



Board of Trustees
Finance and Facilities Committee Meeting
President's Boardroom, Millican Hall, 3rd floor
June 27, 2016

MINUTES

CALL TO ORDER

Trustee Alex Martins, chair of the Finance and Facilities Committee, called the meeting to order at 8:32 a.m. Committee members Bill Yeargin, Christopher Clemente, and David Walsh were present. Committee member Keith Koons and chairman Marcos Marchena attended by teleconference.

MINUTES APPROVAL

The minutes of the April 29, 2016, and May 31, 2016, Finance and Facilities Committee meetings were approved as submitted.

NEW BUSINESS

Direct Support Organizations' 2014-15 Third-Quarter Financial Reports (INFO-1)

William F. Merck II, Vice President for Administration and Finance and Chief Financial Officer, and John C. Pittman, Associate Vice President for Administration and Finance, Debt Management, reported that the 2015-16 third-quarter financial reports ended March 31, 2015, for the UCF DSOs were provided as information items.

Release of Unrestricted UCF Stadium Corporation Revenues (FFC-1)

Merck and Pittman requested the release of unrestricted UCF Stadium Corporation revenues. The 2015-16 budget was approved by the UCF Stadium Corporation's board, which reflects projected unrestricted excess revenues of \$3,876,922 to be available for transfer to the UCFAA. The committee unanimously approved the release of unrestricted UCF Stadium Corporation revenues as presented.

2015-16 Direct Support Organizations' Budgets (FFC-2)

Merck presented for approval the 2016-17 operating budgets for the following DSOs: UCF Athletics Association, UCF Convocation Corporation, UCF Finance Corporation, UCF Foundation, UCF Research Foundation, and UCF Stadium Corporation. The committee unanimously approved the budgets as presented.

Five-year Capital Improvement Plan (FFC-3)

Merck and Lee Kernek, Associate Vice President for Administration and Finance, requested approval of the capital improvement plan options for 2017-18 through 2021-22. Each year, the university must submit an updated capital improvement plan to the Board of Governors. This plan identifies projects that will be included in the three-year Public Education Capital Outlay

list and provides information to the State Board of Education for its request for capital project funding for 2017-18. The capital improvement plan must be submitted to the Board of Governors' staff by August 1, 2016.

The committee unanimously approved the 2017-18 Capital Improvement Plan with the projects listed in the attached schedules.

Razing of Building 18 (FFC-4)

Merck and Kernek presented a request for the razing of Building 18, also known as Colbourn Hall. Building 18 is in poor condition and should be demolished. The estimated cost to correct the problems within the building is in excess of \$15,000,000, which is greater than 60 percent of the building cost.

According to Administrative Rule 6C-9.004 Razing of Buildings, as prescribed by Section 240.22 Florida Statutes, Universities, each university's Board of Trustees shall have the authority to raze buildings. Prior to demolition of any educational support facility with a replacement cost exceeding \$1,000,000, the university shall obtain an Educational Plant Survey recommendation for demolition. The university Board of Trustees shall review and approve the Educational Plant Survey recommendation and transmit it to the Board of Governors for validation.

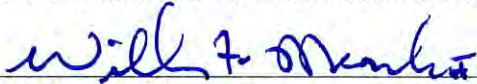
A spot survey by the BOG's staff has been requested. The committee unanimously approved the demolition of Building 18.

Status of UCF Projects Presentation (INFO-4)

Kernek gave a presentation on the status of the active as well as planned construction and renovation projects on campus.

Chair Martins adjourned the Finance and Facilities Committee meeting at 10:27 a.m.

Respectfully submitted:



William F. Merck II
Vice President for Administration and Finance
and Chief Financial Officer

8-1-16

Date

ITEM: FF-3

**University of Central Florida
Board of Trustees**

SUBJECT: Five-year Capital Improvement Plan

DATE: July 28, 2016

PROPOSED BOARD ACTION

Approve the capital improvement plan for 2017-18 through 2021-22.

BACKGROUND INFORMATION

Each year, the university must submit an updated capital improvement plan to the Board of Governors. This plan identifies projects that will be included in the three-year Public Education Capital Outlay list, and it provides information to the State Board of Education for its request for capital project funding for 2017-18.

The capital improvement plan must be submitted to the Board of Governors' staff by August 1, 2016. The attached schedules include the following:

- projects that are proposed for inclusion in the five-year capital improvement plan
- items to be included in the 2017-18 Appropriations Authorization Bill, including projects funded by bonds, direct support organization projects, and projects requiring general revenue to operate.

We request approval to submit the 2017-18 Capital Improvement Plan with the projects listed in the attached schedules.

Supporting documentation: Attachment A: 2017-18 Five-year Plan List
Attachment B: 2017-18 Fixed Capital Outlay Projects
Requiring Board of Governors Approval to
be Constructed, Acquired, and Financed by
a University or a University Direct Support
Organization with Approved Debt
Attachment C: 2017-18 Fixed Capital Outlay Projects
That May Require Legislative
Authorization and General Revenue Funds
to Operate and Maintain

Prepared by: Lee Kernek, Associate Vice President for Administration and Finance

Submitted by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer

Board of Trustees Meeting - New Business

Attachment A

UNIVERSITY OF CENTRAL FLORIDA FUTURE PROJECT PROJECTIONS FOR 2017-22 2017 FIVE-YEAR FIXED CAPITAL IMPROVEMENTS PLAN										
PECO PROJECTS		REVISED 06/16/2016		2017-18	2018-19	2019-20	2020-21	2021-22	TOTALS	RANK
				YR #1	YR #2	YR #3	YR #4	YR #5		
UTILITIES, INFRASTRUCTURE, CAPITAL RENEWAL, AND ROOFS (P,C)				\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$70,000,000	1
INTERDISCIPLINARY RESEARCH AND INCUBATOR FACILITY (P,C,E)				\$6,042,667	\$34,529,519	\$6,042,667			\$46,614,853	2
COLBOURN HALL RENOVATION (P,C,E)				\$1,092,455	\$16,614,643	\$1,092,455			\$18,809,553	3
ENGINEERING BUILDING I RENOVATION (C,E)				\$15,986,913	\$1,059,739				\$17,046,652	4
MATHEMATICAL SCIENCES BUILDING REMODELING AND RENOVATION (C,E)				\$10,784,652	\$801,965				\$11,586,617	5
TREVOR COLBOURN HALL AND COLBOURN DEMOLITION (P,C,E)				\$38,000,000					\$38,000,000	6
JOHN C. HITT LIBRARY RENOVATION PHASE II (P,C,E)				\$3,712,800	\$31,293,600	\$3,712,800			\$38,719,200	7
UCF DOWNTOWN CAMPUS ACADEMIC BUILDING (P,C,E)				\$20,000,000					\$20,000,000	8
ARTS COMPLEX PHASE II (PERFORMANCE) (P,C,E)				\$6,472,794	\$51,782,356	\$6,472,794			\$64,727,944	9
CHEMISTRY RENOVATION (P,C,E)					\$630,848		\$630,848		\$12,731,677	10
FLORIDA SOLAR ENERGY CENTER RENOVATION (P,C,E)					\$10,000,000				\$10,000,000	11
INFRASTRUCTURE CHILLED WATER REPLACEMENT (P,C)					\$5,100,000	\$10,200,000	\$7,401,120		\$22,701,120	12
COLLEGE OF NURSING AND ALLIED HEALTH (P,C,E)						\$7,330,000	\$58,800,000	\$7,330,000	\$75,500,000	13
RESEARCH BUILDING I (P,C,E)						\$6,058,800	\$48,470,400	\$6,058,800	\$60,588,000	14
VISUAL ARTS RENOVATION AND EXPANSION (P,C,E)						\$3,505,732	\$28,045,855	\$3,505,732	\$35,057,319	15
WASTEWATER, WATER, NATURAL GAS REPLACEMENT (P,C)						\$7,140,000	\$10,200,000	\$12,780,660	\$30,120,660	16
MILLICAN HALL RENOVATION (P,C,E)						\$1,327,019	\$10,616,158	\$1,327,019	\$13,270,196	17
BUSINESS ADMINISTRATION RENOVATION (P,C,E)						\$577,278	\$11,073,255	\$577,278	\$12,227,811	18
FACILITIES & SAFETY COMPLEX RENOVATION (P,C,E)						\$5,674,889			\$5,674,889	19
RESEARCH BUILDING II (P,C,E)						\$6,609,400	\$52,876,800	\$6,609,400	\$66,095,600	20
MULTI-PURPOSE RESEARCH AND EDUCATION BUILDING (P,C,E)						\$3,247,693	\$25,981,577	\$3,247,697	\$32,476,967	21
UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)							\$77,717,325		\$77,717,325	22
TOTAL				\$116,952,281	\$164,817,670	\$95,341,708	\$345,813,338	\$55,456,726	\$778,381,723	
CITF PROJECT REQUESTS										
				2017-18	2018-19	2019-20	2020-21	2021-22	TOTALS	RANK
				YR #1	YR #2	YR #3	YR #4	YR #5		
JOHN C. HITT LIBRARY RENOVATION PHASE I (C,E)				\$6,854,569					\$6,854,569	1
JOHN C. HITT LIBRARY RENOVATION PHASE II (P,C,E)					\$38,719,200				\$38,719,200	2
TOTAL				\$6,854,569	\$38,719,200	\$0	\$0	\$0	\$45,573,769	
REQUESTS FROM OTHER STATE SOURCES										
				2017-18	2018-19	2019-20	2020-21	2021-22	TOTALS	RANK
				YR #1	YR #2	YR #3	YR #4	YR #5		
PARTNERSHIP IV (C,E)				\$14,000,000					\$14,000,000	1
INTERDISCIPLINARY RESEARCH AND INCUBATOR FACILITY PHASE II (P,C,E)				\$16,614,853					\$16,614,853	2
CREOL EXPANSION PHASE II (P,C,E)				\$6,784,228					\$6,784,228	3
STADIUM VIDEO AND SOUND (P,C,E)				\$5,000,000					\$5,000,000	4
UCF DOWNTOWN CAMPUS COMBINED HEAT AND POWER PLANT (P,C,E)				\$15,118,758					\$15,118,758	5
INTERDISCIPLINARY RESEARCH AND INCUBATOR FACILITY (P,C,E)				\$3,000,000					\$3,000,000	6
COLBOURN HALL RENOVATION (P,C,E)				\$16,000,000					\$16,000,000	7
TREVOR COLBOURN HALL (P,C,E)				\$23,000,000					\$23,000,000	8
CENTER FOR EMERGING MEDIA BUILD-OUT (P,C,E)				\$6,747,048					\$6,747,048	9
CAMPUS ENTRYWAYS				\$6,642,054					\$6,642,054	10
WELCOME CENTER EXPANSION (P,C,E)					\$7,899,794				\$7,899,794	11
CIVIL AND ENVIRONMENTAL ENGINEERING (P,C,E)					\$1,994,601	\$16,621,674	\$1,994,601		\$20,610,876	12
HOWARD PHILLIPS HALL RENOVATION (P,C,E)					\$8,257,047				\$8,257,047	13
FERRELL COMMONS (E AND G SPACE) RENOVATION (P,C,E)					\$6,534,929				\$6,534,929	14
CLASSROOM BUILDING III (P,C,E)						\$2,749,594	\$21,996,749	\$2,749,594	\$27,495,937	15
FACILITIES AND SAFETY BUILDING AT LAKE NONA (P,C,E)						\$6,873,984			\$6,873,984	16
RECYCLING CENTER (P,C)						\$2,635,027	\$21,080,218	\$2,635,027	\$26,350,272	17
HUMANITIES AND FINE ARTS II (P,C,E)						\$3,176,185	\$19,545,750	\$3,176,185	\$25,898,120	18
SOCIAL SCIENCES FACILITY						\$2,749,594	\$21,996,749	\$2,749,594	\$27,495,937	19
UTILITY INFRASTRUCTURE AND SITE WORK LAKE NONA CLINICAL FACILITIES (P,C)						\$11,456,640			\$11,456,640	20
COASTAL BIOLOGY STATION						\$5,728,320			\$5,728,320	21
UCF HEALTH EXPANSION AND WELLNESS CENTER (P,C,E)						\$1,145,664	\$9,165,312	\$1,145,664	\$11,456,640	22
UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)							\$77,717,325		\$77,717,325	23
TECHNOLOGY COMMONS II RENOVATION (P,C,E)							\$3,406,913		\$3,406,913	24
COLLEGE OF SCIENCES BUILDING RENOVATION (P,C,E)							\$3,686,124		\$3,686,124	25
SIMULATION AND TRAINING BUILDING (P,C,E)							\$2,715,608	\$21,092,103	\$23,807,711	26
BUSINESS ADMINISTRATION III BUILDING (P,C,E)							\$1,815,335	\$14,099,700	\$15,915,035	27
EDUCATION BUILDING II (P,C,E)							\$2,187,739	\$16,542,203	\$18,729,942	28
BAND BUILDING II INFRASTRUCTURE (P,C)							\$521,329	\$3,208,179	\$3,729,508	29
ARTS COMPLEX III (P,C,E)							\$1,702,096	\$12,608,120	\$14,310,216	30
INTERDISCIPLINARY RESEARCH BUILDING II (P,C,E)							\$2,637,120	\$22,784,718	\$25,421,838	31
THEATER BUILDING RENOVATION (P,C,E)								\$3,908,410	\$3,908,410	32
SUSTAINABILITY CENTER (P,C,E)								\$5,728,320	\$5,728,320	33
WET TEACHING LAB AND EXPANDED STEM FACILITY (P,C,E)								\$14,258,248	\$14,258,248	34
TOTAL				\$111,906,941	\$24,686,371	\$53,136,682	\$192,168,968	\$126,686,065	\$508,585,027	
REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT										
				2017-18	2018-19	2019-20	2020-21	2021-22	TOTALS	RANK
				YR #1	YR #2	YR #3	YR #4	YR #5		
ROSEN STORAGE SHED (P,C,E)				\$225,000	\$225,000				\$225,000	1
ROSEN EDUCATIONAL FACILITY (P,C,E)				\$17,000,000	\$17,000,000				\$34,000,000	2
STUDENT UNION EXPANSION (P,C,E)				\$14,000,000					\$14,000,000	3
DISTRICT ENERGY IV PLANT (P,C,E)				\$13,000,000					\$13,000,000	4
UCF DOWNTOWN CAMPUS ACADEMIC BUILDING (P,C,E)				\$40,000,000					\$40,000,000	5
UCF DOWNTOWN CAMPUS COMBINED HEAT AND POWER PLANT (P,C,E)				\$15,118,758					\$15,118,758	6
INTERDISCIPLINARY RESEARCH AND INCUBATOR FACILITY (P,C,E)				\$27,000,000					\$27,000,000	7
INSTITUTE FOR HOSPITALITY IN HEALTHCARE AT LAKE NONA (P,C,E)				\$15,300,000					\$15,300,000	8
UCF DOWNTOWN CAMPUS GARAGE I (P,C,E)				\$15,300,000					\$15,300,000	9
UCF DOWNTOWN CAMPUS GARAGE II (P,C,E)				\$15,300,000					\$15,300,000	10
USTA-AMERICAN TENNIS AT LAKE NONA - COLLEGIATE TENNIS (P,C,E)				\$6,500,000					\$6,500,000	11
HOTEL AND CONFERENCE CENTER (P,C,E)				\$76,500,000					\$76,500,000	12
SPECIAL PURPOSE HOUSING AND PARKING GARAGE (P,C,E)				\$27,540,000					\$27,540,000	13
SPECIAL PURPOSE HOUSING II (P,C,E)				\$8,812,800					\$8,812,800	14
PARKING DECKS (P,C,E)				\$18,727,200					\$18,727,200	15
GRADUATE HOUSING (P,C,E)				\$55,080,000					\$55,080,000	16
REFINANCE UCF FOUNDATION PROPERTIES				\$37,410,000					\$37,410,000	17
STUDENT HOUSING (P,C,E)				\$55,080,000					\$55,080,000	18
GARAGE EXPANSION (P,C,E)				\$12,117,600					\$12,117,600	19
REGIONAL CAMPUSES MULTI-PURPOSE BUILDINGS (P,C,E)				\$30,844,800					\$30,844,800	20
PARTNERSHIP GARAGE (P,C,E)				\$7,711,200					\$7,711,200	21
WAYNE DENSCHE SPORTS CENTER EXPANSION (P,C,E)				\$5,100,000					\$5,100,000	22
BASEBALL STADIUM EXPANSION PHASE II (P,C,E)				\$3,060,000					\$3,060,000	23
SOFTBALL STADIUM EXPANSION AND ENHANCEMENTS (P,C,E)				\$1,020,000					\$1,020,000	24
BRIGHT HOUSE NETWORKS STADIUM EXPANSION AND IMPROVEMENTS PHASE I (P,C,E)				\$14,790,000					\$14,790,000	25
BASEBALL CLUBHOUSE EXPANSION AND RENOVATION (P,C,E)				\$1,020,000					\$1,020,000	26
BRIGHT HOUSE NETWORKS STADIUM EXPANSION AND IMPROVEMENTS PHASE II (P,C,E)				\$39,662,000					\$39,662,000	27
FOOTBALL BUILDING (P,C,E)				\$14,737,500					\$14,737,500	28
PARKING DECK (ATHLETIC COMPLEX)				\$5,100,000					\$5,100,000	29
HENNIN CENTER (P,C,E)				\$1,430,000					\$1,430,000	30
MULTI-PURPOSE MEDICAL RESEARCH AND INCUBATOR FACILITY (P,C,E)				\$126,817,515					\$126,817,515	31
HEALTH SCIENCES CAMPUS PARKING GARAGE I (P,C,E)				\$15,300,000					\$15,300,000	32
BIO-MEDICAL ANNEX RENOVATION AND EXPANSION (P,C,E)				\$13,056,000					\$13,056,000	33
OUTPATIENT CENTER (P,C,E)				\$82,620,000					\$82,620,000	34
CAMPUS ENTRYWAYS				\$6,642,054					\$6,642,054	35
CIVIL AND ENVIRONMENTAL ENGINEERING (P,C,E)					\$1,356,330	\$20,258,909	\$1,356,330		\$22,971,569	36
DENTAL SCHOOL (P,C,E)					\$73,000,000				\$73,000,000	37
FACILITIES AND SAFETY BUILDING AT LAKE NONA (P,C,E)						\$6,873,984			\$6,873,984	38
PARKING GARAGE VII (P,C,E)						\$22,913,280			\$22,913,280	39
UTILITY INFRASTRUCTURE AND SITE WORK LAKE NONA CLINICAL FACILITIES (P,C)						\$11,685,775			\$11,685,775	40
COASTAL BIOLOGY STATION (P,C,E)						\$5,728,320			\$5,728,320	41
UCF HEALTH EXPANSION (P,C,E)						\$1,145,664	\$9,165,312	\$1,145,664	\$11,456,640	42
UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)							\$77,717,325		\$77,717,325	43
SUSTAINABILITY CENTER (P,C,E)								\$5,728,320	\$5,728,320	44
WET TEACHING LAB AND EXPANDED STEM FACILITY (P,C,E)								\$14,258,248	\$14,258,248	45
TOTAL				\$820,397,427	\$91,581,330	\$68,605,930	\$88,238,967	\$21,132,232	\$1,089,955,886	
GRAND TOTAL				\$1,056,111,218	\$319,804,571	\$217,084,320	\$626,221,273	\$203,275,023	\$2,422,496,405	

Projects to be programmed

Projects with approved building programs

Project may be a Joint Use Facility with Valencia College, which would result in shared funding

Remodeling denotes change in space usage.

Renovation denotes no change in space usage.

Attachment B

STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects Requiring Board of Governors Approval
to be Constructed, Acquired, and Financed by a University or
a University Direct Support Organization with Approved Debt
BOB-1

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Month Of Board Approval Request	Estimated Annual Amount For Operational and Maintenance Costs	Source
UCF	Special Purpose Housing and Parking Garage	160,000	425 beds and 500 parking spaces	UCF, Orlando	\$ 27,540,000	Rental income	July	\$2,400,000	Auxiliary
UCF	Special Purpose Housing II	32,000	Fraternity, sorority, and organization housing	UCF, Orlando	\$ 8,812,800	Rental income	July	\$480,000	Auxiliary
UCF	Parking Garage VII	447,000	1,600 spaces	UCF, Orlando	\$ 22,913,280	Decal fees, traffic fines, and Transportation Access Fee	July	\$6,705,000	Auxiliary
UCF	Parking Decks	168,000	1,800 spaces	UCF, Orlando	\$ 18,727,200	Decal fees, traffic fines, and Transportation Access Fee	July	\$2,520,000	Auxiliary
UCF	Graduate Housing	150,000	Land and 600 beds	UCF, Orlando	\$ 55,080,000	Rental and retail income	July	\$2,250,000	Auxiliary
UCF	Refinance UCF Foundation properties	432,250	Consolidation and refinancing of existing UCF Foundation properties	UCF, Orlando	\$ 37,410,000	Rental and retail income	July	\$0	N/A
UCF	Student Housing	224,000	800 beds	UCF, Orlando	\$ 55,080,000	Rental income	July	\$3,360,000	Auxiliary
UCF	Garage Expansion	50,837	400 additional spaces	UCF, Orlando	\$ 12,117,600	Decal fees, traffic fines, and Transportation Access Fee	July	\$762,555	Auxiliary
UCF	Wet Teaching Lab and Expanded Stem Facility	249,450	Classrooms, labs, and offices	UCF, Orlando	\$ 142,582,482	Donations and partnerships	July	\$3,741,750	General Revenue
UCF	Facilities and Safety Building, Lake Nona	34,586	Offices, storage, and support space	UCF, Orlando	\$ 6,873,984	Donations and partnerships	July	\$518,790	General Revenue
UCF	Regional Campuses Multi-Purpose Buildings	60,000	Classrooms, labs, and offices	UCF, Orlando	\$ 30,844,800	Donations and partnerships	July	\$900,000	General Revenue
UCF	Partnership Garage	60,000	600 spaces	UCF, Orlando	\$ 7,711,200	Decal fees and revenue income	July	\$0	Auxiliary
UCF	UCF Downtown Campus Garage I	200,000	600 spaces	UCF, Orlando	\$ 15,300,000	Decal fees, traffic fines, and Transportation Access Fee	July	\$3,000,000	Auxiliary
UCF	UCF Downtown Campus Garage II	200,000	600 spaces	UCF, Orlando	\$ 15,300,000	Decal fees, traffic fines, and Transportation Access Fee	July	\$3,000,000	Auxiliary
UCF	Wayne Densch Sports Center Expansion	36,000		UCF, Orlando	\$ 5,100,000		July	\$540,000	DSO
UCF	Baseball Stadium Expansion Phase II		300 seat club, enhancements	UCF, Orlando	\$ 3,060,000	Donations	July	\$0	DSO
UCF	Softball Stadium Expansion and Renovation		400 to 600 additional seats, shade structure over grandstand, new press box	UCF, Orlando	\$ 1,020,000	Donations	July	\$0	DSO
UCF	Bright House Networks Stadium Expansion and Improvements Phase I	21,337	Additional club seating, suites, and operational booths	UCF, Orlando	\$ 14,790,000	Donations	July	\$320,055	DSO
UCF	Baseball Clubhouse Expansion and Renovation		New playing field, chair backs, audio, and lighting upgrade	UCF, Orlando	\$ 1,020,000	Donations	July	\$0	DSO
UCF	Bright House Networks Stadium Expansion and Improvements Phase II	80,000	Additional seating up to 20,000	UCF, Orlando	\$ 39,662,000	Donations	July	\$1,200,000	DSO
UCF	Football Building	45,000	Offices, storage, and support space	UCF, Orlando	\$ 14,737,500	Donations	July	\$675,000	Auxiliary
UCF	Parking Deck (Athletic Complex)	168,000	600 parking spaces	UCF, Orlando	\$ 5,100,000	Decal fees, traffic fines, and Transportation Access Fee	July	\$2,520,000	Auxiliary
UCF	Tennis Center	7,470	Championship-caliber outdoor courts and 864 grandstand seats	UCF, Orlando	\$ 1,530,000	Donations	July	\$142,050	DSO
UCF	Multi-Purpose Medical Research and Incubator Facility	200,000	Classrooms, labs, and offices	UCF, Orlando	\$ 126,817,515	Donations and partnerships	July	\$3,000,000	General Revenue
UCF	Health Sciences Campus Parking Garage	402,000	1,300 spaces	UCF, Orlando	\$ 15,300,000	Decal fees and traffic fines	July	\$6,030,000	Auxiliary
UCF	Bio-Medical Annex Renovation and Expansion	32,000	Classrooms, labs, and offices	UCF, Orlando	\$ 13,056,000	Donations and partnerships	July	\$480,000	General Revenue
UCF	Outpatient Center	237,520	Health care facilities, offices, 38 beds	UCF, Orlando	\$ 82,620,000	Donations and partnerships	July	\$3,562,800	General Revenue
UCF	Dental School	166,750	Classrooms, labs, auditorium, health care facilities, offices	UCF, Orlando	\$ 73,000,000	Donations and partnerships	July	\$2,501,250	Revenue
UCF	Utility Infrastructure and Site Work, Lake Nona Clinical Facilities		3,080 spaces	UCF, Orlando	\$ 11,685,773	Income and energy savings	July		General Revenue
UCF	UCF Health Expansion and Wellness Center	254,150	Labs, offices	UCF, Orlando	\$ 11,456,640	Donations and partnerships	July	\$3,812,250	General Revenue

Attachment C

STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects That May Require Legislative Authorization
and General Revenue Funds to Operate and Maintain
BOB-2

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Annual Amount For Operational and Maintenance Costs	
							Amount	Source
UCF	Downtown Campus Building-I	165,000	Offices	UCF-Orlando	\$57,750,000	PECO	\$2,475,000	General Revenue
UCF	Institute for Hospitality in Healthcare at Lake Nona	36,000	Offices, Classrooms, Teaching Labs	UCF-Orlando	\$15,000,000	Grant, Private	\$540,000	General Revenue
UCF	Creative School-	8,351	Classrooms, Offices	UCF-Orlando	\$5,000,000	CITF	\$125,265	General Revenue
UCF	Library Expansion Phase-I	12,609	Automatic Retrieval Center	UCF-Orlando	\$21,366,592	CITF	\$189,135	General Revenue
UCF	CREOL	2,756	Research Labs	UCF-Orlando	\$1,406,000	E&G	\$41,340	General Revenue
UCF	Center for Public Safety - Hazardous Materials Bldg.	1,400	Research Lab, Offices	UCF-Orlando	\$9,084,000	PECO	\$21,000	General Revenue
UCF	Arts Complex II Performance	2,728	Teaching Lab, Offices	UCF-Orlando	\$964,411	PECO	\$40,920	General Revenue
UCF	Business and Professional Women Building	4,038	College of Education Marriage and Family Research Institute	UCF-Main Campus	\$275,000	E&G	\$69,750	General Revenue
UCF	Florida Advanced Manufacturing Research Facility	81,750	Research Labs, Wet Labs, Collaboration Rooms, Offices	UCF - Osceola	\$75,000,000	PECO	\$1,339,850	General Revenue
UCF	Optical Materials Lab Addition	5,530	Research Labs	UCF-Orlando	\$1,640,000	E&G	\$90,634	General Revenue
UCF	Library Expansion Phase I	8,800	Automatic Retrieval Center	UCF-Orlando	\$10,771,963	CITF	\$144,228	General Revenue
UCF	Trevor Colbourn Hall	135,600	Offices, Classrooms	UCF-Orlando	\$20,000,000	E&G	\$2,222,430	General Revenue
UCF	Coastal Biology	3,000	Research	Melbourne Beach	\$2,500,000	E&G	\$49,169	General Revenue
UCF	Partnership IV Phase I and II	92,529	Office, Research Labs	UCF-Orlando	\$42,000,000	PECO	\$1,516,513	General Revenue
UCF	Florida Solar Energy Center Renovation	42,986	Offices, Research Labs	UCF-Orlando	\$10,000,000	PECO	\$704,523	General Revenue
UCF	Interdisciplinary Research and Incubator Facility	97,482	Offices, Labs	UCF-Orlando	\$46,614,853	E&G	\$1,597,691	General Revenue
UCF	Arboretum Green House	800	Teaching Lab	UCF-Orlando	\$400,000	E&G	\$13,112	General Revenue
UCF	Band Building	6,000	Teaching Labs, Offices	UCF-Orlando	\$5,000,000	E&G	\$98,338	General Revenue



Since starting construction in January 1967, UCF has grown to 163 buildings on the main campus. There is currently **\$170M** of projects under design and construction (major **\$136M** and minor **\$34M** projects), not counting the forthcoming UCF downtown campus projects.

In today's presentation, I'm going to give you a snapshot of how we compare with the other state universities in space needs, PECO funding requests, and funding allocations. I'll then give a big picture overview of our campus projects, briefly discuss our minor projects and deferred maintenance, and then move to major projects. Major projects shown generally follows the order of completion, starting with projects recently completed, then projects currently under construction, projects currently in design, and finally projects still in the concept phase. While I'm only going to cover some key projects, the current numbers are:


18 Major Projects (Student Health Center Addition, Global UCF, Parking Deck C expansion, Interdisciplinary, Trevor Colbourn Hall, Wayne Densch Center for Student Athlete Leadership, Library Expansion, District Energy Plant IV, Mathematical Sciences HVAC, Engineering 1 HVAC, Libra Road, Bennett

Buildings, Partnership 4, Student Union Expansion, Arena Scoreboard, BHNS Stadium Scoreboard, UCF Downtown Academic Building, UCF Downtown Parking Garage)

380 Minor Projects (construction value of \$2M or less)

Totals:

- **40** in closeout
- **90** in construction
- **250** in design/permitting

 UNIVERSITY OF CENTRAL FLORIDA SUS Educational Plant Survey Comparison											
University	Survey Year	Percent of Space Needs									Total
		CL	TL	ST	OF	AE	IM	SS	GY	CS	
FAMU	2019-20	131	176	80	106	47	46	0	73	103	94
FAU	2020-21	97	88	40	118	112	17	0	25	60	77
FGCU	2017-18	82	88	29	63	15	3	7	38	43	40
FIU	2020-21	71	69	34	88	121	23	0	44	74	64
FSU	2017-19	98	95	53	106	103	14	60	43	75	78
NCF	2018-19	340	246	572	145	35	23	0	0	94	102
UCF	2020-21	78	50	26	79	23	12	0	10	50	50
UF	2018-19	103	68	45	82	69	46	0	48	72	68
UNF	2019-20	90	98	62	96	71	14	0	98	106	84
USF	2016-17	63	79	44	80	20	5	100	80	48	58
UWF	2016-17	118	104	63	104	105	19	0	159	136	90

CL – Classroom
 TL – Teaching Lab
 ST – Study
 RL – Research Lab
 AE – Auditorium/Exhibit
 IM – Instructional Media
 SS – Student Academic Support
 GY – Gymnasium
 CS – Campus Support Services

2

At one of our last Facilities and Finance Committee meetings, the Committee requested comparison data on State University System Educational Plant Surveys. Because only two – three universities are surveyed each year, the data is not a direct comparison, but it does provide a snapshot of space needs across the state.

UCF was just surveyed in 2015, and our survey was validated by the Board of Governors at their June board meeting. The 2015 survey group is the last group to be surveyed under the current guidance, which is a benefit for UCF.



UNIVERSITY OF CENTRAL FLORIDA

SUS PECO-Eligible Project Request Comparison

University	2016-17	2017-18	2018-19	2019-20	2020-21
FAMU	\$63	\$86	\$63	\$103	\$7
FAU	\$45	\$85	\$49	\$42	\$24
FGCU	\$16	\$45	\$15	\$12	\$7
FIU	\$53	\$72	\$101	\$152	\$162
FPU	\$10	\$27	\$23	\$6	\$0
FSU	\$91	\$258	\$132	\$33	\$67
NCF	\$12	\$9	\$15	\$15	\$16
UCF	\$101	\$147	\$79	\$191	\$26
UF	\$69	\$128	\$72	\$81	\$250
UNF	\$33	\$25	\$13	\$14	\$21
USF	\$87	\$177	\$116	\$133	\$93
UWF	\$9	\$10	\$15	\$76	\$20

Dollars in millions

Another item requested by this Committee is a comparison of SUS PECO requests. The data on this slide comes from the 2015 submission and shows the 5-year requests from each of the 12 institutions. The submissions are revised yearly, and the focus each year is on the first three years of the five-year request.



UNIVERSITY OF CENTRAL FLORIDA

SUS PECO Funding Comparison

University	2013-14	2014-15	2015-16	2016-17
FAMU	215	10,000	7,635	6,500
FAMU/FSU		10,000		
FAU	1,006			3,031
FGCU		7,000	6,800	3,852
FIU	5,678	16,800	2,253	7,062
FPU				5,000
FSU	1,020	20,000	5,000	13,500
NCF	2,100	3,455	3,000	4,222
UCF	1,317	8,000	20,000	34,000
UF	15,480	30,000	13,000	27,839
UNF	4,000	11,750	3,000	11,000
USF	21,000	30,000	29,257	22,500
UWF	8,400	11,000		13,800

Dollars in thousands

This slide gives you a snapshot of the State's approved capital funding for the past 3 years.



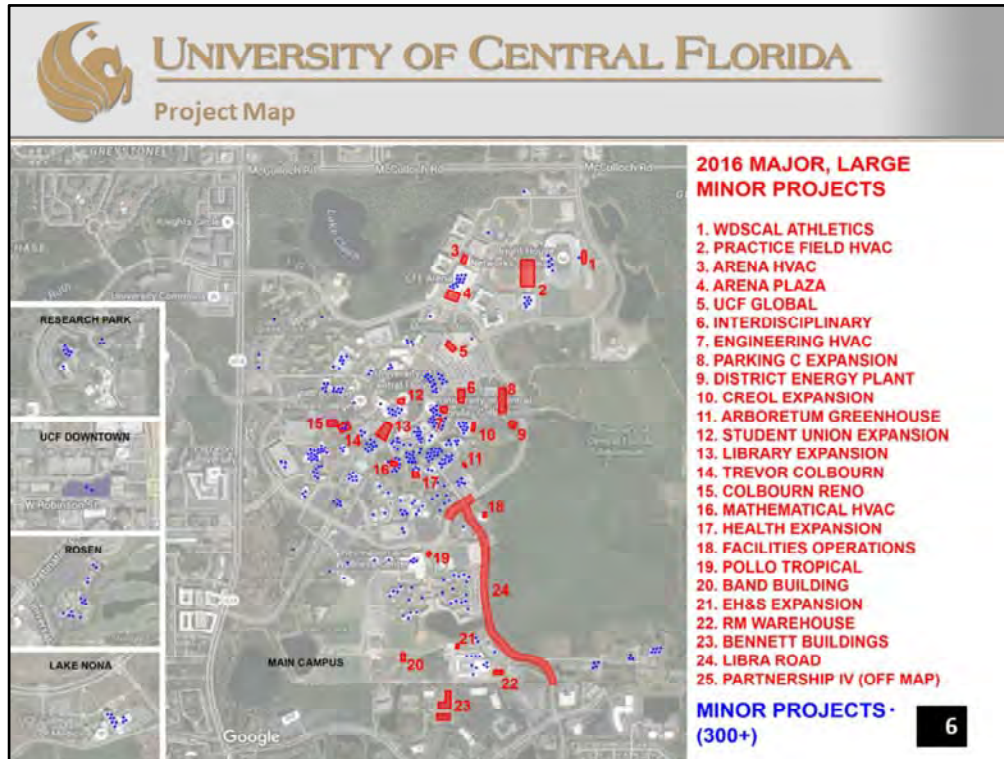
UNIVERSITY OF CENTRAL FLORIDA

SUS Maintenance/Repair/Renovation and Remodeling Comparison

University	Funded 2014-15	Funded 2015-16	BOG Request 2016-17
COE			185
FAMU	1,849	1,620	2,658
FAU	2,044	1,815	3,205
FGCU	501	412	726
FIU	3,189	2,725	4,890
FSU	5,681	4,902	8,825
NCF	218	250	446
UCF	2,925	2,672	4,762
UF	13,633	14,073	24,440
UNF	1,182	996	1,798
USF	5,437	4,676	8,350
UWF	990	849	1,499

2016-17 LBR and Comparative Actual
Dollars in thousands

Every year, in addition to the approved capital funding, the State has provided Maintenance/Repair/Renovation and Remodeling (AKA “minor projects” funding, or “sum of the digits” funding). This funding is separate from Utilities Infrastructure or PO&M. The funding amounts are determined by a formula that is based on square footage and age. It does NOT include space utilization, numbers of students, or hours of operation.

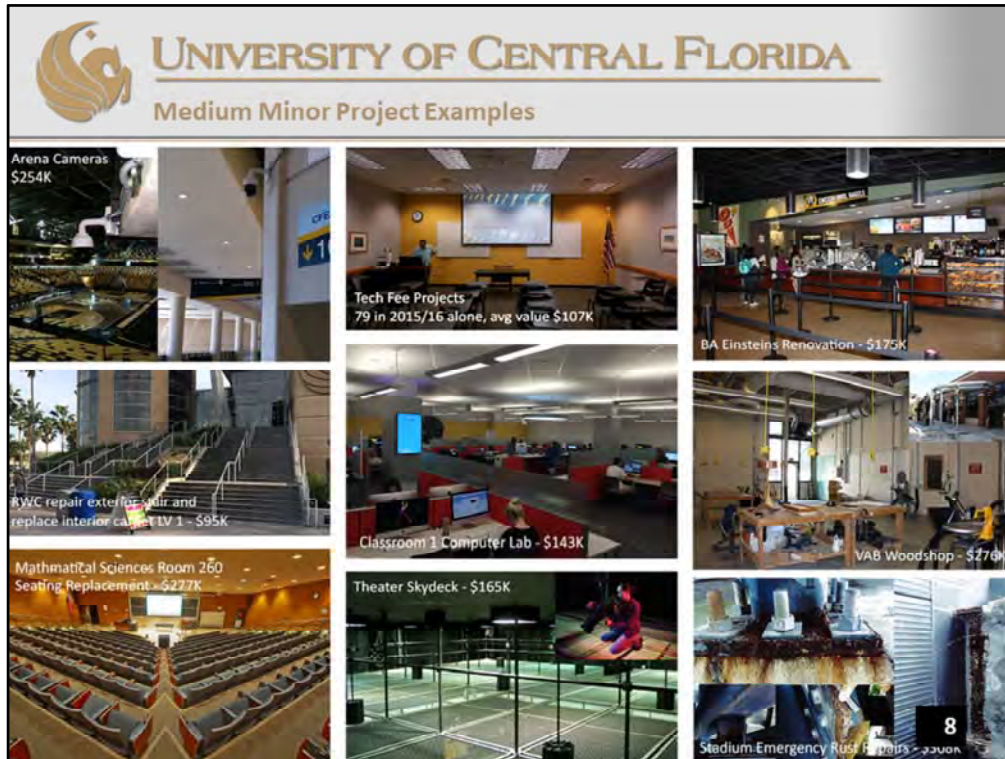


While Major Projects make up the majority of the cost of our projects (**\$136M** under design and construction, not counting UCF Downtown), Minor Projects (**\$34M**) make up the majority of our workload.

- We currently have **380** Minor Projects and **18** Major Projects – Minors make up **95%** of our project count
- These projects are managed by a staff of 11 Project Managers, 3 Assistant/Associate Directors, and support staff
- Project Managers have an average of **35** projects each
- The map above illustrates in blue the quantity of minor projects



These are some examples of large minor projects - range from re-roofs to space upgrades to HVAC replacements



Examples of medium size minor projects include repair and maintenance to tech fee upgrades to rust remediation to life safety upgrades



Examples of small minor projects include such things as office buildouts to campus signage to equipment replacement



Small projects under \$50K make up **50%** of our project workload, by project count, and include such things as access control to electrical upgrades to camera installations



UNIVERSITY OF CENTRAL FLORIDA

Deferred Maintenance

UNIVERSITY OF CENTRAL FLORIDA
Facility Condition Analysis
Executive Summary



SYSTEM DESCRIPTION	PRIORITIES				TOTALS
	1	2	3	4	
ACCESSIBILITY	0	1,239,348	2,253,693	96,445	\$3,589,486
ELECTRICAL	0	1,105,063	20,323,784	5,319,058	\$26,747,905
EXTERIOR	0	1,446,794	10,840,637	7,280,570	\$19,568,001
FIRE/LIFE SAFETY	27,131	6,062,889	1,605,081	1,888,916	\$9,584,017
HEALTH	0	0	63,549	0	\$63,549
HVAC	0	9,099,716	45,492,989	14,733,199	\$69,325,904
INTERIOR FINISHES/SYS	0	23,200,407	25,598,504	9,074,993	\$57,873,904
PLUMBING	0	0	5,346,889	7,901,425	\$13,248,314
SITE	0	0	210,024	547,208	\$757,232
VERT. TRANSPORTATION	0	0	1,867,131	761,830	\$2,628,961
TOTALS	\$27,131	\$42,154,217	\$113,602,283	\$47,603,643	\$203,387,274

59

- 2012 ISES reports concluded that UCF had over \$200M of deferred maintenance needs
- This amount was bought down to approx. \$146M, using Carry Forward funds, but grows annually as our campus continues to age
- The state is not adequately funding deferred maintenance, so we must be creative in how we prioritize and solve these needs
- The University should continue to invest in its existing buildings to avoid catastrophic problems and optimize the lifespan of our facilities.



Top Left – Building 5: Chemistry - Soffit deteriorated and fell.

Top Right – Building 20: Biomedical Sciences - Unfinished concrete entrance needs to be waterproofed.

Bottom Left - Building 21: Education Complex - Penthouse for HVAC equipment deteriorated and needs renovation.

Bottom Right - Building 40: Engineering I - Skylight inaccessible and cause of water intrusion. Needs to be removed or replaced with reliable system.



I've included a campus map for reference as we go through the projects, and I have individual location maps at the end of the presentation if you would like to view any of the project sites close-up.



Located in Research Park, south of Facilities & Safety Complex

Architect: ACI

Contractor: Wharton Smith

Project Cost: \$6,000,000

Funding Source: University-funded – C&G

10,000 GSF

Description:

- Renovation of existing buildings to accommodate research labs and business incubation and to meet Florida Building Code requirements
- Adds 5 labs and 3 fume hoods
- Modernizes 110 offices and conference rooms
- Upgrades mechanical & electrical systems
- Replaced roofing systems



Status: Construction Complete, project in close-out

LEED: N/A

The buildings include space for incubator clients and potential temporary space for faculty cluster hires, until larger new construction projects can be completed

When the clusters are permanently located, the space will be used for the UCF Incubator Program (ROI)



Located east of Brighthouse Networks Stadium

Architect: KZF

Contractor: Wharton Smith

Project Cost: \$6M

Funding Source: Donor funding

22,000 GSF

Description:

- Provides new front door to the east side of the stadium
- Designed to accommodate future growth of stadium stands
- Modernizes athletic facilities, which will assist in recruitment for both student athletes and athletic staff
- Offices, tutoring rooms, computer labs, student services, study areas, career counseling space, conference rooms, and multipurpose rooms for student athletes

Status: Construction Complete, project in close-out

LEED: Tracking Silver

UCF Football set a program record with an Academic Progress Rate (APR) of 983 for multiple years, which ranks 11th among Football Bowl Subdivisions (FBS) institutions
Highest mark in the American Athletic Conference since the conference's existence.



Located southeast of Physical Sciences building

Architect: KZF

Contractor: Wharton Smith

Project Cost: \$430K

Funding Source: Biology, Landscape and Natural Resources, and Utilities/Infrastructure funds

1,000 GSF

Description: Pre-fabricated, 24' x 40' greenhouse. Replaces the greenhouse that was damaged during the 2004 hurricanes and the temporary structures that have been in use since. Provides space for plant propagation for classes and student projects, as well as public outreach for environmental programs .

Status: Construction Complete; project in close-out

LEED: N/A



Located south of Parking Garage D, adjacent to Memory Mall

Architect: Schenkel Shultz

Contractor: Clancy & Theys

Project Cost: \$16.6M

Funding Source: University-funded – internal sources

56,000 GSF

Description: Classroom space for transitioning international students into a campus learning environment:

45 faculty offices

18 classrooms

3 computer labs

4 conference rooms

Global UCF commons area

Designed with high efficiency mechanical systems

Status: Construction Complete, project in close-out

LEED: Tracking Gold



Located south of Technology Commons

Engineer: Moses and Associates

Contractor: CPPI

Project Cost: \$3.9M MEP (+\$10.1M balance to complete full renovation)

Funding Source: PECO

106,523 **GSF**

Description: Because of limited funding, scope is limited to:

- Replace HVAC

Additional funding was requested to:

- Provide life safety upgrades
- Meet Florida Building Code requirements
- Upgrade electrical system

Status: Construction – 3 of 4 AHUs installed over winter break 2015; units operational, finalizing CxA

As part of CxA we have discovered significant holes in the building's ductwork,

which we will be repairing over the summer with remaining project funds.
The fourth AHU will be installed in December 2016.

Estimated Completion Date: March 2017

LEED: Will wait for additional funds to complete building renovation and will target Silver



Located east of Academic Villages Also Need CARP

Engineer: Harris Civil Engineers

Contractors: Libra – Stage Door II, CARP – Allstate Paving

Project Cost: Libra - \$4.4M, CARP - \$1.1M Hard Bid project

Funding Source: University-internal and Utilities Infrastructure



Description: Libra – Widens road from 2 lanes to 4 lanes, with bike lanes on both sides – in accordance with the Campus Master Plan. It addresses stormwater control issues, and improves the road system at the intersection of Libra and Gemini, and south of Gemini Blvd.

CARP – Replaces asphalt in select locations on campus.

