape and Irrigation	
			\$ 3,649,000	Base Construction	
		UCF	\$ -	Utilities / Infrastructure @ 2.5%	
			\$ 3,649,000	Construction Contract (Skanska)	
		UCF	\$ 196,000	Construction Contingency @ 5%	
			\$ 3,845,000	Construction Total	
			\$ 75,000	Telecommunications Infrastructure (Direct Input)	
			\$ -	Art Work	
			\$ 3,920,000	Construction	
\$ 490,000	Planning (Total Cost)	Gina Seabrook: Includes \$17,600 - BIM Measured drawing	10.0%	\$ 318,057	A/E Fee Check Fee Curve
				\$ -	Landscape Design
			Range: 8-13%	\$ 29,192	CM Fee
				\$ 347,249	A/E & CM Fee
			UCF	\$ 6,900	Planning Contingency
				\$ -	Surveys & Tests (Direct Input)
				\$ 50,000	Building Envelope Consultant (Direct Input)
			UCF	\$ 41,525	Permits
				\$ 24,500	Commissioning
				\$ -	Digitizing Documents
			UCF	\$ -	Threshold Inspection
			UCF	\$ 9,800	Fire Marshall
			UCF	\$ 2,189	Insurance Consultant
				\$ 482,163	Sub-Total
				\$ 7,837	Other Contingencies (Avoid Negatives)
				\$ 490,000	Planning
\$ 490,000	Furniture/Equipment (Total Cost)		10.0%	\$ 440,500	F and E
			Range: 2-12%	\$ 25,000	Network Electronics (Telecom Direct Input)
				\$ -	OIR (Direct Input)
				\$ 24,500	Contingency (Moving) @ 5%
				\$ -	Startup Costs (To be Determined)
				\$ 490,000	Furnishing and Equipment
Unit Costs are established by the Florida Board of Governors based on current Engineering News Record Unit costs for the Central Florida Region. We have found these Unit Cost projections to be accurate.				\$ 3,649,000	Construction Contract
				0	Square Footage
				NA	Cost Per Square Foot

Go to fee curve tab to establish level of complexity

100.0%

Utilites Infrastructure includes - Progress Energy, Gas, Sanitary Sewer, Potable Water , Fire Line, Irrigations Mains (site outside building)

University of Central Florida

Status of Projects – April 2017



University of Central Florida

Status of Projects – April 2017

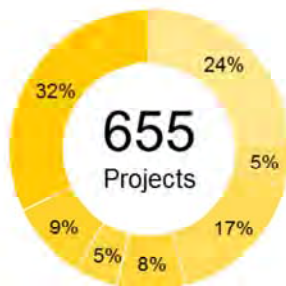


- Red projects indicate major and large minor projects
- Blue projects indicate small projects
- We are working all over the campus – almost every building has a project of some sort going on

University of Central Florida

Status of Projects – April 2017

April 2016 to April 2017



655
Projects



Design – 160



Permit - 32



Construction - 108



Close-out - 52



Awaiting Customer Approval - 33



Temporary Hold - 59



COMPLETED - 211

352
ACTIVE
PROJECTS

Projects by Phase

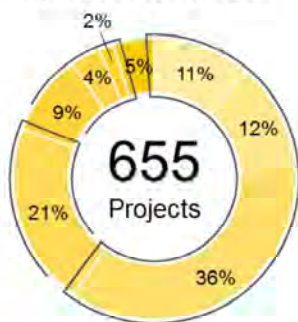


- Discuss total project count
- Discuss phases of design/construction/hold/completed
- Discuss active projects

University of Central Florida

Status of Projects – April 2017

April 2016 to April 2017



59% UNDER \$50K
80% UNDER \$200K
95% UNDER \$2M

Under \$5K - 74	391	UNDER \$50K
\$5K to \$10K - 80		
\$10K to \$50K - 237	529	UNDER \$200K
\$50K to \$200K - 138		
\$200K to \$500K - 61		
\$500K to \$1M - 23	624	UNDER \$2M
\$1M to \$2M - 11		
Over \$2M - 31		

Projects by Size



- Discuss projects by cost
- Almost 60% under \$50K
- 80% under \$200K
- 95% under \$2M

SAMPLE
MINOR
PROJECTS



University of Central Florida

Status of Projects – April 2017



RESEARCH – CREOL Lab Buildout

- Seven labs and support spaces
- Substantially complete (in-use)

University of Central Florida

Status of Projects – April 2017

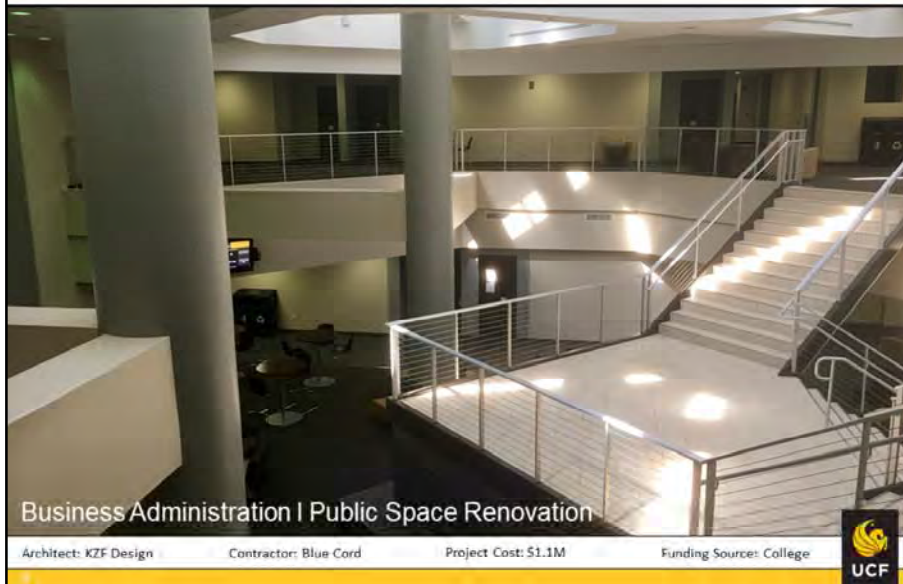


RESEARCH

- \$3K outlet and ventilation – small project
- Liquid Nitrogen Tank and Piping - medium project
- Important for equipment use and research success

