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 STATE UNIVERSITY SYSTEM OF FLORIDA
 BOARD OF GOVERNORS
 BALLROOM
 J. WAYNE REITZ UNION
 UNIVERSITY OF FLORIDA
 655 REITZ UNION DRIVE
 GAINESVILLE, FL 32611
 OCTOBER 30, 2019

*Video or audio archives of the meetings of the Board of Governors
 and its Committees are accessible at <http://www.flbog.edu/>.*

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1. *Trustee Summit*

The 2019 Trustee Summit was held on October 29, 2019. Board staff provided training to trustees as required by section 1001.706(3)(j), Florida Statutes, as well as provided additional information on performance-based funding and financing university facilities. Trustees heard a presentation by Dr. Elizabeth Shenkman on the OneFlorida Clinical Research Consortium and engaged in an interactive discussion with Dr. Terrance MacTaggart of the Association of Governing Boards of Universities and Colleges on presidential assessment and development. Governor Kitson moderated a panel of board of trustees chairs that focused on how boards of trustees hold themselves and university administration accountable for enhancing student success through initiatives funds with performance funding and/or preeminence funding. Chair Mori Hosseini and President Kent Fuchs delivered remarks and presented a short video on the strides the University of Florida is making in research to solve real world challenges. Governor Ron DeSantis concluded the Summit with remarks about the need for degrees to translate into employment for our graduates and he encouraged attendees to vigorously protect freedom of speech and expression on our campuses.

2. Call to Order and Pledge of Allegiance

On October 30, 2019, Chair Ned C. Lautenbach convened the meeting at 1:50 p.m. with the following members present and answering roll call: Vice Chair Syd Kitson; Tim Cerio; Dr. Shawn Felton; H. Wayne Huizenga, Jr.; Zenani Johnson; Brian Lamb; Alan Levine; Charlie Lydecker; Ed Morton; Dr. Steven Scott; Eric Silagy; Kent Stermon and Norman Tripp. Members stood for the Pledge of Allegiance.

3. Chair's Report to the Board of Governors

Chair Lautenbach thanked Chair Hosseini, President Fuchs, and the University of Florida staff for hosting the Trustee Summit and Board of Governors meeting. Chair Hosseini welcomed members to the university and President Fuchs said he was pleased to have the Board visit the campus.

Chair Lautenbach took a moment to reflect on the System-wide accomplishments that have taken place over the past two years, including milestones on both graduation rates and affordability. He recounted that graduation rates have gone up 9.5 percent in the past five years, and the average cost-to-the-student for a four-year degree is now less

than \$10,000. He reiterated *U.S. News & World Report* has named Florida as having the number one postsecondary education system in the country for three years in a row.

Chair Lautenbach said he was proud of the progress made by the Drugs, Alcohol and Mental Health Task Force, and the difference it made in promoting student wellness and success. The Task Force put together a comprehensive action plan and reported during August that all components of the plan were either completed or in progress.

He is also proud of the collaborative work the State University System has done with research, which has seen a 15 percent increase in federal research expenditures over the past five years. The System has now surpassed the 2025 Strategic Plan goal of \$2.3 billion in research expenditures and is ranked number four nationally in research, with five universities ranked in the top 100.

Chair Lautenbach talked about the continued focus on online education and increasing access to online courses while ensuring quality. He mentioned that Florida is tied for first place in terms of the percentage of students enrolled in distance learning courses and is ranked second in terms of the number of students enrolled in distance learning courses. Seventy-two percent of undergraduate students enrolled in at least one distance learning course last year and over 540 online programs exist across the System.

Chair Lautenbach noted the Board implemented several new policies with regards to PECO projects as required by Senate Bill 190, resulting in the commitment of nearly \$227 million in carry forward funds towards maintenance of existing buildings. Additionally, over \$367 million in state fixed capital outlay funds were appropriated system-wide in the last two legislative sessions. Both the UCF and USF Downtown projects opened in late 2019, and these new locations will not only serve the universities, but will promote economic revitalization for those areas in Orlando and Tampa. He stated the System has also benefited by the continued support for university lab schools, with FSU, FAU and UF's lab schools receiving facility funding. Finally, through the shared services initiative, the universities achieved over \$150 million in documented savings for the fiscal year 2018-2019.

In conclusion, Chair Lautenbach expressed optimism about new Board leadership continuing this momentum and said he was honored to serve with the Board members and alongside everyone in the room.

