

MINUTES
STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
ACADEMIC AND STUDENT AFFAIRS COMMITTEE
FLORIDA STATE UNIVERSITY
TALLAHASSEE, FLORIDA
January 30, 2020

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and its Committees are accessible at <http://www.flbog.edu>.*

1. Call to Order and Opening Remarks

Governor Norman Tripp convened the Academic and Student Affairs meeting at 8:32 a.m. with the following members present: Chair Jordan (by phone), Governors Cerio, Felton, Frost (by phone), Johnson, Lamb, and Scott (arrived at 8:51 a.m.). A quorum was established.

2. Minutes of October 30, 2019, Committee Meeting

Governor Tripp asked for a motion to approve the minutes from the October 30, 2019, committee meeting. Governor Cerio moved to approve, Governor Frost seconded the motion, and the motion carried unanimously.

3. Vice Chancellor and Chief Academic Officer's Report

Governor Tripp recognized the Vice Chancellor for Academic and Student Affairs, Dr. Christy England, to give an update on the activities of the Academic and Student Affairs (ASA) unit.

- Dr. Disraelly Cruz was promoted to Director of Planning and Policy effective January 1, 2020. Dr. Cruz will be supporting the Board's strategic planning efforts.
- ASA staff have attended various meetings with campus constituents in academic and student affairs, economic and workforce development, and statewide articulation areas as a part of the normal course of work for the office. Specific meetings brought to the forefront include:
- The Academic Affairs team, led by Assistant Vice Chancellor for Academic Affairs, Dr. Traki L. Taylor, hosted a workshop for campus staff who are responsible for overseeing the coordination and submission of various academic requests submitted to the board office. There was participation from all twelve institutions, and requests for additional training and workshops have been expressed.

- Assistant Vice Chancellor for Strategic Initiatives and Economic Development, Ms. Emily Sikes, has been very active in providing support to Governor Cerio and the Chancellor with the Talent Development Council. Ms. Sikes has also provided the Council with additional information on a variety of system initiatives.
- Staff attended the Fall Florida Institute of Oceanography (FIO) Council Meeting.
- Staff attended the Florida Postsecondary Education Program Planning Institute in Orlando, which helps to facilitate the planning and implementation of Florida Postsecondary Transition Programs for students with intellectual disabilities.

Governor Tripp noted that the State University System of Florida had been ranked the number one system three years in a row. Governor Tripp then recognized the Academic and Student Affairs leadership and staff for all of the work done in partnership with the State University System institutions to ensure it continues to be the number one system.

4. Public Notice of Intent to Amend Board of Governors Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshman

Governor Tripp recognized Dr. Traki L. Taylor to present the proposed revisions to the Board of Governors Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshman.

Dr. Taylor stated that the regulation currently defines First-Time-in-College (FTIC) as high school graduates who have earned fewer than twelve (12) semester hours of transferable college credit since receiving a diploma. The regulation also states that University boards shall establish admission regulations, which may have higher minimum standards than the regulation. Additionally, all FTIC students must submit an SAT or ACT score and demonstrate foreign language competency at the second high school level or higher. Students with a disability may be eligible for reasonable substitution or modification to the standards. Finally, students are eligible for admission through three pathways, Standard Admission, Alternative Admission, and Talented Twenty criteria.

Dr. Taylor stated that the impetus for the amendments to the regulation was due to the increase in the number of high school students graduating with their Associate of Arts (A.A.) degrees, and the request from admissions directors for more flexibility with admissions standards within the SUS.

Dr. Taylor shared that the proposed amendments to the regulation include the removal of test score minimums for students with a 3.0 or higher high school GPA and for Talented 20 students. The amendments also included the addition of a category for students who graduate with an A.A. degree and other technical

changes. The changes will provide greater flexibility in admissions decisions and provide clarity regarding the treatment of A.A. high school graduates in the admissions process.

Governor Tripp asked for a motion to approve the Public Notice of Intent to amend Regulation 6.002, Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshman. Governor Cerio moved to approve, Governor Johnson seconded, and the motion carried unanimously.