University of Central Florida

Status of Projects – April 2017



Business Administration I Public Space Renovation

Architect: KZF Design

Contractor: Blue Cord

Project Cost: \$1.1M

Funding Source: College

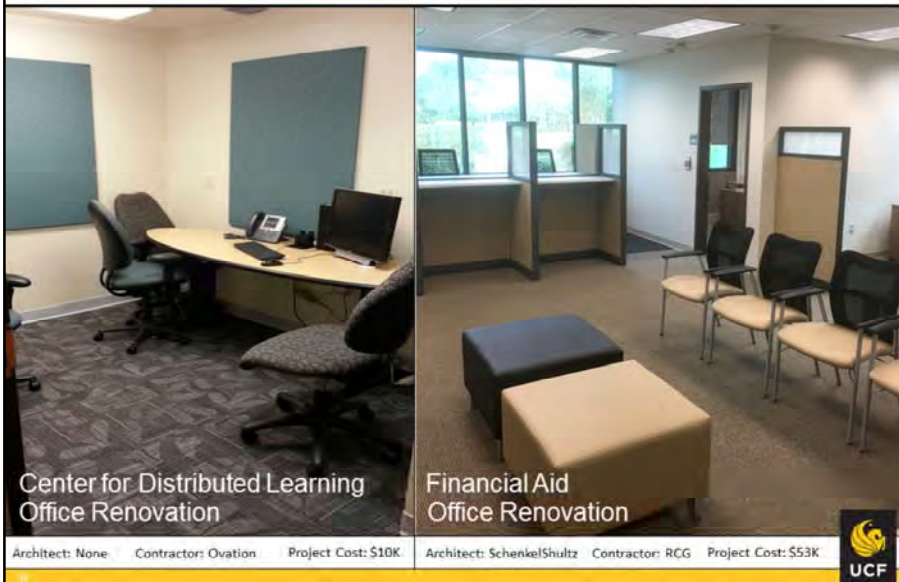


INTERIOR

- Large interior renovation
- Drywall, power, paint, carpet, handrails
- Modern image for Business Administration

