

MINUTES
STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
STRATEGIC PLANNING COMMITTEE
FLORIDA STATE UNIVERSITY
January 24, 2024

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<https://thefloridachannel.org/videos/1-24-24-board-of-governors-meeting/>

1. Call to Order and Opening Remarks

Strategic Planning Committee Chair Jones convened the meeting on January 24, 2024, at 1:35 p.m., with the following members present: Governors Oliva, Diaz, Frost, Hitchcock, Mateer, and Phalin. A quorum was established.

2. Minutes of the November 8 and 9, 2023, Committee Meetings

Chair Jones requested a motion to approve the minutes of the Joint Budget and Finance Committee meeting held on November 8, 2023, and the Strategic Planning Committee meeting on November 9, 2023. Governor Mateer moved to approve, Governor Oliva seconded the motion, and the motion passed.

3. Accreditation Update

Chair Jones stated that section 1008.47, Florida Statutes, requires the Board of Governors to identify and determine the accrediting agencies best suited to serve as accreditors for the institutions in the State University System. Each university must provide quarterly progress updates to the Board of Governors regarding any pending accreditation changes or issues.

Chair Jones recognized Dr. Alexander Cartwright, President of the University of Central Florida, to provide an update.

President Cartwright reported that the University of Central Florida received a notice from the U.S. Department of Education on January 9, 2024, that the university had reasonable cause to change accreditors from the Southern Association of Colleges and Schools Commission on Colleges to the Higher Learning Commission. He updated the committee that the University of Central Florida's accreditation team will complete a preliminary application to the Higher Learning Commission by February 9, 2024. The Higher Learning Commission will review the preliminary application and communicate whether the institution can move to peer review. President Cartwright added that following the peer review by the Higher Learning Commission, the institution would seek accreditation through an accelerated process. During the process, the University of Central Florida would retain its accreditation through the Southern Association of Colleges and Schools Commission on Colleges.

Chair Jones indicated he was disappointed that a lawsuit had to be filed against the U.S. Department of Education to move the process forward, but he was pleased that progress was being made.

Board Vice Chair Levine said he appreciated the University of Central Florida for forging a path and being the first institution to move forward in the process with a new accreditor.

4. University of North Florida 2023-2028 Strategic Plan

Chair Jones recognized Dr. Moez Limayem, President of the University of North Florida, to present the university's proposed 2023-2028 strategic plan.

President Limayem presented goals for the University of North Florida through its mission to soar higher together. He conveyed his vision for the institution as the first choice for talent and external investment. By 2028, he expects the University of North Florida to be a top 100 public university that will strategically grow to an enrollment of 25,000 students to meet the demand of the rapidly growing Jacksonville region. Reaffirming the institution's alignment with the Board of Governors' 2025 strategic plan, he emphasized four strategic priorities: ensuring student success from registration and beyond, inspiring relevant research and impactful innovation, expanding mutually beneficial partnerships with the community, and accelerating the success of faculty and staff.

President Limayem closed by capturing the University of North Florida's focus on its first-year retention rate to meet its strategic plan, which has increased by over ten percentage points since the fall 2022 to spring 2023 cycle.

Chair Jones asked President Limayem to clarify how his enrollment goal of 25,000 students by 2028 will be met and why this growth is needed.

President Limayem explained that the University of North Florida's enrollment projections align with the Jacksonville region's overall growth. He said the institution plans to reach its goal through initiatives that generate interest in graduate programs and increase the number of first-time-in-college, transfer, and dual enrollment students.

Board Chair Lamb remarked that the University of North Florida should provide regular updates to the Board of Governors on the progress of meeting its strategic initiatives.

Chair Jones requested a motion to approve the University of North Florida's 2023-2028 Strategic Plan. Governor Hitchcock moved, Governor Phalin seconded, and the motion passed unanimously.

5. Florida Gulf Coast University 2024-2029 Strategic Plan

Chair Jones recognized Dr. Aysegul Timur, President of Florida Gulf Coast University, to present the institution's proposed 2024-2029 strategic plan.

President Timur presented her goal for Florida Gulf Coast University to be the most robust regional university in the State University System. She reported that the institution's mission and vision statement have been updated to ensure its goals reflect its distinctive identity in the Southwest Florida region and beyond. To align with the Board of Governors' 2025 strategic plan, the institution's five overarching goals include innovating in academic excellence, enhancing student success, elevating partnerships for regional impact, strengthening organizational culture, and championing sustainable practices.

President Timur emphasized Florida Gulf Coast University's commitment to use predictive analytics to enhance student success and ensure future innovation and academic excellence. She highlighted a measure of success summary document outlining performance metrics that track Florida Gulf Coast University's progress toward its strategic initiatives.

Chair Jones questioned how the university's international initiatives further its mission.

President Timur responded that increasing global engagement will enrich student and faculty experiences through study abroad programs, partnerships, scholarships, and internships.

Chair Jones requested a motion to approve Florida Gulf Coast University's 2024-2029 Strategic Plan. Governor Phalin moved, Governor Hitchcock seconded, and the motion passed unanimously.

6. Nursing Education in the State University System

Chair Jones recognized Ms. Emily Sikes, Interim Vice Chancellor for Academic and Student Affairs, to present an update regarding State University System nursing programs.

Ms. Sikes summarized the trends for pre-licensure nursing programs in the State University System of Florida. She emphasized that the System added 150 student slots last year, a record high for nursing capacity. In addition, she highlighted that the System had a record number of pre-licensure bachelor's degree graduates (1,754) eligible to take the professional licensure exam last year.

Ms. Sikes next reported a summary of expenditures for the LINE and PIPELINE Programs for the prior fiscal year. The System's top three LINE fund expenditure categories were simulation equipment, student scholarships, and faculty salaries. She explained that institutions have been able to enroll an additional 143 new nursing students due to the LINE funds.

Ms. Sikes said the largest reported expenditure category for the PIPELINE fund was the recruitment and retention of faculty and support staff.

7. Linking Industry to Nursing Education (LINE) Round Three Proposals

Chair Jones recognized Ms. Sikes to present the third round of university proposals to receive 2023-24 LINE funds.

Ms. Sikes noted that the Board of Governors previously approved 26 proposals totaling \$5.3 million. With the remaining state funds of approximately \$700,000, she recommended that approval be granted for three proposals submitted by the University of South Florida since the last Board meeting. The university intends to use the funds for student scholarships, faculty salaries, simulation equipment, and clinical preceptors.

Board Vice Chair Levine stated that the System's nursing results were good but insufficient to fill existing nursing vacancies and meet Florida's future workforce needs.

Chair Jones requested a motion to approve the 2023-24 LINE Round Three Proposals. Governor Mateer moved, Governor Frost seconded, and the motion passed unanimously.

8. MyFloridaFuture Update

Chair Jones recognized Mr. Zachary Reddick, Deputy Chief Data Officer, to provide an update regarding the MyFloridaFuture online dashboard.

Mr. Reddick presented an overview of the updated MyFloridaFuture tool for 2024. He explained that the dashboard gives students the benefit of comparing salary expectations for each program, the ability to weigh the pursuit of additional education, and the information to understand the future impact of student loans. He presented that the median earnings one year after graduation have increased by 9%. In addition, 58% of all System baccalaureate students graduated with no student loans, representing a 16% improvement compared to the previous data.

9. Concluding Remarks and Adjournment

Chair Jones concluded the meeting at 2:38 p.m.

Ken Jones, Chair

Ryan Ford,
Policy Associate, Academic and Student Affairs