

MINUTES  
STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
STRATEGIC PLANNING COMMITTEE  
FLORIDA AGRICULTURAL AND MECHANICAL UNIVERSITY  
March 28, 2023

*Video or audio archives of the meetings of the Board of Governors and its committees are accessible at <http://www.flbog.edu/>.*

1. Call to Order and Opening Remarks

Chair Alan Levine convened the meeting on March 28, 2023, at 1:28 p.m. with the following members present: Governors Edge, Frost, Gabadage, Michael, Oliva, and Scott. A quorum was established.

2. Minutes of Strategic Planning Committee Meeting: Minutes, January 24, 2023

Chair Levine asked for a motion to approve the minutes of the Strategic Planning Committee meeting held on January 24, 2023. Governor Edge moved to approve, Governor Frost seconded the motion, and the motion passed.

3. Public Notice of Intent to Amend Board of Governors Regulation 3.0075, Security of Data and Related Information Technology Resources

Chair Levine introduced the next item on the agenda, a Public Notice of Intent to Amend Board of Governors Regulation 3.0075, Security of Data and Related Information Technology Resources, which outlines the requirements for information security for the State University System. Governor Levine reminded the committee that he expressed concerns about information security with Tik Tok and requested Board staff develop a regulation to increase web security at the January 24, 2023, Strategic Planning Meeting.

Chair Levine then recognized Mr. Gene Kovacs, Chief Information Officer. Mr. Kovacs presented the proposed amendment to the Board's technology security regulation. He explained the current scope of the regulation and that the proposed amendment would help identify threatening technologies. Specifically, the proposed amendment requires that institutions prevent prohibited technologies from a central, state-approved list from being used on university networks and installed on university-owned devices and infrastructure. In addition, Mr. Kovacs noted the proposed amendment includes an exception for law enforcement. The proposed amendment also includes an exception for researchers, provided the researchers run the technology through the risk management process, use compensating controls, and obtain review and approval from the university Information Security Manager and Chief Information Officer. Mr. Kovacs explained that the proposed amendment allows institutions to prohibit technologies outside the prohibited technology list to enable further protection.

Chair Levine echoed that the proposed amendment allows the universities the flexibility to identify additional risks. He then proposed the Board move the amendment forward for Regulation 3.0075, Security of Data and Related Information Technology Resources, while simultaneously adopting an emergency regulation implementing the amendment's provisions.

Governor Michael moved to approve the proposed amendment to Regulation 3.0075, Security of Data and Related Information Technology Resources, and Governor Oliva seconded. The motion was approved.

Governor Edge moved to approve the emergency regulation to enact the amendments to Regulation 3.007, Security of Data and Related Information Technology Resources, immediately. Governor Frost seconded the motion, and the motion was approved.

#### 4. Florida State University Strategic Plan 2023-2027

Chair Levine then introduced the next topic, the approval of the Florida State University (FSU) Strategic Plan for 2023-2027. He explained that the Florida State University Board of Trustees approved the new strategic plan on February 24, 2023.

Chair Levine then recognized Dr. Richard McCullough, President of Florida State University, to present the strategic plan.

Florida State University President McCullough presented FSU's goal of becoming a Top 15 and, ultimately, Top 10 Public University. He explained that building research is central to FSU's strategic plan. President McCullough then outlined the accomplishments of FSU, including its status as a Top 20 Public University for four years in a row. He reported that the university plans to double research expenditures and focus on hiring prestigious faculty to demonstrate readiness for membership in the Association of American Universities. In addition, FSU will expand health opportunities by building clinical health services in rural and underserved areas of Florida.

President McCullough stated that FSU has five strategic plan goals. These goals are academic and research excellence, student success on campus and beyond, inspiring an entrepreneurial spirit, inclusive excellence and civil discourse, and enhancing the brand. He expanded on each of these goals noting FSU's National Magnetic Lab as an example of academic and research excellence and the university's 94% freshman retention rate as an example of student success. In addition, President McCullough highlighted that FSU's Moran College of Entrepreneurship is an example of entrepreneurship and underscored the importance of sharing the university's story of excellence.

Governor Gabadage motioned to approve FSU's Strategic Plan for 2023-2027, and Governor Michael seconded the motion. The motion was approved.

## 5. University of Central Florida: Five-Year Preeminence Plan

Next, Chair Levine explained the next topic was the University of Central Florida's (UCF) Preeminence Plan. He stated that the Board of Governors approved UCF's five-year plan to achieve preeminence status in 2016, and since that approval, the university has made progress toward achieving preeminence status but has not yet reached this status. Chair Levine requested UCF submit a new preeminence plan in September. He then recognized UCF President Dr. Alexander Cartwright to provide an overview of the new five-year plan.

University of Central Florida President Cartwright shared UCF's goal of becoming a Top 50, and eventually, Top 25 Public University. He emphasized that UCF's strategic plan has 24 metrics across four areas. The four areas are student success and well-being, discovery and exploration, community and culture, and innovation and sustainability. He explained that achieving these university-determined metrics will bring UCF closer to achieving preeminence.

President Cartwright reported that UCF had achieved eight of the 12 preeminence metrics required by the Board. Universities must meet at least 11 of the 12 metrics to attain preeminence status. President Cartwright specified that UCF expects to exceed benchmarks in three additional metrics to reach preeminence by 2027. Specifically, he stated UCF expects to exceed the benchmarks for four-year graduation rate, science and engineering research expenditures, and the number of post-doctoral appointees.

Governor Lydecker commented on the remarkable achievement of UCF's improvement in the four-year graduation rate, which increased from 43% for the 2013-2017 cohort to 50% for the 2017-2022 cohort. He asked whether President Cartwright had insight into improving the four-year graduation rate metric.

President Cartwright explained that UCF focuses on ensuring students take enough courses, offers enough course sections, and provides students with targeted advising.

Governor Lydecker asked if advising resources were adequate.

President Cartwright responded that more advising resources are always needed; however, he noted that UCF is starting to use data to track students individually and identify those needing additional advising.

Governor Edge moved to approve UCF's Five-Year Preeminence Plan. Governor Michael seconded the motion, and the motion passed.

6. Concluding Remarks and Adjournment

Chair Levine concluded the meeting at 2:21 p.m.

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Alan Levine, Chair

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Kirsten Harvey, Director of Student Success and Workforce Alignment