University of Central Florida

Status of Projects – April 2017



INTERIOR

- Many small projects
- Critical for faculty, staff, and student success

University of Central Florida

Status of Projects – April 2017

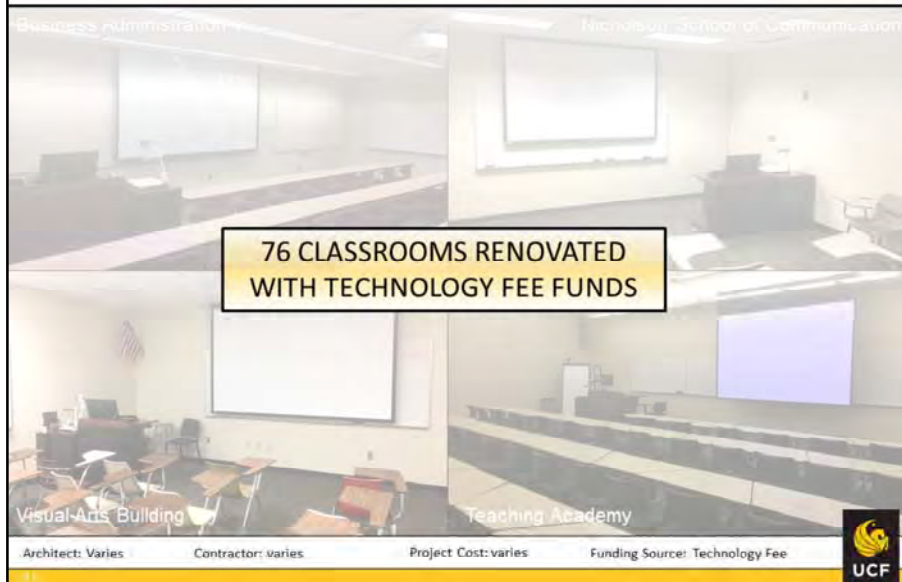


PARTNERSHIP

- Siemens Digital Grid Lab
- Classroom to Computer Lab conversion

University of Central Florida

Status of Projects – April 2017

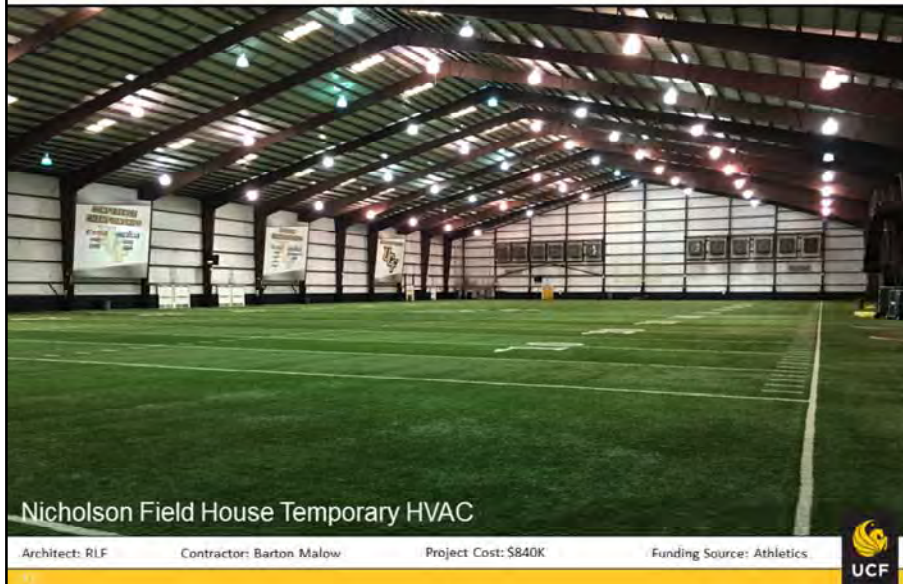


TECHNOLOGY FEE

- 76 projects in 17 different buildings
- Another 46 projects planned for summer 2017

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Status of Projects – April 2017

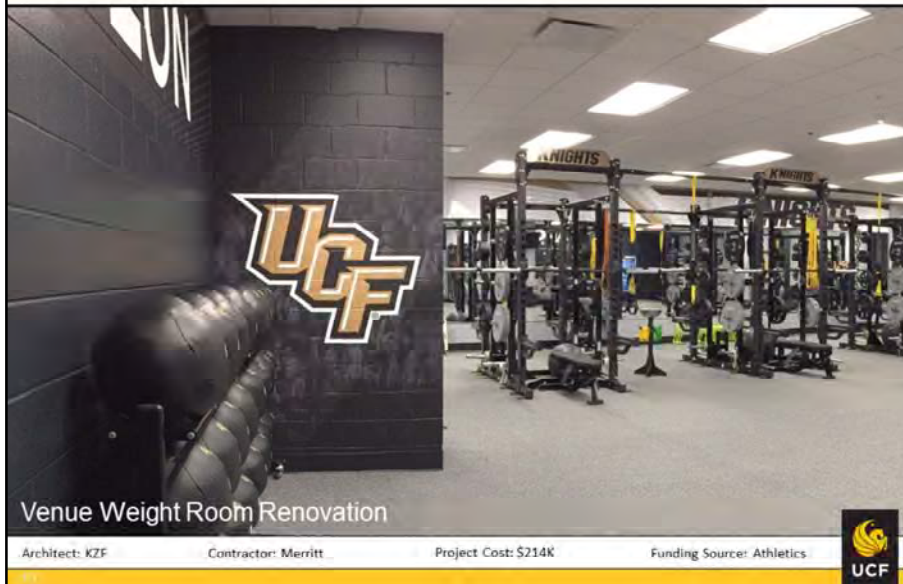


ATHLETICS

- Temporary HVAC to the practice field
- Supports football practice program

University of Central Florida

Status of Projects – April 2017



ATHLETICS

* New flooring, nutrition station, finishes

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Status of Projects – April 2017



RECREATION & WELLNESS

- Three new recreation fields
- Supports student recreation and intramurals

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Status of Projects – April 2017



CAMPUS WIDE PROJECTS

- Building signs for wayfinding
- Only vehicular directional remain

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Status of Projects – April 2017



DEFERRED MAINTENANCE

- * Roof replacements, building envelope repair
- * One of 14 roof projects that we worked on over the last year

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Status of Projects – April 2017



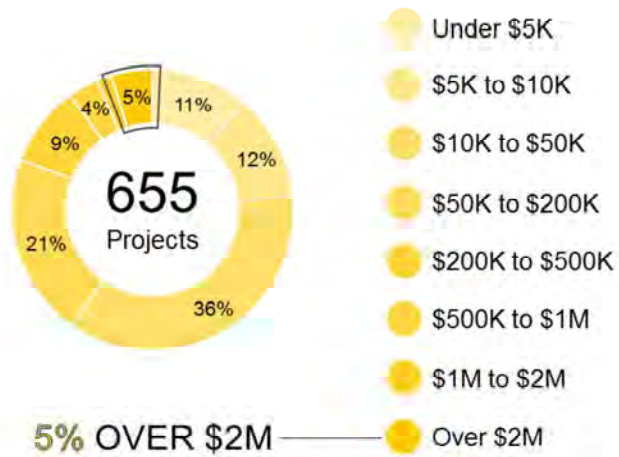
DEFERRED MAINTENANCE

- Pump replacements
- Generator replacements and additions
- Air handler replacements
- Building control systems

PROJECTS SHOWN REPRESENT 3% OF THE MINOR PROJECTS THAT WE WORK ON IN A GIVEN YEAR

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Status of Projects – April 2017