5. Public Notice of Intent to Amend Board of Governors Regulation 6.008 Post Secondary College-level Preparatory Testing, Placement, and Instruction for State Universities

Governor Tripp recognized Dr. Taylor to present the proposed revisions to the Board of Governors Regulation 6.008, Postsecondary College-level Preparatory Testing, Placement, and Instruction for State Universities.

Dr. Taylor shared that the current regulation specifies the minimum assessment standards to be met by FTIC degree-seeking students, and provides direction for developmental education requirements for SUS institutions and students. Dr. Taylor also shared that the regulation currently requires the same assessment standards of Florida College System students as those set by the State Board of Education (SBOE).

Dr. Taylor stated that the impetus for amendments to the regulation was to align the testing standards and comply with the changes to the SBOE standards.

Dr. Taylor stated the amendments to regulation 6.008 would remove outdated assessment standards for the SAT and Accuplacer to align with the current assessment standards with SBOE rule requirements, and to provide equal treatment for SUS students.

Governor Tripp asked for a motion to approve the Public Notice of Intent to amend Board of Governors Regulation 6.008, Postsecondary College-level Preparatory Testing, Placement, and Instruction for State Universities. Governor Felton moved to approve, Governor Cerio seconded the motion, and the motion carried unanimously.

6. Academic Program Items

A. Termination Request for Ph.D. in Rehabilitation Counseling, CIP 51.2310, Florida State University.

Governor Tripp introduced a request from Florida State University to terminate the Ph.D. in Rehabilitation Counseling (CIP 51.2310). During the university's 2008 budget cuts, two faculty lines were eliminated, and the two

remaining faculty in the program were reassigned to a different department. The program has been suspended since fall 2011, and no new students have been admitted since that date. One doctoral candidate remains in the program and is estimated to graduate within the next two semesters. The Board of Trustees approved the termination on November 16, 2018, effective summer 2020 with a phase-out term of summer 2020.

Governor Tripp asked for a motion to approve the termination of the Ph.D. in Rehabilitation Counseling at Florida State University, CIP 51.2310. Governor Cerio moved to approve, Governor Lamb seconded, and the motion carried unanimously.

- B. Request for Exception to the 120 Credit Hour Requirement by the University of Central Florida for the Bachelor of Science in Materials Science Engineering, CIP 14.1801.

Governor Tripp introduced a request for a 120 credit hour exception from the University of Central Florida (UCF) for its proposed Bachelor of Science in Materials Science and Engineering, CIP 14.1801. The university is requesting approval for 128 credit hours to meet ABET accreditation standards and to deliver a nationally competitive program. The UCF Board of Trustees approved the exception on September 27, 2018, effective fall 2020. Dr. Timothy Letzring was recognized to make the presentation.

Dr. Letzring stated that the proposed program at the 128 credit hours will be aligned with the university's other ABET-accredited programs, and provide graduates with the skills and knowledge base that employers come to expect from UCF graduates.

Dr. Letzring shared that the program will be built on a proven model, which helps to ensure the academic and professional success of graduates and make them workforce ready. Additionally, he shared that the institution has letters of support for the proposed program from Lockheed Martin, Mayo Clinic, Embraer, Simeon's, NASA, and 34 other companies. Dr. Letzring stated that the letters are evidence of the strength of their current programs, and the institution would like to continue to build on that strength.

Dr. Letzring acknowledged Dr. Manoj Chopra, Associate Dean of the College of Engineering and Computer Science, and stated that he was available for any questions or comments. Governor Tripp recognized Dr. Chopra.

Governor Cerio inquired about the impact that the additional eight hours may have on the program. Additionally, he asked if the institution received feedback from industry partners regarding the need for the additional credit hours. Dr. Chopra discussed the broad nature of engineering programs, as

well as how the additional credit hours would allow students to acquire the specialized technical knowledge needed. He also stated that the additional courses would also better prepare students for graduate study. Additionally, he stated that an industry advisory board, made up of twelve individuals, submitted a letter, as well as the 34 letters submitted from industry partners, all highlighting the industry support for the additional credit hours.

Governor Tripp asked for a motion to approve the exception to the 120 credit hour requirement, at 128 credit hours, for the Bachelor of Science in Materials Science and Engineering. Governor Frost moved to approve, Governor Felton seconded, and the motion carried with one opposed (Governor Cerio).