Status: CARP – Completed; Libra Drive - Construction

Estimated Completion Date: Libra Drive – prior to Fall 2016 classes



Located south of Engineering Building II in Academic Core

Engineer: SGM

Contractor: Barr and Barr

Project Cost: \$3.6M MEP (+\$14.9M balance to complete full renovation)

Funding Source: PECO

130,885 **GSF**

Description: Because of limited funding, scope is limited to:

- Replace AHUs
- Provide limited lab exhaust upgrades

Additional funding was requested to:

- life safety upgrades
- Meet Florida Building Code requirements
- Upgrade electrical system

Status: Construction Documents – working through code compliance issues with existing ventilation

Estimated Completion Date: May 2017

LEED: Will wait for additional funds to complete building renovation and will target Silver



Located in existing Student Health Center, south of Chemistry building

Architect: HKS

Contractor: Barton Malow

Project Cost: \$3.9M

Funding Source: University-funded – internal sources

10,400 GSF NEW, 2,600 GSF Renovation

Description:

- Creates state of the art programs for serving student needs related to international health, travel medicine, and immunizations.
- Includes space for psychiatry, substance abuse counseling, biofeedback, and dieticians.
- Building expansion includes:
 - reception
 - 15 patient care rooms
 - 15 provider offices
 - 5 records offices, records room
 - 1 conference room

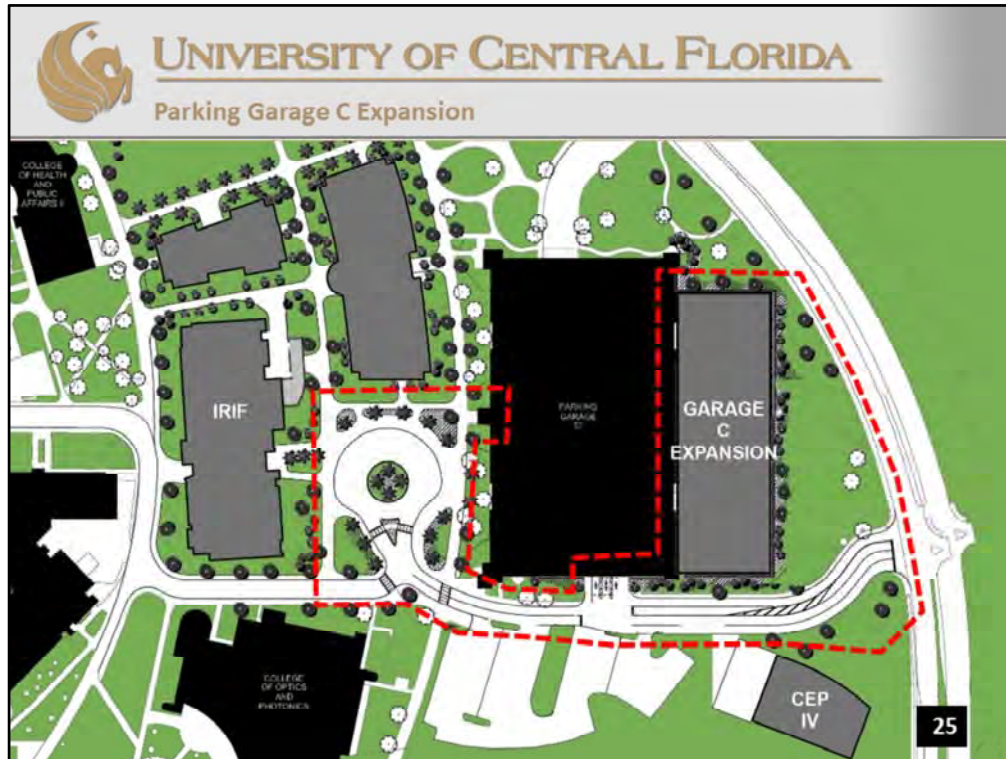
- Marketing suite
- Storage
- Improved building appearance
- Upgrade of building HVAC controls



Status: Construction

Estimated Completion Date: August 2016

LEED: Tracking Silver



Located east of Parking Garage C

Architect: Schenkel Shultz (selected as part of the Global UCF project)

Contractor: Clancy & Theys (selected as part of the Global UCF project)

Project Cost: \$9M

Funding Source: Parking Services

Description:

Project necessary due to the loss of parking caused by Interdisciplinary and UCF Global.

Adds 600 spaces and elevator to existing Garage C;

Includes ingress/egress improvements to the parking deck, and road improvements;

Adds transportation hub.



Status: Construction

Estimated Completion Date: August 2016

LEED: N/A – not LEED, but using sustainable principles (locally sourced materials, limited site disruption, etc.)



Located within the Brighthouse Networks Stadium

Video Board Installer: Daktronics

Project Cost: \$5.4M

Funding Source: Internal – auxiliary reserves

Description:

Project will include:

- New north end zone video and audio board
- New south end zone video board
- New controls equipment, as necessary
- Structural, electrical, and telecom upgrades as necessary



Located adjacent to the BHNS Stadium

Architect: RLF

Contractor: Chilled Water Infrastructure – Barton Malow; HVAC – hard bid

Project Cost: Chilled Water - \$1.7M; HVAC and additional upgrades - \$4.7M;
Temporary HVAC - \$790K

Funding Source: University-funded – internal sources

Description:

The two projects will include:

- Temporary HVAC @ 78 degrees for the 2016 Football Season
- Permanent HVAC @ 72 degrees for 2017 and beyond
 - New chilled water extension to the NFH
 - Sprinklers and life safety upgrades so that it can accommodate up to 2,500 occupants
 - Additional restrooms
 - Insulation
 - Potential lighting upgrade (LED lights)

Status: Construction Documents

Estimated Completion Date: Temporary HVAC by August 7; Permanent HVAC and additional upgrades by June 2017

LEED: N/A



Located in front of the UCF Arena

Engineer/Architect: TLC/Morris

Contractors: Barton Malow/Wharton Smith

Project Cost: \$2.7M/\$700K (DOES NOT include donor wall)

Funding Source: University and Convocation Corporation funded

GSF: N/A

Description: Cosmetic Renovation of the plaza area in front of the UCF Arena, and East Plaza Drive. Two projects: 1) hardscape/landscape/power, 2) spires

Status: Construction

Estimated Completion Date: September 2016

LEED: N/A



Located in the UCF Arena

Video Board Installer: Daktronics

Project Cost: \$2.1M

Funding Source: Internal – auxiliary reserves

Description:

Project will include:

- New suspended video board and audio systems
- New upper level ribbon video board
- New courtside video board tables
- New controls equipment, as necessary
- Structural, electrical, and telecom upgrades as necessary

Status: Construction Documents

Estimated Completion Date: October 2017

LEED: N/A



Located in Facilities & Safety Complex

Architect: Schenkel Shultz

Contractor: Heard Construction (Continuing Services GC Quotes hard bid)

Project Cost: \$2M

Funding Source: University-funded – internal sources

9,000 GSF

Description:

- Adds additional warehouse capacity for surplus & storage
- Hard drive shredder
- Postal pack & ship in support of surplus program
- Revenue generation – roughly \$300K in sales annually

Status: Design and bidding complete; construction to begin July 2016

Estimated Completion Date: Dec 16

LEED: Targeting Silver



Located adjacent to the Recreation & Wellness Center

Architect: BRPH

Contractor: CPPI

Project Cost: \$3.3M

Funding Source: Aramark funded \$2.5M; University-funded remaining – internal sources

GSF: 3,200 sf

Description:

New stand-alone dining facility to house a Pollo Tropical and Café Buscelo. Provides foodservice venue in an area of campus near housing with little food options.

Thousands of student foot traffic per day going from housing to main campus and recreation area.

Student Government Association, Student Development and Enrollment Services, and RWC were consulted about the vendor selection and project design.

Status: Permitting and Early Foundation Construction

Estimated Completion Date: January 2017

LEED: Targeting Certified



Located adjacent to the existing band practice field, west of the Facilities and Safety Complex

Architect: Little Architects

Contractor: TBD (will be hard bid through our GC Quotes process to our Continuing Service contractors)

Project Cost: \$2.5M

Funding Source: University-funded – internal sources

GSF: 4,000 gsf interior, 7,200 gsf covered exterior

Description:

New stand-alone band facility.

Provides shelter from the elements, instrument storage, restrooms, and an exterior covered practice area.

Includes new permanent lighting for the practice field.

Status: Bidding (GC Quotes)

Estimated Completion Date: January 2017

LEED: N/A



Located southeast of Parking Garage C

Engineer: RLF

Contractor: CPPI

Project Cost: \$15.1M

Funding Source: University-funded – internal sources

GSF: 9,600 GSF

Description: Add additional chilled water capacity for future growth for the campus. Will add 2 additional chillers (with expansion to 4 chillers) and associated cooling towers. Project must be aesthetically pleasing due to its proximity to Gemini road.

Status: Construction Documents; anticipate construction start August 2016

Estimated Completion Date: August 2017

LEED: Possible LEED Certified



Located west of Parking Garage C

Architect: Ponikvar and Associates

Contractor: CPPI

Project Cost: \$46.6M over 2 phases; \$30M Phase I, \$16.6M phase 2

Funding Source: University funded – internal funds (requested PECO but have not received)

99,000 **GSF** for both phases (63,000 GSF Phase I, 36,000 GSF Phase II)

Description:

- 30 research/incubator labs, 20 material characterization rooms, conference rooms, offices, and ancillary spaces
- Houses programs from the following:
 - Office of Research and Commercialization (ORC)
 - College of Sciences (COS)
 - College of Engineering and Computer Sciences (CECS)
- Programs include:
 - Materials Characterization Facility
 - NanoSciences Technology Center

- Sustainable Coastal Systems Cluster
- Energy Conversion and Propulsion Cluster
- Resilient, Intelligent, and Sustainable Energy Systems (RISES) Cluster
- Cybersecurity and Privacy Cluster
- Human Augmentation Robotics Cluster



Status: Construction

Estimated Completion Date: Phase 1 - August 2017; Phase 2 – October 2017

LEED: Tracking Gold

Phase 2 recently approved – we are currently bidding this phase in an effort to get completion date close to Phase 1.



Located south of Student Union and east of John T. Washington Center

Architect: Holzman Moss Bottino

Contractor: Turner Construction

Project Cost: \$76.9M over 3 phases; \$19.3M Phase I

Funding Source: CITF and Utilities Infrastructure for Phase I

Phase I: 8,000 **GSF**

Description:

Phase I

- Automatic Retrieval Center (50% of robot)
- Add sprinklers to the existing library building
- ADA restroom upgrades to the existing library building
- renovation of 7,500 sf of area on the 5th floor of the existing library to provide study space for students.

Phase 2 – connector to existing library, Phase 3 – full interior renovation of the existing library and the final 50% of the robot

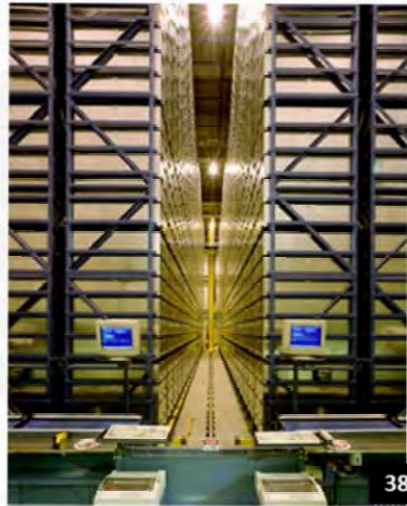


UNIVERSITY OF CENTRAL FLORIDA

John C. Hitt Library Expansion and Renovation

Automated Retrieval Center

Source: Sonoma State University, Rohnert Park, CA



- ARC Statistics
 - 2.25M volumes of material
 - Request for materials from any device with internet access
 - Automatic crane locates materials and delivers to pick-up station
 - 5-10 minutes for entire process

Status: GMP Negotiations; Anticipated construction start July 2016

Estimated Completion Date Phase I: November 2017

LEED: Will wait to apply when entire facility is completed; targeting Gold



Located along Alafaya Tr. buffer west of Parking Garage A

Description: The boutique hotel and conference center will serve as an enhancement to existing academic facilities and will add a desirable service component to the campus. It is being designed, constructed, and operated by a private developer.

GSF: 99,776 GSF, 135 guestrooms

Estimated Project Cost: private developer

Projected Construction Dates: July 2016 to mid-fall 2017

Developer: KUD

Architect: Baker Barrios

Contractor: Batson Cook

Status: Construction Documents. St Johns, DEP, and UCF BCO foundation permit issued. Construction expected to start July 2016.



Building addition to the east of the existing CREOL building

Architect: RLF

Contractor: Robins Morton

Project Cost: \$6.8M

Funding Source: University-funded – internal sources

GSF: 13,900 gsf addition

Description:

Project will include:

- New labs
- New offices for faculty
- Shelled auditorium for instruction and guest lecturers

Status: Contract Negotiation

Estimated Completion Date: January 2018

LEED: Targeting Silver



Located adjacent to Rehearsal Hall west of John T. Washington Center

Architect: Schenkel Shultz

Contractor: Clancy & Theys

Project Cost: Included in Trevor Colbourn Hall project

Funding Source: University-funded – internal sources

84K GSF

Description:

- Building will be demolished
- Independent engineering analysis revealed:
 - Structural defects
 - Water intrusion issues
 - Mechanical systems past life-span
 - Life Safety deficiencies
 - Building needs to be gutted to structure and rebuilt to current building codes
 - Rising construction costs weighed against value of the asset

indicate that demolition of this building and construction of additional space in Trevor Colbourn Hall is a better option than renovating this facility.



Approximately **76K** GSF

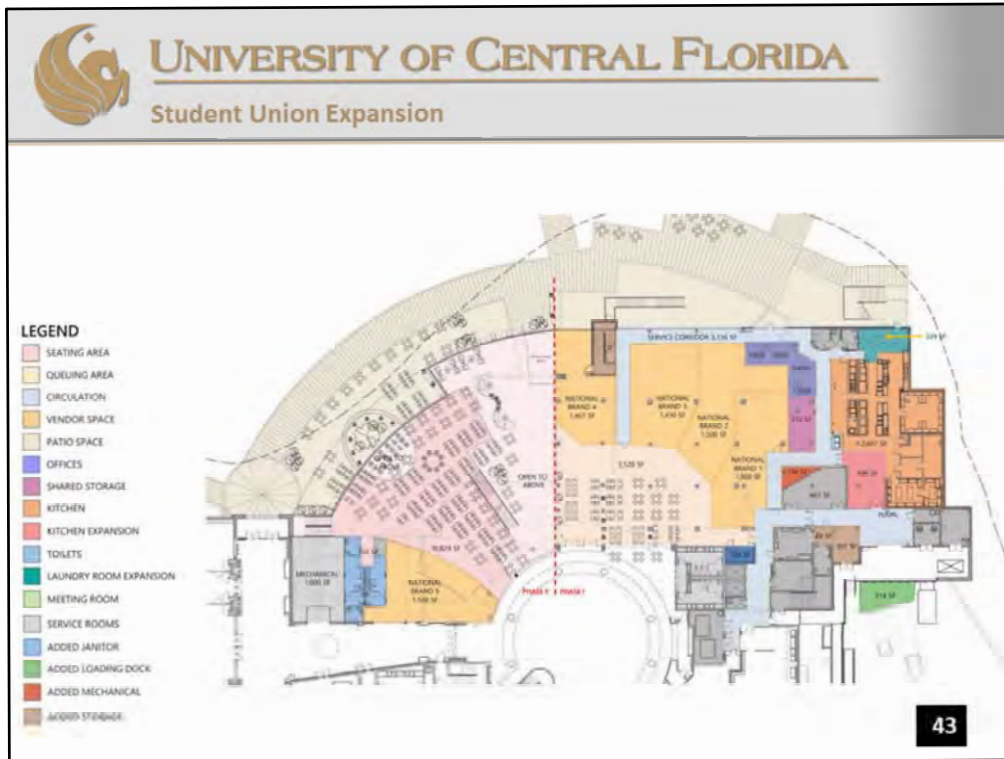
Description:

- **Will house the current occupants of Colbourn Hall (including English; Writing and Rhetoric; History, Modern Languages; Texts and Technology; Judaic Studies; African Studies; Women's Studies; Latin American Studies; the College of Arts and Humanities' Advising Office; the University Writing Center; the Center for Humanities and Digital Research; the Graduate Student Center; and 7 classrooms, 2 conference rooms, and ancillary space**
- **Will also house Student Development and Enrollment Services, First Year Advising, Sophomore and Second Year Advising, Transfer and Transitions, Student Academic Resource Center, Undergraduate Studies, Undergraduate Advising, McNair/RAMP, Undergraduate Interdisciplinary Studies, Burnett Honors College (4 offices), Office of Prestigious Awards, and Honors in Majors**

Status: Schematic Design

Estimated Completion Date: August 2018

LEED: Targeting Gold



Expansion to the Student Union

Architect: TBD – Advertised AE only

Contractor: TBD

Project Cost: \$14.3M

Funding Source: Aramark

GSF: TBD

Description:

Renovation and expansion of food court area of student union, in coordination with Aramark.

- New food concepts
- Expanded seating
- Foodservice back of house renovations

Aramark gets long-term contract.

Status: In the Selection process; Concept Design underway with a continuing service architect (Zyscovich)

Estimated Completion Date: TBD

LEED: N/A



Located in Research Park at the corner of Science Drive and Ingenuity Drive

Architect: TBD – Jointly advertised, Interviews on July 29

Contractor: TBD

Project Cost: \$8M received in 2014; \$20M received in 2015; \$14M received in 2016

Funding Source: PECO

GSF: 81,000 gsf, cost \$13,898,216

Description:

DoD partners currently occupy approximately 200K s.f. in 3 leased facilities.
Creates classified labs for both the Military and UCF

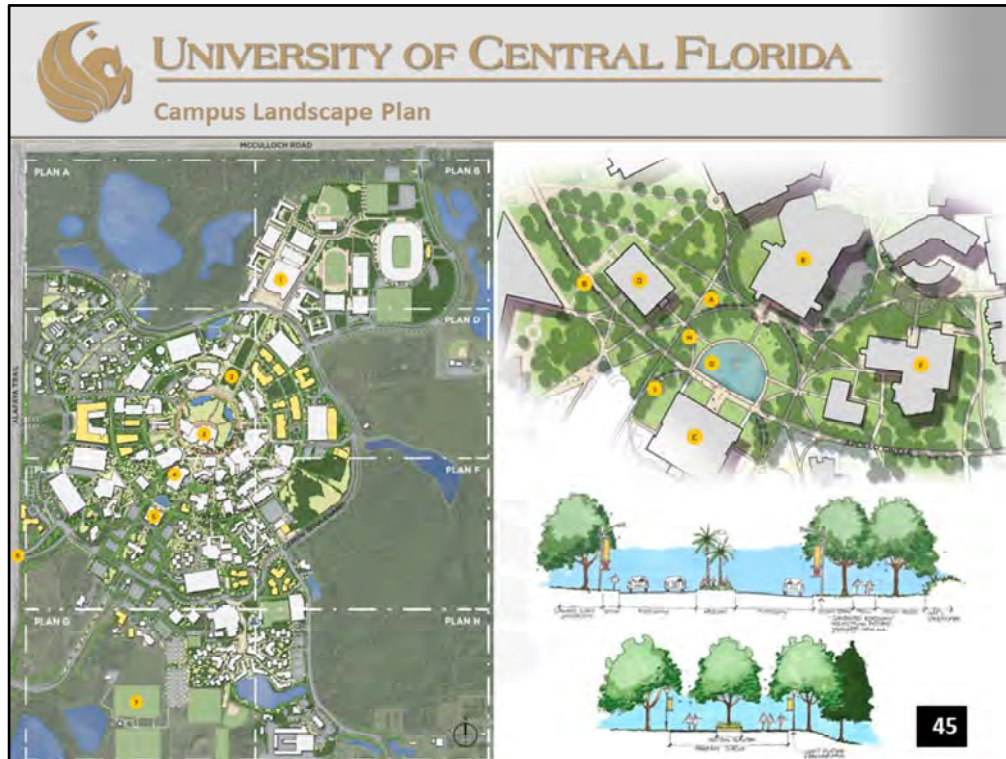
- Satisfies the demand from local MS&T employers for UCF students trained in advanced technologies
- Eliminates costly leases that could drive BRAC decisions
- Provides space in Research Park to support DOD presence and potential growth
- Avoids potential loss of strategic national programs and dollars to

the region and to the state

Project will consist of force protection, civil/parking improvements, potential parking deck, interior build-out of building, and acquisition of additional space.

Status: Meetings are being held on force protection requirements, which will drive further decisions and actions.

Estimated Completion Date: TBD



Bellomo-Herbert and Carol R. Johnson Associates Landscape Architects are the project consultants who are developing a campus landscape plan. The plan establishes standards and guidelines for how landscape and hardscape create a sense of place. Final draft is under review.



Located in downtown Orlando as part of Creative Village

Academic Building – 165,000 gsf

Architect: TBD

Contractor: TBD

Project Cost: \$60M

Funding Source: 1/3 PECO; 1/3 Donor funds; 1/3 University internal funds

CEM Renovation – 27,724 gsf

Project Cost: \$5M

Funding Source: University – internal

Parking Garage for 600 spaces

Project Cost: \$10M

Funding Source: Bonded

Tri-generation Plant – 5,000 gsf

Project Cost: TBD

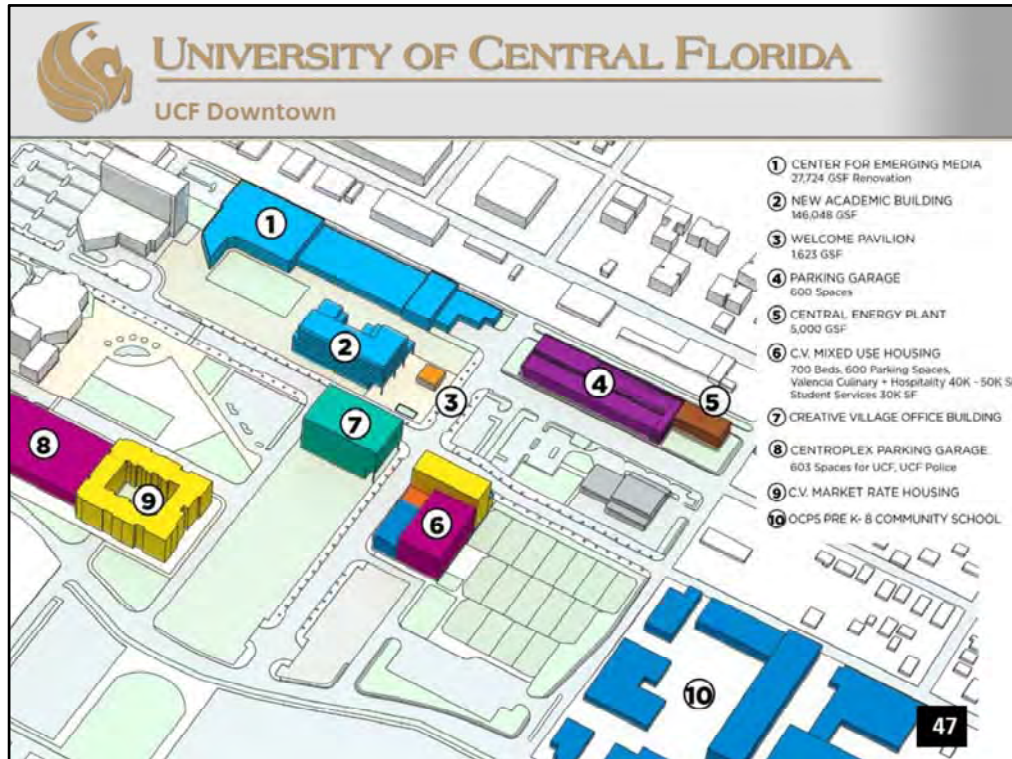
Funding Source: Exploring options

Description:

UCF is a key education anchor of a 65-acre Creative Village to work, learn, and play

Full-service campus for UCF, comprising 15 acres:

- A high-energy campus focused on the digital arts and communications, healthcare administration and technology, and public service including legal studies.
- Further strengthens Orlando as a high tech digital media destination; the City's existing digital media companies already make up one of the top ten digital media clusters in the United States
- Embeds UCF into the Orlando community, as thousands of students will live and study in the district
- Enriches our successful partnership with Valencia College, as they will bring complimentary programs to the downtown site



Status: Shortlisted firms were interviewed in June. A recommendation was sent to the President.

Estimated Completion Date: Asking AE/CM teams to determine feasibility of fast-tracking for Fall 2018 date

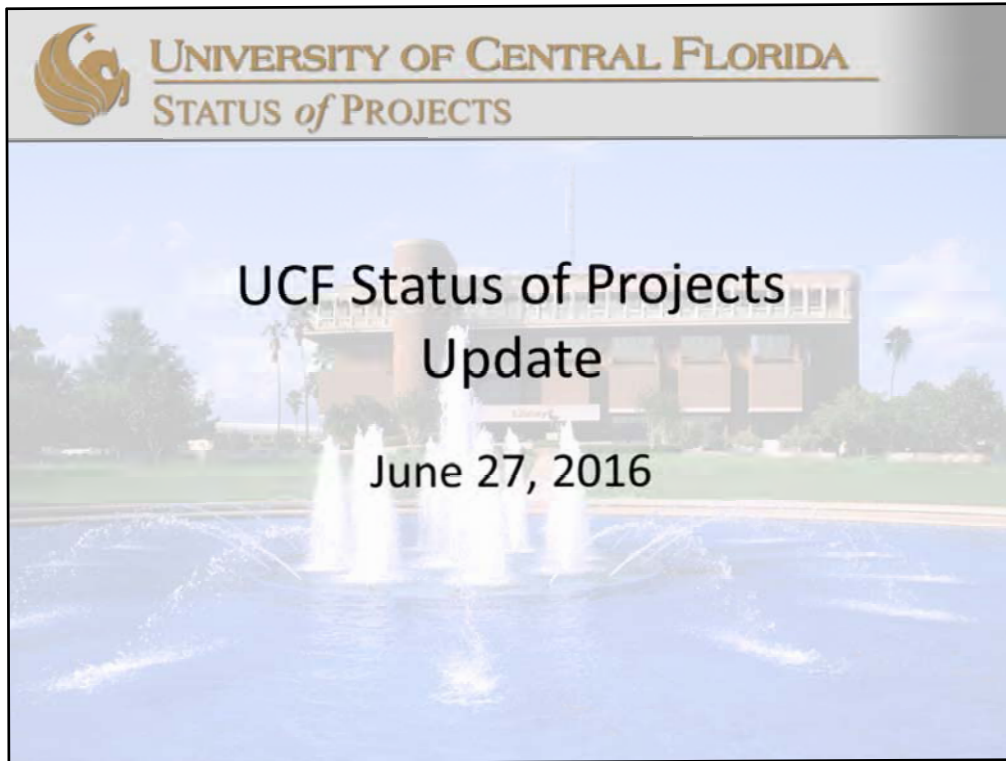
LEED: Targeting Gold

UCF programs include:

- COHPA: Legal Studies, Social Work, Health Management & Informatics,
- COHPA Centers: Center for Community Partnerships, Center for Public & Nonprofit Management, Center for Community Schools and Child welfare, Center for Law & Public Policy,
- Florida Center for Student with Unique Abilities
- Nicholson School of Communication: Human Communications, Masters in Communication
- College of Arts and Humanities: FIEA, CREATE, Flying Horse
- School of Visual Arts and Design: Digital Media
- Library, Student Support Services,
- Welcome Pavilion

Valencia College programs include:

- General Education
- Digital Media
- Health Information Technology
- Culinary & Hospitality



Questions?

ITEM: FF-4

**University of Central Florida
Board of Trustees**

SUBJECT: Five-year Capital Improvement Plan

DATE: July 20, 2017

PROPOSED BOARD ACTION

Approve the capital improvement plan for 2018-19 through 2022-23.

BACKGROUND INFORMATION

Each year, the university must submit an updated capital improvement plan to the Board of Governors. This plan identifies projects that will be included in the three-year Public Education Capital Outlay list, and it provides information to the State Board of Education for its request for capital project funding for 2018-19.

The capital improvement plan must be submitted to the Board of Governors' staff by August 1, 2017. The attached schedules include the following:

- projects that are proposed for inclusion in the five-year capital improvement plan
- items to be included in the 2018-19 Appropriations Authorization Bill, including projects funded by bonds, direct support organization projects, and projects requiring general revenue to operate.

We request approval to submit the 2018-19 Capital Improvement Plan with the projects listed in the attached schedules.

Supporting documentation: Attachment A: 2018-19 Five-year Plan List
Attachment B: 2018-19 Fixed Capital Outlay Projects
Requiring Board of Governors Approval to
be Constructed, Acquired, and Financed by
a University or a University Direct Support
Organization with Approved Debt
Attachment C: 2018-19 Fixed Capital Outlay Projects
That May Require Legislative
Authorization and General Revenue Funds
to Operate and Maintain

Prepared by: Lee Kernek, Associate Vice President for Administration and Finance

Submitted by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer

Board of Trustees Meeting - Reports

Attachment A

UNIVERSITY OF CENTRAL FLORIDA FUTURE PROJECT PROJECTIONS FOR 2018-23 2018 FIVE-YEAR FIXED CAPITAL IMPROVEMENTS PLAN								
PECO PROJECTS	REVISED 05/01/2017	2018-19 YR #1	2019-20 YR #2	2020-21 YR #3	2021-22 YR #4	2022-23 YR #5	TOTALS	RANK
UTILITIES, INFRASTRUCTURE, CAPITAL RENEWAL, AND ROOFS (P.C.)		\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$70,000,000	1
INTERDISCIPLINARY RESEARCH AND INCUBATOR FACILITY (P.C.) RESEARCH BUILDING I		\$6,707,360	\$34,529,519	\$6,042,667			\$47,279,546	2
ENGINEERING BUILDING I RENOVATION (P.C.)		\$17,745,473	\$1,176,311				\$18,921,784	3
COLLEGE OF NURSING AND ALLIED HEALTH (P.C.) HEALTH SCIENCES CAMPUS		\$8,321,670	\$66,573,360	\$8,321,670			\$83,216,700	4
MATHEMATICAL SCIENCES BUILDING REMODELING AND RENOVATION (C.E.)		\$11,970,963	\$890,181				\$12,861,144	5
TRIVOR COLLOQUIY HALL AND COLLOQUIY DEMOLITION (P.C.)		\$38,000,000					\$38,000,000	6
JOHN C. HITT LIBRARY RENOVATION PHASE II (P.C.)		\$2,411,142	\$34,735,896	\$4,121,200			\$41,268,246	7
ARTS COMPLEX PHASE I (PERFORMANCE) (P.C.)		\$3,060,000	\$27,172,800	\$3,060,000			\$33,292,800	8
CHEMISTRY RENOVATION (P.C.)			\$700,241	\$12,731,680	\$700,241		\$14,132,162	9
FLORIDA SOLAR ENERGY CENTER RENOVATION (P.C.)			\$11,322,000				\$11,322,000	10
INFRASTRUCTURE CHILLED WATER REPLACEMENT (P.C.)			\$5,100,000	\$10,200,000	\$7,401,120		\$22,701,120	11
RESEARCH BUILDING II (P.C.)				\$6,859,771	\$6,859,771		\$13,719,542	12
VISUAL ARTS RENOVATION AND EXPANSION (P.C.)			\$3,891,362	\$31,130,899	\$3,891,362		\$38,913,623	13
WASTEWATER, WATER, NATURAL GAS REPLACEMENT (P.C.)			\$7,140,000	\$10,200,000	\$12,780,600		\$30,120,600	14
MILICAN HALL RENOVATION (P.C.)			\$1,472,991	\$11,783,935	\$1,472,991		\$14,729,917	15
BUSINESS ADMINISTRATION RENOVATION (P.C.)			\$640,779	\$12,291,313	\$640,779		\$13,572,871	16
FACILITIES & SAFETY COMPLEX RENOVATION (P.C.)			\$6,287,805				\$6,287,805	17
RESEARCH BUILDING III (P.C.)				\$7,481,300	\$7,481,300		\$14,962,600	18
MULTI-PURPOSE RESEARCH AND EDUCATION BUILDING (P.C.)				\$3,604,940	\$28,839,551	\$3,604,940	\$36,049,431	19
UCF DOWNTOWN CAMPUS BUILDING II (P.C.)				\$87,991,555			\$87,991,555	20
TOTAL		\$102,216,608	\$196,200,308	\$183,849,819	\$231,092,359	\$50,733,834	\$764,092,928	
CITF PROJECT REQUESTS								
		2018-19 YR #1	2019-20 YR #2	2020-21 YR #3	2021-22 YR #4	2022-23 YR #5	TOTALS	RANK
JOHN C. HITT LIBRARY RENOVATION PHASE I (P.C.)		\$6,854,560					\$6,854,560	1
JOHN C. HITT LIBRARY RENOVATION PHASE II (P.C.)		\$41,268,246					\$41,268,246	1
CREATIVE SCHOOL FOR CHILDREN			\$6,000,000				\$6,000,000	2
TOTAL		\$41,268,246	\$6,000,000	\$0	\$0	\$0	\$47,268,246	
REQUESTS FROM OTHER STATE SOURCES								
		2018-19 YR #1	2019-20 YR #2	2020-21 YR #3	2021-22 YR #4	2022-23 YR #5	TOTALS	RANK
INTERDISCIPLINARY RESEARCH AND INCUBATOR FACILITY PHASE II (P.C.)		\$16,614,833					\$16,614,833	1
CHORUS EXPANSION PHASE II (P.C.)		\$6,794,288					\$6,794,288	2
STADIUM VIDEO AND SOUND (P.C.)		\$5,000,000					\$5,000,000	3
UCF DOWNTOWN CAMPUS COMBINED HEAT AND POWER PLANT (P.C.)		\$15,116,758					\$15,116,758	4
ARA RESEARCH BUILDING		\$27,540,000					\$27,540,000	1
CAMPUS ENTRYWAYS PHASE I (P.C.)		\$2,153,996					\$2,153,996	2
CAMPUS ENTRYWAYS PHASE II (P.C.)			\$5,015,978				\$5,015,978	3
WELCOME CENTER EXPANSION (P.C.)			\$8,768,771				\$8,768,771	4
CIVIL AND ENVIRONMENTAL ENGINEERING (P.C.)			\$1,535,637	\$22,937,137	\$1,535,637		\$26,008,411	5
HOWARD PHILLIPS HALL RENOVATION (P.C.)			\$9,165,322				\$9,165,322	6
BIOLOGICAL SCIENCES RENOVATION (P.C.)			\$10,189,800				\$10,189,800	7
FERRELL COMMONS (E AND G SPACE) RENOVATION (P.C.)			\$7,253,771				\$7,253,771	8
FRANGICENI ANIMAL FACILITY (P.C.)			\$2,010,000				\$2,010,000	9
CAMERA ACCESS CONTROL (P.C.)			\$13,219,200				\$13,219,200	10
ARTS COMPLEX PHASE II (PERFORMANCE) (P.C.)				\$3,655,522	\$30,444,176	\$3,655,522	\$38,155,220	11
CLASSROOM BUILDING III (P.C.)				\$3,052,049	\$23,290,675	\$3,052,049	\$29,394,773	12
FACILITIES AND SAFETY BUILDING AT HEALTH SCIENCES CAMPUS (P.C.)				\$7,630,122			\$7,630,122	13
RECYCLING CENTER (P.C.)				\$2,924,880	\$23,399,042	\$2,924,880	\$29,248,802	14
HUMANITIES AND FINE ARTS II (P.C.)				\$3,525,566	\$23,695,783	\$3,525,566	\$28,746,915	15
SOCIAL SCIENCES FACILITY (P.C.)				\$3,052,049	\$24,416,391	\$3,052,049	\$30,520,489	16
UCF HEALTH EXPANSION AND WELLNESS CENTER (P.C.)				\$1,271,687	\$10,173,496	\$1,271,687	\$12,716,870	17
COASTAL BIOLOGY STATION (P.C.)				\$6,358,435			\$6,358,435	18
UCF DOWNTOWN CAMPUS BUILDING II (P.C.)				\$87,991,555			\$87,991,555	19
TECHNOLOGY COMMONS II RENOVATION (P.C.)					\$3,781,674		\$3,781,674	20
COLLEGE OF SCIENCES BUILDING RENOVATION (P.C.)					\$4,091,598		\$4,091,598	21
SIMULATION AND TRAINING BUILDING (P.C.)					\$3,014,325	\$23,412,234	\$26,426,559	22
BUSINESS ADMINISTRATION III BUILDING (P.C.)					\$2,015,023	\$15,650,667	\$17,665,690	23
EDUCATION BUILDING II (P.C.)					\$2,428,390	\$18,361,845	\$20,790,235	24
BAND BUILDING II INFRASTRUCTURE (P.C.)					\$578,675	\$3,561,078	\$4,139,753	25
ARTS COMPLEX III (P.C.)					\$1,889,327	\$13,985,013	\$15,874,340	26
INTERDISCIPLINARY RESEARCH AND INCUBATOR FACILITY PHASE II (P.C.) RESEARCH BUILDING IV					\$2,927,200	\$25,291,037	\$28,218,237	27
THEATER BUILDING RENOVATION (P.C.)					\$4,338,335		\$4,338,335	28
SUSTAINABILITY CENTER (P.C.)					\$6,358,435		\$6,358,435	29
WET TEACHING LAB AND EXPANDED STEM FACILITY (P.C.)					\$16,143,188		\$16,143,188	30
UTILITY INFRASTRUCTURE AND SITE WORK CLINICAL FACILITIES HEALTH SCIENCES CAMPUS (P.C.)					\$13,230,632		\$13,230,632	31
TOTAL		\$29,693,996	\$57,158,479	\$142,599,002	\$156,081,415	\$158,024,217	\$543,557,109	
REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT								
		2018-19 YR #1	2019-20 YR #2	2020-21 YR #3	2021-22 YR #4	2022-23 YR #5	TOTALS	RANK
STUDENT UNION EXPANSION (P.C.)		\$14,000,000					\$14,000,000	
UCF DOWNTOWN CAMPUS COMBINED HEAT AND POWER PLANT (P.C.)		\$15,116,758					\$15,116,758	
TEACHING HOSPITAL AT LAKE NONA (P.C.)		\$12,119,184					\$12,119,184	40
GARAGE EXPANSION (P.C.)		\$12,117,600					\$12,117,600	
WAVE DENSCH SPORTS CENTER EXPANSION (P.C.)		\$5,100,000					\$5,100,000	
ROSEN STORAGE SHED (P.C.)			\$225,000				\$225,000	
REFINANCE UCF FOUNDATION PROPERTIES		\$37,416,000					\$37,416,000	
REGIONAL CAMPUSES MULTI-PURPOSE BUILDINGS (P.C.)		\$24,297,728					\$24,297,728	
SOFTBALL STADIUM EXPANSION AND ENHANCEMENTS (P.C.)		\$1,132,200					\$1,132,200	
FIELDHOUSE CHILLED WATER HVAC UPGRADES (P.C.)		\$7,551,725					\$7,551,725	
DOWNTOWN WELCOME CENTER (P.C.)		\$3,060,000					\$3,060,000	
UCF SOLAR FARM (P.C.)		\$15,300,000					\$15,300,000	
INSTITUTE FOR HOSPITALITY IN HEALTHCARE (P.C.) HEALTH SCIENCES CAMPUS		\$15,300,000					\$15,300,000	
UCF DOWNTOWN CAMPUS GARAGE II (P.C.)		\$16,983,000					\$16,983,000	
SPECIAL PURPOSE HOUSING AND PARKING GARAGE (P.C.)		\$30,569,400					\$30,569,400	
SPECIAL PURPOSE HOUSING II (P.C.)		\$9,782,208					\$9,782,208	
PARKING DECKS (P.C.)		\$20,787,192					\$20,787,192	
GRADUATE HOUSING (P.C.)		\$61,138,800					\$61,138,800	
STUDENT HOUSING (P.C.)		\$61,138,800					\$61,138,800	
PARTNERSHIP GARAGE (P.C.)		\$8,559,432					\$8,559,432	
BASERBALL STADIUM EXPANSION PHASE II (P.C.)		\$3,396,600					\$3,396,600	
GARVY CENTER FOR STUDENT-ATHLETE NUTRITION		\$1,850,000					\$1,850,000	
BASERBALL CLUBHOUSE EXPANSION AND RENOVATION (P.C.)		\$1,132,200					\$1,132,200	
FOOTBALL BUILDING (P.C.)		\$16,685,798					\$16,685,798	
GOLF TRAINING FACILITY (P.C.)		\$2,000,000					\$2,000,000	
BRIGHT HOUSE NETWORKS STADIUM RUST REMEDIATION (P.C.)		\$8,825,000					\$8,825,000	
VENUE HVAC (P.C.)		\$2,800,000					\$2,800,000	
VENUE EXPANSION AND RENOVATION (P.C.)		\$6,000,000					\$6,000,000	
PARKING DECK (P.C.)		\$5,661,000					\$5,661,000	
MULTI-PURPOSE MEDICAL RESEARCH AND INCUBATOR FACILITY (P.C.)		\$139,635,343					\$139,635,343	
OUTPATIENT CENTER (P.C.) LAKE NONA		\$91,708,200					\$91,708,200	
CAMPUS ENTRYWAYS PHASE I (P.C.)		\$2,153,996					\$2,153,996	
CREATIVE SCHOOL FOR CHILDREN			\$6,000,000				\$6,000,000	
CAMPUS ENTRYWAYS PHASE II (P.C.)			\$5,015,978				\$5,015,978	
ROSEN EDUCATIONAL FACILITY (P.C.)			\$17,225,000				\$17,225,000	
CIVIL AND ENVIRONMENTAL ENGINEERING (P.C.)				\$20,258,909	\$1,356,330		\$22,615,239	
HEALTH SCIENCES CAMPUS PARKING GARAGE I (P.C.)				\$16,983,000			\$16,983,000	
BIO-MEDICAL ANNEX RENOVATION AND EXPANSION (P.C.)				\$14,492,160			\$14,492,160	
FACILITIES AND SAFETY BUILDING AT HEALTH SCIENCES CAMPUS (P.C.)				\$7,630,122			\$7,630,122	
PARKING GARAGE VII (P.C.)				\$25,433,741			\$25,433,741	
COASTAL BIOLOGY STATION (P.C.)				\$6,358,435			\$6,358,435	
UCF DOWNTOWN CAMPUS BUILDING II (P.C.)				\$87,991,555			\$87,991,555	
UCF HEALTH EXPANSION AND WELLNESS CENTER (P.C.)				\$1,271,687	\$10,173,496	\$1,271,687	\$12,716,870	
UNIVERSITY OF CENTRAL FLORIDA HEALTH SCIENCES CAMPUS					\$73,000,000		\$73,000,000	
SUSTAINABILITY CENTER (P.C.)					\$6,358,435		\$6,358,435	
WET TEACHING LAB AND EXPANDED STEM FACILITY (P.C.)					\$16,143,188		\$16,143,188	
UTILITY INFRASTRUCTURE AND SITE WORK CLINICAL FACILITIES (P.C.) HEALTH SCIENCES CAMPUS					\$13,230,632		\$13,230,632	
BRIGHT HOUSE NETWORKS STADIUM EXPANSION AND IMPROVEMENTS PHASE I (P.C.)					\$16,416,900		\$16,416,900	
BRIGHT HOUSE NETWORKS STADIUM EXPANSION AND IMPROVEMENTS PHASE II (P.C.)					\$44,905,316		\$44,905,316	
TOTAL		\$526,464,969	\$46,580,308	\$163,436,609	\$84,529,826	\$98,326,158	\$919,337,870	
GRAND TOTAL		\$699,643,819	\$305,939,095	\$489,885,430	\$471,703,600	\$307,084,209	\$2,274,256,153	

Projects added or changed for FY 2018-19

Projects to be programmed

Projects with approved building programs

Project may be a Joint Use Facility with Valencia College, which would result in shared funding

Remodeling denotes change in space usage.

Renovation denotes no change in space usage.