The rest – 5% projects over \$2M

MAJOR PROJECTS



University of Central Florida Status of Projects – April 2017



UCF Global

FEFPA

First Place – Outstanding Design



United States Green Building Council
LEED New Construction
Project of the Year



Orange County Sustainable
Project of the Year

Architect: SchenkelShultz

Contractor: Clancy and Theys

Project Cost: \$16.5M

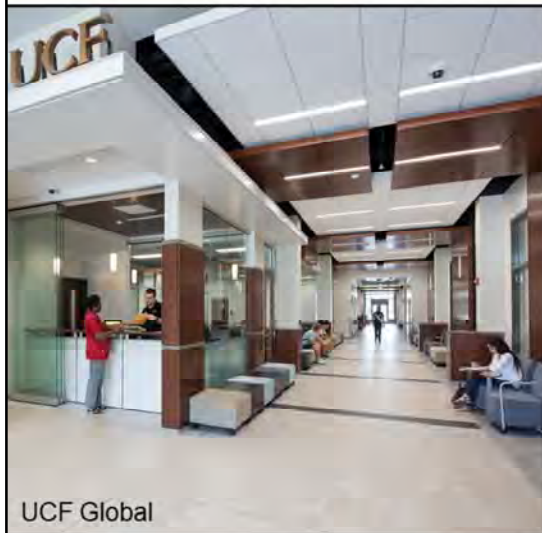
Funding Source: University



- Project occupied since March 2016
- Florida Educational Facilities Planners Association – Outstanding Design Award
- United States Green Building Council – LEED New Construction Project of the Year
- Orange County – Sustainable Project of the Year

University of Central Florida

Status of Projects – April 2017



34.5%
More Efficient
than Code Minimum



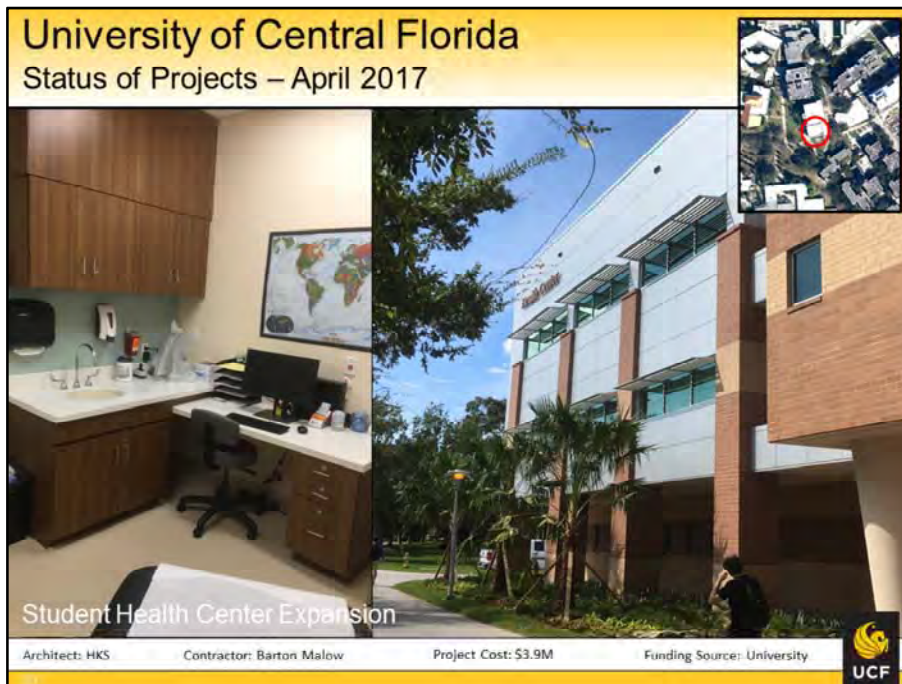
Low Flow Toilets
LED Lighting
Daylight Harvesting
23% Window-to-Wall Ratio
Enhanced Indoor Air Quality
Chilled Beam System
Solar Hot Water Heating
Improved Control Systems
Improved Efficiency



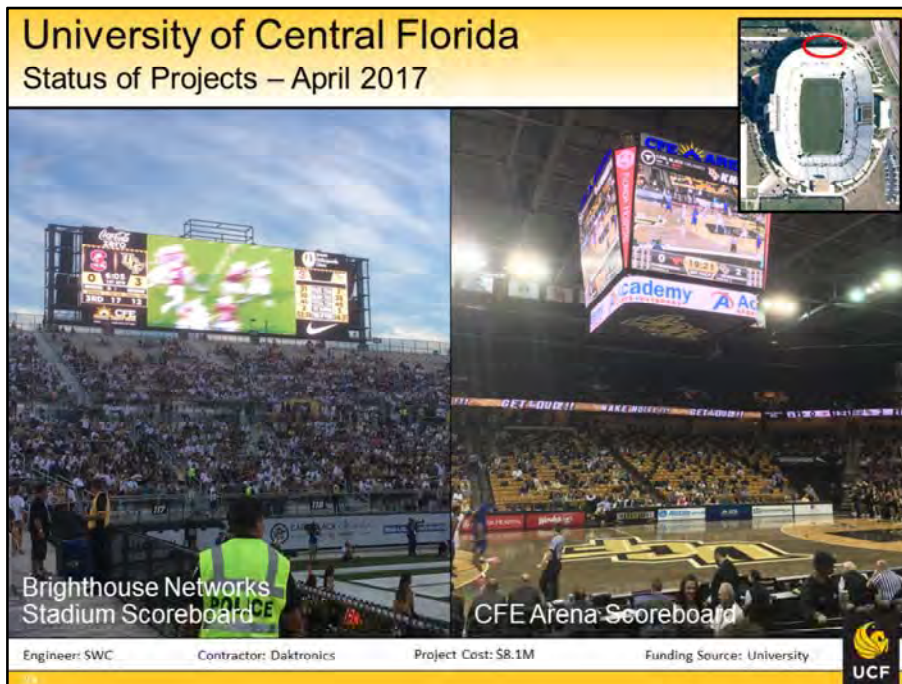
- LEED Gold
- 34.5% more efficient than a code minimum building!
- Best performing building on campus
- Systems have an up-front cost, but result in long-term savings to the university, as well as occupant benefits