C. Torrey Pines @ FIU Special Purpose Center

Governor Tripp introduced Dr. Kenneth G. Furton, Provost and Executive Vice President, and Dr. Andres Gil, Vice President for Research and Economic Development and Dean of the University Graduate School at Florida International University (FIU) to make a presentation.

Dr. Furton requested approval for the Torrey Pines Institute of Molecular Studies to be classified as a Special Purpose Center. Dr. Furton recognized Dr. Gil and acknowledged his work on this project. He also acknowledged the presence of Mr. Russ Blackburn, City Manager for Port St. Lucie, as well as the founder of the Torrey Pines Institute, Dr. Richard A. Houghten.

Dr. Furton provided a brief description of the 108,000 square foot facility. He noted that the Torrey Pines Institute was built in 2008 and would cost approximately \$60 million to build today. Dr. Furton stated that the special purpose center would only be used for research purposes for faculty, doctoral, and post-doctoral students. It would support FIU's research through the recruitment of top faculty to Florida. He also shared that a recent Office of Program Policy Analysis and Government Accountability survey found that FIU currently has about 48 percent of the space needed to continue its research development.

Dr. Furton preceded to provide the following chronological timeline for the development of the special purpose center.

- 2015 - Initial discussions took place.
- 2016 - In consultation with the Governor's office and Board of Governors' staff, a merger plan was developed. This plan was then brought to FIU's Board of Trustees (BOT), where the recommendation was made to delay further acquisition discussions and develop a more detailed business plan.

- 2017 - FIU staff completed an inspection of the building in conjunction with the city of Port St. Lucie, and the Torrey Pines Institute staff. Following the inspection, FIU developed a detailed business plan.
- 2018 - The plan was brought back to FIU's BOT, and approval was given to begin a leasing arrangement. The goal of the arrangement was to demonstrate the ability to bring top faculty to Florida at the facility.
- 2019 - FIU staff worked with the Florida Department of Economic Opportunity to finalize the financial arrangements associated with the transfer of Torrey Pines and with the city of Port St. Lucie to become a special-purpose center. On December 2, 2019, the city voted to transfer the facility to FIU contingent upon approval of the Board of Governors and FIU's BOT. On December 5, 2019, FIU's BOT approved the acquisition.

Dr. Furton stated FIU has also entered into a partnership with the Cleveland Clinic. The partnership is important to the success of the proposed special purpose center because the work of the Cleveland Clinic aligns very closely with the mission of Torrey Pines. The geographic proximity provides an opportunity for collaboration. For example, the Cleveland Clinic has started to develop medical research efforts in Florida at the old Vaccine and Gene Therapy Institute building directly next to the proposed facility. FIU will also collaborate with the Cleveland Clinic in the development of translation research around drug discovery, infectious diseases, and cancer. This will provide FIU with the opportunity to recruit additional researchers, coordinate activities, and share core research facilities. Additionally, FIU has also attracted an Australian vaccine company that will be relocating to the proposed center.

Dr. Furton shared that the acquisition of Torrey Pines and the establishment as a Special Purpose Center makes strategic sense for FIU's status as a Research I institution. FIU has increased research expenditures and overhead generated at approximately \$200 million and \$22 million, respectively. The strategic plan approved by FIU's BOT and the Board of Governors contained a goal of \$300 million in research, and the acquisition of the additional space at Torrey Pines will provide half of the space needed towards the attainment of the goal.

Dr. Furton stated that the acquisition of the facility would expand the collaborative efforts of the institution. Collaboration with the Cleveland Clinic Learner Research Institute will establish a translational medical research hub with the proposed center, the Cleveland Clinic traditional hospital, and the research center. New treatments for a number of diseases, such as cancer and other infectious diseases, will be developed. This will help to improve the lives of Florida's citizens, having a major impact on the city of Port St. Lucie and the state of Florida.