4. Minutes of Board of Governors Meeting

A. Board of Governors Meeting held August 29, 2019

Governor Kitson moved approval of the Minutes of the meeting held August 29, 2019, as presented. Mr. Felton seconded the motion, and the members concurred unanimously.

5. Chancellor's Report

Chancellor Criser reported he had the opportunity to present to legislative education appropriations subcommittees in September where he discussed the System's legislative budget requests and honed in on the State University System's progress. He received good feedback and is hopeful the System will continue to have opportunities to talk about the return-on-investment universities provide to taxpayers and students.

Chancellor Criser said the Talent Development Council held its first meeting in Tallahassee in early October, with Governor Tim Cerio representing the Board and the Chancellor serving as an ex officio member. The council is tasked with developing a strategic plan by December 31, 2019, that will provide a pathway for 60 percent of the state's working-age population to hold a "high-value post-secondary credential" by 2030.

Chancellor Criser reported new legislation was recently filed to allow student athletes to receive compensation under certain circumstances and that the National Collegiate Athletic Association announced it would be developing policies around this topic.

6. Public Comment

The Board received one request for public comment. Mr. Marshall Ogletree, the Executive Director of the United Faculty of Florida, encouraged more workshops be provided for the governors and trustees, especially as it relates to collective bargaining. He asserted that neither trustees nor legal counsel at the universities were up-to-date on the requirements of chapter 447, Florida Statutes. He also questioned the need for a university to hire outside counsel to assist it with collective bargaining. He reminded members that university faculty are a critical, but often forgotten, part of the equation when discussing System results.

Mr. Ogletree emphasized the need for graduate students who are employed as graduate assistants to receive more economic assistance in the form of fee waivers. He said there are approximately 14,000 graduate student assistants who receive an average stipend of \$14,000 to \$15,000 before paying their fees. He asked for the Board's support of a measure that would waive university fees to help graduate student assistants defray the costs of their education.

7. Election of Board Officers, Chair and Vice Chair

Chair Lautenbach announced that his term as Chair ends on December 31, 2019 and his term as a Board member ends on January 6, 2020. He then opened the nominations for the next Chair of the Board of Governors.

Mr. Tripp nominated Vice Chair Syd Kitson to serve as Chair of the Board of Governors for a term beginning on January 1, 2020, and ending December 31, 2021. Mr. Tripp stated Mr. Kitson has been an excellent member of the Board and has an outstanding background in professional sports and real estate development. Mr. Silagy seconded the motion, and the members concurred unanimously. Mr. Kitson noted he has some large shoes to fill and thanked the Board for their confidence in him, stating he will continue the focus on student success and student outcomes and that it is an incredible honor to serve with such talented individuals.

Chair Lautenbach next opened the nominations for the Vice Chair of the Board of Governors. Mr. Morton nominated Mr. Brian Lamb to serve as the Vice Chair of the Board of Governors for a term beginning on January 1, 2020, and ending December 31, 2021. Mr. Morton said based on the University of South Florida's progress under Mr. Lamb's leadership and his ability to combine discipline and a sense of compassion, leads him to believe Mr. Lamb will make an outstanding vice chair and is someone who can lead this Board to the next level. Mr. Huizenga seconded the motion. Chair Lautenbach asked if there were any other nominations. Hearing none, a vote was taken and the members concurred unanimously. Mr. Lamb stated he has had the benefit of working in the State University System for over decade and that he is also a product of the System. He believes deeply in the purpose and the mission and is honored to serve. He committed to advancing this Board's mission and looks forward to working with the Chair and the other Board members. Chair Lautenbach congratulated both Mr. Kitson and Mr. Lamb.

8. Confirmation of Reappointment of the President for the University of Florida

Chair Lautenbach stated the University of Florida Board of Trustees unanimously agreed to extend Dr. Fuchs' appointment to serve as the president of the university on an at-will basis following the expiration of Dr. Fuchs' contract on June 30, 2020. Chair Lautenbach recognized Mr. Mori Hosseini, Chair of the University of Florida Board of Trustees, to present Dr. Kent Fuchs for confirmation of reappointment as President.