Projects removed from the list

Attachment B

STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects Requiring Board of Governors Approval
to be Constructed, Acquired, and Financed by a University or
a University Direct Support Organization with Approved Debt
BOB-1

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Month Of Board Approval Request	Estimated Annual Amount For Operational and Maintenance Costs Amount	Source
UCF	Special Purpose Housing and Parking Garage	160,000	425 beds and 500 parking spaces	UCF, Orlando	\$ 27,540,000	Rental income	July	\$2,400,000	Auxiliary
UCF	Special Purpose Housing II	32,000	Fraternity, sorority, and organization housing	UCF, Orlando	\$ 8,812,800	Rental income	July	\$480,000	Auxiliary
UCF	Parking Garage VII	447,000	1,600 spaces	UCF, Orlando	\$ 22,913,280	Decal fees, traffic fines, and Transportation Access Fee	July	\$6,705,000	Auxiliary
UCF	Parking Decks	168,000	1,800 spaces	UCF, Orlando	\$ 18,727,200	Decal fees, traffic fines, and Transportation Access Fee	July	\$2,520,000	Auxiliary
UCF	Graduate Housing	150,000	Land and 600 beds	UCF, Orlando	\$ 55,080,000	Rental and retail income	July	\$2,250,000	Auxiliary
UCF	Refinance UCF Foundation properties	432,250	Consolidation and refinancing of existing UCF Foundation properties	UCF, Orlando	\$ 37,410,000	Rental and retail income	July	\$0	N/A
UCF	Student Housing	224,000	800 beds	UCF, Orlando	\$ 55,080,000	Rental income	July	\$3,360,000	Auxiliary
UCF	Garage Expansion	50,837	400 additional spaces	UCF, Orlando	\$ 12,117,600	Decal fees, traffic fines, and Transportation Access Fee	July	\$762,555	Auxiliary
UCF	Wet Teaching Lab and Expanded Stem Facility	249,450	Classrooms, labs, and offices	UCF, Orlando	\$ 142,582,482	Donations and partnerships	July	\$3,741,750	General Revenue
UCF	Facilities and Safety Building, Lake Nona	34,586	Offices, storage, and support space	UCF, Orlando	\$ 6,873,984	Donations and partnerships	July	\$518,790	General Revenue
UCF	Regional Campuses Multi-Purpose Buildings	60,000	Classrooms, labs, and offices	UCF, Orlando	\$ 30,844,800	Donations and partnerships	July	\$900,000	General Revenue
UCF	Partnership Garage	60,000	600 spaces	UCF, Orlando	\$ 7,741,200	Decal fees and revenue income	July	\$0	Auxiliary
UCF	UCF Downtown Campus Garage II	200,000	600 spaces	UCF, Orlando	\$ 15,300,000	Decal fees, traffic fines, and Transportation Access Fee	July	\$3,000,000	Auxiliary
UCF	Wayne Densch Sports Center Expansion	36,000		UCF, Orlando	\$ 5,100,000		July	\$540,000	DSO
UCF	Baseball Stadium Expansion Phase II		300 seat club, enhancements	UCF, Orlando	\$ 3,060,000	Donations	July	\$0	DSO
UCF	Softball Stadium Expansion and Renovation		400 to 600 additional seats, shade structure over grandstand, new press box	UCF, Orlando	\$ 1,020,000	Donations	July	\$0	DSO
UCF	Bright House Networks Stadium Expansion and Improvements Phase I	21,337	Additional club seating, suites, and operational booths	UCF, Orlando	\$ 14,790,000	Donations	July	\$320,055	DSO
UCF	Baseball Clubhouse Expansion and Renovation		New playing field, chair backs, audio, and lighting upgrade	UCF, Orlando	\$ 1,020,000	Donations	July	\$0	DSO
UCF	Bright House Networks Stadium Expansion and Improvements Phase II	80,000	Additional seating up to 20,000	UCF, Orlando	\$ 39,662,000	Donations	July	\$1,200,000	DSO
UCF	Football Building	45,000	Offices, storage, and support space	UCF, Orlando	\$ 14,737,500	Donations	July	\$675,000	Auxiliary
UCF	Golf Training Facility (move from Twin Rivers Golf Course)			UCF, Orlando	\$ 2,000,000	Donations	July	\$0	DSO
UCF	Garvy Center for Student-Athlete Nutrition			UCF, Orlando	\$ 1,850,000	Donations	July	\$0	DSO
UCF	Venue Expansion and Renovation		Offices, storage, and support space	UCF, Orlando	\$ 8,000,000	Donations	July	\$0	Auxiliary
UCF	Bio-Medical Annex Renovation and Expansion	32,000	Classrooms, labs, and offices	UCF, Orlando	\$ 13,956,000	Donations and partnerships	July	\$480,000	General Revenue
UCF	Outpatient Center	237,520	Health care facilities, offices, 38 beds	UCF, Orlando	\$ 82,620,000	Donations and partnerships	July	\$3,562,800	General Revenue
UCF	Dental School	166,750	Classrooms, labs, auditorium, health care facilities, offices	UCF, Orlando	\$ 73,000,000	Donations and partnerships	July	\$2,501,250	Revenue
UCF	Utility Infrastructure and Site Work, Lake Nona Clinical Facilities		3,080 spaces	UCF, Orlando	\$ 11,685,773	Income and energy savings	July		General Revenue
UCF	UCF Health Expansion and Wellness Center	254,150	Labs, offices	UCF, Orlando	\$ 11,456,640	Donations and partnerships	July	\$3,812,250	General Revenue

Attachment C

STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects That May Require Legislative Authorization
and General Revenue Funds to Operate and Maintain
BOB-2

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Annual Amount For Operational and Maintenance Costs	
							Amount	Source
UCF	Florida Advanced Manufacturing Research Facility	81,750	Research Labs, Wet Labs, Collaboration Rooms, Offices	UCF-Osceola	\$75,000,000	PECO	\$1,339,850	General Revenue
UCF	Optical Materials Lab Addition	5,530	Research Labs	UCF-Orlando	\$1,640,000	E&G	\$90,634	General Revenue
UCF	John C. Hitt Library Expansion Phase I (ARC)	8,800	Automatic Retrieval Center	UCF-Orlando	\$10,771,963	CITF	\$144,228	General Revenue
UCF	John C. Hitt Library Expansion Phase I (Connector)	12,609	Automatic Retrieval Center	UCF-Orlando	\$21,366,592	CITF	\$122,007	General Revenue
UCF	CREOL	2,756	Research Labs	UCF-Orlando	\$1,406,000	E&G	\$45,170	General Revenue
UCF	Arts Complex II Performance	2,728	Teaching Lab, Offices	UCF-Orlando	\$964,411	PECO	\$31,353	General Revenue
UCF	BPW Building	4,038	Teaching Labs, Offices	UCF - Orlando	\$275,000	E&G	\$66,181	General Revenue
UCF	District Energy IV Plant	13,000	Offices	UCF - Orlando	\$13,000,000	Auxiliary	\$94,231	General Revenue
UCF	Trevor Colbourn Hall and Colbourn Demolition	136,500	Offices, Classrooms	UCF-Orlando	\$38,000,000	E&G	\$2,237,180	General Revenue
UCF	Coastal Biology	3,000	Research	UCF-Melbourne Beach	\$2,500,000	E&G	\$49,169	General Revenue
UCF	Partnership IV Phase I and II	92,529	Office, Research Labs	UCF-Orlando	\$42,000,000	PECO	\$1,516,513	General Revenue
UCF	Florida Solar Energy Center Renovation	42,986	Offices, Research Labs	UCF-Orlando	\$10,000,000	PECO	\$704,523	General Revenue
UCF	Interdisciplinary Research and Incubator Facility	97,482	Offices, Labs	UCF-Orlando	\$46,614,853	E&G	\$1,597,691	General Revenue
UCF	Arboretum Green House	800	Teaching Lab	UCF-Orlando	\$400,000	E&G	\$13,112	General Revenue
UCF	Band Building	6,000	Teaching Labs, Offices	UCF-Orlando	\$5,000,000	E&G	\$98,338	General Revenue
UCF	CREOL Expansion Phase II	13,900	Research Labs, Offices	UCF-Orlando	\$6,784,228	E&G	\$227,815	General Revenue
UCF	Visual Arts Building Addition	699	Teaching Lab	UCF-Orlando		E&G	\$11,456	General Revenue
UCF	Arecibo National Astronomy Ionosphere Center	62,918	Research Labs, Offices	UCF-Puerto Rico		E&G	\$1,031,201	General Revenue
UCF	Medically Directed Wellness and Sports Center	2,000	Teaching Labs, Classroom	UCF Lake Nona		E&G	\$32,779	General Revenue
UCF	UCF Downtown Tri-generation Facility	15,000	Teaching Labs, Offices	UCF-Orlando	\$15,118,000	E&G	\$245,844	General Revenue
UCF	College of Nursing and Allied Health - Health Sciences Campus	145,000	Teaching Labs, Offices	UCF-HSC	\$83,216,700	E&G	\$2,376,492	General Revenue
UCF	UCF Downtown Garage (E and G Spaces)	32,000	Offices, Support	UCF-Orlando	\$150,000,000	E&G	\$524,467	General Revenue
UCF	Energy Lab	20,000	Research Labs, Offices	UCF-Orlando		E&G	\$327,792	General Revenue

July 20, 2017 Board of Trustees Meeting Transcript

Speaker	Dialogue
58:38 - 1:00:26	
MARCHENA	FF-4.
MARTINS	FF-4 is a five year Capital Improvement Plan. Approval was requested for the Capital Improvement Plan options for 2018-19 thru 2022-23. Each year the university must submit an updated Capital Improvement Plan to the Board of Governors. This plan identifies projects that will be included in the three-year Public Education Capital Outlay list and provides information the state Board of Education for its request for capital project funding for 2018-19. The committee unanimously approved the 2018-19 Capital Improvement Plan with the pro-, projects listed, uh, in the attached schedule with the understanding that several line items could have name changes. Also, the laboratory and environmental support building was added to the attachment C. Uh, the plan was unanimously approved by the committee and on the behalf of the committee I move FF-4, the five-year Capital Improvement Plan.
MARCHENA	Uh, there's a motion. Is there a second?
GARVY	Second.
MARCHENA	There's a second. Alex, I just want to clarify, I was looking at our agenda item on the board, uh, booklet and I don't see the, the specific recommendation from the committee which included, uh, some, authority to Dr. Hitt, making I believe certain changes, but with certain limitations to it. That's not on here, but I'm assuming you're motion includes-, it's basically the same motion that the committee recommended.
MARTINS	That is correct Mr. Chairman.
MARCHENA	Alright, thank you. Any other questions? Hearing none all those in favor of the motion, uh, for FF-4. Please signify by saying Aye.
MULTIPLE SPEAKERS	[<i>simultaneous speaking</i>] Aye.
MARTINS	Aye.
MARCHENA	All those opposed, like sign. The motion carries.
[END OF TRANSCRIPTION]	



Fixed Capital Outlay Budget
Request

2017 - 2018



Office of the President

July 21, 2016

Mr. Tim Jones
Chief Financial Officer
Board of Governors
State University System of Florida
325 West Gaines Street, Suite 1614
Tallahassee, Florida 32399-0400

Dear Mr. Jones:

Pursuant to your request dated April 28, 2016, to the university presidents, enclosed is the University of Central Florida's Five-Year Fixed Capital Improvement Plan for the years 2017-2022.

This list revises UCF's primary priorities of previous years in accordance with the funding allocated by the Board of Governors, and it also includes additional facilities consistent with recent program developments and needs of the university. Use of existing space was considered in the prioritization of UCF's projects. We have also increased the cost of projects to reflect current construction-cost inflation.

Colbourn Hall Renovation has been deleted, subject to State approvals for the demolition of the building. The Trevor Colbourn Hall line has been revised to include the Colbourn Hall demolition, and the line item now reflects the additional costs for the demolition and added square footage.

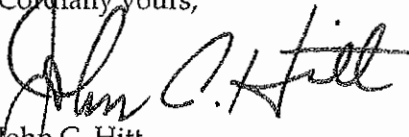
The College of Nursing is now known as The College of Nursing and Allied Health. The proposed facility has increased in square footage and cost, and it has moved from number 16 to 11 on the plan.

The following projects have been added to the three-year window: Florida Solar Energy Center Renovation; Research Building I and II; Infrastructure Chilled Water Replacement; and Wastewater, Water, Natural Gas Replacement.

The UCF Five-Year Fixed Capital Improvement Plan was reviewed and approved by the University Board of Trustees on June 27, 2016.

Please have members of your staff contact Lee Kernek at (407) 823-3812 or Gina Seabrook at (407) 823-5894 if they have questions or need additional information. Thank you.

Cordially yours,



John C. Hitt
President

Attachments

c: Mrs. Lee Kernek
Mr. William F. Merck, II
Mr. William Martin
Mrs. Gina Seabrook

STATE UNIVERSITY SYSTEM
Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request
Fiscal Years 2017-18 through 2022

University of Central Florida

PECO-ELIGIBLE PROJECT REQUESTS

Priority No	Project Title	2017-18 Year 1	2018-19 Year 2	2019-20 Year 3	2020-21 Year 4	2021-22 Year 5
1	UTILITIES, INFRASTRUCTURE, CAPITAL RENEWAL AND ROOFS (P,C)	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000
2	INTERDISCIPLINARY RESEARCH AND INCUBATOR FAC. (P,C,E)	\$6,042,667	\$34,529,519	\$6,042,667		
3	ENGINEERING BUILDING I RENOVATION (C,E)	\$15,986,913	\$1,059,739			
4	MATH SCIENCES BUILDING, REMODELING AND RENOVATION (C,E)	\$10,784,652	\$801,965			
5	TREVOR COLBOURN HALL AND COLBOURN DEMOLITION (P,C,E)	\$38,000,000				
6	JOHN C. HITT LIBRARY RENOVATION PHASE II (P,C,E)	\$3,712,800	\$31,293,600	\$3,712,800		
7	ARTS COMPLEX PHASE II (PERFORMANCE) (P,C,E)	\$6,472,794	\$51,782,356	\$6,472,794		
8	CHEMISTRY RENOVATION (P,C,E)		\$630,848	\$11,469,981	\$630,848	
9	FLORIDA SOLAR ENERGY CENTER RENOVATION (P,C,E)		\$10,000,000			
10	INFRASTRUCTURE CHILLED WATER REPLACEMENT (P,C)		\$5,100,000	\$10,200,000	\$7,401,120	
11	COLLEGE OF NURSING AND ALLIED HEALTH (P,C,E)			\$7,350,000	\$58,800,000	\$7,350,000
12	RESEARCH BUILDING I (P,C,E)			\$6,058,800	\$48,470,400	\$6,058,800
13	VISUAL ARTS RENOVATION AND EXPANSION (P,C,E)			\$3,505,732	\$28,045,855	\$3,505,732
14	WASTEWATER, WATER, NATURAL GAS REPLACEMENT (P,C)			\$7,140,000	\$10,200,000	\$12,780,600
15	MILICAN HALL RENOVATION (P,C,E)			\$1,327,019	\$10,616,158	\$1,327,019
16	BUSINESS ADMINISTRATION RENOVATION (P,C,E)			\$577,278	\$11,073,255	\$577,278
17	FACILITIES & SAFETY COMPLEX RENOVATION (P,C,E)			\$5,674,889		
18	RESEARCH BUILDING II (P,C,E)			\$6,609,600	\$52,876,800	\$6,609,600
19	MULTI-PURPOSE RESEARCH AND EDUCATION BUILDING (P,C,E)			\$3,247,693	\$25,981,577	\$3,247,697
20	UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)				\$77,717,325	
TOTAL		\$94,999,826	\$149,198,027	\$93,389,253	\$345,813,338	\$55,456,726

CITF PROJECT REQUESTS

Priority No	Project Title	Year 1	Year 2	Year 3	Year 4	Year 5
1	JOHN C. HITT LIBRARY RENOVATION PHASE I (P,C,E)	\$6,854,569				
2	JOHN C. HITT LIBRARY RENOVATION PHASE II (P,C,E)		\$38,719,200			
TOTAL		\$6,854,569	\$38,719,200	\$0	\$0	\$0

REQUESTS FROM OTHER STATE SOURCES

Priority No	Project	Year 1	Year 2	Year 3	Year 4	Year 5	Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)
21	INTERDISCIPLINARY RESEARCH AND INCUBATOR FACILITY PHASE II (P,C,E)	\$18,614,853					Engrg-Arts Sciences	24140	35895	16,614,853	\$ 463
22	CREOL EXPANSION PHASE II (P,C,E)	\$6,784,228					Total Campus	10208	13900	6,784,228	\$ 488
23	STADIUM VIDEO AND SOUND (P,C,E)	\$5,000,000					Total Campus	N/A		5,000,000	#DIV/0!
24	UCF DOWNTOWN CAMPUS COMBINED HEAT AND POWER PLANT (P,C,E)	\$15,118,758					Total Campus	11000	13000	15,118,758	\$ 1,163
25	CAMPUS ENTRYWAYS	\$6,642,054					Total Campus	N/A	N/A	6,642,054	#DIV/0!
26	WELCOME CENTER EXPANSION (P,C,E)		\$7,899,794				Total Campus	11650	16210	7,899,794	\$ 487
27	CIVIL AND ENVIRONMENTAL ENGINEERING (P,C,E)		\$1,994,601	\$16,621,674	\$1,994,601		Clge of Engr	32450	48,840	20,610,876	\$ 422
28	HOWARD PHILLIPS HALL RENOVATION (P,C,E)		\$8,257,047				Total Campus	56903	84619	8,257,047	\$ 128
29	FERRELL COMMONS (E AND G SPACE) RENOVATION (P,C,E)		\$9,534,929				Total Campus	19014	28520	6,534,929	\$ 229
30	CLASSROOM BUILDING III (P,C,E)			\$2,749,594	\$21,996,749	\$2,749,594	Total Campus	43857	85666	27,495,937	\$ 419
31	FACILITIES AND SAFETY BUILDING AT LAKE NONA (P,C,E)			\$6,873,984			Total Campus	10000	23842	6,873,984	\$ 284
32	RECYCLING CENTER (P,C,E)			\$2,635,027	\$21,080,218	\$2,635,027	Total Campus	46675	59160	26,350,272	\$ 445
33	HUMANITIES AND FINE ARTS II (P,C,E)			\$3,176,185	\$19,545,750	\$3,176,185	Clge Arts Sci	40724	61086	25,898,120	\$ 424
34	SOCIAL SCIENCES FACILITY (P,C,E)			\$2,749,594	\$21,966,749	\$2,749,594	Total Campus	45700	66150	27,495,937	\$ 416
35	UTILITY INFRASTRUCTURE AND SITE WORK, LAKE NONA CLINICAL FACILITIES (P,C)			\$11,456,640			Total Campus	N/A		11,456,640	#DIV/0!
36	COASTAL BIOLOGY STATION			\$5,728,320			Clge of Sciences	17544	26316	5,728,320	\$ 218
37	UCF HEALTH EXPANSION AND WELLNESS CENTER (P,C,E)			\$1,145,664	\$8,165,312	\$1,145,664	Clge of Medicine	14500	21750	11,458,640	\$ 527

CIP2

Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)	Educational Plant Survey Recommended Date/Rec No.	Approved by Law - Include GAA reference
Total Campus	N/A		79000000	#DIV/0!	June-16	
Engrg-Arts Sciences	63119	93408	46614853	\$ 469	June-16	
Clge of Engineering	118186	130885	17048952	\$ 130	February-11	HB 5001 Section 2
CAS-CHPA	100368	106523	11586517	\$ 109	February-11	HB 5001 Section 2
CAS-CHPA	90515	135600	38000000	\$ 280	June-16	
Total Campus	109550	226387	38719200	\$ 171	June-16	
Total Campus	113155	149394	64727944	\$ 433	June-16	
Clge Arts Sciences	43265	49073	12731677	\$ 85	June-16	
Clge of Engineering	37777	56666	10000000	\$ 175		
Total Campus	N/A	N/A	22701120	#DIV/0!		
Clge of Nursing	119220	176250	73500000	\$ 417	June-16	
Clge of Engineering	85019	126258	60588000	\$ 480		
Clge Arts Sciences	43000	60850	35057319	\$ 576	June-16	
Total Campus	N/A		30120600	\$ 239		
Total Campus	88586	87752	13270196	\$ 218	June-16	
Total Campus	118824	121074	12227811	\$ 101	June-16	
Total Campus	17400	26100	5674889	\$ 217	June-16	
Clge of Engineering	91929	136623	66096000	\$ 484		
Total Campus	51817	77726	32476967	\$ 418	June-16	
Clge Arts Sciences	150325	222000	77717325	\$ 350		

38	UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)
39	TECHNOLOGY COMMONS II RENOVATION (P,C,E)
40	COLLEGE OF SCIENCES BUILDING RENOVATION (P,C,E)
41	SIMULATION AND TRAINING BUILDING (P,C,E)
42	BUSINESS ADMIN III BUILDING (P,C,E)
43	EDUCATION BUILDING II (P,C,E)
44	BAND BUILDING II INFRASTRUCTURE (P,C)
45	ARTS COMPLEX III (P,C,E)
46	INTERDISCIPLINARY RESEARCH BUILDING II (P,C,E)
47	THEATER BUILDING RENOVATION (P,C,E)
48	SUSTAINABILITY CENTER (P,C,E)
49	WET TEACHING LAB AND EXPANDED STEM FACILITY (P,C,E)

\$77,717,325
\$3,406,913
\$3,686,124
\$2,715,608
\$21,092,103
\$1,815,335
\$2,187,739
\$521,329
\$1,702,096
\$2,637,120
\$12,608,120
\$16,542,203
\$3,208,179
\$12,608,120
\$3,908,410
\$22,784,718
\$3,908,410
\$5,728,320
\$14,258,248

TOTAL

\$50,159,893	\$24,686,371	\$53,136,682	\$192,168,968	\$126,686,065
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Clge Arts Sciences	150325	222000	77,717,325	\$	350
Total Campus	6570	9855	3,406,913	\$	346
Clge Arts Sciences	19998	25497	3,686,124	\$	145
Clge of Engr	52425	52431	26,523,319	\$	506
Clge of Business	26091	41782	17,730,370	\$	424
Clge Education	33620	50430	20,917,681	\$	415
Total Campus	9587	12714	4,250,638	\$	334
Total Campus	27600	38421	16,012,312	\$	417
Engrg-Arts Sciences	38550	57825	28,025,958	\$	485
Clge Arts Sciences	22064	29469	3,908,410	\$	133
Total Campus	8800	13200	5,728,320	\$	434
Total Campus	164500	240950	142,582,482	\$	592

REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT

Project	Year 1	Year 2	Year 3	Year 4	Year 5
STUDENT UNION EXPANSION	\$14,000,000				
UCF DOWNTOWN CAMPUS COMBINED HEAT AND POWER PLANT (P,C,E)	\$15,118,758				
INSTITUTE FOR HOSPITALITY IN HEALTHCARE AT LAKE NONA (P,C,E)	\$15,300,000				
UCF DOWNTOWN CAMPUS GARAGE II (P,C,E)	\$15,300,000				
SPECIAL PURPOSE HOUSING AND PARKING GARAGE (P,C,E)	\$27,540,000				
PARKING DECKS (P,C,E)	\$8,812,800				
GRADUATE HOUSING (P,C,E)	\$18,727,200				
REFINANCE UCF FOUNDATION PROPERTIES	\$55,080,000				
STUDENT HOUSING (P,C,E)	\$37,410,000				
GARAGE EXPANSION (P,C,E)	\$55,080,000				
REGIONAL CAMPUSES MULTI-PURPOSE BUILDINGS (P,C,E)	\$12,117,600				
PARTNERSHIP GARAGE (P,C,E)	\$30,944,800				
WAYNE DENSOH SPORTS CENTER EXPANSION (P,C,E)	\$7,711,200				
BASEBALL STADIUM EXPANSION PHASE II (P,C,E)	\$5,100,000				
SOFTBALL STADIUM EXPANSION AND ENHANCEMENTS (P,C,E)	\$3,050,000				
BRIGHT HOUSE NETWORKS STADIUM EXPANSION & IMPROVEMENTS PHASE I (P,C,E)	\$1,020,000				
BASEBALL CLUBHOUSE EXPANSION AND RENOVATION	\$14,790,000				
BRIGHT HOUSE NETWORKS STADIUM EXPANSION & IMPROVEMENTS PHASE 2 (P,C,E)	\$1,020,000				
FOOTBALL BUILDING (P,C,E)	\$39,852,000				
PARKING DECK (P,C,E)	\$14,737,500				
MULTI-PURPOSE MEDICAL RESEARCH AND INCUBATOR FACILITY (P,C,E)	\$5,100,000				
HEALTH SCIENCES CAMPUS PARKING GARAGE I (P,C,E)	\$126,817,515				
BIO-MEDICAL ANNEX RENOVATION AND EXPANSION (P,C,E)	\$15,300,000				
OUTPATIENT CENTER (P,C,E)	\$13,056,000				
CAMPUS ENTRYWAYS	\$82,620,000				
ROSEN STORAGE SHED (P,C,E)	\$6,642,054				
ROSEN EDUCATIONAL FACILITY (P,C,E)		\$225,000			
CIVIL AND ENVIRONMENTAL ENGINEERING (P,C,E)		\$17,000,000			
DENTAL SCHOOL (P,C,E)		\$1,358,330			
FACILITIES AND SAFETY BUILDING, LAKE NONA (P,C,E)		\$73,000,000			
PARKING GARAGE VII (P,C,E)			\$5,873,984		
UTILITY INFRASTRUCTURE AND SITE WORK, LAKE NONA CLINICAL FACILITIES (P,C)			\$22,913,280		
COASTAL BIOLOGY STATION			\$11,685,773		
UCF HEALTH EXPANSION (P,C,E)			\$5,728,320		
UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)			\$1,145,664	\$9,165,312	\$1,145,664
SUSTAINABILITY CENTER (P,C,E)				\$77,717,325	
WET TEACHING LAB AND EXPANDED STEM FACILITY (P,C,E)					\$5,728,320
TOTAL	\$641,967,427	\$91,581,330	\$68,605,930	\$88,238,967	\$21,132,232

Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)	Expected Source of Funding (If known)	Master Plan Approval Date
Total Campus	21466	32199	14,000,000	\$	435 PRIVATE	November-14
Total Campus	11000	13000	15,118,758	\$	1,163 E&G	November-14
Total Campus	24000	36000	15,300,000	\$	425 PRIVATE/GRANT	November-14
Total Campus	N/A	200000	15,300,000	\$	77 BONDS	November-14
Total Campus	N/A	168000	27,540,000	\$	164 BONDS	November-14
Total Campus	42857	60000	8,812,800	\$	147 BONDS	November-14
Total Campus	N/A	168000	18,727,200	\$	111 BONDS	November-14
Total Campus	107142	150000	55,080,000	\$	367 BONDS	November-14
Total Campus	N/A	432250	37,410,000	\$	87 PRIVATE	November-14
Total Campus	160000	224000	55,080,000	\$	246 BONDS	November-14
Total Campus	N/A	50837	12,117,600	\$	238 BONDS	November-14
Total Campus	133333	200000	30,944,800	\$	154 PRIVATE	November-14
Total Campus	N/A	60000	7,711,200	\$	129 BONDS	November-14
Total Campus	N/A	36000	5,100,000	\$	142 PRIVATE	November-14
Total Campus	N/A	5700	3,050,000	\$	537 PRIVATE	November-14
Total Campus	N/A		1,020,000	\$	#DIV/0! PRIVATE	November-14
Total Campus	15240	21337	14,790,000	\$	693 PRIVATE	November-14
Total Campus	5000	7000	1,020,000	\$	146 PRIVATE	November-14
Total Campus	N/A	80000	39,852,000	\$	496 PRIVATE	November-14
Total Campus	N/A	45000	14,737,500	\$	328 PRIVATE	November-14
Total Campus		168000	5,100,000	\$	30 PRIVATE	November-14
Clge of Medicine	132018	198027	126,817,515	\$	640 PRIVATE	November-14
Total Campus		402000	15,300,000	\$	38 BONDS	November-14
Clge of Arts & Science	21333	32000	13,056,000	\$	408 PRIVATE	November-14
Total Campus	78833	119750	82,620,000	\$	626 PRIVATE	November-14
Total Campus	N/A	N/A	6,642,054	\$	#DIV/0! AUXILIARY	November-14
Clge Hospitality	838	886	225,000	\$	251 PRIVATE	November-14
Clge Hospitality	34666	52000	17,000,000	\$	327 PRIVATE	November-14
Clge of Engr	33450	48840	22,971,569	\$	470 AUXILIARY	November-14
Total Campus	111166	166750	73,000,000	\$	438 PRIVATE	November-14
Total Campus	21053	31579	6,873,984	\$	218 BONDS	November-14
Total Campus	N/A	447000	22,913,280	\$	51 BONDS	November-14
Total Campus	N/A	N/A	11,685,773	\$	#DIV/0! PRIVATE	November-14
Clge of Sciences	16544	23161	5,728,320	\$	PRIVATE	November-14
Total Campus	14500	21750	11,456,640	\$	527 PRIVATE	November-14
Total Campus	150325	222000	77,717,325	\$	350 PRIVATE	November-14
Total Campus	8800	13200	5,728,320	\$	434 PRIVATE	November-14
Total Campus	164500	240950	142,582,482	\$	592 PRIVATE	November-14

Attachment B

STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects Requiring Board of Governors Approval
to be Constructed, Acquired, and Financed by a University or
a University Direct Support Organization with Approved Debt
BOB-1

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Month Of Board Approval Request	Estimated Annual Amount For Operational and Maintenance Costs Amount	Source
UCF	Special Purpose Housing and Parking Garage	160,000	425 beds and 500 parking spaces	UCF, Orlando	\$ 27,540,000	Rental income	July	\$2,400,000	Auxiliary
UCF	Special Purpose Housing II	32,000	Fraternity, sorority, and organization housing	UCF, Orlando	\$ 8,812,800	Rental income	July	\$480,000	Auxiliary
UCF	Parking Garage VII	447,000	1,600 spaces	UCF, Orlando	\$ 22,913,280	Decal fees, traffic fines, and Transportation Access Fee	July	\$6,705,000	Auxiliary
UCF	Parking Decks	168,000	1,800 spaces	UCF, Orlando	\$ 18,727,200	Decal fees, traffic fines, and Transportation Access Fee	July	\$2,520,000	Auxiliary
UCF	Graduate Housing	150,000	Land and 600 beds	UCF, Orlando	\$ 55,080,000	Rental and retail income	July	\$2,250,000	Auxiliary
UCF	Refinance UCF Foundation properties	432,250	Consolidation and refinancing of existing UCF Foundation properties	UCF, Orlando	\$ 37,410,000	Rental and retail income	July	\$0	N/A
UCF	Student Housing	224,000	800 beds	UCF, Orlando	\$ 55,080,000	Rental income	July	\$3,360,000	Auxiliary
UCF	Garage Expansion	50,837	400 additional spaces	UCF, Orlando	\$ 12,117,600	Decal fees, traffic fines, and Transportation Access Fee	July	\$762,555	Auxiliary
UCF	Wet Teaching Lab and Expanded Stem Facility	249,450	Classrooms, labs, and offices	UCF, Orlando	\$ 142,582,482	Donations and partnerships	July	\$3,741,750	General Revenue
UCF	Facilities and Safety Building, Lake Nona	34,586	Offices, storage, and support space	UCF, Orlando	\$ 6,873,984	Donations and partnerships	July	\$518,790	General Revenue
UCF	Regional Campuses Multi-Purpose Buildings	60,000	Classrooms, labs, and offices	UCF, Orlando	\$ 30,844,800	Donations and partnerships	July	\$900,000	General Revenue
UCF	Partnership Garage	60,000	600 spaces	UCF, Orlando	\$ 7,711,200	Decal fees and revenue income	July	\$0	Auxiliary
UCF	UCF Downtown Campus Garage II	200,000	600 spaces	UCF, Orlando	\$ 15,300,000	Decal fees, traffic fines, and Transportation Access Fee	July	\$3,000,000	Auxiliary
UCF	Wayne Densch Sports Center Expansion	36,000		UCF, Orlando	\$ 5,100,000		July	\$540,000	DSO
UCF	Baseball Stadium Expansion Phase II		300 seat club, enhancements	UCF, Orlando	\$ 3,060,000	Donations	July	\$0	DSO
UCF	Softball Stadium Expansion and Renovation		400 to 600 additional seats, shade structure over grandstand, new press box	UCF, Orlando	\$ 1,020,000	Donations	July	\$0	DSO
UCF	Bright House Networks Stadium Expansion and Improvements Phase I	21,337	Additional club seating, suites, and operational booths	UCF, Orlando	\$ 14,790,000	Donations	July	\$320,055	DSO
UCF	Baseball Clubhouse Expansion and Renovation		New playing field, chair backs, audio, and lighting upgrade	UCF, Orlando	\$ 1,020,000	Donations	July	\$0	DSO
UCF	Bright House Networks Stadium Expansion and Improvements Phase II	80,000	Additional seating up to 20,000	UCF, Orlando	\$ 39,662,000	Donations	July	\$1,200,000	DSO
UCF	Football Building	45,000	Offices, storage, and support space	UCF, Orlando	\$ 14,737,500	Donations	July	\$675,000	Auxiliary
UCF	Parking Deck	168,000	600 parking spaces	UCF, Orlando	\$ 5,100,000	Decal fees, traffic fines, and Transportation Access Fee	July	\$2,520,000	Auxiliary
UCF	Multi-Purpose Medical Research and Incubator Facility	200,000	Classrooms, labs, and offices	UCF, Orlando	\$ 126,817,515	Donations and partnerships	July	\$3,000,000	General Revenue
UCF	Health Sciences Campus Parking Garage	402,000	1,300 spaces	UCF, Orlando	\$ 15,300,000	Decal fees and traffic fines	July	\$6,030,000	Auxiliary
UCF	Bio-Medical Annex Renovation and Expansion	32,000	Classrooms, labs, and offices	UCF, Orlando	\$ 13,056,000	Donations and partnerships	July	\$480,000	General Revenue
UCF	Outpatient Center	237,520	Health care facilities, offices, 38 beds	UCF, Orlando	\$ 82,620,000	Donations and partnerships	July	\$3,562,800	General Revenue
UCF	Dental School	166,750	Classrooms, labs, auditorium, health care facilities, offices	UCF, Orlando	\$ 73,000,000	Donations and partnerships	July	\$2,501,250	Revenue
UCF	Utility Infrastructure and Site Work, Lake Nona Clinical Facilities		3,080 spaces	UCF, Orlando	\$ 11,685,773	Income and energy savings	July		General Revenue
UCF	UCF Health Expansion and Wellness Center	254,150	Labs, offices	UCF, Orlando	\$ 11,456,640	Donations and partnerships	July	\$3,812,250	General Revenue

Attachment C

STATE UNIVERSITY SYSTEM Fixed Capital Outlay Projects That May Require Legislative Authorization and General Revenue Funds to Operate and Maintain BOB-2

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Annual Amount For Operational and Maintenance Costs	
							Amount	Source
UCF	Florida Advanced Manufacturing Research Facility	81,750	Research Labs, Wet Labs, Collaboration Rooms, Offices	UCF - Osceola	\$75,000,000	PECO	\$1,339,850	General Revenue
UCF	Optical Materials Lab Addition	5,530	Research Labs	UCF-Orlando	\$1,640,000	E&G	\$90,634	General Revenue
UCF	Library Expansion Phase I	8,800	Automatic Retrieval Center	UCF-Orlando	\$10,771,963	CITF	\$144,228	General Revenue
UCF	Trevor Colbourn Hall	135,600	Offices, Classrooms	UCF-Orlando	\$38,000,000	E&G	\$2,222,430	General Revenue
UCF	Coastal Biology	3,000	Research	Melbourne Beach	\$2,500,000	E&G	\$49,169	General Revenue
UCF	Partnership IV Phase I and II	92,529	Office, Research Labs	UCF-Orlando	\$42,000,000	PECO	\$1,516,513	General Revenue
UCF	Florida Solar Energy Center Renovation	42,986	Offices, Research Labs	UCF-Orlando	\$10,000,000	PECO	\$704,523	General Revenue
UCF	Interdisciplinary Research and Incubator Facility	97,482	Offices, Labs	UCF-Orlando	\$46,614,853	E&G	\$1,597,691	General Revenue
UCF	Arboretum Green House	800	Teaching Lab	UCF-Orlando	\$400,000	E&G	\$13,112	General Revenue
UCF	Band Building	6,000	Teaching Labs, Offices	UCF-Orlando	\$5,000,000	E&G	\$98,338	General Revenue
UCF	CREOL Expansion Phase II	13,900	Research Labs, Offices	UCF-Orlando	\$6,784,228	E&G	\$227,815	General Revenue

UCF	Downtown Campus Building-I	166,000	Offices	UCF-Orlando	\$57,750,000	PECO	\$2,476,000	General Revenue
UCF	Institute for Hospitality in Healthcare at Lake Nona	36,000	Offices, Classrooms, Teaching Labs	UCF-Orlando	\$15,000,000	Grant-Private	\$540,000	General Revenue
UCF	Creative School	8,351	Classrooms, Offices	UCF-Orlando	\$5,000,000	CITF	\$426,265	General Revenue
UCF	Library Expansion Phase-I	12,609	Automatic Retrieval Center	UCF-Orlando	\$21,366,592	CITF	\$189,135	General Revenue
UCF	CREOL	2,756	Research Labs	UCF-Orlando	\$1,406,000	E&G	\$41,340	General Revenue
UCF	Center for Public Safety-Hazardous Materials Bldg.	1,400	Research Lab, Offices	UCF-Orlando	\$9,084,000	PECO	\$21,000	General Revenue
UCF	Arts Complex II Performance	2,728	Teaching Lab, Offices	UCF-Orlando	\$964,414	PECO	\$40,920	General Revenue
UCF	Business and Professional Women Building	4,038	College of Education-Marriage and Family Research Institute	UCF-Main Campus	\$275,000	E&G	\$60,750	General Revenue



Fixed Capital Outlay Budget
Request

2018 - 2019



UNIVERSITY OF CENTRAL FLORIDA

Office of the President

P.O. Box 160002
Orlando, FL 32816-0002

August 1, 2017

Mr. Tim Jones
Chief Financial Officer
Board of Governors
State University System of Florida
325 West Gaines Street, Suite 1614
Tallahassee, Florida 32399-0400

Dear Mr. Jones:

In accordance with your request dated April 28, 2017, to the University Presidents, enclosed is the University of Central Florida's (UCF) Five-Year Fixed Capital Improvement Plan for the years 2018-23. This list revises UCF's priorities of previous years in accordance with the funding allocated by the Board of Governors (BOG), and it also includes additional facilities consistent with recent program developments and needs of the university. Utilization of existing space was considered in the prioritization of UCF's projects. PECO funding to meet critical maintenance needs and improve the condition of existing space and campus infrastructure is, as always, UCF's top priority. Our other top priorities (with the order reversed from 2017-18) are Research Building I and the continued renovation of Engineering Building I. All projects have been prioritized in accordance with the needs of the university, with research space and renovations of existing buildings of high priority, as they are essential to meeting the goals of our Collective Impact Strategic Plan and success on our path to preeminence.


The following is a summary of changes:

- Project costs have been increased due to the inflation in construction costs.
- College of Nursing and Allied Health has been added to the three year window.
- Interdisciplinary Research and Incubator Facility has been renamed Research Building I. Incubator research has been removed from the program; therefore UCF has elected to change the name, which in turn changes the name of the other research buildings.
- Research Buildings I and II have been renamed Research Building II and III.
- Interdisciplinary Research Building II has been renamed Research Building IV.
- Arts Complex II-Performance was split into two phases, with the first phase now named Arts Complex Phase I-Performance.
- All projects referencing Lake Nona have been changed to Health Sciences Campus.
- UCF is committed to funding fifty percent of Research Building I, resulting in a change in our request for PECO Projects and Request From Other State Sources to half the amount reflected in 2017-18.

The UCF Five-Year Fixed Capital Improvement Plan was reviewed and approved by the University Board of Trustees on July 20, 2017.

Please have members of your staff contact Lee Kernek at (407) 823-3801 or Gina Seabrook at (407) 823-5894 if they have questions or need additional information.

Cordially yours,



John C. Hitt
President

Attachments

cc: Mrs. Lee Kernek
Mr. William F. Merck II
Mr. William Martin
Mrs. Gina Seabrook

STATE UNIVERSITY SYSTEM
Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request
Fiscal Years 2018-19 through 2022-23
CIP-2, Summary of Projects

University of Central Florida

PECO-ELIGIBLE PROJECT REQUESTS

Priority No	Project Title	2018-19	2019-20	2020-21	2021-22	2022-23
		Year 1	Year 2	Year 3	Year 4	Year 5
1	UTILITIES, INFRASTRUCTURE, CAPITAL RENEWAL AND ROOFS (P,C)	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000
2	RESEARCH BUILDING I (P,C,E)	\$3,353,680	\$17,264,759	\$3,021,334		
3	ENGINEERING BUILDING I RENOVATION (C,E)	\$17,745,473	\$1,176,311			
4	COLLEGE OF NURSING AND ALLIED HEALTH (P,C,E) HEALTH SCIENCES CAMPUS	\$8,321,670	\$66,573,360	\$8,321,670		
5	MATHEMATICAL SCIENCES BUILDING REMODELING AND RENOVATION (C,E)	\$11,970,963	\$890,181			
6	TREVOR COLBOURN HALL AND COLBOURN DEMOLITION (P,C,E)	\$38,000,000				
7	JOHN C. HITT LIBRARY RENOVATION PHASE II (P,C,E)	\$2,411,142	\$34,735,896	\$4,121,208		
8	ARTS COMPLEX PHASE I (PERFORMANCE) (P,C,E)	\$3,060,000	\$27,172,800	\$3,060,000		
9	CHEMISTRY RENOVATION (P,C,E)		\$700,241	\$12,731,680	\$700,241	
10	FLORIDA SOLAR ENERGY CENTER RENOVATION (P,C,E)		\$11,322,000			
11	INFRASTRUCTURE CHILLED WATER REPLACEMENT (P,C)		\$5,100,000	\$10,200,000	\$7,401,120	
12	RESEARCH BUILDING II (P,C,E)			\$6,859,773	\$54,878,187	\$6,859,773
13	VISUAL ARTS RENOVATION AND EXPANSION (P,C,E)			\$3,891,362	\$31,130,899	\$3,891,362
14	WASTEWATER, WATER, NATURAL GAS REPLACEMENT (P,C)			\$7,140,000	\$10,200,000	\$12,780,600
15	MILLICAN HALL RENOVATION (P,C,E)			\$1,472,991	\$11,783,935	\$1,472,991
16	BUSINESS ADMINISTRATION RENOVATION (P,C,E)			\$640,779	\$12,291,313	\$640,779
17	FACILITIES & SAFETY COMPLEX RENOVATION (P,C,E)			\$6,287,805		
18	RESEARCH BUILDING III (P,C,E)			\$7,483,389	\$59,867,113	\$7,483,389
19	MULTI-PURPOSE RESEARCH AND EDUCATION BUILDING (P,C,E)			\$3,604,940	\$28,839,551	\$3,604,940
20	UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)			87991555		
TOTAL		\$98,862,928	\$178,935,548	\$180,828,486	\$231,092,359	\$50,733,834

Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)	Educational Plant Survey Recommended Date/Rec No.	Approved by Law - Include GAA reference
Total Campus	N/A		70000000	#DIV/0!	June-16	
Engrg-Arts Sciences	31559	46704	23639773	506.16	June-16	
Clge of Engineering	118186	130885	22799679	174.20	February-11	HB 5001 Section 2
Clge of Nursing	99000	147700	83216700	563.42	June-16	
CAS-CHPA	100368	106523	17739039	166.53	February-11	HB 5001 Section 2
CAS-CHPA	90515	135600	38000000	280.24	June-16	
Total Campus	144097	228387	42978312	188.18	June-16	
CAS-CHPA	54401	72553	33292800	458.88	June-16	
Clge Arts Sciences	43265	49073	14132162	287.98	June-16	
Clge of Engineering	37777	56666	11322000	199.80		
Total Campus	N/A	N/A	22701120	#DIV/0!	June-16	
Clge of Engineering	85019	126258	68597733	543.31		
Clge Arts Sciences	43000	60850	38913623	639.50	June-16	
Total Campus		N/A	30120600	#DIV/0!	June-16	
Total Campus	88586	87752	14729917	167.86	June-16	
Total Campus	119074	121074	13572871	112.10	June-16	
Total Campus	17400	26100	6287805	240.91	June-16	
Clge of Engineering	91929	136623	74833891	547.74		
Total Campus	51817	77726	36049431	463.80	June-16	
Clge Arts Sciences	150325	222000	87991555	396.36		

CITF PROJECT REQUESTS

Priority No	Project Title	Year 1	Year 2	Year 3	Year 4	Year 5
1	JOHN C. HITT LIBRARY RENOVATION PHASE II (P,C,E)	41268246				
2	CREATIVE SCHOOL FOR CHILDREN (P,C,E)		6000000			
TOTAL		41268246	6000000	0	0	0

Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)	Committee Approval Date
Total Campus	144097	226506	42978312	\$ 190	5/17/12
Total Campus	8787	12901	6000000	\$ 465	11/1/12

REQUESTS FROM OTHER STATE SOURCES

Priority No	Project	Year 1	Year 2	Year 3	Year 4	Year 5	Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)	
1	RESEARCH BUILDING I (P,C,E)	\$3,353,680	\$17,264,759	\$3,021,334			Engrg-Arts Sciences	31560	46704	23639773	506.16	June-16
2	ARA RESEARCH BUILDING (P,C,E)	27540000					Engrg-Arts Sciences	38500	57500	27540000	\$ 479	
3	CAMPUS ENTRYWAYS PHASE I (P,C,E)	2153996					Total Campus	N/A	N/A	2153996	#DIV/0!	
4	CAMPUS ENTRYWAYS PHASE II (P,C,E)		5015978				Total Campus	N/A	N/A	5015978	#DIV/0!	
5	WELCOME CENTER EXPANSION (P,C,E)		8768771				Total Campus	11650	16210	8768771	\$ 541	
6	CIVIL AND ENVIRONMENTAL ENGINEERING (P,C,E)		1535637	22937137	1535637		Clge of Engrg	33450	48840	26008411	\$ 533	
7	HOWARD PHILLIPS HALL RENOVATION (P,C,E)		9165322				Total Campus	56903	64619	9165322	\$ 142	
8	BIOLOGICAL SCIENCES RENOVATION (P,C,E)		10189800				Clge of Sciences	103194	116607	10189800	\$ 87	
9	FERRELL COMMONS (E AND G SPACE) RENOVATION (P,C,E)		7253771				Total Campus	19014	28520	7253771	\$ 254	
10	TRANSGENIC ANIMAL FACILITY (P,C)		2010000				Clge of Sciences	1703	2593	2010000	\$ 775	
11	CAMERA ACCESS CONTROL (P,C)		13219200				Total Campus	N/A	N/a	13219200	#DIV/0!	
12	ARTS COMPLEX PHASE II (PERFORMANCE) (P,C,E)			3855522	30844176	3855522	CAS-CHPA	54401	72553	38555220	\$ 531	
13	CLASSROOM BUILDING III (P,C,E)			3052049	23290675	3052049	Total Campus	43857	65666	29394773	\$ 448	
14	FACILITIES AND SAFETY BUILDING AT HEALTH SCIENCES CAMPUS (P,C,E)			7630122			Total Campus	10000	15000	7630122	\$ 509	
15	RECYCLING CENTER (P,C)			2924880	23399042	2924880	Total Campus	46675	59160	29248802	\$ 494	
16	HUMANITIES AND FINE ARTS II (P,C,E)			3525566	21695783	3525566	Total Campus	40624	60396	28746915	\$ 476	
17	SOCIAL SCIENCES FACILITY (P,C,E)			3052049	24416391	3052049	Total Campus	45700	66150	30520489	\$ 461	
18	UCF HEALTH EXPANSION AND WELLNESS CENTER (P,C,E)			1271687	10173496	1271687	Clge of Medicine	14500	21750	12716870	\$ 585	
19	COASTAL BIOLOGY STATION (P,C,E)			6358435			Clge of Sciences	17544	26316	6358435	\$ 242	
20	UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)			87991555			Clge Arts Sciences	150325	222000	87991555	\$ 396	
21	TECHNOLOGY COMMONS II RENOVATION (P,C,E)				3781674		Total Campus	6570	9855	3781674	\$ 384	

22	COLLEGE OF SCIENCES BUILDING RENOVATION (P,C,E)				4091598	
23	SIMULATION AND TRAINING BUILDING (P,C,E)				3014325	23412234
24	BUSINESS ADMINISTRATION III BUILDING (P,C,E)				2015023	15650667
25	EDUCATION BUILDING II (P,C,E)				2428390	18361845
26	BAND BUILDING II INFRASTRUCTURE (P,C)				578675	3561078
27	ARTS COMPLEX III (P,C,E)				1889327	13995013
28	RESEARCH BUILDING IV (P,C,E)				2927203	25291037
29	THEATRE BUILDING RENOVATION (P, C,E)					4338335
30	SUSTAINABILITY CENTER (P,C,E)					6358435
31	WET TEACHING LAB AND EXPANDED STEM FACILITY (P,C,E)					16143188
32	UTILITY INFRASTRUCTURE AND SITE WORK CLINICAL FACILITIES HEALTH SCIENCES CAMPUS (P,C)					13230632
TOTAL		33047676	74423238	145620336	156081415	158024217

REQUESTS FROM NON-STATE SOURCES, INCLUDING DEBT

Project	Year 1	Year 2	Year 3	Year 4	Year 5
DOWNTOWN WELCOME CENTER (P,C,E)	3060000				
UCF SOLAR FARM (P,C,E)	15300000				
INSTITUTE FOR HOSPITALITY IN HEALTHCARE (P,C,E) HEALTH SCIENCES CAMPUS	15300000				
UCF DOWNTOWN CAMPUS GARAGE II (P,C,E)	16983000				
SPECIAL PURPOSE HOUSING AND PARKING GARAGE (P,C,E)	30569400				
SPECIAL PURPOSE HOUSING II (P,C,E)	9782208				
PARKING DECKS (P,C,E)	20787192				
GRADUATE HOUSING (P,C,E)	61138800				
STUDENT HOUSING (P,C,E)	61138800				
PARTNERSHIP GARAGE (P,C,E)	8559432				
BASEBALL STADIUM EXPANSION PHASE II (P,C,E)	3396600				
GARVY CENTER FOR STUDENT-ATHLETE NUTRITION	1850000				
BASEBALL CLUBHOUSE EXPANSION AND RENOVATION (P,C,E)	1132200				
FOOTBALL BUILDING (P,C,E)	16685798				
GOLF TRAINING FACILITY (P,C,E)	2000000				
SPECTRUM STADIUM RUST REMEDIATION (P,C,E)	8823000				
VENUE HVAC (P,C)	2800000				
VENUE EXPANSION AND RENOVATION (P,C)	8000000				
PARKING DECK (P,C,E)	5661000				
MULTI-PURPOSE MEDICAL RESEARCH AND INCUBATOR FACILITY (P,C,E)	139635343				
OUTPATIENT CENTER (P,C,E) HEALTH SCIENCES CAMPUS	91708200				
CAMPUS ENTRYWAYS PHASE I (P,C,E)	2153996				
CREATIVE SCHOOL FOR CHILDREN (P,C,E)		6000000			
CAMPUS ENTRYWAYS PHASE II (P,C,E)		5015978			
ROSEN EDUCATIONAL FACILITY (P,C,E)		17225000			
CIVIL AND ENVIRONMENTAL ENGINEERING (P,C,E)		1535637	22937137	1535637	
HEALTH SCIENCES CAMPUS PARKING GARAGE I (P,C,E)		16983000			
BIO-MEDICAL ANNEX RENOVATION AND EXPANSION (P,C,E)			14492160		
FACILITIES AND SAFETY BUILDING AT HEALTH SCIENCES CAMPUS (P,C,E)			7630122		
PARKING GARAGE VII (P,C,E)			25433741		
COASTAL BIOLOGY STATION (P,C,E)			6358435		
UCF DOWNTOWN CAMPUS BUILDING II (P,C,E)			87991555		
UCF HEALTH EXPANSION AND WELLNESS CENTER (P,C,E)			1271687	10173496	1271687
DENTAL SCHOOL (P,C,E) HEALTH SCIENCES CAMPUS				73000000	
SUSTAINABILITY CENTER (P,C,E)					6358435
WET TEACHING LAB AND EXPANDED STEM FACILITY (P,C,E)					16143188
UTILITY INFRASTRUCTURE AND SITE WORK CLINICAL FACILITIES (P,C) HEALTH SCIENCES CAMPUS					13230632
SPECTRUM STADIUM EXPANSION AND IMPROVEMENTS PHASE I (P,C,E)					16416900
SPECTRUM STADIUM EXPANSION AND IMPROVEMENTS PHASE II (P,C,E)					44905316
TOTAL	526464969	46759615	166114837	84709133	98326158

Clge Arts Sciences	16998	25497	4091598	\$	160
Clge of Engr	52425	52431	26426559	\$	504
Clge of Business	28091	41782	17665690	\$	423
Clge Education	33620	50430	20790235	\$	412
Total Campus	9587	12714	4139753	\$	326
Total Campus	27800	38421	15884340	\$	413
Engrg-Arts Sciences	38550	57825	28218240	\$	488
Clge Arts Sciences	22064	29469	4338335	\$	147
Total Campus	8800	13200	6358435	\$	482
Total Campus	164500	240950	161431885	\$	670
Total Campus		N/A	13230632	#DIV/0!	