Governor Tripp commented on the location of the proposed center in the geographic region of Florida Atlantic University (FAU) and requested clarification on any communication or collaborative efforts between FAU and FIU. Dr. Furton stated he discussed collaboration opportunities with his counterpart Dr. Gary Perry at the beginning of the project, and most recently Provost Bret Danilowicz. Additionally, Dr. Furton stated that Dr. Houghton engaged in discussions with the University of South Florida and FAU, prior to reaching out to FIU. Dr. Furton noted that FAU declined the opportunity to acquire the facility and partner with Dr. Houghton due to the significant investment needed in the building's infrastructure and the focus of current research at the institution. Dr. Furton stated that FIU would continue to collaborate with FAU and other SUS institutions.

Governor Huizenga stated that there should be a letter of support from Dr. John Kelly, President of FAU, included in the supporting documents. He stated that since no letter was available, he contacted FAU was told that there was a lack of communication and concern with the potential reduction in research dollars available to FAU. He also reported that FAU had expressed concerns regarding possible disruptions to the research being conducted by FAU. Governor Huizenga stated that while he supported this initiative, he had concerns regarding the lack of executive-level communication between the FIU and FAU.

President Kelly shared that the Vice President for Research at FAU looked at the facility with Dr. Houghton, and determined that FAU did not have the financial resources to make the partnership work. Additionally, FAU's focus was on the further development of the drug discovery programs at the Harbor Branch and Jupiter campuses. He also shared that the location of Torrey Pines is a little more than halfway between FAU's Jupiter campus and Harbor Branch campus. Lastly, he shared that he was not aware of the project until viewing a recent advertisement for faculty in the Chronicle of Higher Education.

Governor Tripp expressed concern with approving a Special Purpose Center for one institution in the regional service area of another. He suggested the Board consider postponing the approval of the special purpose center for another meeting. He also suggested the Board take a more in-depth look at the overall impact of the transfer.

Board Chair Kitson commented on the importance of communication, inclusion, and collaboration between institutions to ensure there is no conflict of interest. He also emphasized the importance of ensuring that all parties are on the same page.

President Kelly stated that the priority of FAU is to focus on the two existing campuses. Dr. Furton clarified that Torrey Pines would be a research site only, and researchers from all sister institutions and the Miami Dade area are welcomed to engage in research at the facility. He stated that he is willing to ensure open communication and collaboration between the two institutions.

Dr. Furton shared that there are time constraints for the acquisition of the property because the city has already voted on the acquisition. Further delays will have financial consequences associated with the transfer of the property to FIU. Dr. Furton also stated that FIU has been working closely with board staff, and the city manager, to secure the transfer of the facility into the system.

Governor Tripp asked President Kelly to provide clarification on FAU's interest in Torrey Pines, as well as the communication between the two institutions

President Kelly responded, stating that FIU President, Dr. Mark Rosenberg, had a phone call with him before the board meeting. He stated that the phone call was the first communication from Dr. Rosenberg regarding the project. Governor Tripp sought clarification on the communication between other campus administrators.

Dr. Gil stated that he has engaged in discussions with his counterpart at FAU, Dr. Dan Flynn, since 2015. When discussions began, Dr. Flynn communicated that the acquisition was not an investment in the best interest of FAU at that time. He shared that FIU currently collaborates with FAU in different areas of research and the sharing of facilities. He further stated that FIU is currently working on a proposal that also includes FSU and UF.

Dr. Gil shared that working with the city, and the recruitment of faculty is time-sensitive. He expressed concern that further delays in the project may cause the institution to cease all efforts.

Board Chair Kitson proposed that the Board move forward with the stipulation that there be a documented collaboration between the two institutions. Governor Huizenga agreed with Board Chair Kitson. There was discussion emphasizing the point that the missing letter of support signaled communication challenges between the institutional leaders.

Governor Tripp then asked for a motion to approve the establishment of Torrey Pines @ FIU as a Special Purpose Center, as defined by the Board of Governors Regulation 8.009, subject to the submission of a memorandum of understanding regarding the collaboration between the two universities at Torrey Pines. Governor Frost moved to approve, Governor Cerio seconded, and the motion carried unanimously.

7. Mental Health Update

Governor Tripp recognized Dr. Christy England and Dr. William Hudson Jr., Vice President for Student Affairs at Florida Agricultural and Mechanical University, to give the final report on the progress SUS institutions have made with the implementation of the system-wide Mental Health Enhancement Plans.