Mr. Hosseini stated subject to this Board's approval, President Fuchs will begin serving as president in an at-will capacity and at the pleasure of the University of Florida Board of Trustees beginning on July 1, 2020. He then shared some highlights of Dr. Fuchs' accomplishments during his tenure as president of the university: UF became the first top ten public university in the State University System, rising from 14th in 2014 to 7th in the *U.S. News & World Report* rankings; the UF student-faculty ratio has improved from 21:1 to 18:1; applications from students increased from 29,000 to 42,000; research expenditures climbed 23 percent; annual philanthropy grew from \$302 million to \$526 million; four-year graduation rates improved from 66% to 68% and six-year graduation

rates improved from 87% to 90%; the Sid Martin Biotechnology Incubator was named 2017 Incubator of the Year among 7,500 incubators worldwide by the International Business Innovation Association; the Milken Institute ranked UF third in the nation in 2017 for technology transfer; and the university was ranked sixth by the New York Times in 2017 among all public and private universities for helping low-income students succeed.

Mr. Hosseini emphasized the board of trustees and Dr. Fuchs work closely together as partners to the benefit of the university's students and faculty. He then presented Dr. Fuchs for approval of the extension of his presidency. Chair Lautenbach called for a motion to confirm Dr. Fuchs. Mr. Kitson made the motion to confirm Dr. Fuchs as President of the University of Florida. Mr. The motion was seconded by Mr. Levine and the members concurred unanimously. Dr. Fuchs thanked the Board of Governors and the University of Florida Board of Trustees for their support and he thanked faculty, staff, students and alumni for the opportunity to serve.

Chair Lautenbach said one of the underlying concerns with this is the one-year requirement for renewals of presidential contracts. He asked Chancellor Criser to look at that requirement to determine if it still makes sense from a policy perspective and to report back to the Board.

9. Strategic Planning Committee Report

Chair Lautenbach called on Ms. Jordan for the Strategic Planning Committee report. The Committee took up five items, four for approval and one for information. Ms. Jordan reported that the Committee was provided with an overview of the SUS Career Centers and heard about some of the initiatives on campus to prepare students for professional work and connect with employers in the state.

A. Florida International University Revised 2019 Accountability Plan

Ms. Jordan moved approval of Florida International University's 2019 Accountability Plan -- excluding those sections of the plan that require any additional regulatory or procedural review or approval pursuant to law or Board regulations, and that the Board accepts the out-year portions of the plan. The motion was seconded by Mr. Huizenga and the members concurred unanimously.

B. 2019 System Accountability Plan

Ms. Jordan moved approval of the 2019 System Accountability Plan. The motion was seconded by Mr. Huizenga and the members concurred unanimously.

C. State University System 2025 Strategic Plan: 2019 Update

Ms. Jordan moved approval of the State University System 2025 Strategic Plan: 2019 Update. The motion was seconded by Mr. Huizenga and the members concurred unanimously.

D. Programs of Strategic Emphasis: 2019 Update

Ms. Jordan moved approval of the Programs of Strategic Emphasis: 2019 Update, including the supporting methodology. The motion was seconded by Mr. Huizenga and the members concurred unanimously.

10. Facilities Committee Report

Chair Lautenbach called on Mr. Huizenga for the Facilities Committee Report. Mr. Huizenga reported the Committee took up four items for approval, which includes two items taken up by the Committee at a prior meeting on October 3, 2019.

- A. 2019-2020 Resolution of the Board of Governors authorizing the University of South Florida Financing Corporation to issue \$27,000,000 of revenue bonds on behalf of the University of South Florida for the purpose of constructing a new multi-use lab and office facility in the USF Research Park

Mr. Huizenga moved approval of a Resolution authorizing the USF Financing Corporation to issue \$27,000,000 of revenue bonds on behalf of the University of South Florida for the purpose of constructing a new multi-use lab and office facility in the USF Research Park. Ms. Jordan seconded the motion and the members concurred unanimously.

- B. Space Needs Calculation Methodologies

Mr. Huizenga moved approval of the Report on Space Needs Calculation Methodologies. Ms. Jordan seconded the motion and the members concurred unanimously.

- C. Preliminary Selection Group and PECO Points Methodology

Mr. Huizenga moved approval of the Preliminary Selection Group and PECO Points Methodology. Ms. Jordan seconded the motion, and the members concurred unanimously.

- D. 2020-2021 State University System Fixed Capital Outlay Legislative Budget Request

Mr. Huizenga moved to amend the 2020-2021 State University System Fixed Capital Outlay Legislative Budget Request as presented. Mr. Silagy seconded the motion, and the members concurred unanimously.