Academic or Other Programs to Benefit from Projects	Net Assignable Square Feet (NASF)	Gross Square Feet (GSF)	Project Cost	Project Cost Per GSF (Proj. Cost/ GSF)	Expected Source of Funding (if known)	Master Plan Approval Date
Total Campus			3060000	#DIV/0!	PRIVATE	November-16
Total Campus	N/A	N/A	15300000	#DIV/0!	AUXILIARY	
Total Campus	24000	36000	15,300,000	\$ 425	PRIVATE/GRANT	November-14
Total Campus	N/A	200000	16983000	\$ 85	BONDS	November-16
Total Campus	N/A	168000	30569400	\$ 182	BONDS	November-14
Total Campus	42857	60000	9782208	\$ 163	BONDS	November-14
Total Campus	N/A	168000	20787192	\$ 124	BONDS	November-14
Total Campus	107142	150000	61138800	\$ 408	BONDS	November-14
Total Campus	160000	224000	61138800	\$ 273	BONDS	November-14
Total Campus	N/A	60000	8559432	\$ 143	BONDS	November-14
Athletics	N/A	9192	3396600	\$ 370	PRIVATE	November-14
Athletics	6522	9783	1850000	\$ 189	PRIVATE	November-14
Athletics	5000	7000	1132200	\$ 162	PRIVATE	November-14
Athletics		45000	16685798	\$ 371	PRIVATE	November-14
Athletics			2000000	#DIV/0!	PRIVATE	April-17
Total Campus	N/A	N/A	8823000	#DIV/0!	PRIVATE	
Total Campus	N/A	N/A	2800000	#DIV/0!	PRIVATE	
Total Campus	N/A	N/A	8000000	#DIV/0!	PRIVATE	
Total Campus		168000	5661000	\$ 34	PRIVATE	November-14
Clge of Medicine	132018	198027	139635343	\$ 705	PRIVATE	November-14
Total Campus	78833	119750	91708200	\$ 766	PRIVATE	November-14
Total Campus	N/A	N/A	2153996	#DIV/0!	AUXILIARY	November-14
Total Campus		14831	6000000	\$ 405	AUXILIARY	November-14
Total Campus	N/A	N/A	5015978	#DIV/0!	AUXILIARY	November-14
Clge of Hospitality	34666	52000	17225000	\$ 331	PRIVATE	November-14
Clge of Engrg	33450	48940	26008411	\$ 531	AUXILIARY	November-14
Total Campus		402000	16983000	\$ 42	BONDS	November-14
Clge of Sciences	103194	116607	14492160	\$ 124	AUXILIARY	November-14
Total Campus	21053	31579	7630122	\$ 242	BONDS	November-14
Total Campus		447000	25433741	\$ 57	BONDS	November-14
Clge of Sciences	16544	23161	5728320	\$ 247	PRIVATE	November-14
Total Campus	150325	222000	87991555	\$ 396	PRIVATE	November-16
Clge of Medicine	14500	21750	12716870	\$ 585	PRIVATE	November-14
Total Campus	111166	166750	73000000	\$ 438	PRIVATE	November-14
Total Campus	8800	13200	6358435	\$ 482	PRIVATE	November-14
Total Campus	164500	240950	161431885	\$ 670	PRIVATE	November-14
Total Campus	N/A	N/A	13230632	#DIV/0!		November-14
Total Campus	15240	21337	16416900	\$ 769	PRIVATE	November-14
Total Campus		80000	44905316	\$ 561	PRIVATE	November-14

Attachment B

STATE UNIVERSITY SYSTEM
Fixed Capital Outlay Projects Requiring Board of Governors Approval
to be Constructed, Acquired and Financed by a University or
a University Direct Support Organization with Approved Debt
BOB-1

Univ.		Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Month Of Board Approval Request	Estimated Annual Amount For Operational & Maintenance Costs Amount	Source
UCF		Spectrum Stadium Expansion and Improvements Phase I	21,337	Additional club seating, suites, and operational booths	UCF, Orlando	\$ 14,790,000	Donations	July	\$320,055	DSO
UCF		Baseball Clubhouse Expansion and Renovation		New playing field, chair backs, audio, and lighting upgrade	UCF, Orlando	\$ 1,020,000	Donations	July	\$0	DSO
UCF		Spectrum Stadium Expansion and Improvements Phase II	80,000	Additional seating up to 20,000	UCF, Orlando	\$ 39,662,000	Donations	July	\$1,200,000	DSO
UCF		Football Building	45,000	Offices, storage, and support space	UCF, Orlando	\$ 14,737,500	Donations	July	\$675,000	Auxiliary
UCF		Golf Training Facility (move from Twin Rivers Golf Course)			UCF, Orlando	\$ 2,000,000	Donations	July	\$0	DSO
UCF		Garvy Center for Student-Athlete Nutrition	9,783		UCF, Orlando	\$ 1,850,000	Donations	July	\$146,745	DSO
UCF		Venue Expansion and Renovation		Offices, storage, and support space	UCF, Orlando	\$ 8,000,000	Donations	July	\$0	Auxiliary

Attachment C

STATE UNIVERSITY SYSTEM Fixed Capital Outlay Projects that may Require Legislative Authorization and General Revenue Funds to Operate and Maintain BOB-2

Univ.	Project Title	GSF	Brief Description of Project	Project Location	Project Amount	Funding Source	Estimated Annual Amount For Operational & Maintenance Costs	
							Amount	Source
UCF	Florida Advanced Manufacturing Research Facility	81,750	Research Labs, Wet Labs, Collaboration Rooms, Offices	UCF-Osceola	\$75,000,000	PECO	\$1,339,850	General Revenue
UCF	Optical Materials Lab Addition	5,530	Research Labs	UCF-Orlando	\$1,640,000	E&G	\$90,634	General Revenue
UCF	John C. Hitt Library Expansion Phase I (ARC)	8,800	Automatic Retrieval Center	UCF-Orlando	\$10,771,963	CITF	\$144,228	General Revenue
UCF	John C. Hitt Library Expansion Phase I (Connector)	12,609	Automatic Retrieval Center	UCF-Orlando	\$21,366,592	CITF	\$122,007	General Revenue
UCF	CREOL	2,756	Research Labs	UCF-Orlando	\$1,406,000	E&G	\$45,170	General Revenue
UCF	Arts Complex II Performance	2,728	Teaching Lab, Offices	UCF-Orlando	\$964,411	PECO	\$31,353	General Revenue
UCF	BPW Building	4,038	Teaching Labs, Offices	UCF - Orlando	\$275,000	E&G	\$66,181	General Revenue
UCF	District Energy IV Plant	13,000	Offices	UCF - Orlando	\$13,000,000	Auxiliary	\$94,231	General Revenue
UCF	Trevor Colbourn Hall and Colbourn Demolition	136,500	Offices, Classrooms	UCF-Orlando	\$38,000,000	E&G	\$2,237,180	General Revenue
UCF	Coastal Biology	3,000	Research	UCF-Melbourne Beach	\$2,500,000	E&G	\$49,169	General Revenue
UCF	Partnership IV Phase A and B	221,537	Office, Research Labs	UCF-Orlando	\$42,000,000	PECO	\$3,630,903	General Revenue
UCF	Florida Solar Energy Center Renovation	42,986	Offices, Research Labs	UCF-Orlando	\$10,000,000	PECO	\$704,523	General Revenue
UCF	Research Building I (know as Interdisciplinary Research and Incubator Facility)	97,482	Offices, Labs	UCF-Orlando	\$46,614,853	E&G	\$1,597,691	General Revenue
UCF	Arboretum Green House	800	Teaching Lab	UCF-Orlando	\$400,000	E&G	\$13,112	General Revenue
UCF	Band Building	6,000	Teaching Labs, Offices	UCF-Orlando	\$5,000,000	E&G	\$98,338	General Revenue
UCF	CREOL Expansion Phase II	13,900	Research Labs, Offices	UCF-Orlando	\$6,784,228	E&G	\$227,815	General Revenue
UCF	Visual Arts Building Addition	699	Teaching Lab	UCF-Orlando	\$2,000,000	E&G	\$11,456	General Revenue
UCF	Arecibo National Astronomy Ionosphere Center	62,918	Research Labs, Offices	UCF-Puerto Rico		E&G	\$1,031,201	General Revenue
UCF	Medically Directed Wellness and Sports Center	2,000	Teaching Labs, Classroom	UCF Lake Nona		E&G	\$32,779	General Revenue
UCF	UCF Downtown Tri-generation Facility	15,000	Teaching Labs, Offices	UCF-Orlando	\$15,118,000	E&G	\$245,844	General Revenue
UCF	College of Nursing and Allied Health - Health Sciences Campus	145,000	Teaching Labs, Offices	UCF-HSC	\$83,216,700	E&G	\$2,376,492	General Revenue
UCF	UCF Downtown Garage (E and G Spaces)	32,000	Offices, Support	UCF-Orlando	\$15,000,000	E&G	\$524,467	General Revenue
UCF	Energy Lab	20,000	Research Labs, Offices	UCF-Orlando		E&G	\$327,792	General Revenue
UCF	Laboratory and Environmental Support Expansion	1,535	Offices	UCF-Orlando	\$909,534	E&G	\$25,158	General Revenue



**Board of Trustees
Finance and Facilities Committee Meeting
December 7, 2016
8:30 a.m.**

**President's Boardroom, Millican Hall, 3rd floor
Conference call in phone number 800-442-5794, passcode 463796**

AGENDA

- | | |
|--|---|
| I. CALL TO ORDER | Alex Martins
<i>Chair of the Finance and Facilities Committee</i> |
| II. ROLL CALL | Tracy D. Slavik
<i>Coordinator, Administrative Services
for Administration and Finance Division</i> |
| III. MEETING MINUTES | |
| <ul style="list-style-type: none">• Approval of the October 12, 2016, and November 17, 2016, Finance and Facilities Committee meetings minutes | Chair Martins |
| IV. NEW BUSINESS | Chair Martins |
| <ul style="list-style-type: none">• Minor Amendment to the University of Central Florida 2015-25 Campus Master Plan Update (FFC-1) | William F. Merck II
<i>Vice President for Administration and Finance
and Chief Financial Officer</i>
Lee Kernek
<i>Associate Vice President for Administration
and Finance</i> |
| <ul style="list-style-type: none">• University Draft Audited Financial Report 2015-16 (INFO-1) | William F. Merck II
Tracy Clark
<i>Associate Provost for Budget,
Planning, and Administration and
Associate Vice President for Finance</i> |

- UCF Key Financial Ratios [\(INFO-2\)](#) William F. Merck II
Tracy Clark
- University Operating Budget Report
Quarter Ended September 30, 2016 [\(INFO-3\)](#) William F. Merck II
Tracy Clark
- UCF Investments Quarterly Report
Ended September 30, 2016 [\(INFO-4\)](#) William F. Merck II
Tracy Clark
- Direct Support Organizations' 2016-17
First-Quarter Financial Reports [\(INFO-5\)](#) William F. Merck II
John C. Pittman
– UCF Athletic Association and *Associate Vice President*
UCF Stadium Corporation *for Administration and Finance,*
– UCF Convocation Corporation *Debt Management*
– UCF Finance Corporation
– UCF Research Foundation

V. OTHER BUSINESS

Chair Martins

VI. CLOSING COMMENTS

Chair Martins

ITEM: FFC-1

**University of Central Florida
Board of Trustees
Finance and Facilities Committee**

SUBJECT: Minor Amendment to the University of Central Florida 2015-25 Campus Master Plan Update

DATE: December 7, 2016

PROPOSED COMMITTEE ACTION

Approve a minor amendment to the University of Central Florida 2015-25 Campus Master Plan Update to modify the Urban Design and Capital Improvements map (Attachment D) and the Capital Improvements List (Attachment C).

BACKGROUND INFORMATION

The purpose of the proposed amendment is to revise the Capital Improvements List and related map in order to add six new projects in downtown Orlando, four new projects on the main campus, and one renovation at the Florida Solar Energy Center.

The projects not located on the UCF Main Campus are included in the University of Central Florida Campus Master Plan for information purposes only and are not subject to F.S. 1013.30. The downtown projects consist of the Downtown Academic Building, UCF Downtown Campus Building II, Downtown Phase III, Downtown Phase IV, Downtown Tri-generation Facility, and Downtown Garage II. These projects constitute the UCF Downtown Campus. The Florida Solar Energy Center renovation project is a 20-acre research complex on Florida's Space Coast and adjacent to UCF's Cocoa Campus.

The projects on the main campus are Research Buildings I and II, the Center for Research and Education in Optics and Lasers (CREOL) expansion, and the softball stadium expansion and renovation. As more particularly outlined in the attached memorandum, the amendment would constitute a minor amendment that needs only Board of Trustees approval for adoption.

Supporting documentation: Attachment A: Memorandum from Gina Seabrook
Attachment B: Project Location
Attachment C: Capital Improvements List
Attachment D: Urban Design Map

Prepared by: Lee Kernek, Associate Vice President for Administration and Finance

Submitted by: William F. Merck II, Vice President for Administration and Finance and
Chief Financial Officer

Attachment A

MEMORANDUM

TO: Scott Cole, Vice President and General Counsel

FROM: Gina Seabrook, Construction Specialist, Resource Management

SUBJECT: Minor Amendment to the University of Central Florida 2015-25 Campus Master Plan Update

DATE: October 31, 2016

The University of Central Florida proposes a minor amendment to the University of Central Florida 2015-25 Campus Master Plan Update to modify the Capital Improvements List (2.14 Capital Improvements Element) and the Urban Design and Capital Improvements map (Figure 3-1) in order to add six new projects in downtown Orlando, four new projects on the main campus, and one renovation at the Florida Solar Energy Center.

The downtown projects consist of a Downtown Academic Building, UCF Downtown Campus Building II, Downtown Phase III, Downtown Phase IV, Downtown Tri-generation Facility, and Downtown Garage II. These projects constitute the UCF Downtown Campus. This campus, a partnership with Valencia College, will be located at Creative Village, the largest mixed-use project in downtown Orlando. It is expected to bring over 7,000 students from UCF and Valencia to downtown Orlando at its opening and will offer students an innovative learning environment within walking distance of downtown internship and job opportunities. These opportunities for the Downtown UCF Campus arose after approval of the University of Central Florida 2015-25 Campus Master Plan Update. The Florida Solar Energy Center renovation project is a 20-acre research complex on Florida's Space Coast and adjacent to UCF's Cocoa Campus. The facility currently houses classrooms, instructional and research labs, offices, conference rooms, and support space for critical engineering programs. Research accomplished by the departments serves dozens of high-level technology industrial firms located throughout Florida and across the nation. FSEC has seen continuous use since it was built 21 years ago and is in dire need of a complete chilled-water HVAC system replacement and modernization, and it requires roof and building envelope repairs. The HVAC equipment is both obsolete and deteriorated beyond repair.

The projects on the main campus are Research Buildings I and II, a Center for Research & Education in Optics and Lasers (CREOL) expansion, and a softball stadium expansion and renovation.

The projects not located on the UCF Main Campus are included in the University of Central Florida Campus Master Plan for information purposes only and are not subject to F.S. 1013.30.

Regarding the projects on the UCF Main Campus:

- The two research buildings are included on line 39 of the Capital Improvement Project List as part of the “Partnership Campus,” which is the area located south of the softball stadium. UCF aspires to be recognized as a preeminent state research university and has set strategic goals to become a Top 50 research university by 2035. UCF is committed to a robust portfolio of research, scholarship, and creative activities across all disciplines, contributing to the creation of new knowledge. Specific metrics have been designed to meet preeminence, including doubling research awards from \$133 million to \$250 million and achieving a level where at least 25 percent of graduate degrees awarded are research-focused.
- The CREOL Expansion is an addition to an existing facility. The College of Optics and Photonics and CREOL have grown in size and in stature. A new undergraduate program offering a Bachelor of Science degree in Photonic Science and Engineering began in Fall 2013 and has already attracted more than 100 new students. Five new faculty have been added since 2014. External research funding increased from an annual average of \$11.3 million in 2010-11 to 2014-15 to \$17 million in 2015-16. The College contributes about 13 percent of UCF’s total research funding.
- The softball stadium expansion and renovation project is located in the area of the existing softball stadium and where the University of Central Florida 2015-25 Capital Improvements List shows on Line 75, a Softball Practice Field.

An amendment to a campus master plan must be reviewed and adopted under subsections (6)-(8) of F.S. 1013.30 if such amendment, alone or in conjunction with other amendments, would:

- (a) Increase density or intensity of use of land on the campus by more than 10 percent;

University Response:

- The proposed Research Buildings I and II add up to 262,881 additional square feet within the Academic Land Use component of the campus. As the total square footage for buildings on campus is over eight million square feet, this addition constitutes a .032 percent change in overall campus square footage and, therefore, does not trip the 10 percent threshold for density or intensity of use of land on campus.
- The CREOL Expansion adds approximately 14,000 square feet within the Academic Land Use component of the campus. This addition constitutes a .00175 percent change in

overall campus square footage and, therefore, does not trip the 10 percent threshold for density or intensity of use of land on campus.

- The softball stadium expansion and renovation adds approximately 10,000 square feet to a facility within the existing Recreation and Open Space Land Use category. UCF has over 298 acres of Recreation and Open Space Land Use on campus. Hence, this addition constitutes a .029 percent increase in density or intensity within the Recreation and Open Space Land Use category and does not trip the 10 percent threshold for density or intensity of use.

(b) Decrease the amount of natural areas, open space, or buffers on the campus by more than 10 percent:

University Response:

- The proposed Research Buildings I and II are located within the Academic Land Use and not within the Recreation and Open Space Land Use, which includes natural areas and open spaces on campus; therefore, they do not trip the 10 percent threshold for decreased natural areas, open spaces, or buffers on campus.
- The proposed CREOL Expansion is located within the Academic Land Use component and not within the Recreation and Open Space land use; therefore, it does not trip the 10 percent threshold for decreased natural areas, opens spaces, or buffers on campus.
- The proposed softball stadium expansion and renovation is located within the Recreation and Open Space Land Use on campus and does not remove any square footage from the 298 acres of Recreation and Open Space Land Use on campus; therefore, it does not trip the 10 percent threshold for decreased natural areas, open spaces, or buffers on campus.

(c) Rearrange land uses in a manner that will increase the impact of any proposed campus development by more than 10 percent on a road or on another public facility or service provided or maintained by the state, the county, the host local government, or any affected local government.

University Response:

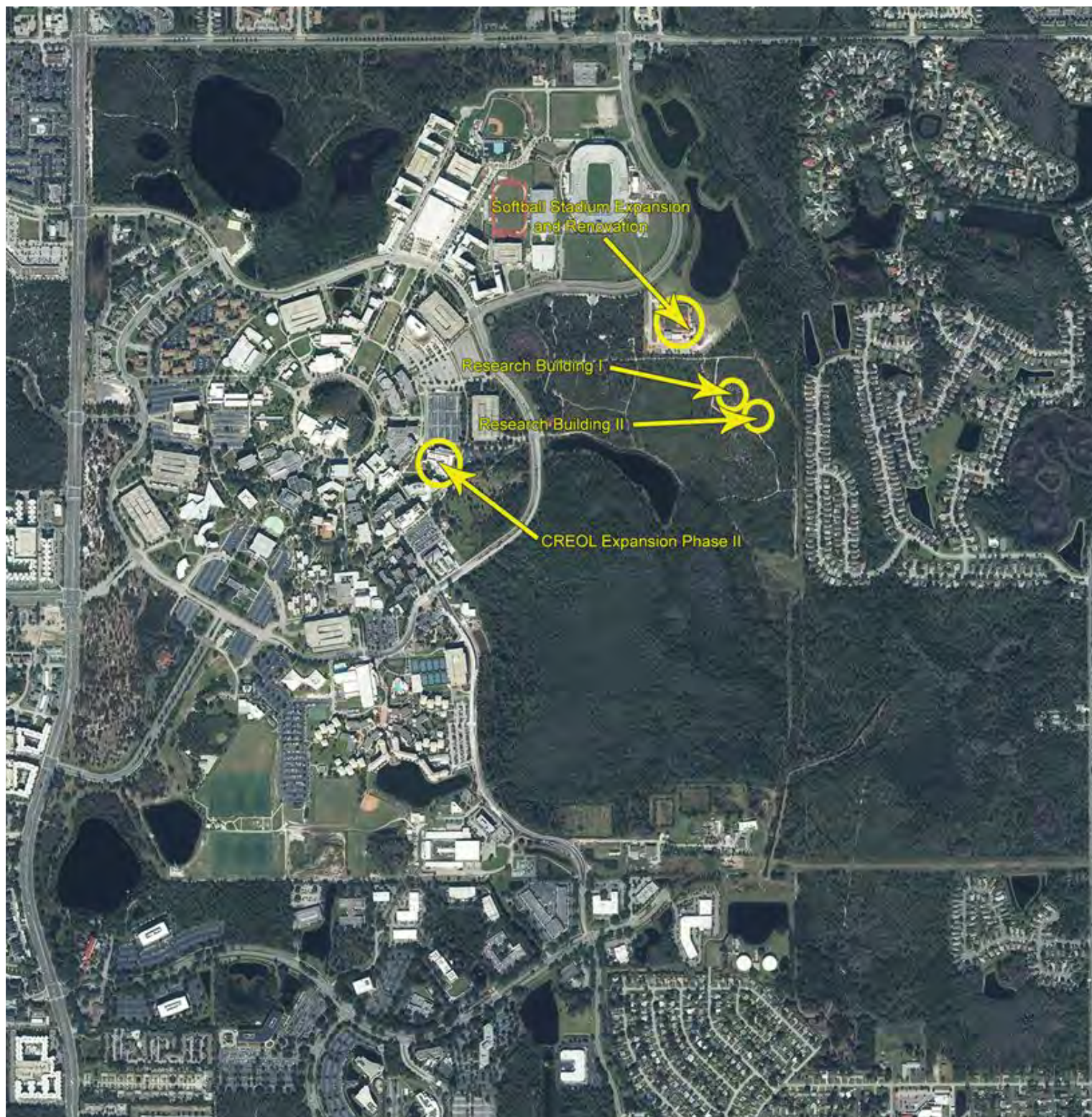
- The proposed Research Buildings I and II will constitute 262,881 square feet within the Partnership Campus site, which consists of 50 acres of currently unbuilt Academic Land Use. Each of the facilities will accommodate approximately 50 principle investigators. This number will have no impact on utilities and de minimis impact on transportation. Consequently, it will have less than 10 percent impact on a road or service provided or maintained by the state, county, host local government, or any affected local government.

- The proposed CREOL Expansion constitutes 14,000 square feet within the Academic Land Use component of the campus and will serve existing research faculty. Consequently, it will have less than 10 percent impact on a road or service provided or maintained by the state, county, host local government, or any affected local government.
- The softball stadium expansion and renovation adds 10,000 square feet of build space within the Recreation and Open Space Land Use. The expansion comprises 400 seats, a shade structure, and a new press box. With only 11 home games, it will have less than 10 percent impact on a road or service provided or maintained by the state, county, host local government, or any affected local government.

In summary, the proposed facilities do not exceed the amendment threshold criteria in 1013.30 (9), F.S. and may therefore be treated as a minor amendment.

Thank you for your time and attention to this matter. If you require additional information, please contact me at (407) 823-5894.

Attachment B



Attachment D

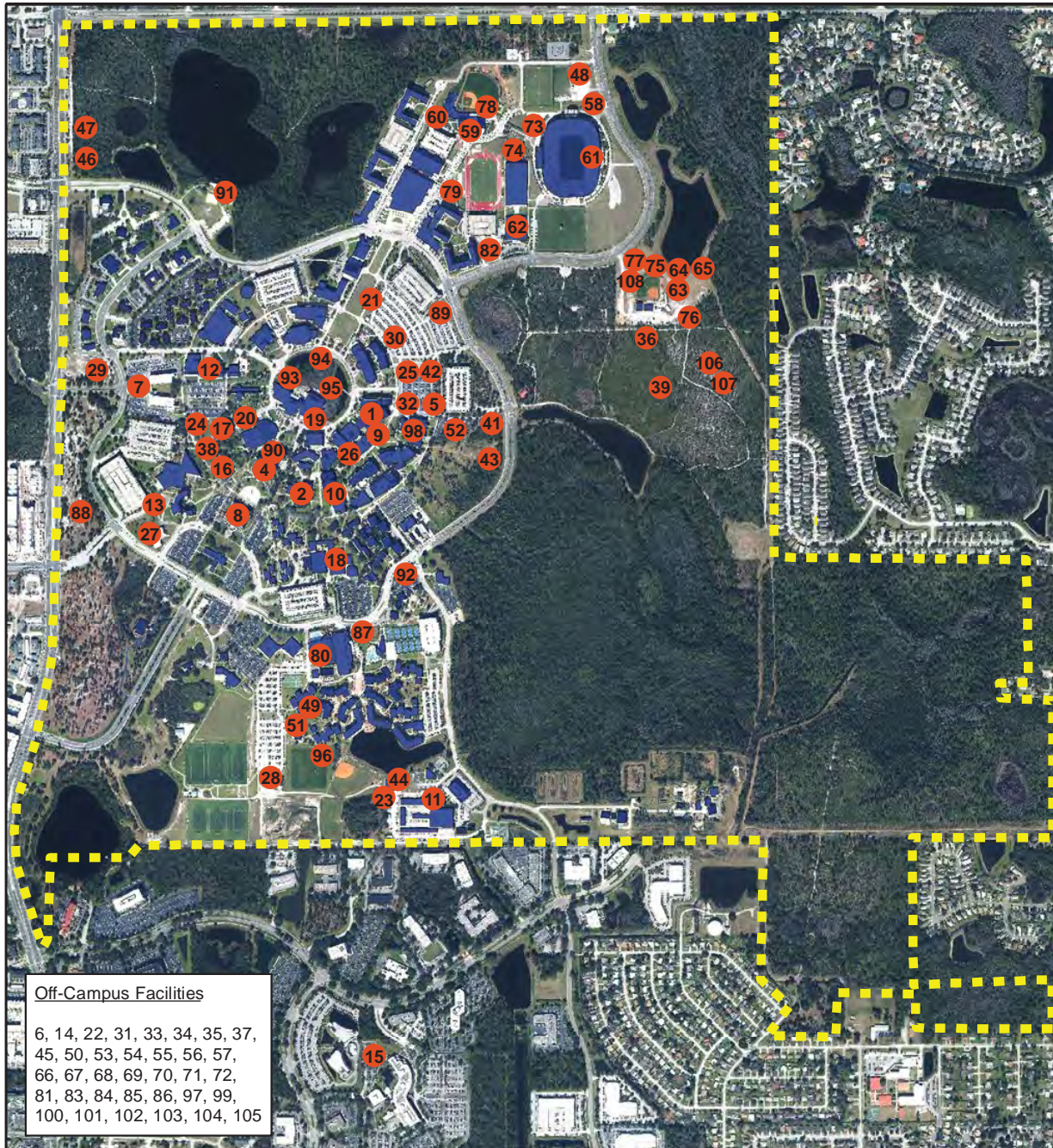


Figure 3-1

Urban Design and Capital Improvements

Comprehensive Master Plan Update
University of Central Florida
Orlando, Florida
2015-2025



All maps are diagrammatic and conceptual. The various areas shown are approximate and not to survey accuracy. The intent of these maps is to illustrate general areas of existing or potential use.

Rev 20161014

Legend

- 2015 Capital Improvements List Item
- Existing Buildings
- Boundary

To locate buildings on map, refer to
Element 14: Capital Improvements List

0 1,000 2,000 4,000
Feet



Board of Trustees
Finance and Facilities Committee Meeting
President's Boardroom, Millican Hall, 3rd floor
December 7, 2016

MINUTES

CALL TO ORDER

Trustee Alex Martins, chair of the Finance and Facilities Committee, called the meeting to order at 8:30 a.m. Committee members Keith Koons and David Walsh were present. Committee members Christopher Clemente, Robert Garvy, John Sprouls, and Bill Yeargin attended by teleconference. Chairman Marcos Marchena attended by teleconference.

MINUTES APPROVAL

The minutes of the October 12, 2016, and November 17, 2016, Finance and Facilities Committee meetings were approved as submitted.

NEW BUSINESS

Minor Amendment to the University of Central Florida 2015-25 Campus Master Plan Update
William F. Merck II, Vice President for Administration and Finance and Chief Financial Officer, and Lee Kernek, Associate Vice President for Administration and Finance, presented a request to approve a minor amendment to the University of Central Florida 2015-25 Campus Master Plan Update to modify the Urban Design and Capital Improvements map and the Capital Improvements List. The amendment revises the Capital Improvements List and related map in order to add six new projects in downtown Orlando, four new projects on the main campus, and one renovation at the Florida Solar Energy Center. The committee unanimously approved the amendment.

University Draft Audited Financial Report 2015-16 (INFO-1)

Tracy Clark, Associate Provost for Budget, Planning, and Administration and Associate Vice President for Finance, reviewed the University Draft Audited Financial Report 2015-16.

UCF Key Financial Ratios (INFO-2)

Clark discussed the key financial ratios for UCF as of June 30, 2016, and the key financial ratios for UCF as compared to the State University System as of June 30, 2015.

University Operating Budget Report Ended September 30, 2016 (INFO-3)

Clark presented the University Operating Budget Report for the quarter that ended September 30, 2016.

UCF Investments Quarterly Report Ended September 30, 2016 (INFO-4)

Clark presented the UCF Investments Quarterly Report for the quarter that ended September 30, 2016.

Direct Support Organizations' 2016-17 First-Quarter Financial Reports (INFO-5)

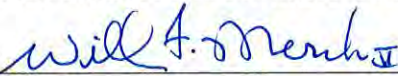
Merck and Pittman reported that the 2016-17 first-quarter financial reports ended September 30, 2016, for the UCF DSOs were provided as information items.

OTHER BUSINESS

Update on space for student organizations in the College of Engineering and Computer Science
Chair Martins provided an update on a public comment made by a student at a previous Board of Trustees meeting. The student expressed concern that space currently being used by student organizations in the College of Engineering is being given to faculty members for offices and research. Maribeth Ehasz, Vice President for Student Development and Enrollment Services, and members of her team have met with the student and are working on the issue. Provost Whittaker added while he appreciates the need for student organization space, our priority for the next two years must be to maintain sufficient classroom space and accommodate the space needs of the current growth in faculty.

Chair Martins adjourned the Finance and Facilities Committee meeting at 9:52 a.m.

Respectfully submitted:



William F. Merck II
Vice President for Administration and Finance
and Chief Financial Officer

1-11-17

Date

**Minutes
Board of Trustees Meeting
University of Central Florida
January 13, 2017**

Chairman Marcos Marchena called the meeting of the Board of Trustees to order at 1:00 p.m. in the *FAIRWINDS* Alumni Center on the UCF Orlando campus.

Marchena asked everyone to stand to observe a moment of silence in recognition of the two law enforcement officers who lost their lives, Master Sgt. Debra Clayton and Deputy First Class Norm Lewis, who were alumni of UCF.

Marchena reminded the board that the meeting was covered by the Florida Sunshine Law and that the public and press were invited to attend.

WELCOME

Marchena welcomed the board members and called on Rick Schell, Associate Corporate Secretary, to call the roll. Schell determined that a quorum was present.

The following board members attended the meeting: Chairman Marcos Marchena, Vice Chair Robert Garvy, Ken Bradley, Clarence Brown, Christopher Clemente, Joseph Conte, Keith Koons, Beverly Seay, John Sprouls, David Walsh, and William Yeargin. Trustee Alex Martins attended via teleconference call.

PUBLIC COMMENT

Shelby Graves, a senior with Burnett Honors College, advised the board that Autism Awareness Day is April 2, 2017. She asked UCF to consider supporting World Autism Awareness. Marchena asked William F. Merck II, Vice President for Administration and Finance and CFO, to consult with Graves.

MINUTES

Marchena called for approval of the November 17, 2016, and December 1, 2016, meeting minutes, which were approved.

Marchena called on Hitt for remarks and introductions.

REMARKS

Hitt reported that UCF's oneness with its community was again brought home. Two members of the university family died in service to Orlando and Orange County, and Hitt stated that we mourn their loss while we take pride in their commitment to help others. Hitt extended

condolences to the families and friends of Master Sgt. Debra Clayton and Deputy First Class Norm Lewis.

Hitt announced that during the December 2016 commencement ceremonies, UCF awarded its 300,000th degree.

Hitt stated that the Florida Agency for Health Care Administration has approved the certificate of need, which is an essential step toward the founding of UCF's College of Medicine's proposed academic hospital at Lake Nona. Florida Hospital filed a petition seeking that the approval of the certificate be conditioned on the hospital being a joint venture between the University of Central Florida and the Hospital Corporation of America.

Hitt reported that marketing will begin soon for Legacy Pointe at UCF, the university's retirement community planned for the McCulloch and Old Lockwood Roads area. A target opening is set for 2020.

Hitt announced that UCF's men's and women's basketball teams are enjoying a winning season. After sixteen games, men's basketball has a 12-4 record with women's basketball at 10-6.

Hitt reported that UCF's women's and men's tennis teams will play their first matches at the new home of UCF tennis at Lake Nona.

Hitt reported that UCF and Orange County have devised a joint safety plan for UCF's main campus entrance along Alafaya Trail. The new measures include mid-block crossings, pedestrian lighting, and updated signals; additional right-of-way along the east side of Alafaya Trail for an expanded pedestrian-bike path; and the creation of pedestrian landing pads as safety zones at the main campus entrance.

Hitt referred the board to the Burnett Honors College data sheet included in their meeting materials. He asked that the trustees note the comparison between the Burnett Honors College and New College.

Hitt introduced a video produced by the Division of Communications and Marketing highlighting the best of 2016. He noted that it has been viewed by more than 557,000 people on Facebook.

INTRODUCTIONS

Hitt noted that the U.S. Department of Education, Office of English Language Acquisition, has awarded the College of Education and Human Performance ESOL Professor Joyce Nutta and UCF College of Arts and Humanities faculty members Florin Mihai and Kerry Purmensky with a five-year, \$2.4 million grant for researching ways to improve the preparation of our college's elementary education teacher candidates.

REPORTS

Marchena called on Merck, and Tracy Clark, Associate Provost for Budget, Planning, and Administration and Associate Vice President for Finance, who reported on the following.

- INFO-1 Overview of the UCF Budget Process

ADVANCEMENT COMMITTEE REPORT

Clarence Brown, Chair of the Advancement Committee, reported the highlights from the committee meeting held earlier in the day.

- Dan Holsenbeck, Senior Vice President for University Relations, gave a legislative update, including a summary of Senate Bills 2 and 4, as they pertain to UCF. Holsenbeck referred the board to the Advancement Committee packet included in their meeting materials, and he noted that it included contact information for the House and Senate delegations, a list of UCF Alumni in the House and Senate, and lobbying policies for UCF staff and trustees.
- Grant Heston, Vice President for Communications and Marketing, provided highlights from UCF's Giving Tuesday Campaign that raised more than \$33,000 in 24 hours, with 250 donors. He stated that the campaign was a university-wide collaboration between Communications and Marketing, the Advancement division, the colleges and units, and other campus departments. Heston showed a video announcing the launch of a 24-7 PBS Kids Channel. This is the first channel lineup change since WUCF started in July 2011.
- Michael Morsberger, Vice President for Alumni Relations and Development, and CEO, UCF Foundation, presented the IGNITE Campaign Case Statement, which provides a high-level summary of the campaign's priorities and call-to-action. Morsberger shared a video that will be shown at alumni events across the country.

AUDIT, OPERATIONS REVIEW, COMPLIANCE, AND ETHICS COMMITTEE REPORT

Beverly Seay, Chair of the Audit, Operations Review, Compliance, and Ethics Committee, reported the highlights of the committee meeting held on December 14, 2016.

- Rhonda L. Bishop, Chief Compliance and Ethics Officer, and Robert Taft, Chief Audit Executive, provided an overview of the revisions to the committee's charter. Bishop provided an overview of the revisions to the Internal Compliance, Ethics, and Risk Charter. She presented information on the annual conflict of interest and commitment initiatives report, and an update of the 2016-17 Work Plan status of all activities. Bishop provided an update for the University Compliance Ethics and Risk Program. In her update on the Athletics Compliance Program, she reported that UCF's probation will end on February 9, 2017.
- Taft presented the university's revised internal audit charter that required revisions based on the Board of Governors' new regulations. Taft then discussed the Board of Governors'

Performance-based Funding Data Integrity Certification Audit Report, along with the Performance-based Funding Data Integrity Certification Form.

- Maureen Binder, Associate Vice President and Chief Human Resources Officer, provided an update on the Fair Labor Standards Act.

COMPENSATION AND LABOR COMMITTEE REPORT

John Sprouls, Chair of the Compensation and Labor Committee, reported the highlights from the committee meeting held earlier in the day.

- Sprouls provided an overview of the repeal of University Regulation UCF-10.010 and the amendment of three other regulations to conform with the repeal of UCF-10.010. He noted with changes to the application procedures and the employment contract practices at the College of Medicine, the medical school will now conform to the university's existing discipline and termination guidelines.
- Sprouls reported the ratification of the Collective Bargaining Agreement with the American Federation of State, County, and Municipal Employees.
- Binder provided a summary of the university's response to the Fair Labor Standards Act regulations that were changed mid-year to be adopted in December 2016. She noted that a federal court injunction in November temporarily halted the FLSA regulation changes from proceeding.

EDUCATIONAL PROGRAMS COMMITTEE REPORT

Robert Garvy, Chair of the Educational Programs Committee, reported the highlights from the committee meeting held earlier in the day.

- A. Dale Whittaker, Provost and Executive Vice President, presented Faculty Spotlight (INFO-1), and he introduced Fei Liu, an assistant professor in the Department of Computer Science. Liu leads UCF's Natural Language Processing Group, whose mission is to develop natural language technologies that improve human language understanding and process.
- Whittaker gave an update on the university's activities to achieve preeminence and to further research (INFO-2). He reported that UCF is ranked in the top 100 by the National Science Foundation in its research and development expenditures.
- Whittaker gave a presentation on student debt (INFO-3). He noted that the majority of increase in student debt is seen in for-profit and 2-year institutions. Whittaker reported that nearly half of UCF students graduate with no debt. UCF students' average debt is less than \$22,000 with a default rate that is well below the national average.

FINANCE AND FACILITIES COMMITTEE REPORT

Robert Garvy, Vice Chair of the Finance and Facilities Committee, reported the following highlights from the committee meeting held on December 7, 2016.

- Lee Kernek, Associate Vice President for Administration and Finance, reported on a minor amendment to the UCF 2015-25 Campus Master Plan Update to modify the Urban Design and Capital Improvements map and the Capital Improvements List in order to add six new projects in downtown Orlando, four new projects on the main campus, and one renovation of the Florida Solar Energy Center.
- Clark reviewed the University Draft Audited Financial Report for 2015-16, the key financial ratios for UCF as of June 30, 2016, and the key financial ratios for UCF as compared to the State University System as of June 30, 2015. Clark also presented the University Operating Budget Report for the quarter that ended September 30, 2016, along with the UCF Investments Quarterly Report for the same quarter.
- Merck and John C. Pittman, Associate Vice President for Administration and Finance, Debt Management, reported on the Direct Support Organizations' 2016-17 First-Quarter Financial Reports.
- Chair Alex Martins provided an update on a public comment made by a student at a previous Board of Trustees meeting concerning space being used by student organizations in the College of Engineering.

CONSENT AGENDA

A motion was made to accept the consent agenda, and members of the board unanimously approved the following actions.

- AUD-1 UCF Audit and Compliance Committee Charter—Approve UCF Audit and Compliance Committee Charter
- AUD-2 Revision of Internal Audit Charter—Approve Revisions to the Internal Audit Charter
- AUD-3 Board of Governors' Performance-based Funding Data Integrity Certification Audit Report—Accept the University Audit's report on the Board of Governors Performance-based Funding Data Integrity Certification Process
- AUD-4 Performance-based Funding Data Integrity Certification Form—Approve the Performance-based Funding Data Integrity Certification Form to the Board of Governors
- AUD-5 Internal Compliance, Ethics, and Risk Charter—Approve the charter for University Compliance, Ethics, and Risk Office and program
- CL-1 Repeal of University Regulation UCF-10.010 Discipline and Termination for Cause of Faculty and A&P Staff Members of the College of Medicine and Amendments to University Regulation UCF-3.0124 Discipline and Termination for Cause of Non-Unit Faculty and A&P Staff Members, University Regulation UCF-3.036 Grievance Procedure for Non-Unit Faculty Employees, and University Regulation UCF-3.037 Grievance Procedure for Non-Unit A&P Employees—Approve the repeal of Regulation UCF-10.010

and approve amendments to University of Central Florida Regulations, UCF-3.0124, UCF-3.036, and UCF-3.037

- CL-2 Collective Bargaining Agreement between the University of Central Florida Board of Trustees and the American Federation of State, County, and Municipal Employees—Ratify the Collective Bargaining Agreement for 2016-19 between the University of Central Florida Board of Trustees and the American Federation of State, County, and Municipal Employees
- FF-1 Minor Amendment to the University of Central Florida 2015-25 Campus Master Plan Update—Approve a minor amendment to the University of Central Florida 2015-25 Campus Master Plan Update to modify the Urban Design and Capital Improvements map and the Capital Improvements List

ANNOUNCEMENTS AND ADJOURNMENT

Marchena announced the following upcoming meetings:

Board of Governors meetings	January 25-26, 2017 (Florida Polytechnic University)
Board of Trustees retreat	March 3, 2017 9:00 a.m.-12:00 p.m. (<i>FAIRWINDS</i> Alumni Center, with lunch following)
Board of Trustees meeting	March 16, 2017 (<i>FAIRWINDS</i> Alumni Center)
UCF Day at the Capitol	March 28, 2017 (Tallahassee)
AGB National Conference on Trusteeship	April 2-4, 2017 (Hilton Anatole, Dallas)

Marchena invited the trustees to join him for the board's annual photo.

Marchena adjourned the board meeting at 2:24 p.m.

Respectfully submitted: _____ Date: _____
John C. Hitt
Corporate Secretary



Office of the President

University of Central Florida
Board of Trustees Meeting
January 13, 2017
FAIRWINDS Alumni Center
Agenda
10:00 a.m. – 4:00 p.m.
Lunch 12:00 p.m.
800-442-5794, passcode, 463796

COMMITTEE MEETINGS

10:00 a.m. – 10:30 a.m.	Compensation and Labor, John Sprouls, Chair
10:30 a.m. – 11:15 a.m.	Advancement, Clarence Brown, Chair
11:15 a.m. – 12:00 p.m.	Educational Programs, Robert Garvy, Chair

BOARD MEETING

1:00 – 4:00 p.m.