- Expansion to offset loss of parking by UCF Global and Research I
- Adds 600 cars to Garage C
- Completed in August 2016 for the Fall 2016 school year



- 2 story, 10,400 sf addition over existing functional pharmacy
- State of the art programs serving student needs related to international health, travel medicine, and immunizations
- Includes space for psychiatry, substance abuse counseling, biofeedback, and dieticians
- Building expansion includes:
 - Reception, 15 patient rooms, 15 provider offices, records rooms, conference room, marketing suite, storage
 - Upgraded building HVAC controls



BHNS LED scoreboard

- 114 feet wide x 36 feet tall
- Enhanced audio
- Completed for 2016 football season
- Working on LED ribbon board and camera platform for 2017 football season

CFE Arena Scoreboard

- Video board, ribbon board, courtside boards, and new controls equipment
- Completed for 2016 basketball season

University of Central Florida

Status of Projects – April 2017



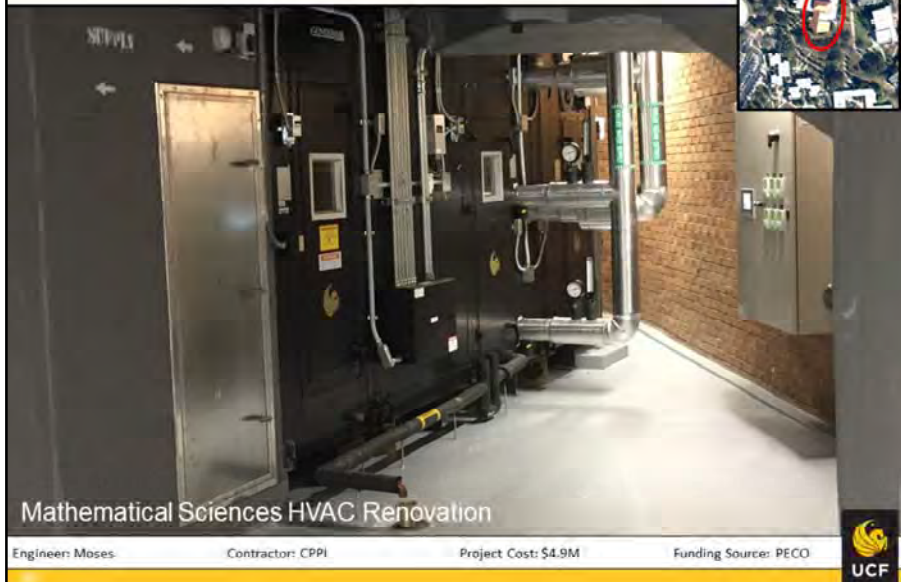
Knights Plaza Renovation

Architect: TLC and Morris | Contractor: Barton Malow and Wharton Smith | Project Cost: \$3.9M | Funding Source: University and DSO



University of Central Florida

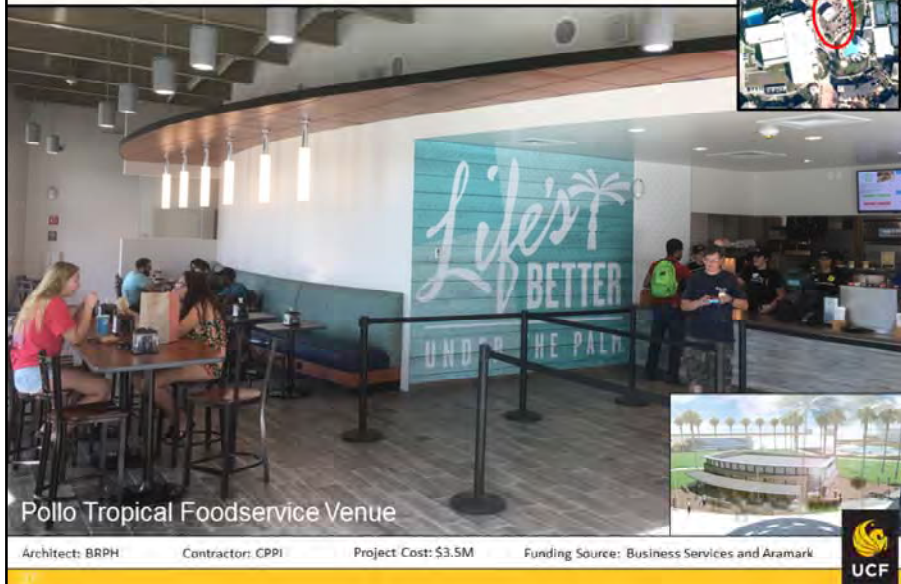
Status of Projects – April 2017



- First PECO project
- Three of four air handlers replaced over winter 2016 break
- Project had remaining funds, so fourth air handler replaced over winter 2017 break
- Commissioning is being finalized

University of Central Florida

Status of Projects – April 2017



- Stand alone foodservice facility to house Pollo Tropical and Café Buscelo
- Provides a foodservice venue in an area of campus near housing with little food options
- Thousands of student foot traffic per day going from housing to main campus and recreation area
- Project open

University of Central Florida

Status of Projects – April 2017



Band Practice Facility

Architect: Little Diversified Architectural Services Contractor: PCL Project Cost: \$2.5M Funding Source: University



- 4,000 gsf interior, 7,200 gsf covered exterior
- Provides shelter from the elements, instrument storage, restrooms, and a covered practice area

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Status of Projects – April 2017



* 99,000 gsf building (63,000 gsf phase 1, 36,000 gsf phase 2)