11. Audit and Compliance Committee Report

Chair Lautenbach recognized Mr. Cerio for the Audit and Compliance Committee report. Mr. Cerio reported the Committee received an update from Florida Agricultural and Mechanical University's Board of Trustees' Chair, Kelvin Lawson, about the university's status of the corrective action plan for the on-going athletics program cash deficit. In addition, the Committee received a report from Inspector General Leftheris regarding her office's recent activities and upcoming events.

12. Innovation and Online Committee Report

Chair Lautenbach called on Mr. Morton to report on the Innovation and Online Committee. Mr. Morton said the Committee engaged in a discussion with medical school representatives about the consideration of online courses in the admissions process. Dr. Fogarty, Dean of Florida State University's Medical School and Chair of the Florida Council of Medical School Deans, committed to further discussions with the Council about the analysis of relevant data, as well as conversations with university distance learning leaders.

The Committee also heard a presentation on For-Credit Certificates and discussed revisions to the Access performance indicators and goals in the 2025 Strategic Plan for Online Education. The Committee had received recommendations for updating the performance indicators and goals for Quality and Affordability in June and August, respectively. Mr. Morton then moved approval of the updated Quality, Affordability, and Access performance indicators and goals in the 2025 Strategic Plan for Online Education. Ms. Jordan seconded the motion, and the members concurred unanimously.

13. Academic and Student Affairs Committee Report

Chair Lautenbach recognized Mr. Tripp to report on the Academic and Student Affairs Committee. Mr. Tripp reported the Committee received an overview of SUS Engineering programs' internships and cooperative education programs and information on initiatives that have been implemented across the System to increase passage rates in calculus and pre-calculus courses. The Committee also took up several items for approval.

- A. Minutes of the Drugs, Alcohol, and Mental Health Task Force held August 28, 2019

Mr. Tripp stated the Drugs, Alcohol and Mental Health Task Force was sunset after approving the final report on August 28, 2019, and that oversight of the implementation of the recommendations in the report is now the responsibility of the Committee. Mr. Tripp moved approval of the final minutes of the Drugs, Alcohol and Mental Health Task Force meeting held on August 28, 2019. Mr. Huizenga seconded the motion, and the members concurred unanimously.

- B. Approval of Amended Board of Governors Regulations 6.001, General Admissions; 6.021, Hazing Prohibited; 8.003, Textbook and Instructional Materials Affordability

Mr. Tripp moved approval of the amendments to Board of Governors Regulations 6.001, 6.021, and 8.003, which was seconded by Ms. Jordan and the members concurred unanimously.

- C. Ph.D. in Informatics and Big Data Analytics, CIP 11.0104, University of South Florida

Mr. Tripp moved approval of the University of South Florida's Ph.D. in Informatics and Data Analytics, CIP 11.0104, at the institution's approved graduation tuition rate with a program implementation date of fall 2020. Ms. Jordan seconded the motion and the members concurred unanimously.

- D. Recommendations for Strategies 2 and 3 of the *Improving 2+2 Articulation Implementation Plan*

Mr. Tripp stated the Committee received an update on the progress of the 2+2 Articulation Work Plan and considered approval of Strategy 2: Recommendation for Key Components of Effective 2+2 Enhancement Programs and Strategy 3: Development and Implementation of the 2+2 Data Toolkit. Mr. Tripp moved approval of the recommendations for Strategies 2 and 3 of the 2+2 Articulation Implementation Plan. Ms. Jordan seconded the motion and the members concurred unanimously.

14. Budget and Finance Committee Report

Chair Lautenbach recognized Mr. Kitson for the Budget and Finance Committee Report. Mr. Kitson reported the Committee took up four items for approval.

- A. Approval of Amended Board of Governors Regulations 5.001, 7.003, 7.008, and 9.007

Mr. Kitson moved approval of amendments to Board of Governors Regulations 5.001 Performance-Based Funding; 7.003 Fees, Fines, and Penalties; 7.008 Waiver and

Exemptions of Tuition and Fees; and 9.007 University Operating Budgets. Ms. Jordan seconded the motion and the members concurred unanimously.

B. 2019-2020 Carryforward Spending Plans and Fixed Capital Outlay Budgets

Mr. Kitson moved approval of the 2019-2020 Carryforward Spending Plans and Fixed Capital Outlay Budgets that were heard at a joint meeting of the Facilities and Budget and Finance Committee on October 3, 2019. Mr. Huizenga seconded the motion and the members concurred unanimously.

