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Exhibit A

Educational Plant Survey Recommended Projects

Florida Agricultural and Mechanical University

[Pending approval by the Board of Governors June 25, 2020]

- Remodeling
 - o Chemical and Biological Research Laboratory Center Office
- Renovation
 - o Chemical and Biological Research Laboratory Center Research Lab and Study
 - School of Business and Industry South
 - o Perry-Paige
- Demolition
 - Swimming Pool and Locker House
 - Howard Hall
 - Transitional Offices (Old DRS)
 - Transitional Classrooms (Old DRS)
 - Old DRS High School
 - o Gym (Old DRS)
 - Dyson Pharmacy
 - o Benjamin Banneker A, B, C and D
- Campus-wide Utility Infrastructure
 - Central Heating Plant Replacement Boiler Phase I
 - Central Cooling Plant Chiller #5 Addition
 - Central Chilled Water Plant Aguifer Return Well
 - North Chilled Water Loop Extension
 - East Chilled Water Loop Extension
 - Chilled Water Research Isolation and East Loop Extension
 - Central Cooling Plant Additional chiller #6
 - Central Heating Plant Replacement Boiler Phase II
 - South Campus Chiller Plant
 - Obsolete Controls Systems Replacement
- Projects based on Exception Procedure
 - Howard Hall

Florida Atlantic University

- Remodeling/Renovation
 - Capital Renewal/Envelope Enhancement
 - College of Science & Engineering Building
 - Engineering West (#36) Renovation
 - Science Building (#43) Renovation

- Physical Science (#55) Renovation
- Boca Library Renovation
- Social Science Building (#44) Renovation
- Arts and Letters Building Renovation
- New Construction
 - General Classroom Facility (Culture and Society) Phase II
 - Central Satellite Utility Plant (Cooling Tower)
 - Arts and Letters Building (#9) Addition
 - Jupiter STEM/Life Sciences Building
- Demolition
 - HB36 Aquaculture Lab Demolition
 - o HB39 Larizza Aquaculture Center Demolition
 - o HB 40 Marine Mammal Research Center Anderson Building Demolition
- Additional
 - o AD Henderson University School

Florida Gulf Coast University

- Site Improvements
 - o Central Energy Plant Expansion Phase 3
- New Construction
 - Health Sciences Building
- Continuing Survey Recommendations
 - School of Water Resources and Integrated Sciences Building

Florida International University

- Remodeling/Renovation
 - o Charles E. Perry, Primera Casa
 - Deuxieme Maison
 - Viertes Haus
 - Owa Ehan
 - Steven & Dorothea Green Library
 - o Engineering and Computer Science
 - Chemistry & Physics
 - Health and Life Science I
 - Health and Life Science II.
 - Engineering Center
 - o Academic Data Center
 - Hospitality Management
 - Academic One
 - Academic II
 - Hubert Library
- New Construction
 - Satellite Chiller Plant Expansion
 - School of International & Public Affairs (SIPA), Phase II
 - Green Library Addition
 - o Graduate School of business, Phase II
 - Science Laboratory Complex
 - Engineering Building

- Training Complex
- Honors Complex
- Humanities Complex
- Academic Health Center Study Complex
- Academic III (Classroom/Office)
- Additional
 - Bachelor Environmental Center
 - International Center of Tropical Botany

Florida Polytechnic University

- Site Improvements
 - Chiller Plant Expansion
- New Construction
 - Applied Research Center
- Special Purpose Center
 - o Florida Industrial Phosphate Research Institute

Florida State University

- Remodeling/Renovation
 - Winchester Building Remodel
 - o Library System Improvements Phase I (Dirac Science Library Building) Remodel
 - Dittmer Chemistry Lab Remodel
 - Kellogg Building Remodel
 - o Biology Unit I Building Remodel
- New Construction
 - Academic Support Building
- Demolition
 - ROTC Building Demolition
 - Employee Assistance Building Demolition
 - Mendenhall A, B, and Annex Demolition
 - FDLE Mail Scan Building Demolition
- Continuing Survey Recommendations
 - College of Business
 - STEM Teaching Lab Building
 - o Interdisciplinary Research and Commercialization Building (IRCB)
- Projects Based on Exception Procedure
 - Veteran's Legacy Complex

University of North Florida

[Pending approval by the Board of Governors June 25, 2020]

- Remodeling
 - o John E. Mathews Jr. Computer Science Remodel
 - o Brooks College of Health Remodel
 - Coggin College of Business Remodel
 - o Roy L. Lassiter Hall Remodel
 - o Frederick H. Schultz Hall Remodel
 - o Honors Hall Remodel
- Renovation