- 30 research/incubator labs, 20 materials characterization rooms, conference rooms, offices, ancillary spaces
- Programs include:
 - Materials Characterization Facility
 - NanoSciences Technology Center
 - Sustainable Coastal Systems Cluster
 - Energy Conversion and Propulsion Cluster
 - Resilient, Intelligent, and Sustainable Energy Systems (RISES) Cluster
 - Cybersecurity and Privacy Cluster
 - Human Augmentation Cluster

University of Central Florida

Status of Projects – April 2017



- Occupants decided mid-construction, so re-design is occurring mid-construction
- Targeting December 2017 completion



Phase 1A – stand alone ARC building

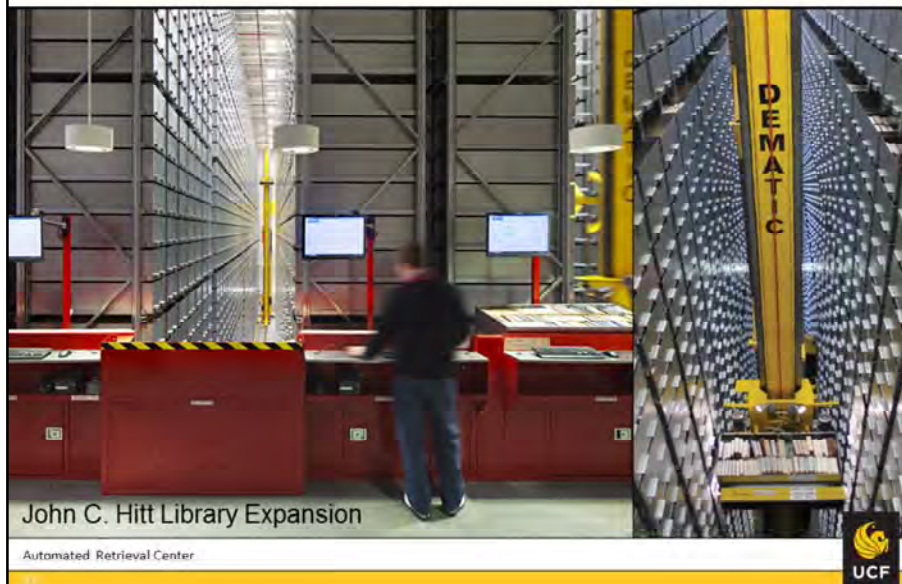
- Automatic Retrieval Center (3 aisles of robot)
- Sprinklering existing building
- ADA restroom upgrades to existing building
- Exit stair handrail replacement at existing building
- 7,500 sf renovation of existing library fifth floor for a new study area

Phase 1B – Connector building

- Connects ARC back to main library
- Provides new entrance to the north side of the library facing the Student Union
- Finishes fourth floor reading room over ARC
- Upgrades electrical service to building

University of Central Florida

Status of Projects – April 2017

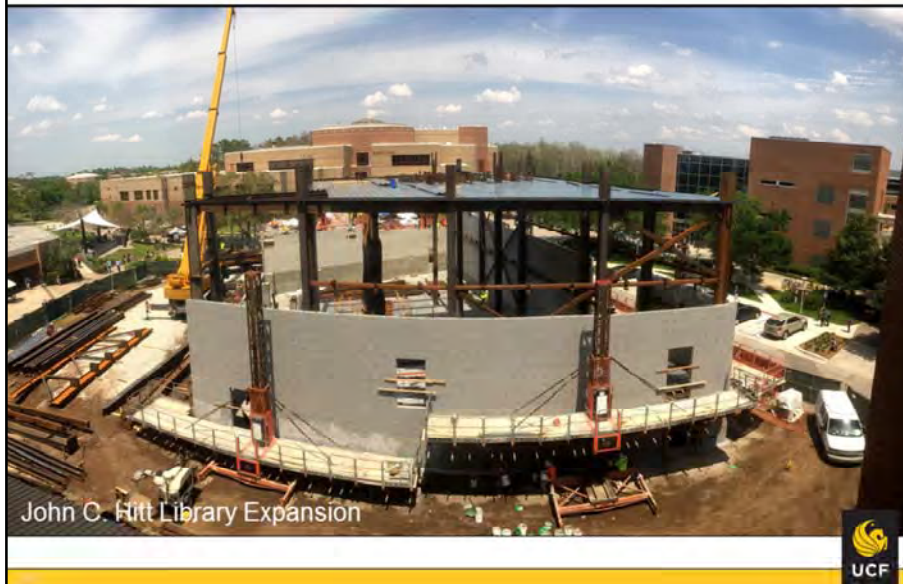


ARC Statistics

- Accommodates 2.25M volumes of material
- Request for materials from any device with internet access
- Automatic crane locates materials and delivers to pick-up station
- 5-10 minutes for entire process

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Status of Projects – April 2017



- Phase 1A – complete December 2017
- Phase 1B – complete Fall 2019
- Subsequent floors to be renovated one at a time, as CITF funds become available

University of Central Florida

Status of Projects – April 2017



- Adds additional warehouse capacity for surplus & storage
- Hard drive shredder
- Postal pack & ship in support of surplus program
- Revenue generation – roughly \$250K in sales annually
- Under construction, anticipated completion August 2017

University of Central Florida

Status of Projects – April 2017



District Energy Plant IV

Architect: RLF

Contractor: CPPI

Project Cost: \$15M

Funding Source: University



- Adds additional chilled water capacity for future growth and redundancy on the campus
- Adds 2 chillers, with room for expansion for 2 additional chillers
- Project is visible from Gemini road, so must be visibly pleasing
- Construction has started!
- Completion December 2017