Dr. England shared that the Board of Governors has undertaken multiple initiatives to address mental health across the SUS. She stated that in March 2015, information was presented to the Academic and Student Affairs Committee addressing critical issues related to campus safety and security. The report showed that the SUS as a whole, as well as individual institutions, recognized the need to increase the number of well-trained professional counselors to address the growing demand from students with mental and behavioral health issues. A legislative budget request (LBR) was submitted to address these issues; however, it was not funded. In spring 2016, a second LBR was presented, which included additional goals to increase and expand campus counseling services. This proposal was also not funded.

Dr. England went on to report that in March 2017, this committee reviewed data showing that the demand for mental health assistance continued. In June 2017, Board Chair Tom Kuntz charged the university presidents with developing and submitting Mental Health Enhancement Plans. Every institution submitted a plan in November 2017. Updates on the implementation of the plans were presented to the Board of Governors' Drugs, Alcohol, and Mental Health Task Force in November 2018.

Dr. England then turned the presentation over to Dr. Hudson to provide an update on the mental health enhancements achieved to date by SUS institutions. Dr. Hudson reported that all institutions hired additional mental health staff to support the number of students in need of professional services. Institutions also increased access to services for students through programs such as WellConnect, which provides 24-hour access to licensed mental health counselors. Institutions increased mental health literacy through expanded online services using self-help modules. Lastly, specialized programs such as recovery programs that provide support services for drug and alcohol dependencies and abuse were implemented.

Governor Cerio inquired about the high number of staff searches still in progress at FAU and asked if there is a high turnover in this industry. Dr. Hudson stated that qualifications, high demand, and competition for mental health professionals

make it difficult to hire the number of professionals needed, and it is a challenge to retain them.

Dr. John Kelly, President of FAU, stated that the institution does have the appropriate number of mental health counselors to accommodate the student population, but they do not show up in the same identification code. Additionally, Dr. Kelly stated that licensed psychologists from the community with private practices were contracted to accommodate the turnover, and permanent counselors will be hired.

Governor Tripp commented on the importance of addressing the mental health issues as a system and on the improvements the SUS institutions are making.

8. SUS Council for Student Affairs (CSA), Hazing Prevention Update

Governor Tripp recognized Dr. Hudson, who provided an update on system-wide Hazing prevention efforts.

Dr. Hudson stated that in February 2012, the CSA developed a system-wide campus environment matrix on hazing prevention and best practices. The matrix required all institutions to establish and maintain minimum standards that affirm the anti-hazing policy and reduce the frequency of hazing occurrences. These standards include the development and maintenance of an anti-hazing website, a 24/7 reporting system, programming and training for all campus constituents, and dissemination of anti-hazing policies campus-wide.

Dr. Hudson also presented information on the annual Hazing Prevention Summit. He stated that the summit is system-wide, held annually, and is designed to be a professional development and networking opportunity between campuses within the SUS. The summit provides the opportunity to share best practices through workgroups and case studies. The next summit is scheduled for May 15, 2020, at the University of South Florida.

Additionally, Dr. Hudson presented data regarding the impact of the April 2015, system-wide implementation of the AliveTek online hazing prevention module. He stated that there had been an increase in the number of students completing the online education modules each year. CSA, along with institutional partners, continues to look for efforts to increase participation. He highlighted some of the efforts, which include the onboarding of students during orientation and making the modules a requirement for certification for clubs and organizations. He also highlighted the importance of inclusion of all campus constituents.

Board Chair Kitson inquired about the impact of student participation in the education modules, and its effect on the number of hazing incidents reported.

Dr. Hudson stated there had been an increase in the number of incidents reported and a decrease in the number of actual hazing cases.

Governor Huizenga expressed concern regarding the differences in the number of students participating in the modules from each campus and encouraged doing more to increase participation. Dr. Hudson stated that many institutions are requiring students to complete the modules as a condition of participation in a student organization. He stated that here are ongoing efforts to increase participation on all campuses.