- | | | |
|----|--|---|
| 1. | Welcome and call to order | Marcos Marchena, Chairman |
| 2. | Roll call | Rick Schell, Associate Corporate Secretary |
| 3. | Public comment | Rick Schell |
| 4. | Minutes of November 17, 2016, and December 1, 2016, meetings | Chairman Marchena |
| 5. | Remarks and introductions | John C. Hitt, President |
| 6. | Reports | |
| | INFO-1 Information | Overview of the UCF Budget Process (William F. Merck II, Vice President for Administration and Finance and CFO; and Tracy Clark, Associate Provost for Budget, Planning, and Administration and Associate Vice President for Finance) |
| 7. | Advancement Committee report | Chair Brown |

- | | | |
|-----|---|--------------------|
| 8. | Audit, Operations Review, Compliance, and Ethics Committee report | Chair Beverly Seay |
| 9. | Compensation and Labor Committee report | Chair Sprouls |
| 10. | Educational Programs Committee report | Chair Garvy |
| 11. | Finance and Facilities Committee report | Chair Martins |
| 12. | Consent Agenda | Chairman Marchena |
-
- | | | |
|--------------|----------|---|
| AUD-1 | Approval | UCF Audit and Compliance Committee Charter (Seay) |
| AUD-2 | Approval | Revision of Internal Audit Charter (Seay) |
| AUD-3 | Approval | Board of Governors' Performance-based Funding Data Integrity Certification Audit Report (Seay) |
| AUD-4 | Approval | Performance-based Funding Data Integrity Certification Form (Seay) |
| AUD-5 | Approval | Internal Compliance, Ethics, and Risk Charter (Seay) |
| CL-1 | Approval | Repeal of University Regulation UCF-10.010 Discipline and Termination for Cause of Faculty and A&P Staff Members of the College of Medicine and Amendments to University Regulation UCF-3.0124 Discipline and Termination for Cause of Non-Unit Faculty and A&P Staff Members, University Regulation UCF-3.036 Grievance Procedure for Non-Unit Faculty Employees, and University Regulation UCF-3.037 Grievance Procedure for Non-Unit A&P Employees (Sprouls) |
| CL-2 | Approval | Collective Bargaining Agreement between the University of Central Florida Board of Trustees and the American Federation of State, County, and Municipal Employees (Sprouls) |

- | | | | |
|-----|-------------------------------|----------|--|
| | FF-1 | Approval | Minor Amendment to the University of Central Florida 2015-25 Campus Master Plan Update (Merck) |
| 13. | New business | | Chairman Marchena |
| 14. | Announcements and adjournment | | Chairman Marchena |

Upcoming meetings and events:

Board of Governors meetings	January 25-26, 2017 (Florida Polytechnic University)
Board of Trustees retreat	March 3, 2017 9:00 a.m. – 1:00 p.m. (FAIRWINDS Alumni Center)
Board of Trustees meeting	March 16, 2017 (FAIRWINDS Alumni Center)
UCF Day at the Capitol	March 28, 2017 (Tallahassee)
AGB National Conference on Trusteeship	April 2-4, 2017 (Hilton Anatole, Dallas)

**University of Central Florida
Board of Trustees**

SUBJECT: Minor Amendment to the University of Central Florida 2015-25 Campus Master Plan Update

DATE: January 13, 2017

PROPOSED BOARD ACTION

Approve a minor amendment to the University of Central Florida 2015-25 Campus Master Plan Update to modify the Urban Design and Capital Improvements map (Attachment D) and the Capital Improvements List (Attachment C).

BACKGROUND INFORMATION

The purpose of the proposed amendment is to revise the Capital Improvements List and related map in order to add six new projects in downtown Orlando, four new projects on the main campus, and one renovation at the Florida Solar Energy Center.

The projects not located on the UCF Main Campus are included in the University of Central Florida Campus Master Plan for information purposes only and are not subject to F.S. 1013.30. The downtown projects consist of the Downtown Academic Building, UCF Downtown Campus Building II, Downtown Phase III, Downtown Phase IV, **Downtown Tri-generation Facility**, and Downtown Garage II. These projects constitute the UCF Downtown Campus. The Florida Solar Energy Center renovation project is a 20-acre research complex on Florida's Space Coast and adjacent to UCF's Cocoa Campus.

The projects on the main campus are **Research Buildings I and II**, the **Center for Research and Education in Optics and Lasers (CREOL) expansion**, and the softball stadium expansion and renovation. As more particularly outlined in the attached memorandum, the amendment would constitute a minor amendment that needs only Board of Trustees approval for adoption.

Supporting documentation: Attachment A: Memorandum from Gina Seabrook
Attachment B: Project Location
Attachment C: Capital Improvements List
Attachment D: Urban Design Map

Prepared by: Lee Kernek, Associate Vice President for Administration and Finance

Submitted by: William F. Merck II, Vice President for Administration and Finance and
Chief Financial Officer

MEMORANDUM

TO: Scott Cole, Vice President and General Counsel

FROM: Gina Seabrook, Construction Specialist, Resource Management

SUBJECT: Minor Amendment to the University of Central Florida 2015-25 Campus Master Plan Update

DATE: October 31, 2016

The University of Central Florida proposes a minor amendment to the University of Central Florida 2015-25 Campus Master Plan Update to modify the Capital Improvements List (2.14 Capital Improvements Element) and the Urban Design and Capital Improvements map (Figure 3-1) in order to add six new projects in downtown Orlando, four new projects on the main campus, and one renovation at the Florida Solar Energy Center.

The downtown projects consist of a Downtown Academic Building, UCF Downtown Campus Building II, Downtown Phase III, Downtown Phase IV, **Downtown Tri-generation Facility**, and Downtown Garage II. These projects constitute the UCF Downtown Campus. This campus, a partnership with Valencia College, will be located at Creative Village, the largest mixed-use project in downtown Orlando. It is expected to bring over 7,000 students from UCF and Valencia to downtown Orlando at its opening and will offer students an innovative learning environment within walking distance of downtown internship and job opportunities. These opportunities for the Downtown UCF Campus arose after approval of the University of Central Florida 2015-25 Campus Master Plan Update. The Florida Solar Energy Center renovation project is a 20-acre research complex on Florida's Space Coast and adjacent to UCF's Cocoa Campus. The facility currently houses classrooms, instructional and research labs, offices, conference rooms, and support space for critical engineering programs. Research accomplished by the departments serves dozens of high-level technology industrial firms located throughout Florida and across the nation. FSEC has seen continuous use since it was built 21 years ago and is in dire need of a complete chilled-water HVAC system replacement and modernization, and it requires roof and building envelope repairs. The HVAC equipment is both obsolete and deteriorated beyond repair.

The projects on the main campus are **Research Buildings I and II**, a **Center for Research & Education in Optics and Lasers (CREOL) expansion**, and a softball stadium expansion and renovation.

The projects not located on the UCF Main Campus are included in the University of Central Florida Campus Master Plan for information purposes only and are not subject to F.S. 1013.30.

Regarding the projects on the UCF Main Campus:

- The two research buildings are included on line 39 of the Capital Improvement Project List as part of the “Partnership Campus,” which is the area located south of the softball stadium. UCF aspires to be recognized as a preeminent state research university and has set strategic goals to become a Top 50 research university by 2035. UCF is committed to a robust portfolio of research, scholarship, and creative activities across all disciplines, contributing to the creation of new knowledge. Specific metrics have been designed to meet preeminence, including doubling research awards from \$133 million to \$250 million and achieving a level where at least 25 percent of graduate degrees awarded are research-focused.
- The CREOL Expansion is an addition to an existing facility. The College of Optics and Photonics and CREOL have grown in size and in stature. A new undergraduate program offering a Bachelor of Science degree in Photonic Science and Engineering began in Fall 2013 and has already attracted more than 100 new students. Five new faculty have been added since 2014. External research funding increased from an annual average of \$11.3 million in 2010-11 to 2014-15 to \$17 million in 2015-16. The College contributes about 13 percent of UCF’s total research funding.
- The softball stadium expansion and renovation project is located in the area of the existing softball stadium and where the University of Central Florida 2015-25 Capital Improvements List shows on Line 75, a Softball Practice Field.

An amendment to a campus master plan must be reviewed and adopted under subsections (6)-(8) of F.S. 1013.30 if such amendment, alone or in conjunction with other amendments, would:

- (a) Increase density or intensity of use of land on the campus by more than 10 percent;

University Response:

- The proposed Research Buildings I and II add up to 262,881 additional square feet within the Academic Land Use component of the campus. As the total square footage for buildings on campus is over eight million square feet, this addition constitutes a .032 percent change in overall campus square footage and, therefore, does not trip the 10 percent threshold for density or intensity of use of land on campus.
- The CREOL Expansion adds approximately 14,000 square feet within the Academic Land Use component of the campus. This addition constitutes a .00175 percent change in

overall campus square footage and, therefore, does not trip the 10 percent threshold for density or intensity of use of land on campus.

- The softball stadium expansion and renovation adds approximately 10,000 square feet to a facility within the existing Recreation and Open Space Land Use category. UCF has over 298 acres of Recreation and Open Space Land Use on campus. Hence, this addition constitutes a .029 percent increase in density or intensity within the Recreation and Open Space Land Use category and does not trip the 10 percent threshold for density or intensity of use.

(b) Decrease the amount of natural areas, open space, or buffers on the campus by more than 10 percent:

University Response:

- The proposed Research Buildings I and II are located within the Academic Land Use and not within the Recreation and Open Space Land Use, which includes natural areas and open spaces on campus; therefore, they do not trip the 10 percent threshold for decreased natural areas, open spaces, or buffers on campus.
- The proposed CREOL Expansion is located within the Academic Land Use component and not within the Recreation and Open Space land use; therefore, it does not trip the 10 percent threshold for decreased natural areas, opens spaces, or buffers on campus.
- The proposed softball stadium expansion and renovation is located within the Recreation and Open Space Land Use on campus and does not remove any square footage from the 298 acres of Recreation and Open Space Land Use on campus; therefore, it does not trip the 10 percent threshold for decreased natural areas, open spaces, or buffers on campus.

(c) Rearrange land uses in a manner that will increase the impact of any proposed campus development by more than 10 percent on a road or on another public facility or service provided or maintained by the state, the county, the host local government, or any affected local government.

University Response:

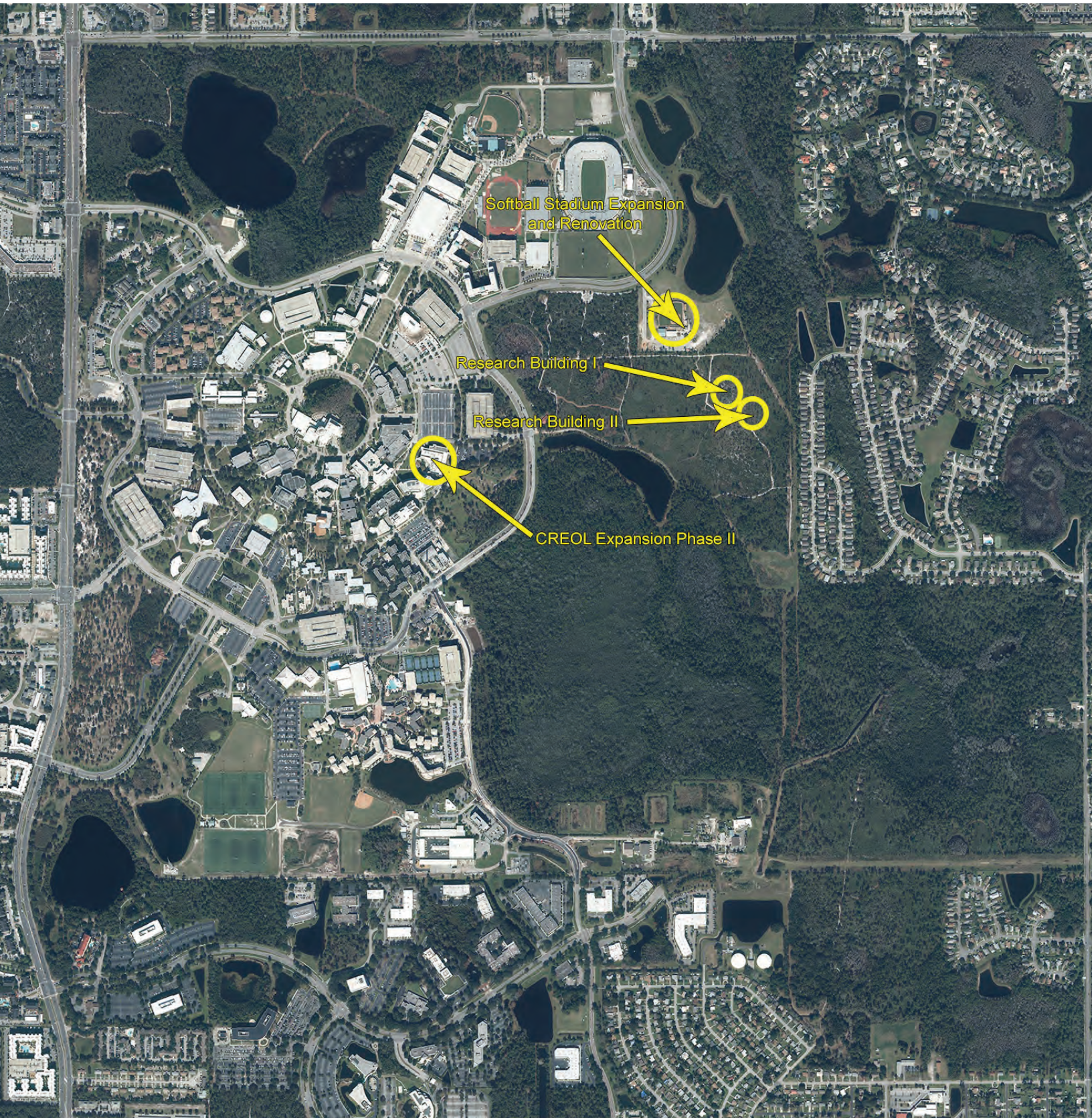
- The proposed Research Buildings I and II will constitute 262,881 square feet within the Partnership Campus site, which consists of 50 acres of currently unbuilt Academic Land Use. Each of the facilities will accommodate approximately 50 principle investigators. This number will have no impact on utilities and de minimis impact on transportation. Consequently, it will have less than 10 percent impact on a road or service provided or maintained by the state, county, host local government, or any affected local government.

- The proposed CREOL Expansion constitutes 14,000 square feet within the Academic Land Use component of the campus and will serve existing research faculty. Consequently, it will have less than 10 percent impact on a road or service provided or maintained by the state, county, host local government, or any affected local government.
- The softball stadium expansion and renovation adds 10,000 square feet of build space within the Recreation and Open Space Land Use. The expansion comprises 400 seats, a shade structure, and a new press box. With only 11 home games, it will have less than 10 percent impact on a road or service provided or maintained by the state, county, host local government, or any affected local government.

In summary, the proposed facilities do not exceed the amendment threshold criteria in 1013.30 (9), F.S. and may therefore be treated as a minor amendment.

Thank you for your time and attention to this matter. If you require additional information, please contact me at (407) 823-5894.

Attachment B



Attachment C

UNIVERSITY OF CENTRAL FLORIDA																
CAPITAL IMPROVEMENTS LIST																
MAIN CAMPUS FTE				22,890	23,128	23,484	23,661	23,661	23,646	23,833	24,038	24,237	24,591			
PROJECT LIST 2015 -25			*Fund	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	Net	Gross	Total Estimated
Revised 10/14/2016			Type	YR #1	YR #2	YR #3	YR #4	YR #5	YR #6	YR #7	YR #8	YR #9	YR #10			Cost (\$M)
1	ENGINEERING BUILDING I RENOVATION	PECO		\$13,954,277	\$925,000									118,186	130,885	14,879,277
2	MATHEMATICAL SCIENCES BUILDING REMODELING AND RENOVATION	PECO		\$9,422,105	\$700,000									100,289	106,523	10,122,105
3	UTILITIES, INFRASTRUCTURE	PECO		\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	N/A	N/A	140,000,000
4	JOHN C. HITT LIBRARY RENOVATION PHASE II	PECO,CITF		\$3,500,000	\$29,500,000	\$3,500,000								222,387	226,506	36,500,000
5	INTERDISCIPLINARY RESEARCH AND INCUBATOR FACILITY	PECO		\$5,924,183	\$33,852,470	\$5,924,183								78,676	118,013	45,700,836
6	UCF VC CLASSROOM BUILDING	PECO		\$7,500,000												7,500,000
7	ARTS COMPLEX PHASE II (PERFORMANCE)	PECO		\$5,000,000	\$40,000,000	\$5,000,000								100,396	150,594	50,000,000
8	MILLICAN HALL RENOVATION	PECO			\$349,418	\$6,363,058	\$349,418							87,742	88,680	7,061,894
9	BUSINESS ADMINISTRATION RENOVATION	PECO			\$9,475,843	\$494,001								118,624	121,074	9,969,844
10	CHEMISTRY RENOVATION	PECO			\$539,843	\$9,815,338	\$539,843							43,265	49,073	10,895,024
11	FACILITIES & SAFETY COMPLEX RENOVATION	PECO				\$4,856,238										4,856,238
12	VISUAL ARTS RENOVATION AND EXPANSION	PECO				\$3,000,000	\$24,000,000	\$3,000,000						79,373	85,000	30,000,000
13	MULTI-PURPOSE RESEARCH AND EDUCATION BUILDING	PECO			\$2,779,189	\$22,235,512	\$2,779,189							47,310	75,384	27,793,890
14	COLLEGE OF NURSING AND ALLIED HEALTH	PECO, C			\$7,350,000	\$58,800,000	\$7,350,000							119,206	170,684	73,500,000
15	PARTNERSHIP IV	PECO		\$2,450,000	\$19,600,000		\$2,450,000							78,294	117,442	24,500,000
16	HOWARD PHILLIPS HALL RENOVATION	PECO				\$6,564,996	\$652,249							56,903	64,619	7,217,245
17	COLBOURN HALL RENOVATION	PECO				\$7,865,978	\$410,075							73,500	83,957	8,276,053
18	FERRELL COMMONS (E AND G SPACE) RENOVATION	PECO				\$6,564,996	\$652,249							86,149	93,860	7,217,245
19	COLLEGE OF SCIENCES BUILDING RENOVATION	PECO					\$317,437	\$2,539,494	\$317,436					49,580	54,644	3,174,367
20	REHEARSAL HALL RENOVATION	PECO					\$48,007	\$384,055	\$48,006					9,322	10,743	480,068
21	CLASSROOM BUILDING III	PECO				\$2,400,000	\$19,200,000	\$2,400,000						53,332	79,998	24,000,000
22	FACILITIES BUILDING AT LAKE NONA	B,P				\$600,000	\$4,800,000	\$600,000						13,866	20,799	6,000,000
23	RECYCLING CENTER	PECO					\$2,300,000	\$18,400,000	\$2,300,000					26,666	40,000	23,000,000
24	HUMANITIES AND FINE ARTS II (Phase I)	PECO					\$2,772,353	\$17,060,631	\$2,772,353					58,362	87,543	22,605,337
25	SIMULATION AND TRAINING BUILDING	PECO					\$2,370,336	\$18,410,374	\$2,370,336					39,950	59,924	23,151,046
26	BUSINESS ADMINISTRATION III BUILDING	PECO					\$1,584,527	\$12,307,012	\$1,584,527					41,118	61,677	15,476,066
27	EDUCATION BUILDING II	PECO					\$2,062,318	\$15,594,083	\$2,062,318					51,479	77,219	19,718,719
28	BAND BUILDING	PECO					\$455,045	\$2,800,279	\$455,045					10,024	13,529	3,710,369
29	ARTS COMPLEX PHASE III	PECO					\$1,210,857	\$7,627,447	\$1,210,857					25,447	38,171	10,049,161
30	SOCIAL SCIENCES FACILITY	PECO														0
31	COASTAL BIOLOGY STATION	PECO				\$2,500,000										2,500,000
32	INTERDISCIPLINARY RESEARCH BUILDING II	PECO														
33	CENTER FOR EMERGING MEDIA BUILD OUT	PECO									\$2,370,336	\$17,330,596	\$2,370,336	40,543	60,815	22,071,268
34	ROSEN STORAGE SHED	P		\$225,000							\$6,360,339			16,544	24,816	6,360,339
35	ROSEN EDUCATIONAL FACILITY	P		\$17,000,000												17,000,000
36	TEMPORARY ATHLETICS FOOTBALL GAME DAY PARKING	O		\$50,000												50,000
37	UCF HEALTH EXPANSION AND WELLNESS CENTER	P, B						\$1,145,664	\$9,165,312	\$1,145,664						11,456,640
38	HUMANITIES AND FINE ARTS II (Phase II)	PECO									\$1,107,260	\$8,600,076	\$1,107,260	27,364	41,045	10,814,596
39	PARTNERSHIP CAMPUS	PECO												N/A	N/A	0
40	CAPITAL IMPROVEMENT RESERVE	PECO												N/A	N/A	0
41	SUSTAINABILITY CENTER (Phase I)	PECO, C									\$5,000,000			5,000	7,500	5,000,000
42	CIVIL AND ENVIRONMENTAL ENGINEERING	PECO, C			\$1,160,667	\$14,508,333	\$1,741,000							50,000	75,000	17,410,000
43	SUSTAINABILITY CENTER (Phase II)	PECO, C					\$5,000,000							5,000	7,500	5,000,000
44	LABORATORY AND ENVIRONMENTAL SUPPORT EXPANSION	O		\$1,800,000												1,800,000
45	CREATIVE VILLAGE GARAGE	P,B		\$15,000,000												15,000,000
46	SPECIAL PURPOSE HOUSING AND PARKING GARAGE I	P, B		\$25,000,000										106,667	160,000	25,000,000
47	SPECIAL PURPOSE HOUSING II	P, B		\$8,000,000										21,333	32,000	8,000,000
48	PARKING DECKS	P, B		\$17,000,000										112,000	168,000	17,000,000
49	GRADUATE HOUSING	P, B		\$50,000,000										100,000	150,000	50,000,000
50	REFINANCE UCF FOUNDATION PROPERTIES	P, B		\$37,410,000										288,167	432,250	37,410,000
51	STUDENT HOUSING	P, B		\$50,000,000										149,333	224,000	50,000,000
52	GARAGE EXPANSION	P, B		\$5,000,000										33,891	50,837	5,000,000
53	WET TEACHING LAB AND EXPANDED STEM FACILITY (CLASSROOM AND LAB BUILDING)	P, B								\$14,258,248	\$114,065,986	\$14,258,248		60,976	91,464	142,582,482
54	FACILITIES BUILDING AT LAKE NONA	P, B		\$6,000,000										13,866	20,799	6,000,000
55	EXPO CENTER HOUSING	P, B		\$16,000,000										68,667	103,000	16,000,000
56	REGIONAL CAMPUSES MULTI-PURPOSE BUILDINGS	P, B		\$28,000,000										40,000	60,000	28,000,000
57	PARTNERSHIP GARAGE	P, B		\$7,000,000										994,900		7,000,000
58	PARKING DECK (ATHLETIC COMPLEX)	P, B		\$5,000,000										112,000	168,000	5,000,000
59	BASEBALL STADIUM EXPANSION PHASE II	P, B		\$4,500,000										3,800	5,700	4,500,000
60	BASEBALL CLUB HOUSE EXPANSION AND RENOVATION	P, B		\$1,000,000												1,000,000
61	BRIGHTHOUSE NETWORKS STADIUM EXPANSION AND IMPROVEMENTS PHASE I	P, B		\$11,000,000											21,337	11,000,000
62	WAYNE DENSCH SPORTS CENTER EXPANSION	P, B		\$1,000,000										12,000	18,000	1,000,000
63	TENNIS COMPLEX PHASE I	P, B		\$1,400,000										4,980	7,470	1,400,000
64	TENNIS COMPLEX PHASE II	P, B		\$1,000,000												1,000,000
65	TENNIS COMPLEX PHASE III	P, B		\$2,000,000												2,000,000
66	MULTI-PURPOSE MEDICAL RESEARCH AND INCUBATOR FACILITY	P, B		\$112,863,923												112,863,923
67	HEALTH SCIENCES CAMPUS PARKING GARAGE I	P, B		\$15,000,000												15,000,000
68	BIO-MEDICAL ANNEX RENOVATION AND EXPANSION	P, B		\$12,800,000												12,800,000
69	OUTPATIENT CENTER	P, B		\$75,000,000												75,000,000
70	DENTAL SCHOOL	P, B			\$73,000,000											73,000,000
71	INFRASTRUCTURE AND SITEWORK LAKE NONA CLINICAL FACILITIES	P, B				\$10,000,000										10,000,000
72	STRATEGIC LAND AND PROPERTY	P, B		\$100,000,000										N/A	N/A	100,000,000
73	BRIGHT HOUSE NETWORKS STADIUM AND IMPROVEMENTS PHASE II	P, B		\$5,000,000										14,225	21,337	5,000,000
74	TRACK AND SOCCER CLUB HOUSE	P, B		\$850,000										2,800	4,200	850,000
75	SOFTBALL PRACTICE FIELD	P,B		\$250,000										N/A	N/A	250,000
76	ATHLETICS PRACTICE FIELD	P, B		\$500,000										N/A	N/A	500,000
77	WOMENS COMPETITION AND PRACTICE FIELD	P, B		\$2,000,000										N/A	N/A	2,000,000
78	BASEBALL PRACTICE FIELD	P, B		\$400,000										N/A	N/A	400,000
79	BASKETBALL PRACTICE FACILITY	P, B		\$12,000,000										32,000	48,000	12,000,000
80	RECREATION AND WELLNESS CENTER PHASE III	P, B		\$20,000,000										5,200	7,800	20,000,000
81	LIFE SCIENCES INCUBATOR, LAKE NONA	P, B		\$30,000,000										36,667	55,000	30,000,000
82	EAST ATHLETICS CENTER	P, B		\$15,000,000										11,706	17,559	15,000,000
83	CARACOL in BELIZE	C			\$350,000									49,570	72,555	350,000
84	BURNETT BIO-MEDICAL SCIENCE CENTER INFRASTRUCTURE	C			\$7,500,000				6,271	9,407						7,500,000
85	ORLANDO REPERTORY THEATRE III RENOVATIONS	C			\$75,000	\$75,000	\$75,000							8,000	12,000	225,000
86	RESEARCH LAB, LAKE NONA	C, P, B		\$6,412,845	\$97,268,758	\$9,180,000								132,018	198,027	112,861,603
87	FOOD RETAIL VENUE	O			\$2,500,000											2,500,000
88	HOTEL AND CONFERENCE CENTER	P		\$60,000,000										190,000	250,000	60,000,000
89	PARKING GARAGE VII	B			\$20,000,000									242,667	364,000	20,000,000
90	JOHN C. HITT LIBRARY EXPANSION	CITF, P		\$44,114,399	\$40,471,926	\$40,471,926								109,703	164,554	125,058,251
91	LAKE CLAIRE RENOVATION	CITF		\$3,000,000										100,000	150,000	3,000,000
92	CREATIVE SCHOOL FOR CHILDREN	CITF		\$6,000,000										25,000	37,500	6,000,000
93	STUDENT UNION II (Phase I)	CITF		\$14,000,000										37,800	56,700	14,000,000
94	STUDENT UNION II (Phase II)	CITF		\$6,000,000										17,000	25,500	6,000,000
95	STUDENT UNION II (Phase III)	CITF		\$21,000,000										60,000	90,000	21,000,000
96	RWC PARK PHASE IV	CITF														

Funding sources denote probable building completion year

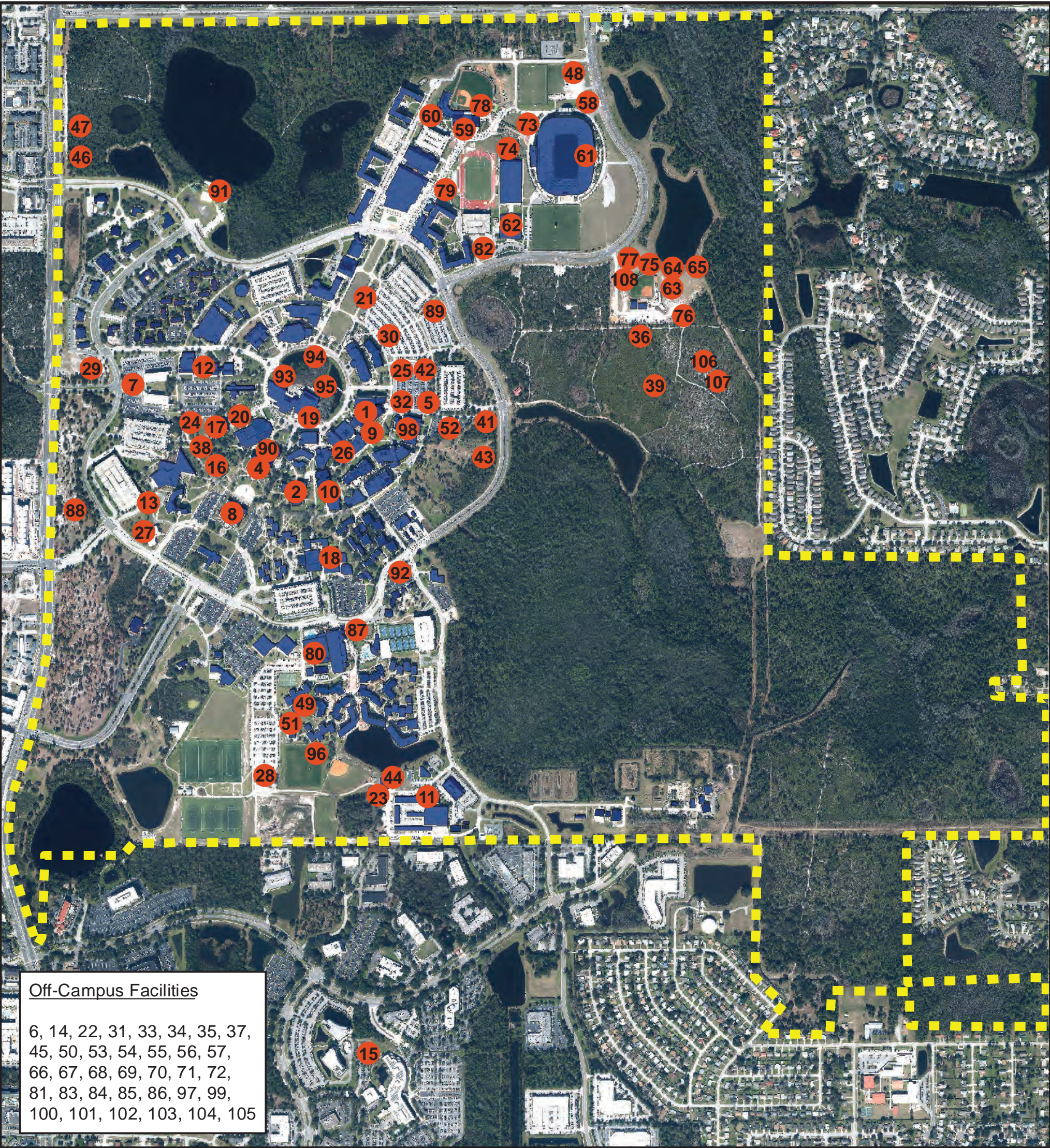
Projects in green denote projects planned off-campus.

Projects in blue denote renovation and/or remodeling projects

*Fund Types:

PECO (Public Education Capital Outlay), C (Courtelis), P (Private),

B (Bond), CITF (Capital Improvement Trust Fund), O (Other)



Off-Campus Facilities

6, 14, 22, 31, 33, 34, 35, 37,
45, 50, 53, 54, 55, 56, 57,
66, 67, 68, 69, 70, 71, 72,
81, 83, 84, 85, 86, 97, 99,
100, 101, 102, 103, 104, 105

Figure 3-1

Urban Design and Capital Improvements

Comprehensive Master Plan Update
University of Central Florida
Orlando, Florida
2015-2025

All maps are diagrammatic and conceptual. The various areas shown are approximate and not to survey accuracy. The intent of these maps is to illustrate general areas of existing or potential use.

Legend

- 2015 Capital Improvements List Item
- Existing Buildings
- Boundary

To locate buildings on map, refer to
Element 14: Capital Improvements List



ITEM: FF-4

**University of Central Florida
Board of Trustees**

SUBJECT: 2017-18 Capital Outlay Budget

DATE: May 18, 2017

PROPOSED BOARD ACTION

Approve the university's 2017-18 capital outlay budget and authorize the president to make adjustments as necessary to the 2017-18 capital outlay budget.

BACKGROUND INFORMATION

Pursuant to Florida Statute 1013.61, each university's Board of Trustees must adopt an annual capital outlay budget that designates proposed expenditures by project. The attached University of Central Florida 2017-18 capital outlay budget lists the projects anticipated to be approved during the legislative session and by the governor, or for which university funds will be spent. Approval is sought for the attached budget along with authorization for the president to make changes to this budget as necessary during the year.

Supporting documentation: Attachment A: 2017-18 Capital Outlay Budget

Prepared by: Lee Kernek, Associate Vice President for Administration and Finance

Submitted by: William F. Merck II, Vice President for Administration and Finance
and Chief Financial Officer

**2017-18 Capital Outlay Budget
Projects By Funding Source**

Projects funded by Public Education Capital Outlay (PECO)	2017-18	Funded
Utilities, Infrastructure, Capital Renewal, and Roofs	\$ 14,000,000	\$ -
Interdisciplinary Research and Incubator Facility	6,042,667	-
Engineering Building I Renovation	15,986,913	-
College of Nursing and Allied Health	-	-
Mathematical Sciences Building Remodeling and Renovation	10,784,652	-
Trevor Colbourn Hall and Colbourn Demolition	38,000,000	-
John C. Hitt Library Renovation Phase II	3,712,800	-
Arts Complex Phase II (Performance)	6,472,794	-
TOTAL	\$ 94,999,826	\$ -

Projects funded by donations and the Courtelis Facility Matching Grant Program	Cumulative 2017-18	
	Donations	Courtelis
Laboratory Instruction Building (P.C.E)	\$ 15,372,777	\$ -
Performing Arts Fund (E)	144,652	-
Career Services and Experiential Center (E)	196,950	-
Caracol in Belize (P.C.E)	350,000	-
Burnett Bio-Medical Science Center (C.E)	2,528,605	-
Arts Complex II Enhancement (P.C)	500,000	-
Medical School Library (P.C.E)	4,000,000	-
Morgridge National Reading Center (P.C)	2,297,170	-
Psychology (E)	86,540	-
Engineering III Enhancement (E)	2,394,463	-
Alumni Center and John and Martha Hitt Library (E)	7,349	-
Optics and Photonics Enhancement (E)	69,085	-
Physical Science Building (E)	1,162	-
TOTAL	\$ 27,948,753	\$ -

Maintenance, repair, renovation, and remodeling projects	2017-18
	\$ 3,854,367
TOTAL	\$ 3,854,367

Capital Improvement Trust Fund	2017-18	Funded
John C. Hitt Library Phase I	\$ 6,854,569	\$ 6,854,569
John C. Hitt Library Phase II	-	1,710,066
TOTAL	\$ 6,854,569	\$ 8,564,635

Projects constructed or acquired with proceeds from other state sources	2017-18	Funded
Interdisciplinary Research and Incubator Facility Phase II	\$ 16,614,853	\$ 16,614,853
CREOL Expansion Phase II	6,784,228	6,784,228
Stadium Video and Sound	5,000,000	5,000,000
UCF Downtown Campus Combined Heat and Power Plant (Tri-gen)	15,118,753	15,118,753
TOTAL	\$ 43,517,834	\$ 43,517,834

Projects constructed or acquired with proceeds from non-state sources, including debt	2017-18	Funded
Student Union Expansion	\$ 14,000,000	\$ 14,000,000
Teaching Hospital at Lake Nona	175,000,000	175,000,000
Institute For Hospitality In Healthcare at Lake Nona	15,300,000	-
UCF Downtown Campus Garage II	15,300,000	-
Special Purpose Housing and Parking Garage	27,540,000	-
Special Purpose Housing II	8,812,800	-
Parking Decks	18,727,200	-
Graduate Housing	55,080,000	-
Refinance UCF Foundation Properties	37,410,000	-
Student Housing	55,080,000	-
Garage Expansion	12,117,600	-
Regional Campuses Multi-Purpose Buildings	30,844,800	-
Partnership Garage	7,711,200	-
Wayne Densch Sports Center Expansion	5,100,000	5,100,000
Baseball Stadium Expansion Phase II	3,060,000	3,060,000
Softball Stadium Expansion and Enhancements	1,020,000	-
Bright House Networks Stadium Expansion and Improvements Phase I	14,790,000	-
Baseball Clubhouse Expansion and Renovation	1,020,000	1,020,000
Bright House Networks Stadium Expansion and Improvements Phase II	39,662,000	-
Football Building	14,737,500	-
Parking Deck	5,100,000	-
Multi-Purpose Medical Research and Incubator Facility	126,817,515	-
Health Sciences Campus Parking Garage I	15,300,000	-
Bio-Medical Annex Renovation and Expansion	13,056,000	-
Outpatient Center	82,620,000	-
Campus Entryways	6,642,054	-
TOTAL	\$ 801,848,669	\$ 198,180,000

**2017-18 Capital Outlay Budget
Projects By Funding Source**

Plant Operations and Maintenance	2017-18	Funded
Florida Advanced Manufacturing Research Facility	\$ 1,339,850	\$ -
Optics Materials Lab Addition	90,634	\$ -
John C. Hitt Library Expansion Phase I Connector	144,228	\$ -
BPW Building	66,182	\$ -
District Energy Plant	94,231	\$ -
CREOL	45,170	\$ -
John C. Hitt Library Expansion Phase I	116,777	\$ -
Arts Complex II Performance	31,353	\$ -
Trevor Colbourn Hall and Colbourn Demolition	2,228,986	\$ -
Coastal Biology	49,169	\$ -
Arboretum Green House	13,112	\$ -
Band Building	98,338	\$ -
CREOL Expansion Phase II	227,815	\$ -
Partnership IV A and B	1,516,513	\$ -
Florida Solar Energy Center	704,523	\$ -
Interdisciplinary Research and Incubator Facility	1,597,691	\$ -
TOTAL	\$ 8,364,572	\$ -

1
2 IN THE MATTER OF:

3
4 UNIVERSITY OF CENTRAL FLORIDA'S USE OF
5 EDUCATION AND GENERAL FUNDS
6

7
8 DALE WHITTAKER
9

10 DATE: February 18, 2019

11 PLACE: House Office Building
12 402 South Monroe Street
Tallahassee, Florida 32301

13 TIME: 1:00 p.m. - 1:32 p.m.

14 REPORTED BY: JUDY CHIN
15 RPR, CRR, FPR
16
17
18
19
20
21
22

23 ACCURATE STENOGRAPHY REPORTERS, INC
24 2894 REMINGTON GREEN LANE
TALLAHASSEE, FL 32308 (850)878-2221
25

ACCURATE STENOGRAPHY REPORTERS, INC.

1
2 REPRESENTING: HOUSE OF REPRESENTATIVES

3 DON RUBOTTOM, ESQUIRE.
4 Don.rubbottom@myfloridahouse.gov
5 and
6 CARINE MITZ, ESQUIRE.
7 402 House Office Building.
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11 REPRESENTING: DALE WHITTAKER

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STIPULATIONS

9

The following deposition of ALAN DALE WHITTAKER was taken on oral examination, pursuant to notice, for purposes of discovery, and for use as evidence, and for other uses and purposes as may be permitted by the applicable and governing rules. Reading and signing is waived.

15

* * *

16 Thereupon,

17

ALAN DALE WHITTAKER

was called as a witness, having been first duly sworn, was examined and testified as follows:

20

THE WITNESS: I do.

21

DIRECT EXAMINATION

22 BY MS. MITZ

23

24

Q Can you please state your full name for the record.

25

A Alan Dale Whittaker.

1 Q And have you discussed this deposition with
2 anybody besides your attorneys?

3 A No.

4 Q Okay. Have you reviewed anything in
5 preparation for this deposition?

6 A My own materials.

7 Q Okay. Would that include the notes from your
8 interview with Brian Cave?

9 A Yes.

10 Q And did you review the witness interview
11 statements of other people who had been interviewed?

12 A Were those the interview notes?

13 Q Yes.

14 A Yes, I did.

15 Q Did you review all of them?

16 A No.

17 Q Do you recall whose you reviewed?

18 A Bill Merck, Tracy Clark, Christy Tant, Dale
19 Whittaker.

20 Q Okay. Mr. Merck wasn't an interview.
21 You are referring to the letter that he wrote?

22 A I'm sorry. Yes.

23 Q That's fine.

24 A No, I'm not referring to a letter that he
25 wrote.

1 Q Okay.

2 A I misremembered.

3 Q That's fine. Have you been interviewed or
4 asked questions by anybody within UCF, like for instance
5 the General Counsel's Office, or anybody?

6 A No.

7 Q Okay. Okay. So let's start with your
8 employment.

9 Where were you employed just before joining
10 UCF?

11 A Purdue University.

12 Q Your position there?

13 A Vice provost for Undergraduate Academic
14 Affairs.

15 Q Can you tell me a little bit about what you
16 did there.

17 A Sure. Basically there were two vice provosts
18 that reported to the provost. One was Faculty Affairs
19 and the other was Academic Affairs. The word
20 undergraduate was added for emphasis. It involved
21 admissions, financial aid, student support, honors
22 college, student success.

23 For a short time I was interim vice president
24 for Student Affairs.

25 Q What did you do in that capacity?

1 A The same thing. Oversaw all of the student
2 affairs units that basically supported students outside
3 of the classroom.

4 Q Okay. How long were you employed there?

5 A Twelve years. Maybe just over 12 years.

6 Q Did you leave and then come to UCF or was
7 there a significant break in between the two positions?

8 A No. Directly from Purdue to UCF.

9 Q What was your first date with UCF?

10 A August 1st.

11 Q Of which year?

12 A 2014.

13 Q Okay. And what was the position that you took
14 with the University?

15 A Provost and vice president for Academic
16 Affairs.

17 Q And what did that involve? What were your
18 duties and responsibilities?

19 A Actually, I have a copy, just in case it is
20 useful to you.

21 MR. COATES: We brought a copy of his resume.

22 THE WITNESS: This is a very short summary. I
23 also have a more full copy. It gives you a sense
24 of responsibilities.

25 Let me tell you what they really were. They

1 were overseeing, being responsible and accountable
2 for 13 colleges, all of the academic colleges;
3 medical affairs, research and commercialization,
4 enrollment management, all curriculum matters,
5 financial aid, the graduate school, and all
6 graduate matters in student involvement.

7 BY MS. MITZ

8 Q Okay. And who were your direct reports?

9 A Actually, I think I have a copy of a provost
10 --

11 Here we go. So you can replace the current
12 provost with me, if you would like.

13 But this gives you a sense. So you see in
14 that first column all of the deans, Dean of Honors, Dean
15 of College of Education, Health Profession, so on. The
16 left-hand side you see the vice provost and vice
17 presidents.

18 So, for example, the vice president for
19 Student Development Enrollment Services reported to me;
20 Digital Learning, IT, Faculty Excellence, International
21 and Graduate.

22 And then on the right side you see more staff.
23 Ronnie Korosec was my chief of staff. Sheryl Andrews
24 who was our negotiator with the faculty union. Paige
25 Borden who really did institutional research. You see

1 Tracy Clark there who supported me on budget and
2 finance. And Joe Adams, previously that was Christine
3 Dellert. This is a new person here.

4 Q Did you work or did Lynn Gonzalez work for you
5 or report to you at some point?

6 A When I started she was the --

7 This is the Academic Affairs Division. Okay.
8 Lynn Gonzalez was the business manager for the Academic
9 Affairs Division.

10 Q Okay. All right. And do you recall about how
11 long you worked with her?

12 A I did a major reorganization in the summer of
13 the first year I was there, and she would have been
14 moved along during that reorganization or maybe even
15 slightly before then.

16 Q Okay. So within your first year on the job it
17 sounds like?

18 A Yes.

19 Q And what was your working relationship with
20 Bill Merck in the first few months while you were there?

21 A Bill was parallel. So there were divisions
22 that reported to the president. Let me be clear about
23 that.

24 So in addition to Academic Affairs, vice
25 president for Academic Affairs, Communications and

1 Marketing, Office of General Counsel, UCF Advancement,
2 Public Relations, which was government and community
3 relations, Athletics, and Administrative and Finance
4 reported directly to the president. The administration
5 and Finance Division was Bill Merck. Bill Merck was a
6 vice president that was parallel to me in the
7 organization chart.

8 Q Okay. Did you guys work together often I
9 guess in the first few months?

10 A We saw each other in the cabinet meetings with
11 the president. And we saw each other at the coffee pot.
12 I wouldn't say we worked together very heavily in the
13 first few months, although when I had questions that I
14 thought he could answer I would ask.

15 Q And did you meet regularly with Dr. Hitt?

16 A Yes.

17 Q And did that start at the beginning of your
18 employment?

19 A Yeah. We had basically weekly standing
20 meetings.

21 Q All right. I think my next question may be
22 answered by the chart that you provided. I will want to
23 mark this as an exhibit as well as his resume.

24 BY MR. RUBOTTOM

25 Q With that respect, other than Tracy who has

1 been -- who I believe is on her way out, if not out, is
2 it your testimony this is a current, accurate org chart
3 to the best of your knowledge of the Provost's Office at
4 this time?

5 A Let me take a look. This is printed out 8/16,
6 and I started July 1st.

7 Q As of the date of that, that was an accurate
8 chart?

9 A Yeah, it would be.

10 The changes, Joe Adams came out of the
11 President's Office, and I took my communication person
12 from provost --

13 Ronnie has now moved along, but that's since
14 this time. These are all correct.

15 MR. RUBOTTOM: We will mark that as Exhibit 1.

16 (Exhibit No. 1 marked for
17 identification.)

18 BY MS. MITZ

19 Q So what exactly did Tracy Clark do in her role
20 in relation to your position?

21 A She supported our budget and financial needs
22 for the Academic Affairs Division. She took Lynn
23 Gonzalez's place.

24 Q Okay. All right. Did her role develop or
25 expand as she continued to work with you?

1 A Tracy at that time reported to Bill Merck and
2 to me.

3 Q Okay.

4 A And the reason that I did that was frankly I
5 had --

6 First of all, I came into the Provost Office
7 with a professorial background, I would say not a lot of
8 finance and budgeting background. But I am an engineer
9 and smart enough to know numbers and questions to ask.

10 Lynn Gonzalez never was able to clearly
11 provide me with an answer that I could understand --
12 tremendous opacity and ambiguity.

13 Tracy was able to, when I was in meetings that
14 she was in, was able to basically explain things in
15 a way that I could understand them. I found her very
16 smart and direct.

17 So my intent --

18 Well, let me just leave it at that.

19 Q Who did you consider the budget expert at the
20 University?

21 A Oh, Bill, or someone that he would have
22 delegated.

23 So the chief budget officer was Bill Merck. I
24 don't know if that was his title. But his title was CFO
25 and VP for Administration and Finance.

1 Q How would you contrast the role of provost
2 with the role of a CFO?

3 A CFO was the chief financial officer. The
4 provost was the chief academic officer. So I had
5 responsibility and accountability for the entire
6 academic budget, which really makes up the majority of
7 the University's operating budget.

8 The chief financial officer had responsibility
9 and accountability for the integrity of our finances,
10 for the integrity of the University's financial position
11 and the integrity of the sources of funds.