University of Central Florida

Status of Projects – April 2017



- Replace Air Handlers
- Life Safety Upgrades
- Upgrade Electrical System
- GMP Approved, phased construction to align with building availability



- 135,000 gsf new construction
- Houses current Occupants of Colbourn Hall
 - English
 - Writing & Rhetoric
 - History
 - Modern Languages
 - Texts and Technology
 - Judaic Studies
 - College of Arts and Humanities Advising Office
 - University Writing Center
 - Center for Humanities and Digital Research
 - Graduate Student Center
 - 7 classrooms
 - Conference rooms, ancillary space
- Additional Programs
 - Student Development and Enrollment Services
- Construction Anticipated to Start May 2017
- Completion Fall 2018

University of Central Florida

Status of Projects – April 2017



CREOL Building Expansion

Architect: RLF

Contractor: Robins and Morton

Project Cost: \$6.8M

Funding Source: University



- 8,200 gsf addition
- New labs, offices, and shell auditorium
- Bidding – May 2017
- Construction Start August 2017
- Construction Complete September 2018
- Construction Complete

University of Central Florida

Status of Projects – April 2017



- Expanded and consolidated offices for Athletics staff
- Support spaces for Athletics programs
- Initial design – shell construction only - \$2M
- Advertisement under review for Architect/Engineer on the interior build-out
- Two associated projects for utility relocation work and chilled water line extension to support this project and future growth of this part of campus
- Shell construction complete December 2018

University of Central Florida

Status of Projects – April 2017



- 100 shaded seats
- 300 seat club with air-conditioned lounge
- Expanded concessions
- Distributed sounds system
- Press box renovation
- Children's activity area behind third-base line

University of Central Florida

Status of Projects – April 2017



Architect: KZF

Contractor: TBD

Project Cost: \$1.9M

Funding Source: Athletics



- Renovation of the UCF Football Recruiting Lounge
- Adds kitchens, serving stations, and restrooms
- Currently in design
- Targeting Spring 2018 completion

University of Central Florida

Status of Projects – April 2017



Student Union Expansion

Architect: Zyscovich

Contractor: CPPI

Project Cost: \$18.5M

Funding Source: Aramark and University



Building expansion

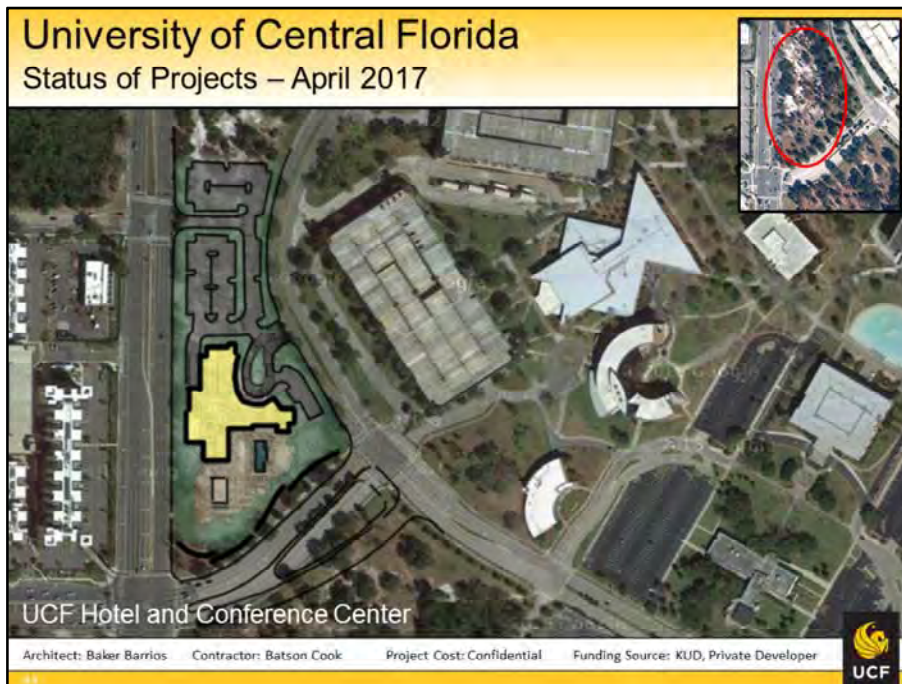
- Adds 700 dining seats
- Five new foodservice concepts
- Back of house kitchen and dishwasher upgrades
- Fourth floor – student government space

Multi-phased project – food court renovation to start May 2017, followed by the full building expansion



Partnership project

- Primarily military tenants – PEO STRI
- Schematic Design in progress – concept plan changes and furniture layouts are under review
- Several parts and pieces of the project, including the purchase of a second building, which affect the Partnership IV scope



Boutique hotel and conference center

- Enhancement to existing academic facilities
- Desirable service component to the campus
- Designed, constructed, and operated by a private developer
- Permit drawings were received in 2016
- After a hold-period, the project appears to be re-energizing and KUD hopes to discuss groundbreaking in the near future

University of Central Florida

Status of Projects – April 2017

A 3D architectural rendering of the UCF Downtown Campus Elements. The rendering shows a grid of streets including N. Park Avenue, N. Orange Ave, N. West Ave, Livingston St, and Blomley St. Various building footprints are shown in different colors and numbers, corresponding to the legend. A north arrow is located in the upper right quadrant of the rendering.