- o John E. Mathews Jr. Computer Science Renovation
- Brooks College of Health Renovation
- Coggin College of Business Renovation
- o Roy L. Lassiter Hall Renovation
- Frederick H. Schultz Hall Renovation
- Honors Hall Renovation
- New Construction
 - Coggin College of Business Phase II
 - Hicks Honors College

University of Central Florida

- Remodeling/Renovation
 - John C. Hitt Library Renovation, Phase II
 - Business Administration Renovation
 - Millican Hall Renovation
 - Chemistry Renovation
 - Facilities and Safety Complex Renovation
 - Visual Arts Renovation
- New Construction
 - o Interdisciplinary Research and Incubator Facility
 - o John C. Hitt Library Renovation (Addition), Phase II
 - Arts Complex, Phase II
 - Multi-Purpose Research and Education
 - Visual Arts Addition
 - Interdisciplinary Research, Building II
 - o Classroom III
 - Civil and Environmental Engineering
 - Welcome Center Addition
 - Band Building
 - Building I
 - Central Energy Plant
 - College of Nursing
 - o Facilities and Safety Support Building
- Demolition
 - Utility Building 8 (Building 42) Demolition
 - Utility Building 9 (Building 46) Demolition
 - Wayne Densch II (Building 39) Demolition
 - Band Trailer (Building 630) Demolition
 - South Orlando Building I (Building 701) Demolition
 - South Orlando Building II (Building 701) Demolition
- Special Purpose Center
 - Coastal Biology Station at Brevard County

University of Florida

- Site Improvements
 - New Electrical Interconnect and Substation Distribution
 - New Cooling and Heating Plant (CHP) and Infrastructure

- Campus Wide Safety and Security Infrastructure Improvements
- Renovation
 - Emergency Operation Center
 - McGuire Center and Powell Hall/Florida Natural History Museum
- New Construction
 - Music Building
 - Utility Plant
 - Florida Natural History Museum Addition
 - Whitney Center for Marine Animal Health Lab Building
- Demolition
 - Building #0473 Lacy Rabon Chilled Water Plant Demolition
 - Building #0117 Music Building Demolition
 - o Building #0856 Earle B. Phelps Lab Demolition
 - Building #0027 Public Safety Demolition
 - Building #1056 SE Chilled Water Plant Demolition
- Continuing Survey Recommendation
 - Data Science and Information Technology

New College of Florida

- Remodeling/Renovation
 - Old Caples House
 - Caples Carriage House
 - Hamilton Classroom Building
 - Pritzker Marine Biology
 - College Hall
 - Cook Hall
- New Construction
 - Multi-Purpose Building
- Demolition
 - o Palmer Court Building A,C,D, and E Demolition

University of South Florida

- Remodeling/Renovation
 - College of Behavioral and Community Sciences Building (MHC) Remodel
 - o USF Health MDN, MDC, MDL, MDA Remodel
 - o College of Arts and Science Multidisciplinary Complex (CMC) Remodel
 - Fine Arts Building (FAH) Remodel
 - Education Building (EDU) Remodel
 - College of Medicine Renovate/Remodel Medical Research Lab Facility
 - Davis Hall Remodeling
- New Construction
 - Cybersecurity/Data Center
 - USF Health Pharmacy
 - Engineering 4
 - STEM Learning Center
 - Public Safety
 - o College of Medicine Center of Excellence for Diabetes & Autoimmune Disorders

- STEM Teaching/Research Facility
- o Teaching Gymnasium Facility
- Academic STEM Facility
- Demolition
 - University Police Building Demolition
 - University Police Training (module) Demolition
- Continuing Survey Recommendations
 - Interdisciplinary Science Build-Out 7th Floor

University of West Florida

- Site Improvements
 - o Central Utility Plant Switchgear Replacement
- Remodeling/Renovation
 - Field House Fire Code Mitigation
- New Construction
 - University Center
 - Global Online ADA Connector
 - Science and Engineering Research Wing
 - Multidisciplinary Academic Center
- Demolition
 - Building 20 E Demolition
 - o Building 20 W Demolition
 - Sciences Laboratory Building 58 Demolition
 - o Center on Aging and Clinical Trials Building 63 Demolition
 - o College of Education and Professional Studies (ERCCD) Building 77 Demolition
 - o College of Education and Professional Studies (ERCCD) Building 78 Demolition
 - Outdoor Adventure Center/Bicycle Repair Show Building 209 Demolition
- Continuing Survey Recommendations
 - Laboratory Sciences Annex