12 Q What was your role in budgeting?

13 A My role in budgeting was focused on academic
14 prioritization of the uses of our available funds. So
15 let me be clear. Academic Affairs has a budget, the
16 division does. The division allocates budget then to
17 all of the colleges and units that I mentioned.

18 Q Okay. And did anybody in particular assist
19 you in your role?

20 A Tracy or Lynn, depending on who our budget
21 manager was.

22 Q And did you ever have budgeting questions at
23 any given time?

24 A Sure.

25 Q Who would you have taken those to?

1 A Lynn early on. Tracy after that.

2 Q Okay.

3 A We also had some other support. Megan Diehl
4 worked for either Lynn or Tracy, depending on the time
5 through those four years. But transactional.

6 MS. MITZ: I don't think I have any more
7 questions.

8 MR. RUBOTTOM: Okay. Thank you.

9 BY MR. RUBOTTOM

10 Q Dr. Whittaker, as you know a lot of the Brian
11 Cave investigation and other discussions have focused on
12 responsibilities of varying people. We are curious to
13 know who you think that staff would direct questions
14 about the legal use of various sources of funds.

15 A Well, first of all, the capital planning --
16 the capital budgeting facilities all fell within Bill
17 Merck's organization.

18 Q I understand.

19 A So staff would direct questions to Bill Merck
20 about the appropriate use of funds.

21 Q Who would you expect or think that the CFO
22 would take his own questions on those matters?

23 A Bill was known to the cabinet as the person
24 that had the most credible links to Tim Jones and Chris
25 Kinsley and Ben Watkins. So Division of Bond Finance

1 and Board of Governors.

2 Q Think about the university audit staff. If
3 they had questions that came up in their work or that
4 were brought to them that they didn't know the answer
5 to, particularly with respect to legitimate uses of
6 different sources of funds, who do you think the audit
7 staff would go to with those questions?

8 A If it was legitimate uses of funds, it would
9 be Bill Merck.

10 Q Okay.

11 A In fact, as I said, the audit staff reported
12 directly to the president.

13 Q Right.

14 A And when an audit would come in, they would
15 farm out the findings. I remember because I think it
16 was 2016 I got one, and it was around textbook
17 affordability.

18 Q Right.

19 A But then it would have been Bill Merck.

20 Q You are talking about the state audit?

21 A Yes.

22 Q And I think we understand that process.

23 But just internally in the University, it is
24 our understanding that employees might contact Audit or
25 the Compliance Department with their own questions. I

1 am curious where you thought internally, if there wasn't
2 a state audit question raised, where Mr. Taft's crew or
3 whoever preceded him where they would go to get their
4 questions answered?

5 A Bill Merck.

6 Q Okay. To whom do you think the general
7 counsel would take similar questions?

8 A Would you just further define similar
9 questions?

10 Q Questions about legitimate uses of sources of
11 funds.

12 A I think they would seek statute. They would
13 verify those independently. That's always been my
14 experience with general counsel.

15 Q Who do you hold most responsible for
16 understanding -- in general understanding the law and
17 regulations governing the university?

18 A The university?

19 Q Yes.

20 A Scott Cole.

21 Q Then with respect to the legitimate uses of
22 various sources of funds, what would your answer be?

23 A Bill Merck.

24 Q Okay. Now, think about the trustees for a
25 minute. To whom do you think the trustees would look to

1 advise them generally on the laws and regulations
2 governing the university?

3 A Scott Cole.

4 Q And then legitimate uses of funds?

5 A Bill Merck.

6 Q Thank you.

7 So tell us if you would about the formation of
8 the University Budget Committee. I think sometime after
9 you came you said maybe it was defunct or had been in
10 limbo. It is our understanding you resurrected it.
11 Tell us about that process.

12 A Sure. As I mentioned, when I came I came
13 without budget and finance expertise or background. I
14 was fairly frustrated by the opacity of the support
15 within my own office. And I had the impression from
16 deans and others that the budgeting -- the budget
17 prioritization process was opaque and not often informed
18 by academic issues or priorities.

19 I went to the president, and we were
20 discussing that in a one-on-one, and he said, well, in
21 2008 before that we had a University Budget Committee
22 that the provost chaired to ensure that our uses were
23 prioritized, do you want to do that again? I said, yes.

24 So it was probably within two months of my
25 arrival we reconvened the University Budget Committee to

1 oversee the prioritization of uses of our funds.

2 Q So in follow up to that, would that -- and
3 this is what I kind of surmised, so I want you to tell
4 me if I'm right or wrong -- was that in an attempt to
5 broaden the collaboration on some of those budget
6 prioritization issues throughout the University?

7 A Absolutely. It was made up of vice presidents
8 and a faculty member and a student.

9 Q So when you say opacity, you are speaking of
10 there wasn't very many people that knew what was going
11 on inside of the machine and this broadened that?

12 A Yes.

13 Q Okay. So what was Mr. Merck's role on that
14 committee?

15 A The president asked me to chair it. I asked
16 the president if -- or I proposed to the president that
17 Bill Merck co-chair it with me. So we were listed as
18 co-executive champions, is I think what we called it, of
19 the committee, mainly so that he and his staff staffed
20 it in terms of the integrity of the sources and
21 availability, and then our -- the rest of the committee
22 had the ability to set priorities when those
23 opportunities arrived.

24 Q Those priorities with available funds?

25 A Yes.

1 Q And so his role would have been availability
2 and your role would then be lead the discussion as to
3 that prioritization?

4 A Exactly. In fact, we did that through
5 hearings.

6 Well, I don't know if it was the first time in
7 their history -- a first time in a long time where
8 people would make their proposals, we would evaluate
9 them and we did that formal prioritization process of
10 uses.

11 Q Is there anything more you would like to add
12 about just the distinction in the two roles of the two
13 co-chairs?

14 A The one thing that I would like to clarify is
15 no capital projects came before that committee. These
16 were recurring and non-recurring sources, usually
17 incremental sources, but was a different planning
18 process, and that was within his division.

19 Q Have you publicly -- have you said publicly
20 since the audit findings were published back in August
21 or since everybody became aware of them, have you said
22 publically that you were never told that E&G funds could
23 not be used for fixed capital outlay projects?

24 A I was never told that E&G funds could be used
25 for new construction.

1 Did you say fixed capital outlay?

2 Q Were you ever told that they could not be used
3 for new construction?

4 A I was never told.

5 Q Never told that they could not be?

6 A I was never told that they could not be.

7 Q Thank you for clarifying that.

8 Okay. We are very familiar with your public
9 statements about the audit findings and the Brian Cave
10 investigation that have been made. We reviewed your
11 response to the audit, your statements in the various
12 board meetings since starting September 6th.

13 Is there anything that you would like to add
14 or take back from the public statements that either you
15 made in open meetings or that were published on the
16 university web page?

17 A What I tried to -- what I said that I recall,
18 and I would not change this, is that I was never made
19 aware that use of funds for Trevor Colbourn Hall
20 violated state statute or Board of Governor regulations.
21 And that is true.

22 Q Thank you. I got these in wrong order.

23 Did you read the Brian Cave report and review
24 the exhibits?

25 A I read the report. I didn't review all the

1 exhibits.

2 Q Okay. There is probably enough of us doing
3 that.

4 Do you disagree with any of the findings or
5 conclusions in that report?

6 A No.

7 Q Do you have any concerns about any of them or
8 lingering questions about any of those findings?

9 A My biggest concern was the lack of context of
10 the differences of authority and responsibility between
11 Bill Merck's division and my division. And I thought
12 that the findings left ambiguity, and you have resolved
13 quite a bit of that ambiguity through your questions.

14 Q Beginning with let's say Chancellor Krizer's
15 now-famous conference call with UCF personnel in August,
16 who has advised you about handling the questions about
17 the Trevor Colbourn Hall matters and the other E&G
18 funding questions that have arisen?

19 A I have been staffed by my direct staff.

20 I don't know that I'm understanding your
21 question. Maybe you can restate it.

22 Q Well, I appreciate that your direct staff has
23 advised you on those matters.

24 If I can be a little more direct. Has Scott
25 Cole advised you on how to respond to those concerns?

1 A He has not advised me on how to respond.

2 Q Have any of the trustees advised you on how to
3 respond?

4 A No.

5 Q Okay. Okay. And this is my last question:

6 A Okay.

7 Q That's why we are here.

8 Is there anything that you think that the
9 Public Integrity and Ethics Committee of the House needs
10 to know about the facts of this matter that you think
11 might not be known by the Committee or the Committee
12 staff?

13 A Yeah. What I was hoping you would ask were
14 the clarification questions of roles, accountability and
15 responsibility, and you have. I appreciate that.

16 What I don't think is known and I would like
17 you to know is what I've done as president since
18 learning about this to take corrective action in
19 addition to having participated fully in the
20 investigation, which included having my cellphone
21 imaged, my computer imaged, all of my emails, providing
22 a full interview to Brian Cave's representative.

23 So if you don't mind, I brought a copy, but I
24 would like to read this or submit it into the record.

25 Q Have you read this document or any portion of

1 it in any public meetings that has previously occurred?

2 I don't want to duplicate any of that.

3 A No.

4 Q I think to save your time and everybody's
5 time, we can mark this as an exhibit.

6 And you would say that it is your testimony
7 that these are the actions that you have taken to
8 initiate corrections?

9 THE WITNESS: Is it clear that this becomes --
10 goes into the record --

11 MR. COATES: Enter it into the record as an
12 exhibit.

13 THE WITNESS: It would be found in the record,
14 say if someone requested it in the same way that me
15 reading it will be?

16 BY MR. RUBOTTOM

17 Q This will be Exhibit 2.

18 Your testimony is this accurately reflects
19 your actions beginning in September to correct the
20 problems that were identified?

21 A Then yes.

22 (Exhibit No. 2 marked for
23 identification.)

24 MR. COATES: Fair enough. That will save a
25 good bit of the afternoon.

1 BY MR. RUBOTTOM

2 Q Because this has come up with other counsel, I
3 want to take it in advance.

4 We agree that this is an investigative
5 deposition and has not offered full cross-examination
6 which may limit its use in judicial proceedings.

7 Counsel in light of that agreement on the
8 record, do you have any questions for the witness?

9 MR. COATES: No.

10 MR. RUBOTTOM: At this time we would like to
11 continue this deposition to a later time and place
12 to be agreed between yourself and the committee.

13 Do you understand that today's subpoena has
14 continuing force to ensure such later continuation
15 if necessary?

16 THE WITNESS: Yes, I do.

17 MR. COATES: We will stipulate to that.

18 MR. RUBOTTOM: Do you agree to that?

19 MR. COATES: Reach out to me and make me the
20 point of contact if you need to reach him.

21 MR. RUBOTTOM: Madam reporter, I think we are
22 through.

23 THE COURT REPORTER: Do you want this
24 transcribed?

25 MR. RUBOTTOM: Yes, we do.

1 THE COURT REPORTER: Read or waive?

2 MR. RUBOTTOM: There is one more thing.

3 Do you want to enter this CV into --

4 MR. COATES: Your resume?

5 MR. RUBOTTOM: Do you want to enter this into
6 the record? Do you want to testify it is accurate
7 --

8 THE WITNESS: It was really made to answer
9 your questions about what I oversaw and so-and-so
10 on.

11 MR. RUBOTTOM: I think what you said on the
12 record was sufficient.

13 MR. COATES: It was more to show the academic
14 background as opposed to, you know, a
15 financial/whatever background.

16 THE COURT REPORTER: Do you want a copy?

17 MR. COATES: Do you want to read it or waive
18 it?

19 THE WITNESS: Read it.

20 MR. COATES: Okay.

21 THE WITNESS: What's your advice counsel?

22 MS. MITZ: Read or waive involves you reading
23 her transcript to make sure she didn't type
24 anything down wrong. If you recall you said
25 something as being green and she typed it down red,

1 I remember saying red -- it is not an opportunity
2 to change your testimony --

3 THE WITNESS: But an opportunity to enter an
4 errata?

5 I would like to reserve the right to read it.

6 THE COURT REPORTER: You do want a copy?

7 MR. COATES: Sure.

8 (Discussion off the record.)

9 THE WITNESS: If the alternative is on the
10 record, if you will allow a revision, let's do
11 that. That way it can move quicker.

12 MR. COATES: We will waive reading.

13 (Thereupon, the deposition was adjourned at
14 1:32 p.m.)
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1 CERTIFICATE OF OATH
2
3
4

5 STATE OF FLORIDA)

6 COUNTY OF LEON)
7
8
910 I, the undersigned authority, certify that
11 the above-named witness personally appeared before me
12 and was duly sworn.
13
1415 WITNESS my hand and official seal this
16 20th day of February, 2019.
17
1819 
2021 JUDY CHIN, RPR, CRR
22 Notary Public
23 #GG 098477
24 Expiration: 5/25/21
25

1 CERTIFICATE OF REPORTER

2
3 CERTIFICATE OF REPORTER4 STATE OF FLORIDA)
5 COUNTY OF LEON)6 I, JUDY CHIN, Registered Professional
7 Reporter, certify that the foregoing proceedings were
8 taken before me at the time and place therein
9 designated; that my shorthand notes were thereafter
10 translated under my supervision; and the foregoing pages
11 numbered 1 through 26 are a true and correct record of
12 the aforesaid proceedings.13 I further certify that I am not a relative,
14 employee, attorney or counsel of any of the parties, nor
15 am I a relative or employee of any of the parties'
16 attorney or counsel connected with the action, nor am I
17 financially interested in the action.

18 DATED this 20th day of February, 2019.

19 20 JUDY CHIN, RPR, CRR
21 Notary Public
22 #GG 098477
23 Expiration: 5/25/21
24
25

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Bringardner, Joellen

From: Dale Whittaker
Sent: Thursday, August 07, 2014 7:58 PM
To: Scott Cole
Cc: Dania Suarez
Subject: Re: Governing laws and regulations

Thank you, Scott!

On Aug 7, 2014, at 1:43 PM, "Scott Cole" <Scott.Cole@ucf.edu> wrote:

Hi Dale. I advance of our meeting I have listed below links to the various laws, regulations, policies etc that govern the academic affairs of the university. I will also provide to you in notebook form.

Look forward to talking to you.

Scott.

Article IX, Section 7 of the Florida Constitution: State University System

<http://www.leg.state.fl.us/Statutes/Index.cfm?Mode=Constitution&Submenu=3&Tab=statutes#A9S07>

Board of Governors Regulations:

1.001 University Board of Trustees Powers and Duties

http://www.flbog.edu/documents_regulations/regulations/1_001_PowersandDuties_Final.pdf

2.002 University Work Plans and Annual Reports

http://www.flbog.edu/documents_regulations/regulations/2002%20University%20Work%20Plans%20and%20Annual%20Reports.pdf

2.003 Equity and Access

http://www.flbog.edu/documents_regulations/regulations/2_003final.pdf

3.004 Honorary Degrees

http://www.flbog.edu/documents_regulations/regulations/3_004_Honorary_Degree.pdf

3.006 Accreditation

http://www.flbog.edu/documents_regulations/regulations/3_006_Accreditation.pdf

3.0076 State University System (SUS) Data Requests

http://www.flbog.edu/documents_regulations/regulations/3_0076_SUS_Data_Requests.pdf

8.001 University Calendars

http://www.flbog.edu/documents_regulations/regulations/8_001_UniversityCalendars.pdf

8.002 Continuing Education

http://www.flbog.edu/documents_regulations/regulations/Sept152011_8_002ContinuingEducationforposting.pdf

8.003 Textbook Adoption

http://www.flbog.edu/documents_regulations/regulations/8_003_Textbook_Adoption.pdf

8.004 Academic Program Coordination

http://www.flbog.edu/documents_regulations/regulations/2011_11_10%208%20004_FINAL.pdf

8.005 General Education Core Course Options

http://www.flbog.edu/documents_regulations/regulations/8_005GeneralEducationCore_final.pdf

8.006 Reserved

http://www.flbog.edu/documents_regulations/regulations/8.006%20Reserved.pdf

8.007 Reserved

http://www.flbog.edu/documents_regulations/regulations/8.007%20Reserved.pdf

8.008 Reserved

http://www.flbog.edu/documents_regulations/regulations/8.008%20Reserved.pdf

8.009 Educational Sites

http://www.flbog.edu/documents_regulations/regulations/8_009_2011_11_10_FINAL.pdf

8.010 Common Prerequisites

[http://www.flbog.edu/documents_regulations/regulations/8.010_Common_Prereq%20FINAL%20\(mv%20edits\).pdf](http://www.flbog.edu/documents_regulations/regulations/8.010_Common_Prereq%20FINAL%20(mv%20edits).pdf)

8.011 Authorization of New Academic Degree Programs and Other Curricular Offerings

http://www.flbog.edu/documents_regulations/regulations/8_011New%20Program%20Auth_reg%20final%20clean.pdf

8.012 Academic Program Termination

http://www.flbog.edu/documents_regulations/regulations/8_012_Program_Termination.pdf

8.013 Limited Access

http://www.flbog.edu/documents_regulations/regulations/8_013_Limited_Access.pdf

8.014 Bachelors' Degree Exceptions to 120 Credit Hours Requirement

http://www.flbog.edu/documents_regulations/regulations/8_014.pdf

8.015 Academic Program Review 2007-2014

http://www.flbog.edu/documents_regulations/regulations/8_015_Academic_Program_Review_reformatted.pdf

8.016 Student Learning Outcomes Assessment

http://www.flbog.edu/documents_regulations/regulations/8_016_StudentLearningOutcomes_final.pdf

9.007 State University Operating Budgets

http://www.flbog.edu/documents_regulations/regulations/2013_11_21_9_007OperatingBudgetRegulationFINAL.pdf

UCF Regulations:

1.014 University Committees

http://regulations.ucf.edu/~regs/pdf/notices/REGULATION1.014_finalFeb09_001.pdf

2.001 Undergraduate Admissions

http://regulations.ucf.edu/~regs/pdf/notices/UCF-2.001UndergraduateAdmissions_finalMay09_000.pdf

2.0011 Readmission as Undergraduate Student

http://regulations.ucf.edu/~regs/pdf/notices/2.0011ReadmissionasUndergradStudent_FINALJuly09_000.pdf

2.002 Undergraduate Admission of First-time, Degree-seeking Freshman

http://regulations.ucf.edu/~regs/pdf/notices/UCF-2.002UndergradAdmissionofFirst-TimeFreshman_finalMay09_000.pdf

2.003 Admission of Graduate Students

http://regulations.ucf.edu/~regs/pdf/notices/UCF-2.003AdmissionofGradStudents_FINALJuly09_000.pdf

2.0031 Post-baccalaureate Non-degree Students

http://regulations.ucf.edu/~regs/pdf/notices/UCF-2.0031Post-baccalaureateNon-degreeStudents_finalMay09_000.pdf

2.004 Admission of Undergraduate Transfer Students

http://regulations.ucf.edu/~regs/pdf/notices/UCF-2.004AdmissionofUndergradTransferStudents_finalMay09_001.pdf

2.006 Acceleration Mechanisms

http://regulations.ucf.edu/~regs/pdf/notices/UCF-2.006AccelerationMechanisms_finalMar09_000.pdf

2.008 Interinstitutional Transient Registration

http://regulations.ucf.edu/~regs/pdf/notices/UCF-2.008InterinstitutionalTransientRegistration_finalMay09_000.pdf

2.009 Admission of International Students

http://regulations.ucf.edu/~regs/pdf/notices/2.009AdmissionofInternationalStudents_finalJUN09_000.pdf

2.010 Awarding of Degrees

http://regulations.ucf.edu/~regs/pdf/notices/UCF-2.010AwardingofDegrees_finalJun09_000.pdf

2.0121 Limited Non-Degree-Seeking Applicants

http://regulations.ucf.edu/~regs/pdf/notices/UCF-2.0121LimitedNon-Degree-SeekingApplicants_finalJun09_000.pdf

2.018 Access to Student Records

http://regulations.ucf.edu/~regs/pdf/notices/2.018AccesstoStudentRecords_finalMay09_000.pdf

2.023 Academic Calendar

http://regulations.ucf.edu/~regs/pdf/notices/UCF-2.023AcademicCalendar_finalMay09_000.pdf

2.027 Sponsored Research

http://regulations.ucf.edu/~regs/pdf/notices/2.027SponsoredResearch_Aug09.pdf

2.0271 Sponsored Research Exemption Procedures

http://regulations.ucf.edu/~regs/pdf/notices/2.0271SponsoredResearchExemptProcedures_Aug09.pdf

2.029 Patents, Trademarks and Trade Secrets

http://regulations.ucf.edu/~regs/pdf/notices/2029PatentsTrademarksSecretsNov11FINAL_001.pdf

2.032 Textbook Adoption

http://regulations.ucf.edu/~regs/pdf/notices/2.032TextbookAdoption_000.pdf

2.033 Copyright and Works

http://regulations.ucf.edu/~regs/pdf/notices/2033CopyrightsandWorksNov11FINAL_000.pdf

2.034 Educational Sites

<http://regulations.ucf.edu/~regs/pdf/notices/2.034EducationalSitesFINALMay14.pdf>

10.001 College of Medicine Faculty Practice Plan

http://regulations.ucf.edu/~regs/pdf/notices/UCF-10.001_finalMar09_000.pdf

10.002 Waiver of Non-Resident Tuition and Associated Fees for College of Medicine Charter Class

http://regulations.ucf.edu/~regs/pdf/notices/10.002COMtuitionwaiverFINAL_Apr09.pdf

Florida Statutes:

1001.70 Board of Governors of the State University System

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1001/Sections/1001.70.html

1001.705 Responsibility for the State University System under s. 7, Art. IX of the State Constitution

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1001/Sections/1001.705.html

1001.706 Powers and duties of the Board of Governors

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1001/Sections/1001.706.html

1001.7065 Preeminent state research universities program

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1001/Sections/1001.7065.html

1001.71 University boards of trustees; membership

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1001/Sections/1001.71.html

1001.72 University boards of trustees; boards to constitute a corporation

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1001/Sections/1001.72.html

1001.73 University board empowered to act as trustee

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1001/Sections/1001.73.html

1004.22 Divisions of sponsored research at state universities

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1004/Sections/1004.22.html

1004.28 Direct-support organizations; use of property; board of directors; activities; audit; facilities

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1004/Sections/1004.28.html

1011.40 Budgets for universities

http://www.leg.state.fl.us/statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1011/Sections/1011.40.html

1011.41 University appropriations

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1011/Sections/1011.41.html

1011.4106 Trust fund dissolution and local account appropriations

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1011/Sections/1011.4106.html

1011.411 Budgets for sponsored research at universities

http://www.leg.state.fl.us/Statutes/index.cfm/Ch0499/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1011/Sections/1011.411.html

1011.42 University depositories; deposits into and withdrawals from depositories

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1011/Sections/1011.42.html

1011.43 Investment of university agency and activity funds; earnings used for scholarships

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1011/Sections/1011.43.html

1011.45 End of year balance of funds

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1011/Sections/1011.45.html

1011.47 Auxiliary enterprises; contracts, grants, and donations

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1011/Sections/1011.47.html

1011.48 Establishment of educational research centers for child development

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=1000-1099/1011/Sections/1011.48.html

University policies:

2-902 Study Abroad Programs

<http://policies.ucf.edu/documents/2-902StudyAbroadProgramsFinalonLetterhead.pdf>

2-903 Travel to Restricted Destinations

<http://policies.ucf.edu/documents/2-903TraveltoRestrictedDestinationsFinalonLetterhead.pdf>

4-202.1 Human Research Protections

<http://policies.ucf.edu/documents/4-202.1HumanResearchProtectionsFinalonLetterhead11-16-11.pdf>

4-500 Non-Unit Faculty Evaluation

<http://policies.ucf.edu/documents/4-500.1Non-UnitFacultyEvaluation.pdf>

4-504-2 Reporting a Potential Conflict of Interest or Conflict of Commitment in Research

<http://policies.ucf.edu/documents/4-504.2ReportingaPotentialConflictofInterestorConflictofCommitmentinResearch.pdf>

4-505 Reporting of Substantive Change

<http://policies.ucf.edu/documents/4-505ReportingofSubstantiveChangeFINAL.pdf>

UCF Bylaws

<https://bot.ucf.edu/files/2011/12/BOT-bylaws-Fourth-Amended-and-RestatedDec10.pdf>

UCF Collective Bargaining Agreement

http://www.collectivebargaining.ucf.edu/CBA/2012-2015CBA_reopener.pdf

UCF Faculty Constitution

<http://www.facultysenate.ucf.edu/constitution/FacultyConstitution2010.pdf>

W. Scott Cole

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Orlando FL 32816-0015

Ph: (407)823-2482

Fax: (407) 823-6155

From: William Merck
Sent: Tuesday, December 02, 2014 4:15 PM
To: Tracy Clark
Cc: Dale Whittaker
Subject: RE: Use of Carry-Forward Funds

Good detailed response. Bill

From: Tracy Clark
Sent: Tuesday, December 02, 2014 3:33 PM
To: David Noel; Lynn Gonzalez
Cc: Deborah German; Steven Omli; William Merck
Subject: RE: Use of Carry-Forward Funds

David,

I apologize. I did not realize you were waiting on an answer to this question. Lynn and I spoke to Steve a few weeks ago when he was on campus and gave him our opinion at that time, so I thought that was the end of it.

If I understand correctly you are looking to transfer \$ 3 million of E&G funds to the UCF Foundation to establish endowments whereby the earnings from the funds will be made available to key faculty members for their use in various COM endeavors.

Two "rules", if you will, make this not possible. The first is that BOG regulation 9.007(3)(a) limits the use of E&G funds for E&G operating activities only – namely instruction, research, public service, plant operations and maintenance, student services etc. I would not describe the establishment of an endowment as an operating activity, and thus not a proper use of E&G funds. Second the Auditor General has taken the position that there is no legal authority that allows the universities to transfer cash to a DSO, whether it's transferred as a loan or as a straight transfer of cash. This position was reiterated in a presentation by Jim Stultz, AG Audit Manager, to the SUS controllers in June 2014. This scenario seems like too big of a stretch from these rules for me to be comfortable with this plan.

Both the BOG regulation and selected page from the AG's presentation are attached for your reference. If you would like to discuss it further, please give me a call.

Tracy Clark, CPA
Associate Vice President for Finance and Controller
UCF Finance and Accounting
12424 Research Parkway, Ste 300
Orlando, Florida 32826
Phone: 407-882-1006
Fax: 407-882-1102
Tracy.Clark@ucf.edu

From: David Noel
Sent: Tuesday, December 02, 2014 11:25 AM
To: Lynn Gonzalez; Tracy Clark
Cc: Deborah German; Steven Omli
Subject: Use of Carry-Forward Funds

Dear Lynn and Tracy:

Can you please let me know when I can expect to receive your definitive response to our request to move \$3M in carry-forward funds to quasi-endowed funds. This movement will greatly assist our efforts to recruit and maintain key clinical faculty for the College of Medicine. If you are leaning toward denying this request, can you please also provide the rationale and the laws and or rules prohibiting this movement? We would like the opportunity to try to overcome whatever objections may exist.

Being able to quickly provide some endowments will be extremely beneficial to the College of Medicine now and into the future. This movement will also reduce our carry-forward fund total.

Many thanks for your attention to this detail and to helping the College of Medicine grow.

Best Regards, David

Xc 1/1/80
1/1/80

? Then for the begin
of a new era
with new responsibility!
Under the good wishes that I put
before you for the good of the
nation by all on the ground

Had a good time
Hundredth to charts
WCF - was a great deal of
job in their presence

★

→ Ken W - who is the general present
benefit of WCF RLF
with the
of job in WCF.

Sh Visit Plants

I took a chance 2KT from
Lima
Came in/out of it

5/20

Good Hit
CF +
CF on day
of looking which will get it for State for
California
Have to do something
may have to go to CF
may have to go to CF
but can't let it wait
Hill agreed - don't see a choice

6/2 B. //

- ARC - Antioch only! & go ahead

- Also needs requests of ERM.

1. Access control time power - Good
2. Log of data - all ~~the~~

1. Cost

6. security?

& they want to know if the steps OK

- March actual P. for ref for Stn

#2K/square

Chap in

place

Huang

TP

= \$17K

need info of the ~~the~~ - group, among the

Dep use \$1.5K per day

reputation = \$5.7K per @ 90.2 (C+F)

#4.5K per 1.5K premium (SS)

= \$6.7K per

+ high-rise cost (SS) = \$77K per

- new website coming

- new Main Project for - go

X - CC MDN

- Column toilets - want to make when
get the info & design
just make sure for now

- P&P review of that & make up

Beg 5/2015 book Projects Requiring University Funds; Trevor \$28M/ Colbourn Reno \$6.2/\$20/\$15 - \$38M; adds: CREOL build-out, Ath temp parking, and Downtown CEM above the line and Band Bldg? \$3.8M - \$5M below the line

5/6 AVP mtg Joel Colbourn?; Jenna – mtg re above?

5/11 SUS mtg delay CIP Ok – options and SFM, Ed Plant, CMP, budgets, CIPs, cost of C, P3, LEED vs. Globe, Safety Summit

5/11 Chris K told re: whse spt bldg./postal/surplus/swing space/ops spt.; Merck wants spend down CF; MP at C less than or equal to \$2M; OK to use CF? His thoughts: since mostly ops related and has Surplus \$ for Surplus and MP, probably OK to use

5/15 Bill Reporter slides, Provost Slides, Open Class Comparison; schedules – Grant & Patrick; Interdisc 2; Eng I 3; Global UCF 1; TC 4; C 5; 1 slide ea – rendering/fl plan, program, schedules

5/18 Duane Colbourn mostly done (SIU)

5/19 Space Team Mtg Agenda – space programming, TC and Colbourn

5/20 Dale CIP

5/20 Merck, Hitt ROI docs; CIP; etc. Not looking likely will get \$ from state for Colbourn; have to do ourselves and may have to pull \$ from CF balances; may take audit ding, but can't let it wait, and state after us on CF; pres agrees we have to do, no choice.

6/2 Bill Colbourn toilets – want to move when gut the bldg. so no major repairs; just make nice for now

6/10 separate subject: Notes on GOAA

6/12 Jose F (re: Band) Jose – sent memo; got call from Provost. He agrees. Joel and Tracy on line. Frank was going to write ltr. Provost says comes fr. Jose and me

6/15 Space Team Agenda – space allocations for Colbourn Hall

6/16 FP&C Agenda – TCH&CH program – D proposals agreed to/negotiated fees down \$199,701 for initial proposals

o/a 6/19 more on Colbourn space plans – get deans requests locked down

aft 6/23 Engr varied requests (space, inclu Colbourn) 6/4 and 6/5 emails in book; later: Trevor & Colbourn – space plans

6/29 * Pull prog templates Manoj, MB- fl 1 & 2 and Colbourn program

From: Tracy Clark
Sent: Monday, July 22, 2013 10:49 AM
To: Dan Mayo; Tera Alcala
Subject: FW: Data Request: Various Amended Regulations
Attachments: 7-001 tuition and associated fees regulation DRAFT 7-9-13.doc; 7-003 Fees-fines-penalties regulation DRAFT 07-09-13.docx; 7-008 waiver of tuition and fee waivers DRAFT 7-9-13.doc; 9-007 Operating Budget Regulation revised 07-10-13.docx; collegiate license plate_NEW_07-10-2013.docx

Can each of you review the changes and give me any comments you have?

Thanks.

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From: SUS-Submissions [<mailto:SUS-Submissions@flbog.edu>]
Sent: Thursday, July 11, 2013 8:57 AM
To: #SUS Data Administrators; Calkins, Kevin
Cc: #SUS Council for Admin/Fin Affairs; #SUS Budget Officers; rdeiulio@floridapolytechnic.org; vleonard@fgcu.edu; Shirley, Vikki; dsmolker@bsbpropertylaw.com; Scott Cole; prevaux@admin.usf.edu; lgore@uwf.edu; Stone, Karen; Keith, Jamie; David.Kian@fau.edu; kraattam@fiu.edu; cegan@admin.fsu.edu; avery.mcknight@famu.edu
Subject: Data Request: Various Amended Regulations



MEMORANDUM

TO: Institutional Data Administrators

CC: Council for Administrative & Financial Affairs
General Counsels
Budget Officers

FROM: Tim Jones,
Chief Financial Officer

THROUGH: Gene Kovacs, Assistant Vice Chancellor/CIO

DATE: July 11, 2013

SUBJECT: Various Amended Regulations

DUE DATE: July 30, 2013

There are several regulations that need to be updated in preparation for the September Board meeting. A summary of the proposed changes for each regulation are as follows:

1. 7.001 – Tuition & Associated Fees
 - i. Eliminates the specific amount charged for undergraduate tuition and references the GAA and statutory authority.
 - ii. Eliminates reference to the building fee (the building fee and capital improvement fee were combined).
 - iii. Eliminates the additional charge associated with college prep course. This change is made pursuant to the modification in SB 1720 to section 1009.28. this was the citation that FAMU used to charge an additional fee for college prep classes.
 - iv. Eliminates the date when a block tuition proposal is to be submitted. (NOTE: Will rely on our data request system to establish the date.)
 - v. Modifies the date the tuition differential report is due to the legislature (NOTE: the date was modified in SB 1514)
2. 7.003 – Fees, Fines & Penalties
 - i. Changes date when the budget committee will consider increases to existing fees from January to June.
 - ii. Changes date when the budget committee will consider new fees from March to June.
 - iii. Clarifies that excess hours applies to FTIC students.
3. 7.008 – Waivers of Tuition & Fees
 - i. Clarification is provided on the number of credit hours allowed for homeless waivers.
4. 9.007 - Operating Budgets
 - i. Adds language regarding the inclusion of carryforward funds in the expenditure data.
 - ii. Adds language that E&G funds are to be used for operating activities, unless specifically authorized by law.
 - iii. Adds language requiring universities to comply with all applicable federal, state, and local laws when implementing grants, contracts and sponsored research programs. (this is to address a Board audit comment on not having guidelines addressing sponsored research)
 - iv. Adds language regarding the inclusion of technology fee revenues/expenditures and Board approved fees.
 - v. Clarifies the use of E&G interest earnings.
5. X.xxx – Collegiate License Plates Revenues - New regulation that includes the university expenditure allocation for fundraising and scholarships.

Please submit one response per institution by **July 30, 2013**. Please send all responses to SUS-SUBMISSIONS@flbog.edu.

Thank you for your cooperation and assistance.

Attachments:

Regulations 7.001, 7.003, 7.008, and 9.007
New regulation on collegiate license plates

Eugene Kovacs

Assistant Vice Chancellor/CIO
Information Resource Management



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SYSTEM of FLORIDA
Board of Governors

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7.001 Tuition and Associated Fees

- (1) All students shall pay tuition and associated fees, unless waived pursuant to Regulation 7.008, as authorized by the Board of Governors or its designee.
- (2) Tuition shall be defined as the basic fee assessed to students for enrollment in credit courses at any of the state universities. Non-resident tuition shall be defined as the basic fee and out-of-state fee assessed to non-resident students for enrollment in credit courses at any of the state universities. The out-of-state fee is the additional fee charged to a non-resident student. The non-resident tuition must be sufficient to offset the full instructional cost of serving the non-resident student. Calculations of the full cost of instruction shall be based on the university average of the prior year's cost of programs using the expenditure analysis.
- (3) Undergraduate tuition per credit hour shall be established by university board of trustees pursuant to the General Appropriations Act and statutory authority. .
- (4) Each university board of trustees may set tuition for graduate, including professional, programs pursuant to the General Appropriations Act and statutory authority.
- (5) Each university board of trustees may set out-of-state fees for undergraduate and graduate, including professional, programs pursuant to the General Appropriations Act and statutory authority.
- (6) Associated fees shall include the following fees and other fees as authorized by the Board of Governors:
 - (a) Student Financial Aid Fee;
 - (b) Capital Improvement Fee;
 - (c) Health Fee;
 - (d) Athletic Fee;
 - (e) Activity and Service Fee;
 - (f) Non-Resident Student Financial Aid Fee, if applicable;
 - (g) Technology Fee; and
 - (h) Tuition Differential Fee.
- (7) Students shall pay tuition and associated fees or make other appropriate arrangements for the payment of tuition and associated fees (installment payment, deferment, or third party billing) by the deadline established by the

university for the courses in which the student is enrolled, which shall be no later than the end of the second week of class.

(8) Registration shall be defined as the formal selection of one or more credit courses approved and scheduled by the university and tuition payment, partial or otherwise, or other appropriate arrangements for tuition payment (installment payment, deferment, or third party billing) for the courses in which the student is enrolled as of the end of the drop/add period.

(9) Tuition and associated fees liability shall be defined as the liability for the payment of tuition and associated fees incurred at the point at which the student has completed registration, as defined above.

(10) Tuition and associated fees shall be levied and collected for each student registered in a credit course, unless provided otherwise in Board of Governors regulations.

(11) Each student enrolled in the same undergraduate college-credit course more than twice shall pay tuition at 100 percent of the full cost of instruction and shall not be included in calculations of full-time equivalent enrollments for state funding purposes. Students who withdraw or fail a class due to extenuating circumstances may be granted an exception only once for each class pursuant to established university regulations. The university may review and reduce these fees paid by students due to continued enrollment in a college-credit class on an individual basis contingent upon the student's financial hardship. For purposes of this paragraph, first-time enrollment in a class shall mean enrollment in a class fall semester 1997 or thereafter. Calculations of the full cost of instruction shall be based on the systemwide average of the prior year's cost of undergraduate programs in the state university system using the expenditure analysis.

(13) A university board of trustees may submit a proposal for a block tuition policy to the budget committee for consideration. The proposed block tuition policy for resident undergraduate or graduate students shall be based on the per-credit hour tuition amount. The proposed block tuition policy for nonresident undergraduate or graduate students shall be based on the per-credit-hour tuition and out-of-state fee amount. The block tuition policy can only be implemented beginning with the fall term.

(a) The proposal shall be submitted in a format designated by the chancellor and include at a minimum:

1. An explanation of the process used to determine the block tuition ranges.

2. An explanation of how the university will ensure that sufficient courses are available to meet student demand.
3. A description of how the policy is aligned with the mission of the university.
4. A declaratory statement that the policy does not increase the state's fiscal liability or obligation.
5. An explanation of any proposed restrictions, limitations, or conditions to be placed on the policy.
6. A clear statement that any student that is a beneficiary of a prepaid tuition contract, purchased prior to the first fall term in which the block tuition is implemented, will not be included in any block tuition policy and will be billed on a per-credit-hour basis. The university shall work with the Florida Prepaid Board to determine how block tuition will be paid for beneficiaries of prepaid tuition contracts after implementation of block tuition. The university shall report the final resolution to the budget committee.
7. An estimation of the economic impact that implementation of the policy will have on the university and the student by identifying the incremental revenue the university anticipates collecting if this policy is implemented and the financial impact on the typical student subject to the policy.
8. A description of any outcome measures that will be used to determine the success of the policy, including but not limited to, time to degree, course load impact, and graduation rates.

(b) The Board of Governors will act upon the budget committee recommendation at the next scheduled meeting. If a university board of trustees' proposal is denied, within five calendar days, the university board of trustees may request reconsideration by the board Tuition Appeals Committee, which shall consist of the chair of the board and the chair of each board committee. The Tuition Appeals Committee will meet within ten calendar days after the board's denial to consider a university board of trustees request for reconsideration.

(c) Every five years, the university board of trustees shall review the policy to determine if it has met its intended outcomes and whether the policy should be continued or modified. The university board of trustees shall submit its findings to the Board of Governors.

(14) As a component of the annual university work plan, a board of trustees may submit a proposal to the budget committee of the Board of Governors by May 31 of each year to establish an increase in the undergraduate tuition differential to be implemented with the fall academic term. The tuition differential shall promote improvements to undergraduate education and provide financial aid to

undergraduate students who have financial need. University boards of trustees shall have flexibility in distributing need-based financial aid awards according to university policies and Board of Governors' regulations.

(a) The aggregate sum of tuition and tuition differential can not be increased by more than 15 percent of the total charged for the aggregate sum of these fees in the preceding fiscal year.

1. The tuition differential may be assessed on one or more undergraduate courses or all undergraduate courses and may vary by campus or center location.
2. The sum of undergraduate tuition and associated fees per credit hour may not exceed the national average undergraduate tuition and fees at four-year degree granting public postsecondary educational institutions.
3. Students having prepaid contracts in effect on July 1, 2007, and which remain in effect, are exempt from paying the tuition differential.
4. Students who were in attendance at the university before July 1, 2007, and maintain continuous enrollment may not be charged the tuition differential.

(b) The university board of trustees' proposal shall be submitted in a format designated by the chancellor, and include at a minimum:

1. The course or courses for which the tuition differential will be assessed.
2. The amount that will be assessed for each tuition differential proposed.
3. The purpose of the tuition differential.
4. Identification of how the revenues from the tuition differential will be used to promote improvements in the quality of undergraduate education and to provide financial aid to undergraduate students who have financial need.

a. For the purposes of the following subsection,

- i. "Financial aid fee revenue" means financial aid fee funds collected in the prior year.
- ii. "Private sources" means prior-year revenue from sources other than the financial aid fee or the direct appropriation for financial assistance provided to state universities in the General Appropriations Act.

b. At least thirty percent of the revenue shall be expended to provide need-based financial aid to undergraduate students to meet the cost of university attendance. If the entire tuition and fee costs of resident students who have applied for and received Pell Grant funds have been met and the university has excess funds remaining, the university may expend the excess portion on undergraduate education.

- i. Universities shall increase undergraduate need-based aid over the prior year by at least thirty percent of the tuition differential.
- ii. This expenditure shall not supplant the amount of need-based aid provided to undergraduate students in the preceding fiscal year from financial aid fee revenues, the direct appropriation for financial assistance provided to state universities in the general appropriations act, or from private sources.
- iii. If a university's total undergraduate need-based awards does not meet or exceed the sum of the prior year's undergraduate need-based awards plus thirty percent of new tuition differential funds, the university may still be considered in compliance. However, the university shall provide detailed documentation demonstrating that the difference is attributed to a decrease in financial aid fee collections (Regulation 7.003(18)), tuition differential collections, the direct appropriation for student financial assistance in the General Appropriations Act, and/or a decrease in foundation endowments that support undergraduate need-based aid awards.

c. The remaining revenue shall be expended on undergraduate education.

5. Indicate how the university will monitor the success of the tuition differential in achieving the purpose for which the tuition differential is being assessed.

(c) The budget committee will examine data gathered as part of the university annual reports instituted pursuant to Regulation 2.002 to inform members' deliberations regarding institutional proposals for tuition differential increases. At a minimum, the committee will review:

1. Undergraduate retention and graduation rates.
2. Percentage of students graduating with more than 110 percent of the hours required for graduation.
3. Licensure pass rates for completers of appropriate undergraduate programs.
4. Number of undergraduate course offerings.
5. Percentage of undergraduate students who are taught by each instructor type.
6. Average salaries of faculty who teach undergraduate courses.
7. Undergraduate student-faculty ratio.
8. Other university specific measures identified by the boards of trustees pursuant to subparagraph (14)(b)5.

9. Number of need-based financial aid awards provided, average award, and median award.
- (d) The budget committee shall review each proposal and advise the university board of trustees of the need for any additional information or revision to the proposal. The budget committee will make a recommendation to the Board of Governors at the next scheduled meeting.
- (e) The Board of Governors will act upon the budget committee recommendation at the next scheduled meeting. If a university board of trustees' proposal is denied, within five calendar days the university board of trustees may request reconsideration by the board's Tuition Appeals Committee, which shall consist of the chair of the board and the chair of each board committee. The Tuition Appeals Committee will meet within ten calendar days after the board of Governor's denial to consider a university board of trustees request for reconsideration.
- (f) Each university board of trustees that has been approved to assess a tuition differential shall submit the following information to the Board of Governors General Office in a format and at a time designated by the chancellor, so that such information can be incorporated into a system report that will be submitted to the Governor and Legislature by February 1.
1. The amount of tuition differential assessed.
 2. The course or courses for which the tuition differential was assessed.
 3. Total revenues generated.
 4. Number of students eligible for a waiver as outlined in Regulation 7.008(20), number of these students receiving a waiver, and the value of these waivers.
 5. Detailed expenditures (submitted as a part of the August operating budget).
 6. Detailed reporting of financial aid sources and disbursements sufficient to meet the requirements in subparagraph (14)(b)4.
 7. Data on indicators outlined in subparagraph (14)(c).
- (g) Universities must maintain the need-based financial aid revenue generated from the tuition differential in a separate Education and General account, with the revenue budget in the Student and Other Fee Trust Fund.
- (h) If, after approval by the Board of Governors, a university determines that modifications need to be made to the monitoring and implementation of the proposed undergraduate improvement programs, the university shall notify the chancellor.

(15) A university board of trustees may submit a proposal for market tuition rates for graduate-level courses offered online or through the university's continuing education unit when such courses constitute an approved degree program or college credit certificate program. Proposals shall be submitted to the budget committee for consideration by the committee during a November meeting.

(a) Proposals to charge market tuition rates for degree programs and college credit certificate programs shall be considered by the board only if documentation is provided that demonstrates:

1. The programs have been approved in accordance with Regulation 8.011 and have established one or more separate market tuition rate student cohorts, each of which can be tracked for administrative and reporting purposes.
2. The programs do not lead to initial licensing or certification for occupational areas identified as state critical workforce need in the State University System of Florida Strategic Plan, 2005-2013, Areas of Programmatic Strategic Emphasis, as amended in 2009. A university may request establishment of market tuition rates for such programs for non-residents if such programs do not adversely impact development of other programs for Florida residents. A university, upon a written request for a special exception from the chancellor, may submit a proposal for market tuition rate for a program leading to initial licensing or certification in a state critical workforce need area if it can be demonstrated to increase the number of graduates in the state.
3. The program admission and graduation requirements shall be the same as similar programs funded by state appropriations.

(b) If approved by the Board of Governors, the university shall operate these programs for a pilot period in order to collect sufficient information to determine the merit and success of market tuition rate courses. During the pilot period, the board shall approve no more than five new graduate-level degree programs or college credit certificate program proposals per academic year. After three years, the university shall present its findings to the board budget committee. The university findings shall include, but not be limited to, program enrollments, degrees produced, and enrollments in similar state funded programs. The budget committee will then make any appropriate recommendations to the board for changes of market tuition rates programs.