Governor Tripp requested a report on the progress of hazing incidents, prevention efforts, and impact over time delineated by institution. Dr. England stated that she and Dr. Hudson would follow up with each institution to gather information on participation requirements for the training. She commented on the recent revisions to the Board's hazing regulation and stated that the Board office would begin gathering data on hazing incidents that result in disciplinary findings. Additionally, Dr. England stated that a test run of this data collection was completed recently, and the findings show a relatively low number of incidents over a period of three years. Additionally, the majority of the incidents involved multiple individuals in a single incident. She stated that an annual collection would begin in summer 2020, and a report will be provided to the committee. Dr. England highlighted the positive impact of the work of the CSA and noted that various hazing prevention efforts at each institution had a system-wide impact. Governor Tripp thanked CSA for their efforts.

9. Academic and Student Affairs Updates

A. SUS Council of Academic Vice Presidents (CAVP)

Governor Tripp recognized Dr. Sally McRorie, Chair of the CAVP, who provided the following updates.

- The CAVP hosted a dinner with Dr. Taylor, Dr. England, and Dr. Nancy McKee, Associate Vice Chancellor for Innovation and Online Education, Provosts, and various other guests were in attendance. Among the topics discussed were the impact of the coronavirus on students, faculty, related travel, and how SUS institutions are responding to the challenge.
- Dr. McRorie stated that institutions are looking very carefully at how they are documenting any outside activities that faculty, staff, and students are participating in internally, in-state, out-of-state, or internationally.
- Dr. McRorie acknowledged the continued efforts of the SUS institutions to improve academic programs and the collaborative nature of the Provosts from the SUS institutions.

B. SUS Council for Student Affairs (CSA)

Governor Tripp then recognized Dr. William Hudson Jr., Chair of the CSA, who provided the following updates.

- The CSA continues to promote system-wide mental health awareness to faculty, staff, and students, through Kognito at-risk simulation modules. Kognito has been implemented at all but one institution, which planned to launch within the following week. The Board will receive a report on completion statistics through a dashboard to be presented at the November 2020 Board of Governors meeting.
- The CSA is working with the Orientation Task Force to discuss best practices, and gather data on the impact of new student orientation on student retention, persistence, and graduation.
- Hazing prevention efforts continue to be at the forefront of student affairs and student life on campus.

Governor Tripp commended CSA for their efforts to address the various issues in Student Affairs.

C. Florida Student Association (FSA)

Governor Tripp recognized Governor Zenani D. Johnson, who provided the following updates.

- The FSA hosted its annual Rally in Tally event. Close to 200 students from across the state were in attendance, met with over 40 Florida legislators, and held a successful press conference. Additionally, an opening night reception was hosted where Governor Cerio was the keynote speaker with Representative Ausley, Representative Grant, Representative Ponder, Senator Flores, and Kristen Whitaker from the Board office also in attendance.
- The FSA has been working with Representative Grant and Representative Caruso to advocate for a tax break on textbooks. The previous tax break was enacted under former Governor Scott's administration and saved students over \$40 million.
- The FSA has also been advocating for an appropriation of \$340,000 to go towards the expansion of food pantries and the implementation of programs to assist homeless and food insecure college students within the SUS. Food and housing insecurities are a challenge across the entire system. The initiative is not currently funded in any of the proposed legislative budgets. The FSA requested support from the Board of Governors to assist with the efforts to secure funding to expand the aforementioned programs, in the form

of calls and letters to the legislative body. Governor Alan Levine acknowledged the efforts the FSA is making to address food and housing insecurities for SUS students. Additionally, Governor Levine suggested that the FSA look into other options for funding, such as matching funds. Governor Levine then suggested that the Board provide a resolution or letter of support to the FSA, showing their support for the effort. Board Chair Kitson supported Governor Levine's suggestion. Governor Tripp commented on the efforts the SUS institutions are making to address the needs of students who are homeless or without food. Governor Tripp moved the Board to provide a letter of support to the Florida Student Association for its Food Pantry Initiative, the motion was seconded by Governor Cerio, and the motion carried unanimously.

10. Concluding Remarks and Adjournment

Having no further business, Governor Tripp adjourned the meeting at 9:47 a.m.

Norman Tripp, Member

Brittanian K. Gamble
Assistant Director for
Academic Affairs