C. Performance-Based Funding Report

Mr. Kitson moved approval of the Performance-Based Funding Report heard at the October 3, 2019 meeting of the Budget and Finance Committee. Mr. Huizenga seconded the motion and the members concurred unanimously.

D. Performance-Based Funding Model Revisions

Mr. Kitson moved approval of revisions to the Performance-Based Funding Model. Ms. Jordan seconded the motion and the members concurred unanimously.

E. 2020-2021 State University System Legislative Budget Request

Mr. Kitson reported the Budget and Finance Committee will meet on November 19, 2019 at Florida Gulf Coast University and a Board of Governors conference call will be held on November 22, 2019, to vote on the final legislative budget request.

15. Nomination and Governance Committee Report

Chair Lautenbach moved approval of the following persons to fill trustee vacancies at all twelve universities, each motion subject to Senate confirmation and the appointee attending a Board of Governors orientation, completing trustee training, and attending the annual Trustee Summits.

A. Appointment of University Trustees

Chair Lautenbach moved approval of the appointment of Kristin Harper to the Florida Agricultural & Mechanical University Board of Trustees to serve the remainder of a term expiring on January 6, 2021, with the term to be effective immediately. Mr. Kitson seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the reappointment of Nicole Washington to the Florida Agricultural & Mechanical University Board of Trustees to serve a second term

beginning on January 6, 2020. Mr. Huizenga seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the reappointment of Michael Dennis to the Florida Atlantic University Board of Trustees to serve a second term beginning on January 6, 2020. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Elycia Morris to the Florida Atlantic University Board of Trustees for a term beginning on January 6, 2020. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Ed Morton to the Florida Gulf Coast University Board of Trustees for a term beginning January 6, 2020. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Jaye Semrod to the Florida Gulf Coast University Board of Trustees for a term beginning January 6, 2020. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the reappointment of Natasha Lowell to the Florida International University Board of Trustees to serve a second term beginning on January 6, 2020. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Donna Hrinak to the Florida International University Board of Trustees for a term beginning on January 6, 2020. Mr. Levine seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Earl Sasser to the Florida Polytechnic University Board of Trustees for a term that begins immediately and will run until July 15, 2024. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the reappointment of Bob Sasser to the Florida State University Board of Trustees for a second term beginning on January 6, 2020. Mr. Levine seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of John Thiel to the Florida State University Board of Trustees for a second term beginning on January 6, 2020. Mr. Levine seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Mary Ruiz to the New College of Florida Board of Trustees to serve the remainder of a term expiring on January 6, 2021, with the term to be effective immediately. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Ronald Christaldi to the New College of Florida Board of Trustees for a term beginning on January 6, 2020. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Harold Mills to the University of Central Florida Board of Trustees to serve the remainder of a term expiring on January 6, 2021, with the term to be effective immediately. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Michael Okaty to the University of Central Florida Board of Trustees to serve the remainder of a term expiring on January 6, 2021, with the term to be effective immediately. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Caryl McAlpin to the University of Central Florida Board of Trustees for a term beginning on January 6, 2020. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the reappointments of Anita Zucker and David Brandon to the University of Florida Board of Trustees for second terms beginning on January 6, 2020. Mr. Levine seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointments of Nik Patel and Jill Davis to the University of North Florida Board of Trustees for terms beginning on January 6, 2020. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the reappointment of Michael Griffin to the University of South Florida Board of Trustees for a second term beginning on January 6, 2020. Mr. Levine seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointment of Sandra Callahan to the University of South Florida Board of Trustees for a term beginning on January 6, 2020. Ms. Jordan seconded the motion and the members concurred unanimously.

Chair Lautenbach moved approval of the appointments Stephanie White and Jill Singer to the University of West Florida Board of Trustees for terms beginning on January 6, 2020. Mr. Huizenga seconded the motion and the members concurred unanimously.

16. Concluding Remarks and Adjournment

Chair Lautenbach announced the Budget and Finance Committee will meeting on November 19 at Florida Gulf Coast University and the Board of Governors will hold a conference call on November 22. The next in-person meeting of the Board will be

January 29-30, 2020 at Florida State University. Having no further business, the meeting was adjourned at 2:35 p.m. on October 30, 2019.

Ned C. Lautenbach, Chair

Vikki Shirley,
Corporate Secretary