- 1 CEM Renovation
- 2 New Academic Building
- 3 Parking Garage
- 4 Tri-Generation Plant
- 5 Site Improvements
- 6 Mixed-Use Student Housing
- 7 Centroplex Parking
- 8 OCS PreK-8 School

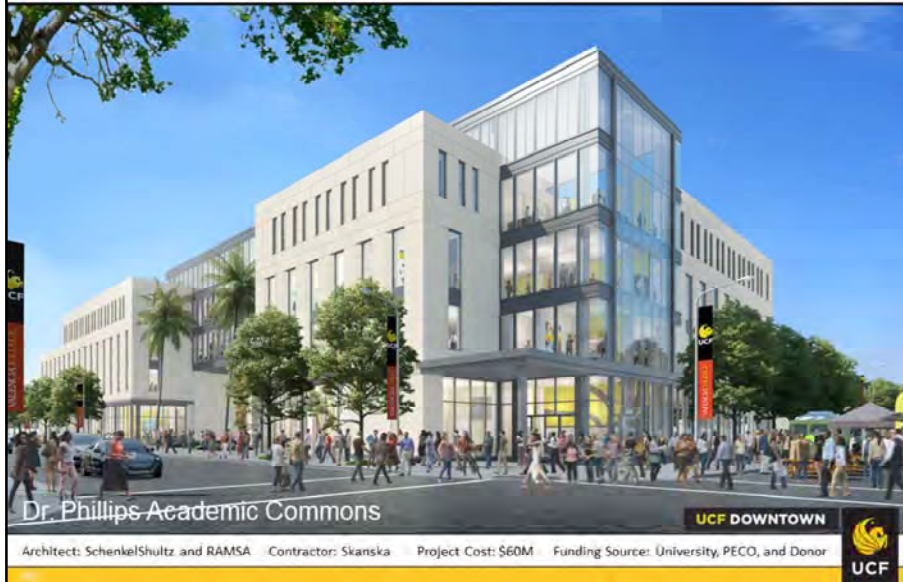
UCF Downtown Campus Elements

UCF DOWNTOWN

UCF

University of Central Florida

Status of Projects – April 2017

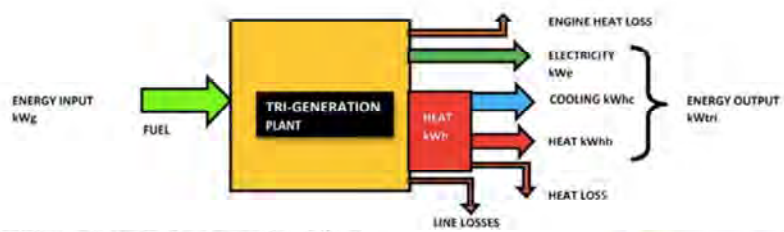


University of Central Florida

Status of Projects – April 2017



UCF Downtown Parking Garage



UCF Downtown Tri-generation Plant

UCF DOWNTOWN



Architect: TBD Contractor: TBD Project Cost: \$10M Garage, \$15M Tri-generation Funding Source: University

University of Central Florida

Status of Projects – April 2017



Architect: SchenkelShultz

Contractor: Skanska

Project Cost: \$5M

Funding Source: University



University of Central Florida

Status of Projects – April 2017



UCF FACILITIES PLANNING
AND CONSTRUCTION

**UNDER
CONSTRUCTION**

Facilities Quality Management Assessment and Hill International Assessment



- Internal Assessment by Facilities & Safety's Quality Management and Improvement
- External Assessment by Hill International
 - Identification of gaps and risks with leading industry and peer institution practices
 - Development of organizational and process improvement recommendations
 - Prioritization of recommendations based on resources required for implementation, and impact
 - Development of a high-level plan to implement the improvement recommendations

University of Central Florida

Status of Projects – April 2017

Observations Requiring Immediate Action

- Minor Project Planning and Programming
- Project Manager Workload
- Evaluation of Proposals
- Refinement of GC Quotes
- Contract Closeout and Transition
- EHS Staffing Needs
- Financial and Schedule Progress Reports

External Requirement

- Funding Requests Submitted
- Completed
- Completed
- Draft Procedure Completed
- Funding Requests Submitted
- Software Evaluations in Progress

Other Recommendations

- Project Manager Manual
- Standardized Reporting
- Project Management Software
- Lessons Learned Capture
- Project Manager Career Development
- Training Material
- Delivery Method Selection
- Contract Templates

- In Progress
- In Progress
- Software Evaluations in Progress
- Completed
- In Progress
- In Progress
- Completed
- Ongoing

Facilities Quality Management Assessment and Hill International Assessment



- Observations Requiring Immediate Action
- Other Recommendations

University of Central Florida

Status of Projects – April 2017

Other Recommendations (continued)

• <u>Change Management</u>	Ongoing
• <u>Outreach Efforts</u>	Ongoing
• <u>In-house Estimating</u>	Hiring Actions Underway
• <u>Contractor Cost Estimate Evaluation</u>	In Progress
• <u>Financial Accounting Module</u>	Software Evaluations in Progress
• <u>Historical Project Cost Capture</u>	Ongoing
• <u>Field Progress Capture</u>	In Progress
• <u>Scheduling Standard</u>	In Progress
• <u>Contractor Schedule Evaluation</u>	In Progress
• <u>Schedule Tracking</u>	Software Evaluations in Progress
• <u>Scalable Project Risk Management</u>	Awaiting Hiring of Industrial Engineer
• <u>Issue Management Process</u>	Awaiting Hiring of Industrial Engineer
• <u>Program Level Reporting</u>	In Progress
• <u>Document Management</u>	Ongoing
• <u>Quality Management Empowerment</u>	Completed
• <u>Quality Management Guidance</u>	Ongoing

Facilities Quality Management Assessment and Hill International Assessment



- Other Recommendations

University of Central Florida

Status of Projects – April 2017