(c) The proposal for market tuition rate programs shall be submitted in a format designated by the chancellor and include at a minimum:

1. A description of the program and its compliance with the requirements outlined in (15)(a).
2. An explanation of the process used to determine the market tuition rate and the tuition at similar programs from at least five other institutions, including both private and public.
3. A description of similar programs offered by other state university system institutions.
4. An estimate of the market tuition rate to be charged over the next three years. Any annual increase shall be no more than 15 percent over the preceding year.
5. A description of how offering the proposed program at market tuition rate is aligned with the mission of the university.
6. An explanation and declaratory statement that offering the proposed program at market tuition rate does not increase the state's fiscal liability or obligation.
7. An explanation of any differentiation in rate between resident and non-resident students paying market tuition rate.
8. An explanation of any proposed restrictions, limitations, or conditions to be placed on the program.
9. A description of any outcome measures that will be used to determine the success of the proposal.
10. In addition, the following information will be included with the proposal:
 - a. An explanation of how the university will ensure that sufficient courses are available to meet student demand and facilitate completion of each program submitted for consideration.
 - b. A baseline of current enrollments, including a breakout of resident and nonresident enrollment, in similar state-funded courses.
 - c. An estimation of the economic impact that implementation of the proposal will have on the university and the student by identifying the incremental revenue the university anticipates collecting if the proposal is approved.
 - d. A description of how revenues will be spent, including whether any private vendors will be utilized, and which budget entity the funds will be budgeted.

(d) The Board of Governors will act upon the budget committee recommendation at the next scheduled meeting. If a university board of trustees' proposal is denied, within five calendar days, the university board of trustees may request reconsideration by the board's Tuition Appeals Committee, which shall consist of the chair of the board and the chair of each board committee. The Tuition Appeals Committee will meet within ten

calendar days after the board's denial to consider a university board of trustees request for reconsideration.

- (e) If a university charges a market tuition rate for a course within an approved program, preference shall be given to Florida residents in the admission process for similar state funded programs.
- (f) Enrollments and degrees granted in market tuition rate program cohorts shall be reported in a manner to be determined by the chancellor.
- (g) Credit hours generated by courses in market tuition rate program cohorts shall not be reported as fundable credit hours and all costs shall be recouped within the market tuition rate.
- (h) Programs and associated courses approved for market tuition rate shall not supplant existing university offerings funded by state appropriations.
- (i) Each university approved to offer market tuition rates shall provide an annual status report in a format designated by the chancellor.

Authority: Section 7(d), Art. IX, Fla. Const.; History—Formerly BOR Rule 6C-7.001, Adopted 4-8-79, Renumbered 12-16-74, Amended 6-28-76, 7-4-78, 8-6-79, 9-28-81, 12-14-83, 7-25-84, 10-2-84, 10-7-85, Formerly 6C-7.01, Amended 12-25-86, 11-16-87, 10-19-88, 10-17-89, 10-15-90, 9-15-91, 1-8-92, 11-9-92, 7-22-93, 8-1-94, 11-29-94, 4-16-96, 8-12-96, 9-30-97, 12-15-97, 8-11-98, 9-30-98, 8-12-99, 8-3-00, 8-28-00, 8-12-01, Amended and Renumbered as 7.001 09-25-08, Amended 12-10-09, 11-04-10, 01-20-11, 9-15-11,_____.

7.003 Fees, Fines and Penalties.

(1) The Board of Governors must authorize all fees assessed to students. Accordingly, the specific fees listed in this section, and the tuition and associated fees defined in Regulation 7.001, are the only fees that may be charged for state fundable credit hours without the specific approval of the board, except as authorized in Regulation 8.002. For purposes of clarification, the term "at cost" or "cost" as used in this regulation includes those increased costs that are directly related to the delivery of the goods, services, or programs.

(2) Each university board of trustees is authorized to assess the following fees at the statutory amounts listed:

- (a) Security / Access / Identification Card, Duplicate Security / Access / Identification Card, Fee Card, or Passbook:
 - 1. Annual – cost up to \$10.00.
 - 2. All duplicates – cost up to \$15.00
- (b) Orientation Fee – up to \$35.00.
 - 1. Effective fall 2011, the board of trustees of the University of West Florida may assess a \$50 Orientation Fee.
- (c) Admissions Deposit – Up to \$200. The admissions deposit shall be imposed at the time of an applicant's acceptance to the university and shall be applied toward tuition upon registration and budgeted in the Student and Other Fee Trust Fund. In the event the applicant does not enroll in the university, the admissions deposit shall be budgeted in an auxiliary account of the university and used to expand financial assistance, scholarships, student academic and career counseling services, and admission services at the university.
- (d) Transcript Fee – per item; up to \$10.00.
- (e) Diploma Replacement Fee – per item; up to \$10.00.
- (f) Service Charge – up to \$15.00 for the payment of tuition and fees in installments.
- (g) Audit Registration Fees -- Audit registration assures a course space for the student; however, no grade is awarded. This fee is the same as the tuition and associated fees provided in Regulation 7.001. Budgeting of fee proceeds shall be in the Student and Other Fee Trust Fund.
- (h) Registration of Zero Hours -- Such registration provides for examinations, graduations, use of facilities, etc., when deemed appropriate by the institution. The student is assessed tuition and associated fees for one credit hour. The Zero Credit Fee shall be budgeted in the Student and Other Fee Trust Fund.
- (i) Application Fee -- Individuals who make application for admission to universities within the State University System shall pay a non-refundable Application Fee of not more than \$30.00. The fee shall be budgeted in the

Student and Other Fee Trust Fund. Provisions may be made to waive the application fee as specified by the university.

- (j) Late Registration Fee -- Universities shall assess a Late Registration Fee to students who fail to register before the end of the regular registration period. This fee may also be assessed to students reinstated after their course schedules were cancelled due to non-payment of fees. The fee shall be not less than \$50 nor more than \$100 with a minimum of 50 percent budgeted to the Student and Other Fee Trust Funds and the balance budgeted in an Auxiliary Trust Fund. Provisions may be made to waive the Late Registration Fee as specified by the university.
- (k) Late Payment Fee -- Universities may assess a Late Payment Fee to students who fail to pay, or make appropriate arrangements for payment (installment payment, deferment, or third-party billing), of tuition and associated fees by the deadline set by each university. The fee shall be not less than \$50 nor more than \$100 with a minimum of 50 percent budgeted to the Student and Other Fee Trust Fund and the balance budgeted in an Auxiliary Trust Fund. Provisions may be made to waive the Late Payment Fee as specified by the university.

(3) Before the board's last meeting of each calendar year, the university board of trustees shall notify the board of any potential increases in fees outlined in subparagraph (2). A university board of trustees may then submit a proposal for an increase in that fee to the Board of Governors' budget committee for consideration by the committee during a June meeting.

- (a) The proposal shall be submitted in a format designated by the chancellor and include at a minimum:
 - 1. The current and proposed increase to the fee and a description of the process used to determine the need for the increase, including any student involvement.
 - 2. The service or operation currently being funded by the fee.
 - 3. An analysis of whether the service or operation can be performed more efficiently to alleviate the need for any increase.
 - 4. The additional or enhanced service or operation to be implemented.
 - 5. Identification of other resources that could be used to meet this need.
 - 6. The financial impact on students, including those with financial need.
 - 7. The current revenue collected and expenditures from the current fee.
 - 8. The estimated revenue to be collected and expenditures for the fee increase.
- (b) The board will act upon the budget committee recommendation at the next scheduled meeting.
- (c) An increase in these fees can only be implemented with the fall term.
- (d) Every five years the university board of trustees shall review the fee increase to determine if the fee has met its intended outcomes and whether the fee should be increased, decreased or discontinued. The

university board of trustees shall submit its findings to the board. Any subsequent decreases or continuation in these fees are delegated to the university board of trustees, with notification to the chancellor.

(4) Each university board of trustees is authorized to establish separate activity and service, health, and athletic fees on the main campus, branch campus, or center.

- (a) The fees shall be retained by the university and paid into the separate activity and service, health, and athletic funds. A university may transfer revenues derived from the fees authorized pursuant to this section to a university direct-support organization of the university pursuant to a written agreement approved by the Board of Governors.
- (b) The sum of the activity and service, health, and athletic fees a student is required to pay to register for a course shall not exceed 40 percent of the tuition. Within the 40 percent cap, universities may not increase the aggregate sum of activity and service, health, and athletic fees more than 5 percent per year or the same percentage increase in tuition, whichever is higher.
- (c) A university may increase its athletic fee to defray the costs associated with changing National Collegiate Athletic Association divisions. Any such increase in the athletic fee may exceed both the 40 percent cap and the 5 percent cap imposed by this subsection. Any such increase must be approved by the athletic fee committee in the process outlined in subparagraph (4)(d) and cannot exceed \$2 per credit hour.
- (d) Increases in the health, athletic, and activity and service fee must be recommended by a fee committee, at least one-half of whom are students appointed by the student body president. The remainder of the committee shall be appointed by the university president. A chairperson, appointed jointly by the university president and the student body president, shall vote only in the case of a tie. The recommendations of the committee shall take effect only after approval by the university president, after consultation with the student body president, and approval by the university board of trustees. An increase in these fees may occur only once each fiscal year and must be implemented beginning with the fall term.
- (e) The student activity and service fee shall be expended for lawful purposes to benefit the student body in general. This shall include, but shall not be limited to, student publications and grants to duly recognized student organizations, the membership of which is open to all students at the university without regard to race, sex, or religion. The fee may not benefit activities for which an admission fee is charged to students, except for student-government-association-sponsored concerts. The allocation and expenditure of the fees shall be determined by the student government association of the university, except that the president of the university may veto any line item or portion thereof within the budget when

- submitted by the student government association legislative body. The university president shall have 15 school days from the date of presentation of the budget to act on the allocation and expenditure recommendations, which shall be deemed approved if no action is taken within the 15 school days. If any line item or portion thereof within the budget is vetoed, the student government association legislative body shall within 15 school days make new budget recommendations for expenditure of the vetoed portion of the fees. If the university president vetoes any line item or portion thereof within the new budget revisions, the university president may reallocate by line item that vetoed portion to bond obligations guaranteed by activity and service fees.
- (f) Unexpended fees and undisbursed fees remaining at the end of a fiscal year shall be carried over and remain in the student activity and service fund and be available for allocation and expenditure during the next fiscal year.

(5) Technology Fee – Each university board of trustees may establish a technology fee to be paid by all students. The fee may be up to 5 percent of the tuition charged per credit hour. The revenue from this fee shall be used to enhance instructional technology resources for students and faculty. The revenue and expenditures shall be budgeted in the Local Fund budget entity.

(6) Off-Campus Educational Activities - As used herein, "off-campus" refers to locations other than state-funded main campuses, branch campuses, or centers. Each university board of trustees is authorized to establish fees for state fundable off-campus course offerings when the location results in specific, identifiable increased costs to the university. These fees will be in addition to the tuition and associated fees charged to students enrolling in these courses on-campus. The additional fees charged are for the purpose of recovering the increased costs resulting from off-campus vis-à-vis on-campus offerings. The university shall budget the fees collected for these courses to the Student and Other Fee Trust Funds. Each university shall use the additional fees collected to cover the increased cost of these courses and reimburse the appropriate Educational and General fund, or other appropriate fund if the costs are incurred in other than Educational and General funds.

(7) Material and Supply Fees - Each university board of trustees is authorized to assess Material and Supply Fees not to exceed the amount necessary to offset the cost of materials or supply items which are consumed in the course of the student's instructional activities, excluding the cost of equipment and equipment repairs and maintenance. Revenues from such fees shall be budgeted in the Auxiliary Trust Fund.

(8) Housing Rental Rates – Basic rates for housing rental shall be set by each university board of trustees. In addition, the university board of trustees is authorized to establish miscellaneous housing charges for services provided by the university at the request of the students.

(9) Parking Fines, Permits and Decals -- Each university board of trustees shall establish charges for parking decals, permits and parking fines.

(10) Transportation Access Fee - Each university board of trustees is authorized to establish a transportation access fee, with appropriate input from students, to support the university's transportation infrastructure and to increase student access to transportation services.

(11) Returned Check Fee -- Each university board of trustees shall assess a service charge for unpaid checks returned to the university.

(12) Collection costs -- Each university board of trustees is authorized to assess a charge representing reasonable cost of collection efforts to effect payment for overdue accounts. Amounts received for collection costs shall be retained by the university.

(13) Service Charge -- Each university board of trustees is authorized to assess a service charge on university loans in lieu of interest and administrative handling.

(14) Educational Research Center for Child Development Fee -- Each university board of trustees is authorized to assess child care and service fees.

(15) Transient Student Fee – Each university board of trustees is authorized to assess a fee not to exceed \$5.00 per course for accepting a transient student and processing the student's admissions application pursuant to Section 1006.73.

(16) Capital Improvement Fee – This fee may be used to fund any project or real property acquisition that meets the requirements of Chapter 1013. Each university board of trustees shall assess \$4.76 per credit hour per semester. Any increase in the fee beyond \$4.76 must be first recommended by a fee committee, at least half of whom are students appointed by the student body president. The remainder of the committee shall be appointed by the university president. A chairperson, appointed jointly by the university president and the student body president, shall vote only in the case of a tie. The recommendations of the committee shall take effect only after approval by the university president, after consultation with the student body president, and approval by the university board of trustees. An increase in these fees may occur only once each fiscal year and must be implemented beginning with the fall term. The fee may not exceed 10 percent of the tuition for resident students or 10 percent of the sum of tuition

and out-of-state fees for nonresident students. The fee for resident students shall be limited to an increase of \$2 per credit hour over the prior year, and any proposed fee increases or decreases must be approved by the Board of Governors. No project proposed by a university which is to be funded by this fee shall be submitted to the Board of Governors for approval without prior consultation with the student government association of that university.

(17) Student Financial Aid Fee – Each university board of trustees is authorized to collect for financial aid purposes an amount not to exceed 5 percent of the tuition and out-of-state fee. The revenues from fees are to remain at each university. A minimum of 75 percent of funds from the student financial aid fee shall be used to provide financial aid based on demonstrated financial need. Each university shall report annually to the Board of Governors on the revenue collected pursuant to this subsection, the amount carried forward, the criteria used to make awards, the amount and number of awards for each criterion, and a delineation of the distribution of such awards. The report shall include an assessment by category of the financial need of every student who receives an award, regardless of the purpose for which the award is received. Awards which are based on financial need shall be distributed in accordance with the federal methodology for determining need. An award for academic merit shall require a minimum overall grade point average of 3.0 on a 4.0 scale or the equivalent for both initial receipt of the award and renewal of the award.

(18) Each university board of trustees is authorized to assess the following fees which will have varied amounts:

- (a) Development Research School Fees – activity fees which shall be discretionary with each university.
- (b) Library Fines – per book or unit, per day; the funds shall be budgeted to the Student and Other Fee Trust Fund.
- (c) Overdue Reserve Library books – per book, per library hour; the funds shall be budgeted to the Student and Other Fee Trust Fund.
- (d) Late Equipment Fee, Physical Education – per item, per day.
- (e) Fees and fines relating to the use, late return, and loss and damage of facilities and equipment.
- (f) Distance Learning Fee.

(19) Each university board of trustees is authorized to assess reasonable fees for incidental non-academic services provided directly to individuals. This could include, but not be limited to, fees for duplicating, lost keys, copyright material, breakage, standardized tests, library loans.

(20) Each university board of trustees is authorized to assess an international student service fee to cover the university costs associated with reporting requirements of the Student and Exchange Visitor Information System

administered by the Department of Homeland Security for F-Visa and J-Visa degree seeking students.

(21) Excess Hour Fee –This fee shall be budgeted in the Student and Other Fee Trust Fund.

- (a) All state university undergraduate students who entered a postsecondary undergraduate program at any Florida public institution of higher education as a first-time-in-college student in fall 2009 or thereafter and prior to fall 2011 shall pay an excess hour fee equal to 50 percent of the undergraduate tuition identified in Regulation 7.001(3) for each credit hour in excess of 120 percent of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled.
- (b) All state university undergraduate students who entered a postsecondary undergraduate program at any Florida public institution of higher education as a first-time-in-college student in fall 2011 or thereafter shall pay an excess hour fee equal to 100 percent of the undergraduate tuition identified in Regulation 7.001(3) for each credit hour in excess of 115 percent of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled.
- (c) All state university undergraduate students who entered a postsecondary undergraduate program at any Florida public institution of higher education as a first-time-in-college student in fall 2012 or thereafter shall pay an excess hour fee equal to 100 percent of the undergraduate tuition identified in Regulation 7.001(3) for each credit hour in excess of 110 percent of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled.
- (d) Each university shall implement a process for notifying students of this fee upon a student's initial enrollment. A second notice must be provided to the student when the student has attempted the number of credit hours needed to complete the baccalaureate degree program in which the student is enrolled. The second notice must include a recommendation that each student who intends to earn credit hours at the university in excess of the credit hours required for the baccalaureate degree program in which the student is enrolled meet with the student's academic advisor.
- (e) All credit hours for courses taken at the university from which the student is seeking a baccalaureate degree shall be included when calculating the number of hours taken by a student, including:
 - 1. Failed courses.

2. Courses dropped or withdrawn from after the university's advertised last day of the drop and add period, except as provided for in subparagraph (21)(f).
 3. Repeated courses, except repeated courses for which the student has paid the full cost of instruction as provided in Regulation 7.001(11).
 4. All credit hours earned at another institution and accepted for transfer by the university and applied toward the student's baccalaureate degree program.
- (f) All credit hours earned under the following circumstances shall not be calculated as hours required to earn a baccalaureate degree:
1. College credits earned through an articulated accelerated mechanism.
 2. Credit hours earned through internship programs.
 3. Credit hours required for certification, recertification, or certificate programs.
 4. Credit hours in courses from which a student must withdraw due to reasons of medical or personal hardship.
 5. Credit hours taken by active-duty military personnel.
 6. Credit hours required to achieve a dual major taken while pursuing a baccalaureate degree.
 7. Remedial and English as a Second Language credit hours.
 8. Credit hours earned in military science courses that are part of the Reserve Officers' Training Corps program.

(22) Convenience fee – Each university board of trustees may establish a convenience fee when accepting payments by credit cards, charge cards, and debit cards. The fee shall not be greater than the cost of providing the service. The fee is not refundable to the payor.

(23) Before the Board of Governors' last meeting of each calendar year, the university board of trustees shall notify the board of any potential new fees that are being considered by the university. A university board of trustees may then submit a proposal for a new fee not currently authorized in board regulation or statute to the Board of Governors' budget committee for consideration by the committee during a June meeting.

- (a) The proposal shall be submitted in a format designated by the chancellor, and include at a minimum:
1. The purpose to be served or accomplished with the fee.
 2. The demonstrable student-based need for the fee that is currently not being met through existing university services, operations or another fee.
 3. The process used to assure substantial student input or involvement.

4. Any proposed restrictions, limitations, or conditions to be placed on the fee.
 5. The financial impact of the fee on students, including those with financial need.
 6. The estimated revenue to be collected and proposed expenditures for the new fee.
 7. The outcome measures that will be implemented to determine when the purpose of the fee will be accomplished.
- (b) The aggregate sum of any fees approved by the board that a student is required to pay to register for a course shall not exceed 10 percent of tuition. All other fees shall be based on cost.
- (c) The fee can only be implemented in the fall term.
- (d) The revenue generated by this fee may not be transferred to an auxiliary enterprise or a direct-support organization and may not be used to pay or secure debt.
- (e) The university shall account for the revenue and detailed expenditures of this fee in the Annual Report.
- (f) The fee cannot be an extension of, or cover the same services, as an existing statutory fee.
- (g) The fee cannot be utilized to create additional bonding capacity in an existing fee.
- (h) The fee should support a new service or activity that is not currently supported or should be supported with education and general funds (state and tuition).
- (i) The fee shall not supplant revenue from other sources that are currently used or have been used to support a service or activity.
- (j) The fee should support a service or activity in which a majority of students is able to participate or from which derive a benefit.
- (k) Once the board approves a fee under this section, a university fee committee shall be established similar to other existing fee committees.
- (l) The board will act upon the budget committee recommendation at the next scheduled meeting.
- (m) Every five years the university board of trustees shall review the fee to determine if the fee has met its intended outcomes and whether the fee should be increased, decreased or discontinued. The university board of trustees shall submit its findings to the board. Any subsequent decreases or continuation in these fees are delegated to the university board of trustees, with notification to the chancellor.
- (n) If a university board of trustees' proposal is denied, within five calendar days the university board of trustees may request reconsideration by the board's Tuition Appeals Committee, which shall consist of the chair of the board and the chair of each board committee. The Tuition Appeals Committee will meet within ten calendar days after

the Board of Governors denial to consider a university board of trustees request for reconsideration.

(24) Pursuant to subparagraph (23), the university boards of trustees designated below are authorized to assess the following fees:

(a) Green Fee – This fee may be assessed to establish or improve the use of renewable energy technologies or energy efficiencies that lower the university's greenhouse emissions.

1. University of South Florida: up to \$1.00 per credit hour
2. New College of Florida: up to \$1.00 per credit hour
3. University of West Florida: up to \$1.00 per credit hour

(b) Test Preparation Fee – at cost. This fee may be assessed to increase accessibility to test preparation courses in programs where students are expected to obtain specific preparation for a practice-based examination.

1. Florida International University
2. Florida A&M University – (bar test preparation)

(c) Student Life and Services Fee – This fee may be assessed to expand student participation in transformational learning opportunities that build new and enhances ongoing activities which connect students to the institution.

1. University of North Florida: not to exceed 5 percent of tuition.

Authority: Section 7(d), Art. IX, Fla. Const.; History–Formerly BOR Rule 6C-7.003. Derived from 6C-2.74 and 6C-2.76, Amended and Renumbered 12-17-74, Amended 2-22-76, 6-22-76, 6-28-76, 11-1-76, 9-8-77, 2-14-79, 9-28-81, 12-7-82, 12-13-83, 10-2-84, Formerly 6C-7.03, Amended 1-8-86, 8-11-86, 12-25-86, 6-2-87, 10-17-89, 4-10-90, 1-7-91, 7-2-91, 9-15-91, 8-4-92, 11-9-92, 4-12-93, 5-30-93, 9-23-93, 8-1-94, 1-24-96, 4-16-96, 12-15-97, 8-28-00, 8-12-01, Amended and Renumbered as 7.003 9-25-08, Amended 12-10-09, 11-04-10, 9-15-11, 6-21-12, 11-08-12, ____.

7.008 Waiver of Tuition and Fees

(1) Each university board of trustees is authorized to waive tuition, non-resident tuition and associated fees for purposes that support and enhance the mission of the university. All tuition, non-resident tuition and associated fees waived must be based on regulations that are adopted by the university board of trustees and where applicable, consistent with regulations adopted by the Board of Governors.

(2) Sponsored Credit Institutes and Programs – Each university board of trustees is authorized to waive tuition, associated fees and material and supply fees for participants in sponsored credit institutes and programs.

- (a) Sponsored credit institutes and programs are entities where substantially all the direct costs are paid by the external sponsoring entity, where there is no direct expenditure of Educational and General funds for the conduct of the programs, and where no fees or other assessments are collected from students by the sponsoring entity, the university, or any other entity.
- (b) In determining whether the direct costs are paid by the sponsoring entity, funds paid directly to the participants in a form such as, but not limited to, stipends, travel or book allowances should not be taken into account.
"Direct costs" refer to the costs associated with the instruction or training which a participant receives. All funds collected from sponsoring entities for sponsored credit institutes will be remitted to the university's contract and grants trust fund and/or auxiliary trust funds.
- (c) Funds collected from courses offered through continuing education should be budgeted in the Auxiliary Trust Fund.
- (d) Neither the number of participants nor student credit hours in these institutes and programs may be counted for state-funding purposes.

(3) Deceased Law Enforcement, Correctional, or Correctional Probation Officers Employed by the State or Political Subdivision thereof – Each university board of trustees shall waive certain educational expenses that the child or spouse of the deceased officer incurs while obtaining an undergraduate education or a postgraduate education if a law enforcement, correctional, or correctional probation officer is accidentally killed or receives accidental bodily injury which results in the loss of the officer's life while engaged in the performance of the officer's law enforcement duties on or after June 22, 1990, or is unlawfully and intentionally killed or dies as a result of such unlawful and intentional act on or after July 1, 1980, while the officer was employed by a political subdivision of the state.

- (a) The amount waived by the university shall be an amount equal to the cost of tuition and associated fees for a total of 120 credit hours. The child or spouse may attend on either a full-time or part-time basis. The benefits

- provided to a child under this section shall continue until the child's 25th birthday. The benefits provided to a spouse under this subsection must commence within 5 years after the death occurs, and entitlement thereto shall continue until the 10th anniversary of that death.
- (b) Upon failure of any child or spouse benefited by the provisions of this subsection to comply with the ordinary and minimum requirements of the institution attended, both as to discipline and scholarship, the benefits shall be withdrawn as to the child or spouse and no further moneys may be expended for the child's or spouse's benefits so long as such failure or delinquency continues.
 - (c) Only a student in good standing in his or her respective university may receive the benefits.
 - (d) A child or spouse receiving benefits under this subsection must be enrolled according to the customary rules and requirements of the university attended.

(4) Deceased Firefighters Employed by the State or a Political Subdivision thereof
- Each university board of trustees shall waive certain educational expenses that the child or spouse of the deceased firefighter incurs while obtaining an undergraduate education or a postgraduate education if a firefighter is accidentally killed or receives accidental bodily injury which results in the loss of the firefighter's life while engaged in the performance of the firefighter's duties on or after June 22, 1990, or is unlawfully and intentionally killed or dies as a result of such unlawful and intentional act on or after July 1, 1980, while the firefighter was employed by a political subdivision of the state.

- (a) The amount waived by the university shall be an amount equal to the cost of tuition and associated fees for a total of 120 credit hours. The child or spouse may attend on either a full-time or part-time basis. The benefits provided to a child under this section shall continue until the child's 25th birthday. The benefits provided to a spouse under this subsection must commence within 5 years after the death occurs, and entitlement thereto shall continue until the 10th anniversary of that death.
- (b) Upon failure of any child or spouse benefited by the provisions of this subsection to comply with the ordinary and minimum requirements of the institution attended, both as to discipline and scholarship, the benefits shall be withdrawn as to the child or spouse and no further moneys may be expended for the child's or spouse's benefits so long as such failure or delinquency continues.
- (c) Only a student in good standing in his or her respective university may receive the benefits.
- (d) A child or spouse receiving benefits under this subsection must be enrolled according to the customary rules and requirements of the university attended.

(5) Acceleration – Each university board of trustees shall waive tuition and associated fees for students who earn credit in courses toward both a Florida high school diploma and an associate or baccalaureate degree, or students enrolled in a dual enrollment or early admission program.

(6) Florida Department of Children and Family Service Adoptions - Each university board of trustees shall waive tuition and associated fees for any student who is or was at the time he or she reached the age of 18 in the custody of the Department of Children and Family Services or a relative under s. 39.5085; who was adopted from the Department of Children and Family Services after May 5, 1997; or was placed in a guardianship by a court after spending at least 6 months in the custody of the Department after reaching 16 years of age. Additionally, material and supply fees and fees associated with enrollment in career-preparatory instruction shall be waived. Any student requesting such a waiver must provide certification of eligibility from the Department of Children and Family Services to the university in which the student seeks to enroll. This waiver shall remain valid up until the time the student reaches the age of 28, and shall be limited to undergraduate degree programs, and shall not exceed 120 credit hours.

(7) School Psychology Training Program – Each university board of trustees shall waive tuition and associated fees for internship credit hours applicable to an internship in the public school system under the supervision of the Florida Department of Education certified school psychologist employed by the school system for any graduate student.

(8) Florida Linkage Institutes – Each university board of trustees shall exempt from non-resident tuition and non-resident financial aid fee up to 25 full-time equivalent students per year enrolled through the Florida Linkage Institutes Program.

(9) Deceased Teacher or School Administrator Employed by a Florida District School Board – Each university board of trustees shall waive certain educational expenses that the child of the deceased teacher or school administrator incurs while obtaining an undergraduate education or a postgraduate education if the teacher or school administrator is killed or is injured and dies as a result of an unlawful and intentional act, provided such killing or injury inflicted by another person and the motivation for the act is related in whole or part to the fact that the individual is a teacher or school administrator, or such act is inflicted while he or she is engaged in the performance of teaching duties or school administration duties while employed by a Florida district school board. The amount waived by the university shall be an amount equal to the cost of tuition

and associated fees for a total of 120 credit hours at a university. The child may attend on either a full-time or part-time basis. The benefits provided under this paragraph shall continue until the child's 25th birthday.

- (a) Upon failure of any child benefited by the provisions of this paragraph to comply with the ordinary and minimum requirements of the university attended, both as to discipline and scholarship, the benefits shall be withdrawn as to the child and no further moneys may be expended for the child's benefits so long as such failure or delinquency continues.
- (b) A student who becomes eligible for benefits under the provisions of this paragraph while enrolled in an university must be in good standing with the institution to receive the benefits provided herein.
- (c) A child receiving benefits under this paragraph must be enrolled according to the customary rules and requirements of the university attended.

(10) Homeless – Each university board of trustees shall waive tuition and associated fees for up to a total of 120 credit hours for an undergraduate degree program for any student who lacks a fixed, regular, and adequate nighttime residence or whose primary nighttime residence is a public or private shelter designed to provide temporary residence for individuals intended to be institutionalized, or a public or private place not designed for, or ordinarily used as, a regular sleeping accommodation for human beings.

(11) Purple Heart Recipients – Each university board of trustees shall waive undergraduate tuition and associated fees for each recipient of a Purple Heart, or another combat decoration superior in precedence which was awarded for valor, and who:

- (a) Is enrolled as a full-time, part-time, or summer-school student in an undergraduate program that terminates in a degree or certificate;
- (b) Is currently, and was at the time of the military action that resulted in the awarding of the Purple Heart or other combat decoration superior in precedence, a resident of this state; and
- (c) Submits to the state university the DD-214 form issued at the time of separation from service as documentation that the student has received a Purple Heart or another combat decoration superior in precedence. In situations where admissions or financial aid application deadlines preclude providing a DD-214 in time to meet such a deadline, the official (service specific) transmitting correspondence that would normally accompany such an award to a previously discharged service member would suffice until an updated DD-214 could be obtained and presented to the postsecondary institution. However, the updated DD-214 must be submitted to the postsecondary institution by the start of

the student's next term of enrollment for continued eligibility for the waiver. In situations where a service member is on active duty and has not been issued a DD-214, the official (service specific) transmitting correspondence that would normally accompany such an award or a certification of the appropriate combat award by the service specific administrative record holder [e.g., Adjutant, G-1 (general staff officer - personnel), or JAG (Judge Advocate General)] would meet the documentation requirement.

- (d) A waiver for a Purple Heart recipient or recipient of another combat decoration superior in precedence shall be applicable for 110 percent of the number of required credit hours of the degree or certificate program for which the student is enrolled. This waiver is considered "countable aid" for student financial aid purposes. Therefore, if this waiver is administered by an office other than the college financial aid office, college officials must notify the Director of Financial Aid that a student has qualified for the waiver. The waiver covers only tuition and fees associated with credit hour instruction provided directly by the university and does not include any additional fees that may be charged for specialized programs or by external organizations. This includes, but is not limited to, flight school, study abroad travel and living expenses, and courses taken elsewhere as a transient student.

(12) State Employees - Each university board of trustees shall waive tuition and associated fees for up to 6 credit hours per term on a space available basis for state employees.

(13) University Employees - Each university board of trustees may allow full-time university employees to enroll up to 6 credit hours of tuition-free courses per term on a space available basis.

(14) Florida residents 60 years of age or older - Each university board of trustees may waive any or all application, tuition, and associated fees for persons 60 years of age or older who are residents of this state and who enroll to audit courses being offered for college credit. No academic credit shall be awarded for attendance in classes for which fees are waived under this subsection. This privilege may be granted only on a space-available basis, if such classes are not filled as of the close of registration. A university may limit or deny the privilege for courses which are in programs for which the Board of Governors has established selective admissions criteria. Persons paying full fees and state employees taking courses on a space-available basis shall have priority over those persons whose fees are waived in all cases where classroom spaces are limited.

(15) Intern Supervisors – Persons who supervise interns for institutions within the State University System may be given one non-transferable certificate (fee waiver) for each full academic term during which the person serves as an intern supervisor. This certificate shall provide for waiver of the basic fee (as defined in Regulation 7.001).

- (a) Certificate holders are entitled to a waiver of tuition for a maximum of six (6) hours credit instruction (including credit through continuing education) during a single term at any state university.
- (b) Certificates shall be valid for three years from date of issuance.
- (c) Eligible recipients of an Intern Participation Certificate may be identified by a university as a person who engages in the direct supervision of at least one university intern for 300 contact hours, which may be accumulated over multiple semesters provided at least 100 contact hours of direct supervision is provided per semester.
- (d) To be eligible for a Certificate, the internship program must be an essential part of the course of instruction and must be required as part of the degree.
- (e) Each university shall develop procedures and policies to govern the issuance, distribution, security, and redemption of certificates.
- (f) Each university shall maintain accurate data on Intern Participation Certificates and annually submit a report of certificate activity to the Board of Governors according to a prescribed format.

(16) Non-resident students – Non-resident students who are non-degree seeking may be entitled to a waiver of the out-of-state fee if the credit hours generated by such students are non-state fundable and the cost for the program of study is recovered from the fees charged to all students.

(17) Admissions Deposit – A university that establishes an admissions deposit must adopt policies that provide for the waiver of this deposit on the basis of financial hardship.

(18) Wrongfully Incarcerated – A university shall waive tuition and associated fees for up to 120 hours of instruction if the wrongfully incarcerated person meets and maintains the regular admission requirement of the university; remains registered and makes satisfactory academic progress as defined by the university in which the person is enrolled. A wrongfully incarcerated person is someone who has had a felony conviction and sentence vacated by a court and the original sentencing court has issued its order finding that the person neither committed the act, nor did not aid, abet or act as an accomplice or accessory to the act or offense.

(19) A university may waive the tuition differential for students who meet the eligibility requirements for the Florida public assistance grant.

(20) Public School Classroom Teacher – Each university board of trustees may waive tuition and fees for a classroom teacher who is employed full-time by a school district and who meets the academic requirements established by the university for up to six credit hours per term on a space-available basis in undergraduate courses related to special education, mathematics or science approved by the Department of Education. The waiver may not be used for courses scheduled during the school district's regular school day.

(21) Each university shall report the purpose, number, and value of all fee waivers granted annually in a format prescribed by the Board of Governors.

Authority: Section 7(d), Art. IX, Fla. Const.; History–Formerly BOR Rule 6C-7.008 and 6C-2.53, Amended 7-19-74, Amended and Renumbered 12-17-74, Amended 1-10-78, 9-28-81, 8-11-85, Formerly 6C-7.08, Amended 12-25-86, 9-7-87, 12-9-91, 11-9-92, 9-23-93, 8-1-94, 10-10-95, 4-16-96, 12-15-97, Amended and Renumbered as 7.008 9-25-08, Amended 12-10-09, 9-17-10, 11-08-12, _____.

9.007 State University Operating Budgets

(1) Each university president shall prepare an operating budget for approval by the university board of trustees, in accordance with instructions, guidelines, and standard formats provided by the Board of Governors.

(2) Each university board of trustees shall adopt an operating budget for the general operation of the university as prescribed by the regulations of the Board of Governors. The university board of trustees-ratified operating budget is presented to the Board of Governors for approval. Each university president shall implement the operating budget of the university as prescribed by regulations of the Board of Governors, policies of the university board of trustees, provisions of the General Appropriations Act, and data reflected within the SUS Allocation Summary and Workpapers publication.

(3) The operating budgets of each state university shall represent the following budget entities:

(a) Education and General (E&G)- reports actual and estimated year operating revenues and expenditures for all E&G funds, including: General Revenue, Student and Other Fees, Educational Enhancement Trust Fund (Lottery), Phosphate Research Trust Fund, - and including the following previously-appropriated trust funds: Experiment Station Federal Grant, Experiment Station Incidental, Extension Service Federal Grant, Extension Service Incidental, UF-HSC Incidental, and UF-Health Science Center Operations and Maintenance. In addition, expenditures from university carryforward funds (unexpended E&G balances from all prior-period appropriations) shall be included in the actual history year reporting. University carryforward funds shall not be included in any estimated-year (budgeted) amounts.

1. Unless otherwise expressed by law, E&G funds are to be used for E&G operating activities only, such as, but not limited to, general instruction, research, public service, plant operations and maintenance, student services, libraries, administrative support, and other enrollment-related and stand-alone operations of the universities.
2. Universities shall accumulate ending fund balances for activities such as, but not limited to, a contingency for unfunded enrollment growth, potential budget reductions, anticipated increases in university operations, and prior year encumbrances. At any time the unencumbered available balance in the E&G fund of the

university board of trustees approved operating budget falls below five (5) percent of the approved total, the president shall provide a written notification and explanation to the Board of Governors.

3. Expenditures from any source of funds by any university shall not exceed the funds available. No expenditure of funds, contract, or agreement of any nature shall be made that requires additional appropriation of state funds by the Legislature unless specifically authorized in advance by law or the General Appropriations Act.
4. The following units are required to report under this budget entity:

State Universities

UF - Institute of Food and Agricultural Science

UF Health Science Center

USF Medical Center

FSU Medical School

UCF Medical School

FIU Medical School

FAU Medical School

- (b) Contracts and Grants – reports actual and estimated year revenues, expenditures, and positions for university functions which are supported by foundations, various state and federal agencies, local units of governments, businesses, and industries. Universities shall comply with all applicable federal, state, local, and university regulations and guidelines as they relate to grants, contracts, and sponsored research programs.
- (c) Auxiliary Enterprises – reports actual and estimated year revenues, expenditures, and positions for self-supporting functions such as, but not limited to, parking services, housing, bookstore operations, and food services.
- (d) Local Funds – reports actual and estimated year revenues, expenditures, and positions for the following specific areas:
 1. Student Activities – revenues generated primarily from the activity and service fee each university is authorized to charge its students as a component of the mandatory fee schedule. Activities commonly supported by these revenues include student government, cultural events, student organizations, and intramural/club events.

2. Intercollegiate Athletics – revenues generated from the student athletic fee that each university is authorized to collect as a component of the mandatory fee schedule, and from other sources including ticket sales, radio/TV, bowl games, and tournament revenues.
 3. Concession Fund – revenues generated from various vending activities located around the campuses. The university's budget must reflect the various departments/activities on each campus which benefit from receipt of these funds.
 4. Student Financial Aid – revenues received by the university for loans, grants, scholarships, and other student financial aid. Expenditures of these funds must be reported by activities such as externally-funded loans, student scholarships, need-based financial aid, academic-based financial aid, and athletic grants/scholarships.
 5. Technology Fee – revenues generated from the technology fee that a university is authorized to charge its students as a component of the mandatory fee schedule. Proceeds from this fee shall be used to enhance instructional technology resources for students and faculty.
 6. Board-Approved Fees – student fees presented to the Board of Governors for approval by a university board of trustees that is intended to address a student need not currently being met through existing university services, operations, or another fee.
 7. Self-Insurance Programs – revenues received by the university from entities and individuals protected by the self-insurance programs. This budget must reflect expenditures related to the administration of the self insurance programs and the judgments or claims arising out of activities for which the self-insurance program was created.
- (e) Faculty Practice Plan – related to the activities for the state universities' medical schools and health centers. This budget must be designed to report the monetary level of clinical activity regarding the training of students, post-graduate health professionals, and medical faculty.
- (4) The operating budgets of each university shall represent the following:

- (a) The university's plan for utilizing the resources available through direct or continuing appropriations by the Legislature, allocation amendments, or from local sources including tuition. The provisions of the General Appropriations Act and the SUS Allocation Summary and Workpapers publication will be taken into consideration in the development and preparation of the E&G data.
- (b) Actual prior-year revenues, expenditures (including E&G carryforward amounts expended), and positions, as well as current-year estimated revenues, expenditures, and positions. University carryforward funds shall not be included in any estimated-year (budgeted) amounts.
- (c) Assurance that the universities are in compliance with general legislative intent for expenditure of the appropriated state funds and with the Board of Governors' guidelines and priorities.

(5) Interest earnings resulting from the investment of current-year E&G appropriations are considered to be of the same nature as the original appropriations, and are subject to the same expenditure regulations as the original appropriations. E&G interest earnings are not to be utilized for non-E&G related activities or for fixed capital outlay activities except where expressly allowed by law. Interest earnings resulting from invested carryforward funds are considered to be additions to the university's carryforward balance.

Anticipated interest earnings for the estimated year from invested E&G funds should not be included when building the detailed operating budget schedules. Estimated-year E&G interest earnings and planned expenditures of these funds should only be reported on the manually-prepared E&G Schedule I and Summary Schedule I reports.

(6) Any unexpended E&G appropriation carried forward to the fund balance in a new fiscal year shall be utilized in support of E&G operating activities only except where expressly allowed by law..

Authority: Section 7(d), Art. IX, Fla. Const., History-New 12-6-07, _____

XXX.X Collegiate License Plates Revenues

(1) Pursuant to Section 320.08058(3)(b), Florida Statutes, each university board of trustees must submit an expenditure plan to the Board of Governors for approval of all funds generated from the sale of collegiate license plates. The revenues generated may be used only for academic enhancement, including scholarships and private fund raising activities.

(2) The expenditure plan shall indicate the percentage of revenues allocated for academic enhancement, including scholarships and private fund raising activities.

	<u>Scholarships</u>	<u>Fundraising</u>	<u>Academic Enhancement</u>
<u>FAMU</u>	<u>85%</u>	<u>15%</u>	
<u>FAU</u>	<u>75%</u>	<u>25%</u>	
<u>FGCU</u>	<u>100%</u>		
<u>FIU</u>	<u>75%</u>	<u>25%</u>	
<u>FSU</u>	<u>90%</u>	<u>10%</u>	
<u>NCF</u>	<u>50%</u>	<u>10%</u>	<u>40%</u>
<u>UCF</u>	<u>20%</u>	<u>30%</u>	<u>50%</u>
<u>UF</u>	<u>60%</u>	<u>40%</u>	
<u>USF</u>	<u>20%</u>	<u>66%</u>	<u>14%</u>
<u>UNF</u>	<u>70%</u>	<u>30%</u>	
<u>UWF</u>		<u>100%</u>	

(3) Any deviations from the approved expenditure plan must be submitted to the Board of Governors for review and approval.

Authority: Section 7(d), Art. IX, Fla. Const.;

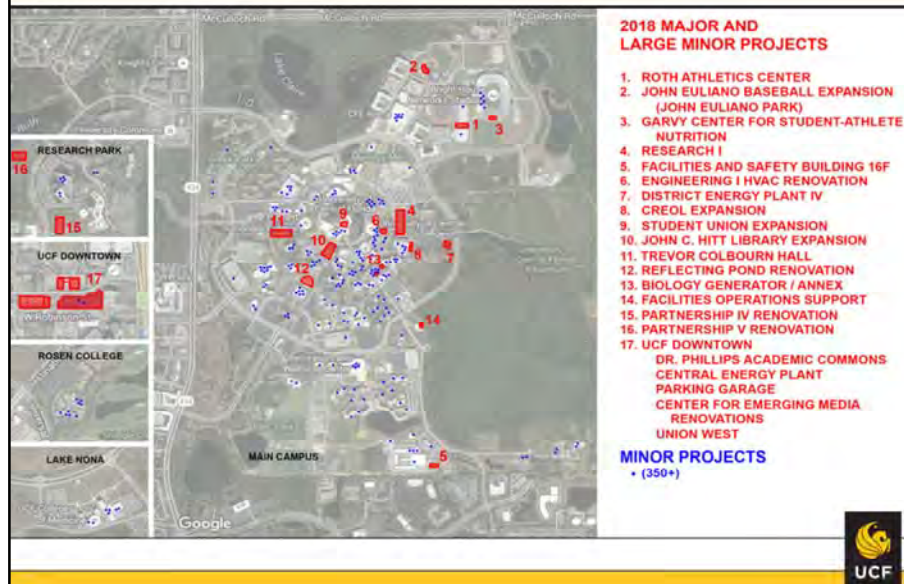
University of Central Florida

Status of Projects – May 2018

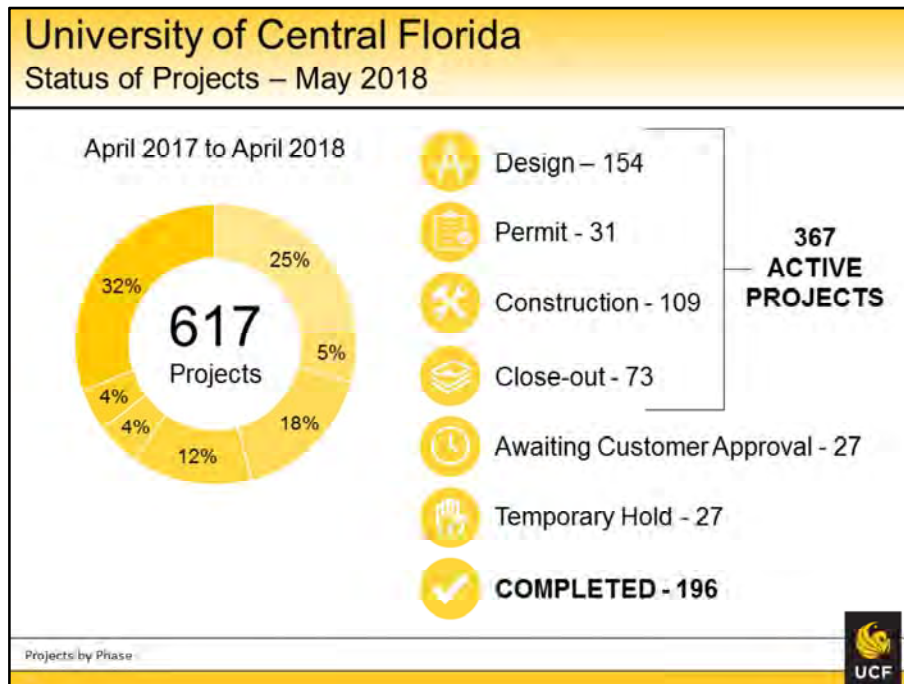


University of Central Florida

Status of Projects – May 2018



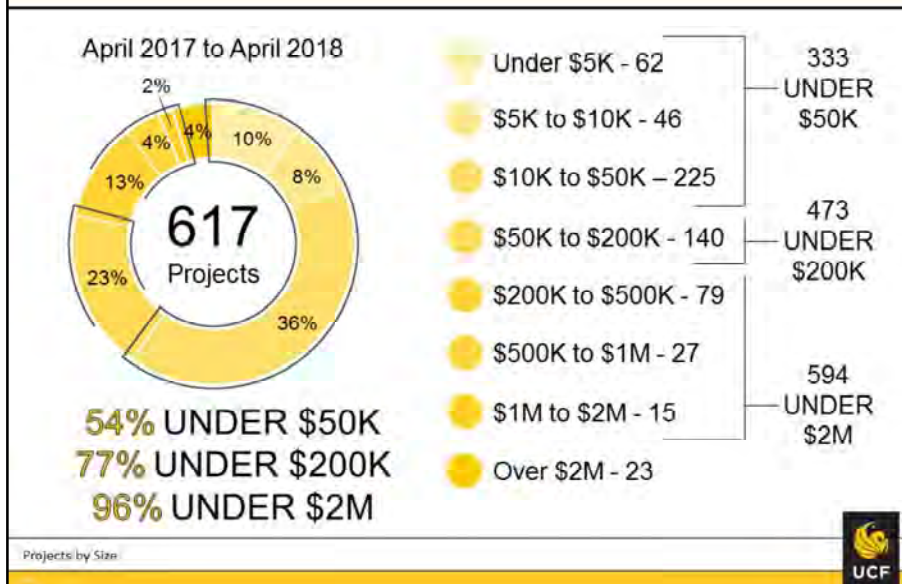
- Red projects indicate major and large minor projects
- Blue projects indicate small projects
- We are working all over the campus – almost every building has a project of some sort going on



- Discuss total project count – 617 projects worked on in last 12 months
- Numbers above are as of the day reported in April, numbers are in constant flux
- Discuss phases
 - design/permit/construction/close-out are considered “active – between 350 and 400 at any given time
 - Awaiting customer approval – in client’s hands for funding, design approval, etc.
 - Temp hold – projects on indefinite hold but anticipated to start again – such as tech fee projects
 - Completed – 196 in this annual reporting period – completely closed out
- Cancelled – not shown on numbers above, but over 100 projects cancelled each year that we spend time on. Reasons vary – lack of funding, change direction, etc.

