

**From:** [Amanda J. Phalin](#)  
**To:** [Rodrigues, Ray](#)  
**Cc:** [Kamoutsas, Rachel](#)  
**Subject:** Feedback re New College Business Plan  
**Date:** Wednesday, September 20, 2023 2:23:54 PM  
**Attachments:** [NCF-Business-Plan-Feedback-UFWCB.pdf](#)  
**Importance:** High

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Dear Chancellor Rodrigues,

I asked colleagues in the Warrington College of Business Entrepreneurship and Innovation Center, who specialize in teaching and evaluating business plans, to evaluate the document submitted by New College. Please see their comments and recommendations attached. I hope NCF, BOG staff, and governors will find these very useful. Could your staff please distribute this document to all of these parties? Thank you, and please let me know if you have any questions or issues with the file.

Best regards,  
Amanda

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