University of Central Florida

Status of Projects – May 2018



- Discuss projects by cost – for same 617 projects
 - Majority, almost 54%, under \$50K – LOTS of small projects
 - 77% under \$200K
 - 96% under \$2M
- The vast majority of our workload, by quantity, is projects under \$2M, with most being under \$200K

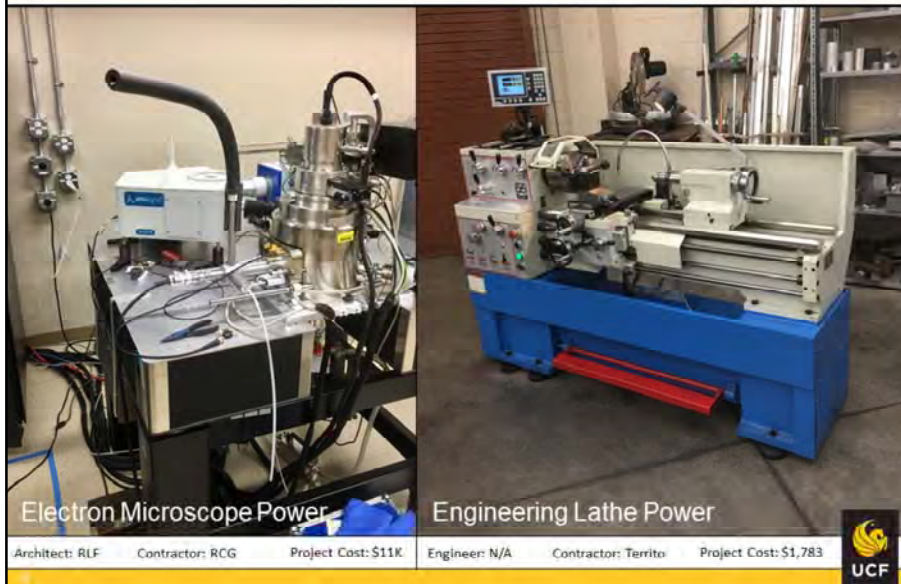
SAMPLE
MINOR
PROJECTS



Break slide, following projects are a small sample of minor projects completed in the last year

University of Central Florida

Status of Projects – May 2018



RESEARCH

- Physical Sciences Building - power for scanning electron microscope
- \$11K project for multiple power outlets and types to support a very expensive piece of research equipment.

RESEARCH

- Engineering 2 - \$1,773 outlet for engineering lathe
- Outlet is actually ceiling mounted with conduit back to the electrical panel, lathe cord plugs into ceiling

While these projects are small in dollar value, they are very important to the research needs of the university.

University of Central Florida

Status of Projects – May 2018



INSTRUCTION

- Health & Public Affairs Bldg Anatomy Lab
- Combined two rooms in order to create an enlarged, expanded Anatomy lab
- Columns in the middle of the image are not structural, they are concealing new mechanical exhaust that connects directly to the tables, which draw fumes away from students
- Upgraded exhaust, direct from tables
- A/V and cameras for enhanced instruction
- New anatomy tables

University of Central Florida

Status of Projects – May 2018



TECHNOLOGY FEE

- 49 projects in 15 different buildings
- Classroom upgrades – A/V, carpet, paint
- ADA compliant podiums
- Active learning in select rooms

University of Central Florida

Status of Projects – May 2018

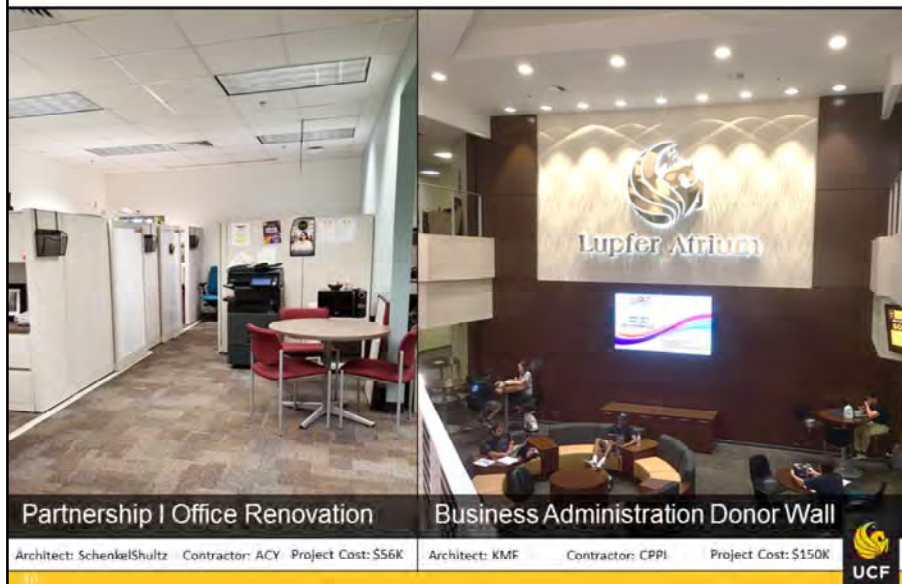


TECHNOLOGY FEE

- Technology fee is not just for classrooms – is for any instructional or learning
- For Visual Arts Building, the tech fee was for replacement of two kilns
- Project also included exterior structure replacement, original structure was rusting and unsafe

University of Central Florida

Status of Projects – May 2018



PARTNERSHIP

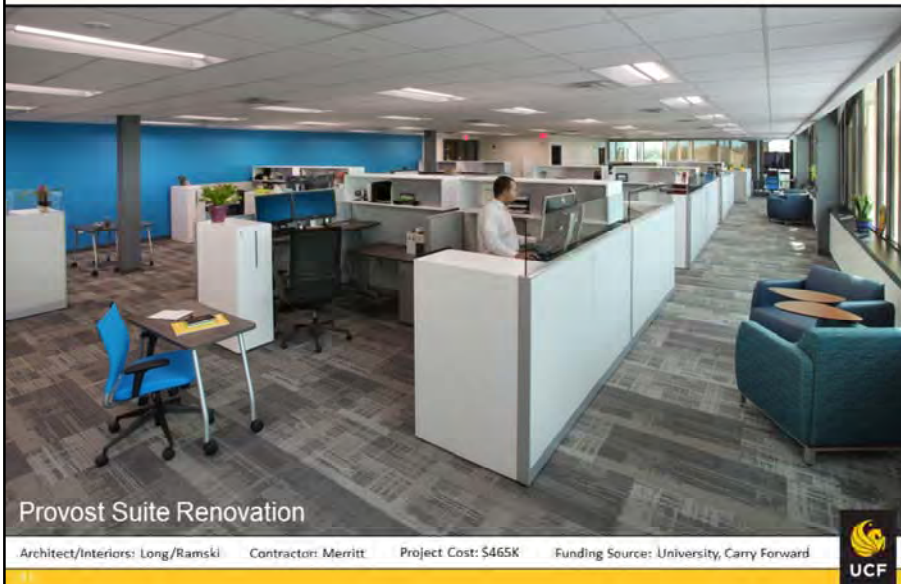
- Repurpose conference room and copy/work area into office space (Design \$16K, Construction \$38K)

DONOR

- Located in Business Admin building
- Lupfer Donor Wall and signage – (Design \$7.4K, Construction \$141K)

University of Central Florida

Status of Projects – May 2018



Provost Suite Renovation

Architect/Interiors: Long/Ramski Contractor: Merritt Project Cost: \$465K Funding Source: University, Carry Forward

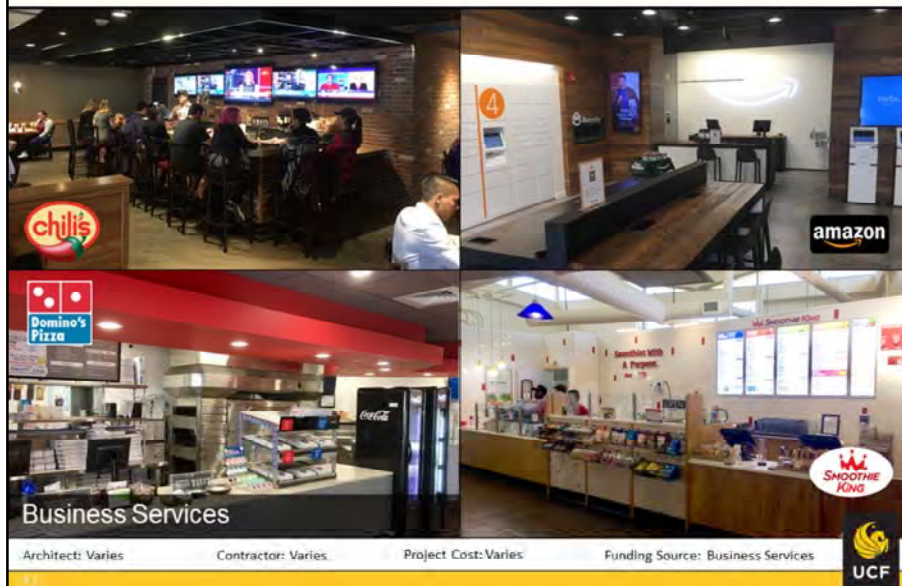


INTERIORS

- Provost Suite
- Changed closed offices to open office concept
- Me space – office area, small conference room
- We space – open break area, large conference room, collaborative seating areas
- Gained Light Office concept (GLO)

University of Central Florida

Status of Projects – May 2018



BUSINESS SERVICES

- Chilil's renovation in the student union
- Amazon at Knights Plaza
- Domino's Pizza at John T Washington
- Smoothie King at Recreation & Wellness Center

Other Projects in the works – Barns & Noble refresh projects, Barber Shop at John T Washington, Chick-Fil-A refresh at John T Washington, Gringo Loco Taco at Knight's Plaza

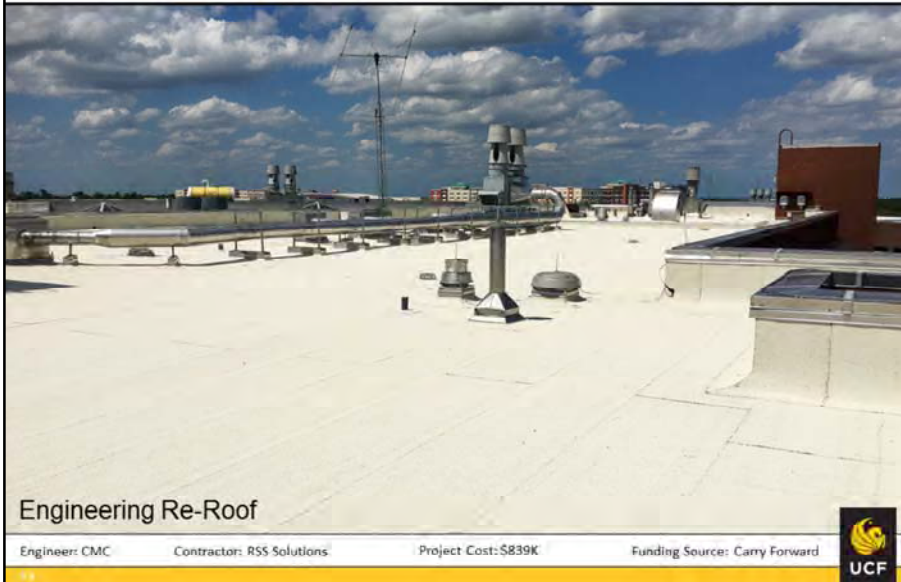


ATHLETICS

- FP&C is proud to support UCFAA and help contribute, from a facilities perspective, to the 2017 undefeated football season!
- Completed many projects for UCFAA this year, including several key projects (on screen) prior to 2017 Football Season
 - Nicholson Field House Temporary HVAC for air conditioned football practices
 - Stadium Concourse VIP area (Stadium Club), including installation of 14,000 linear feet of conduit for power additions (TVs, outlets, foodservice support, etc.), temporary restroom permitting, and temporary walk-in cooler permitting
 - Stadium Premium Seating inspections
 - Stadium South LED scoreboard and flagpole
 - Stadium Spectrum signage (east tower, west tower, north LED Scoreboard)
 - Stadium Rosengren Lounge approvals
 - Stadium South End Zone Field Cabanas, including power for TVs
 - Softball Seating inspection
 - Dixon Athletics Village signage
- We are continuing to work on additional UCFAA projects for this football season including additional premium areas

University of Central Florida

Status of Projects – May 2018

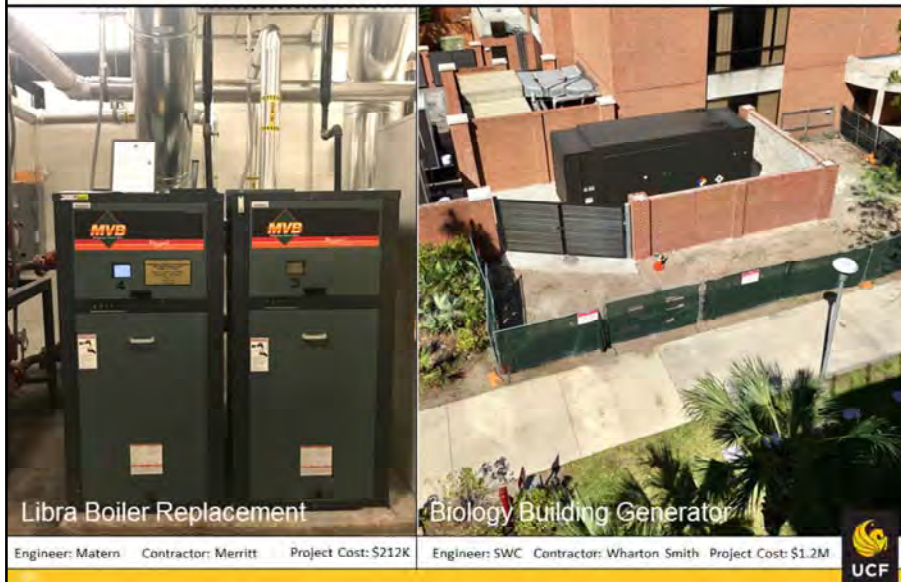


DEFERRED MAINTENANCE

- * Roof replacements, building envelope repair
- * Engineering 1 re-roof shown - one of 10 roof projects that we worked on over the last year

University of Central Florida

Status of Projects – May 2018



DEFERRED MAINTENANCE

- Libra Housing Boiler Replacement – (Design \$17K, Construction \$189K)
- Biology Generator – provides backup power to research in the biology building, installed prior to hurricane Irma and functioned well during the event
- Air handler replacements
- Building control systems replacements

University of Central Florida

Status of Projects – May 2018



Reflecting Pond

Engineer: SWC

Contractor: Canaveral

Project Cost: \$2.2M

Funding Source: Carry Forward



Reflecting Pond replacement

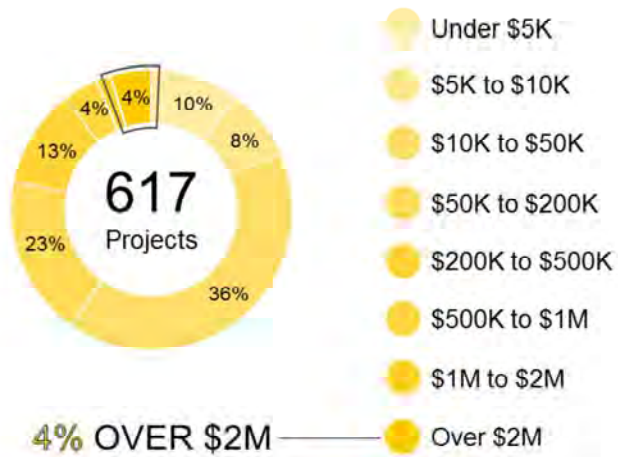
- New fountain system with LED lights and control panel for advanced fountain programs
- New pump and filter system installed in existing Millican vault (formerly transformer vault)
- Opened ahead of schedule, before Spring 2018 Graduation!

<< END OF MINOR PROJECTS SLIDES, CLOSE WITH: >>

PROJECTS SHOWN REPRESENT 4% OF THE MINOR PROJECTS THAT WE WORK ON IN A GIVEN YEAR

University of Central Florida

Status of Projects – May 2018



The rest – 4% projects over \$2M

MAJOR PROJECTS



Shown roughly in order from “completion” to “concept”

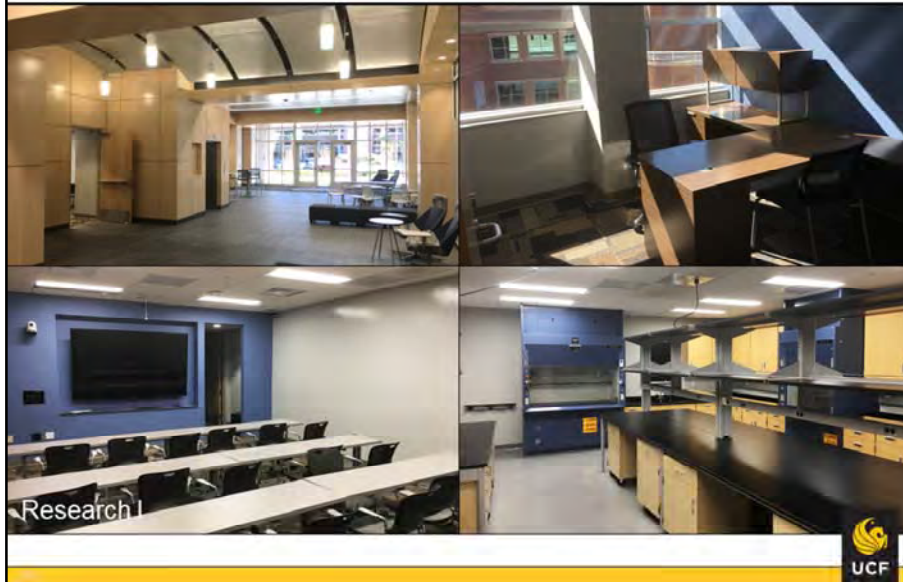


*105,000 gsf building (66,000 gsf phase 1, 39,000 gsf phase 2)

- 30 research/incubator labs, 20 materials characterization rooms, conference rooms, offices, ancillary spaces
- Programs include:
 - Materials Characterization Facility
 - NanoSciences Technology Center
 - Sustainable Coastal Systems Cluster
 - Energy Conversion and Propulsion Cluster
 - Resilient, Intelligent, and Sustainable Energy Systems (RISES) Cluster
 - Cybersecurity and Privacy Cluster
 - Human Augmentation Cluster

University of Central Florida

Status of Projects – May 2018



- Challenging project as building was originally designed with “generic labs” as final occupants were unknown (except Materials Characterization on the first floor)
- Occupants were assigned in 2017, with many changes that were incorporated during construction
- Project opened January 2018, building is currently occupied.

University of Central Florida

Status of Projects – May 2018



Facilities and Safety Building 16F

Architect: SchenkelShultz

Contractor: Heard

Project Cost: \$2.3M

Funding Source: Surplus and Carry Forward

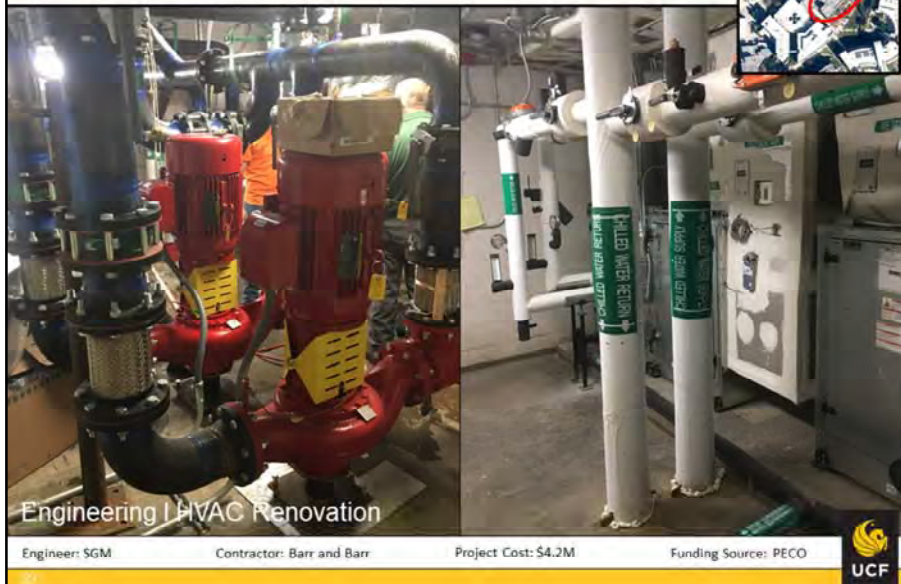


FACILITIES AND SAFETY 16F

- Adds additional warehouse capacity for surplus & storage
- Hard drive shredder
- Postal pack & ship in support of surplus program
- Revenue generation – roughly \$250K in sales annually
- F&S parking lot renovation in bidding

University of Central Florida

Status of Projects – May 2018



ENGINEERING 1 RENOVATION

- Requested \$16M from state, provided \$4M
- Replaced 15/16 Air Handlers in the Engineering 1 building
- Life Safety Upgrades – labs, fume hoods, rated walls
- Upgrade Electrical System – MDP 2
- HVAC/Pump work completed Summer 2017
- Life Safety work completed during Fall 2018
- Project currently in final commissioning and close-out

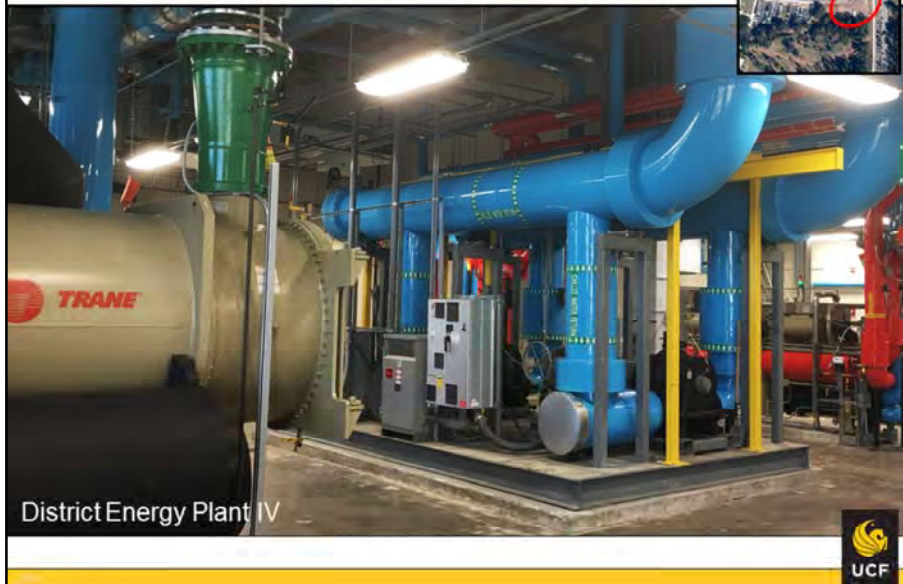
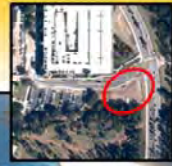


DISTRICT ENERGY PLANT 4

- Adds additional chilled water capacity for future growth and redundancy on the campus
- Adds 2 chillers, with room for expansion for 2 additional chillers
- Project is visible from Gemini road, so must be visibly pleasing
- Project in final commissioning and close-out

University of Central Florida

Status of Projects – May 2018

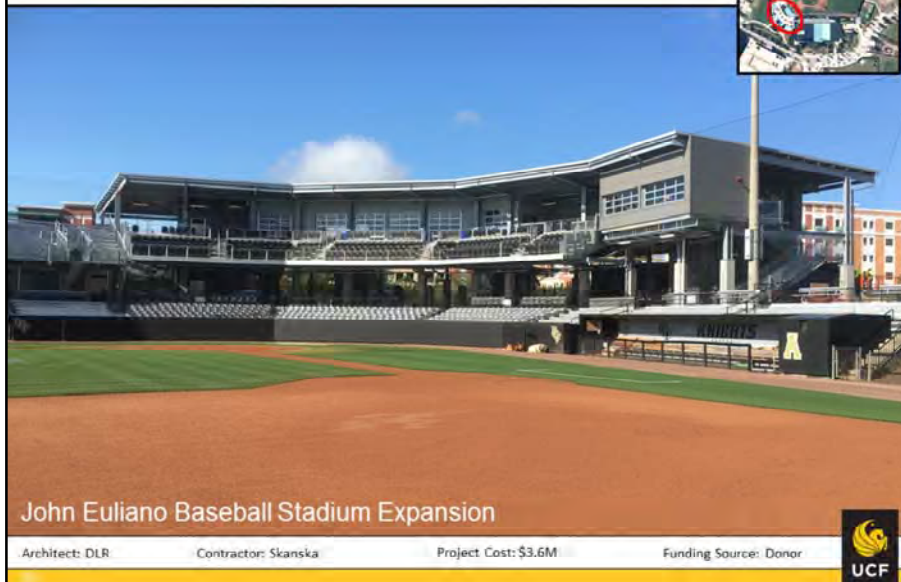


DISTRICT ENERGY PLANT 4

- Internal design includes color pipe systems to aid in the explanation of how the project functions, for engineering student groups and peer groups.

University of Central Florida

Status of Projects – May 2018



John Euliano Baseball Stadium Expansion

Architect: DLR

Contractor: Skanska

Project Cost: \$3.6M

Funding Source: Donor



JOHN EULIANO BASEBALL STADIUM EXPANSION

- 100 shaded seats
- 300 seat club with air-conditioned lounge
- Expanded concessions
- Press box relocation to the second floor
- Children's activity area behind third-base line
- Construction throughout baseball season (great partnership with UCFAA and BCO to make this happen)
- Project currently in final commissioning and closeout

University of Central Florida

Status of Projects – May 2018



Trevor Colbourn Hall

Architect: SchenkelShultz

Contractor: Pirtle

Project Cost: \$39M

Funding Source: University



TREVOR COLBOURN HALL

- 135,000 gsf new construction
- Houses current Occupants of Colbourn Hall
 - English
 - Writing & Rhetoric
 - History
 - Modern Languages
 - Texts and Technology
 - Judaic Studies
 - College of Arts and Humanities Advising Office
 - University Writing Center
 - Center for Humanities and Digital Research
 - Graduate Student Center
 - 7 classrooms
 - Conference rooms, ancillary space
- Additional Programs
 - Student Development and Enrollment Services
- Substantial Completion – July 31, 2018
- Move-In – August, 2018, prior to Fall 2018 term

University of Central Florida

Status of Projects – May 2018



TREVOR COLBOURN HALL

- Plan includes a main concourse which has many study and waiting spaces.
- Gained Light Officing concept in many parts of the building

University of Central Florida

Status of Projects – May 2018



CREOL Building Expansion

Architect: RLF

Contractor: Robins and Morton

Project Cost: \$6.8M

Funding Source: University



CREOL BUILDING EXPANSION

- 13,500 gsf addition
- 8 new labs, multiple offices, shell auditorium on the ground floor
- Construction in progress
- Construction of the adjacent Bus Loop has been included by the contractor due to the parallel construction schedule



WAYNE DENSCH SPORTS CENTER EXPANSION

- Expanded and consolidated offices for Athletics staff
- Support spaces for Athletics programs
- Initial design – shell construction only - \$2.4M; sitework only - \$2.0M. Shell does NOT INCLUDE - HVAC, electrical, second floor, sprinklers, or any infrastructure...COLD DARK SHELL ONLY.
- Interior build-out - including HVAC, electrical, second floor, sprinklers, infrastructure - \$7.2M
- Shell project under construction, but delayed pending UCFAA design changes to structure/shell
- Interior project has completed Schematic design, recently received full funding for design so the interior design effort will resume soon

University of Central Florida

Status of Projects – May 2018

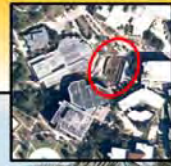


STUDENT ATHLETE NUTRITION CENTER

- Renovation of the UCF Football Recruiting Lounge
- Adds kitchen, serving stations, and restrooms
- Currently in construction
- Targeting Fall 2018 completion

University of Central Florida

Status of Projects – May 2018

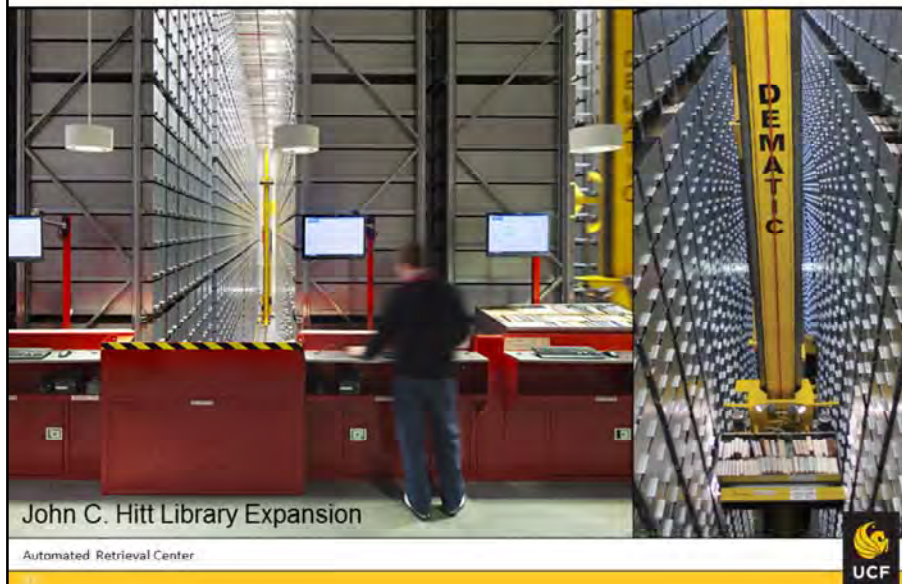


JOHN C. HITT LIBRARY EXPANSION

- Phase 1 – stand alone ARC building
- Automatic Retrieval Center (3 aisles of robot)
- Sprinkler existing building
- ADA restroom upgrades to existing building
- Exit stair handrail replacement at existing building
- 7,500 sf renovation of existing library fifth floor for a new study area

University of Central Florida

Status of Projects – May 2018



JOHN C. HITT LIBRARY EXPANSION

ARC Statistics

- Accommodates 2.25M volumes of material
- Request for materials from any device with internet access
- Automatic crane locates materials and delivers to pick-up station
- 5-10 minutes for entire process

University of Central Florida

Status of Projects – May 2018



John C. Hitt Library Expansion, Phase 1A

Architect: Holzman Moss Bottino

Contractor: Turner

Project Cost: \$20.8M PH1A

Funding Source: CITF



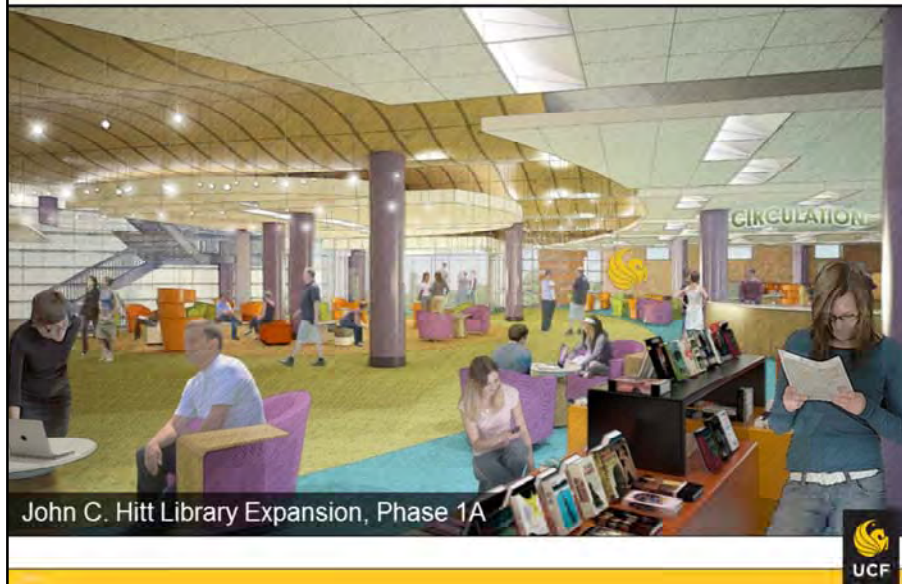
JOHN C. HITT LIBRARY EXPANSION

Phase 1A – Connector building

- Connects ARC back to main library
- Provides new entrance to the north side of the library facing the Student Union
- Finishes fourth floor reading room over ARC
- Upgrades electrical service to building – this part of the project was accelerated and completed over the 2018 winter break
- Construction GMP has been approved and executed, construction progress on site will start in June

University of Central Florida

Status of Projects – May 2018



JOHN C. HITT LIBRARY EXPANSION

- Interior rendering of the second floor is shown, looking toward new circulation desk and new main entry

Phase 2 – interior renovations of existing library

- Subsequent floors to be renovated one at a time, as CITF funds become available



STUDENT UNION EXPANSION

- Renovates five new foodservice concepts
- Renovates back of house kitchen and dishwasher upgrades
- Adds 700 dining seats in the first two floors of the building expansion
- Adds third floor for student government space



STUDENT UNION EXPANSION

Multi-phased project

- food court renovation under construction targeting Fall 2018 completion
- full building expansion Guaranteed Maximum Price proposal under evaluation

University of Central Florida

Status of Projects – May 2018



PARTNERSHIP 4 and 5

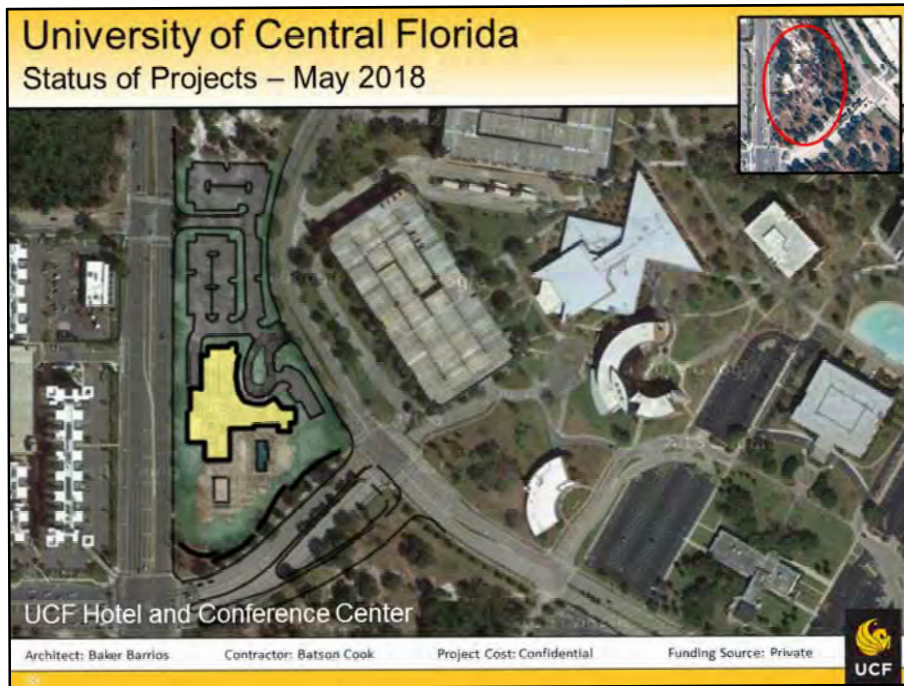
- Primarily military tenants

Partnership 4

- Schematic Design in progress – concept plan changes and furniture layouts are under review
- Targeting October 2018 occupation for military tenants
- Only 3,000gsf of UCF space in the 83,000gsf building

Partnership 5

- Currently negotiating existing leases with existing tenants to encourage their relocation
- 4th floor SCIF under design, working in conjunction with the military for design and construction



UCF HOTEL AND CONFERENCE CENTER

- Enhancement to existing academic facilities
- Desirable service component to the campus
- Designed, constructed, and operated by a private developer
- Construction started April 2018

University of Central Florida

Status of Projects – May 2018



UCF Hotel and Conference Center



UCF HOTEL AND CONFERENCE CENTER

- Current rendering shown

University of Central Florida

Status of Projects – May 2018



Allen

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Status of Projects – May 2018



Allen

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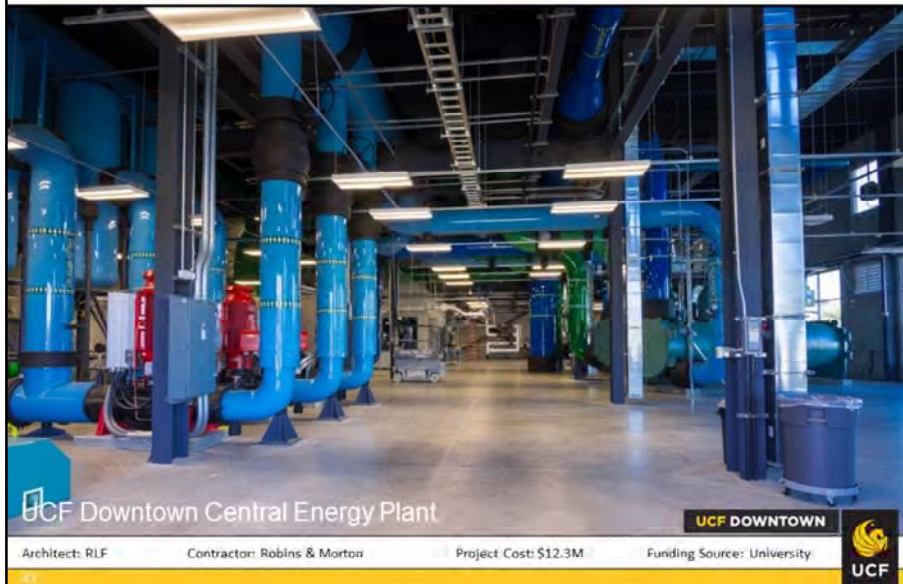
Status of Projects – May 2018



Allen

University of Central Florida

Status of Projects – May 2018



Allen

University of Central Florida

Status of Projects – May 2018



Allen

CONCEPTS



In addition to design and construction, there are many planning efforts underway with Facilities Planning and Construction

- Facilities Budget Committee Support
- Concept Planning Efforts
- Gearing up for the 2020 masterplan

[illegible]

- The next Research area of campus – “Discovery Park”

University of Central Florida

Status of Projects – May 2018



ACADEMIC HEALTH SCIENCES CENTER

- Health Sciences and College of Nursing Building
- Parking Garage and temporary parking

University of Central Florida

Status of Projects – May 2018



ROSEN COLLEGE OF HOSPITALITY MANAGEMENT

- Rosen Educational Facility
- Parking Garage

University of Central Florida

Status of Projects – May 2018



UCF FACILITIES PLANNING
AND CONSTRUCTION

**UNDER
CONSTRUCTION**

Facilities Quality Management Assessment and Hill International Assessment



- Internal Assessment by Facilities & Safety's Quality Management and Improvement
- External Assessment by Hill International
 - Identification of gaps and risks with leading industry and peer institution practices
 - Development of organizational and process improvement recommendations
 - Prioritization of recommendations based on resources required for implementation, and impact
 - Development of a high-level plan to implement the improvement recommendations
- UCF Audit – Bidding and Selection Procedures

University of Central Florida

Status of Projects – May 2018

Observations Requiring Immediate Action

- | | |
|--|-------------------------------|
| • <u>Minor Project Planning and Programming</u> | External Requirement |
| • <u>Project Manager Workload</u> | Funding Requests Submitted |
| • <u>Evaluation of Proposals</u> | Completed |
| • <u>Refinement of GC Quotes</u> | Completed |
| • <u>Contract Closeout and Transition</u> | Completed |
| • <u>EHS Staffing Needs</u> | Funding Requests Submitted |
| • <u>Financial and Schedule Progress Reports</u> | #Builder Software in Progress |

Other Recommendations

- | | |
|---|-------------------------------|
| • <u>Project Manager Manual</u> | Completed |
| • <u>Standardized Reporting</u> | #Builder Software in Progress |
| • <u>Project Management Software</u> | #Builder Software in Progress |
| • <u>Lessons Learned Capture</u> | Ongoing |
| • <u>Project Manager Career Development</u> | Ongoing |
| • <u>Training Material</u> | In Progress |
| • <u>Delivery Method Selection</u> | Completed |
| • <u>Contract Templates</u> | Ongoing |

Facilities Quality Management Assessment and Hill International Assessment



- Observations Requiring Immediate Action
- Other Recommendations

University of Central Florida

Status of Projects – May 2018

Other Recommendations (continued)

• <u>Change Management</u>	Ongoing
• <u>Outreach Efforts</u>	Ongoing
• <u>In-house Estimating</u>	Completed
• <u>Contractor Cost Estimate Evaluation</u>	Ongoing
• <u>Financial Accounting Module</u>	eBuilder Software in Progress
• <u>Historical Project Cost Capture</u>	Ongoing
• <u>Field Progress Capture</u>	Ongoing
• <u>Scheduling Standard</u>	eBuilder Software in Progress
• <u>Contractor Schedule Evaluation</u>	Ongoing
• <u>Schedule Tracking</u>	eBuilder Software in Progress
• <u>Scalable Project Risk Management</u>	eBuilder Software in Progress
• <u>Issue Management Process</u>	eBuilder Software in Progress
• <u>Program Level Reporting</u>	eBuilder Software in Progress
• <u>Document Management</u>	Ongoing
• <u>Quality Management Empowerment</u>	Completed
• <u>Quality Management Guidance</u>	Ongoing

Facilities Quality Management Assessment and Hill International Assessment



- Other Recommendations

University of Central Florida

Status of Projects – May 2018

Key Volume Indicators (KVIs)

Number of Open Projects	617
Planning/Design	154
Permitting	31
Construction	109
Close-out	73
Awaiting Customer	27
Temporary Hold	27
Completed	196

Value of Open Projects	\$323,845,199
Planning/Design	\$30,276,940
Permitting	\$2,017,077
Construction	\$188,931,418
Close-out	\$74,094,181
Awaiting Customer	\$2,215,213
Temporary Hold	\$9,825,810
Completed	\$18,484,560

Number of Project Managers (PM)	12
Number of Assistant Project Managers (APM)	2
Number of Active Projects per PM/APM	26.2

Key Volume Indicators



KEY VOLUME INDICATORS

- Track volume of workload
 - Number of Open Projects
 - Value of Open Projects
 - Number of Projects per Project Manager
- eBuilder will allow us to track and capture these and other key metrics

University of Central Florida

Status of Projects – May 2018

Key Performance Indicators (KPIs)

Budget	Target	Actual
Average number / % cost of change orders per project, by type	< 2 / < 10%	1.7 / 8.8%
Percent of projects completed on budget	> 95%	97.2%
Percent budget variance	< 5%	7.2%
Percent saved in project audit and negotiations	> 2%	2.0%
Percent unused contingencies	> 5%	7.2%

Time	Target	Actual
Percent of projects completed on time	> 95%	91.4%
Percent of active projects with no discernable advancement	< 2%	1.1%
Percent of projects canceled due to time issues	< 1%	2.2%
Average time to pay contractors	≤ 30 days	26.8 days
Average time awaiting information from customer	< 10 days	21 days

Quality	Target	Actual
Average FP&C customer satisfaction scores for planning, design, and construction	> 90%	92.0%
Average Contractor customer satisfaction scores for construction	> 90%	84.0%
Time to complete all punch list items	< 30 days	42.2 days
Number of unapproved deviations per project	< 1	0.4%
Percent dollar value of errors and omissions / total value of project	< 1%	0.8%

Hot Issues	Target	Actual
LEED Gold achieved on eligible projects	100%	100%
Percentage of projects that support Collective Impact	90%	92.2%

* data shown above is example, not actual data

Key Performance Indicators:



KEY PERFORMANCE INDICATORS

- Draft list of KPIs on this slide. Should keep to 15-20 maximum and focus them on what is important to help meet University goals.
- Many others can be considered – will be discussing specific indicators to track with university leadership
- Data will be populated over the coming year as projects migrate fully to eBuilder
- Hot topics can come and go for tracking

University of Central Florida

Status of Projects – May 2018



Research I

Originally titled the Interdisciplinary Research and Incubator Facility (IRIF), Research I is a 105,775gsf building containing 79 labs with a NFPA 45 rating, 84 offices, conference rooms, break rooms, and support rooms. Due to project budget constraints, the project was designed and constructed in two phases. Mid-construction, many changes were made to the plans, requiring re-design efforts and an extension to the project schedule – but this allowed for both phases to be completed at the same time, greatly simplifying the commissioning process. Project management efforts for Research I earned FP&C the top award in 2018 from the Construction Owners Association of America (COAA). UCF and Michigan State were the only universities to be awarded the COAA Gold Project Leadership Award, recognizing UCF's excellence in project delivery.

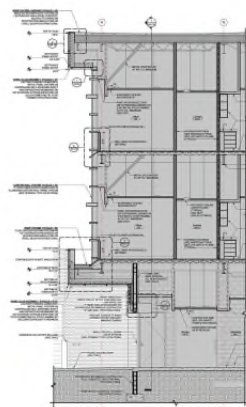
UCF Research I

Total Building Area: 105,775 sf

Cost: \$53.8M total project cost
\$45.1M construction cost



Project Highlights:
80 Offices
80 NFPA 45 Labs
Collaboration and Multipurpose Spaces
LEED Gold
COAA 2018 Project Leadership Award



←Back to
Projects

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