INDEX OF MINUTES

STATE UNIVERSITY SYSTEM OF FLORIDA

BOARD OF GOVERNORS

UNIVERSITY OF SOUTH FLORIDA

 MORSANI COLLEGE OF MEDICINE

TAMPA, FLORIDA

November 9, 2022

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*and its Committees are accessible at* [*http://www.flbog.edu/*](http://www.flbog.edu/)*.*

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November 9, 2022

1. Call to Order

On November 9, 2022, Chair Brian Lamb convened the meeting at 11:00 a.m. with the following members present and answering roll call: Vice Chair Eric Silagy; Tim Cerio; Richard Corcoran; Manny Diaz; Patricia Frost; Nimna Gabadage; Ed Haddock; Ken Jones; Alan Levine; Charles Lydecker; Craig Mateer; Dr. Deanna Michael; Dr. Steve Scott; and Kent Stermon.

2. Chair’s Report to the Board of Governors

Chair Lamb thanked President Law and Chair Weatherford for hosting the meeting. President Law welcomed members to the Morsani College of Medicine, which opened in 2020 and is one of the fastest rising medical schools in the country. President Law said applications have increased by 42% since 2014 and the percentage of students from underrepresented populations has grown from 7% to 20% of the class. The university has also experienced a large influx of applications in general, receiving 65,000 applications for 7,000 spots. She noted U.S. News & World Report recently ranked USF #42 among public universities, which is well on the way to the goal of becoming a top 25 public university.

Chair Weatherford thanked the Board for putting trust in the USF Board of Trustees to hire a great president and he commended President Law on her leadership and ability to motivate and build a consensus. He expressed gratitude for the partnership between the Board and USF and for the strength of the State University System. He regretted that USF was not able to host the 2022 Trustee Summit due to the impending hurricane but was honored to host the Board for its meeting.

Chair Lamb thanked Chair Weatherford, President Law, and the staff at USF for all of their efforts that went into planning for the Trustee Summit. He recognized the tremendous amount of work that was involved only to have the Summit cancelled due to the storm.

Chair Lamb reported the State University System was recently ranked #1 as the lowest cost university system in the country and remarked on how rare it is to have both elite performance (as evidenced by the state’s #1 ranking in performance) and elite efficiency coincide. He congratulated the university boards of trustees, presidents, and university administration for working to make this possible.

He also commended a number of the universities that stepped up to assist with the recovery efforts following Hurricane Ian, to help students, faculty and staff who were displaced or otherwise impacted by the storm.

Chair Lamb provided an update on the efforts to streamline Board regulations to empower boards of trustees, increase efficiencies and remove obstacles. The Board office received recommended changes to 39 regulations; 24 of which have been reviewed by staff with 6 being revised or pending revision and 6 that are still in the review process. Further updates will be provided at a future date.

Chair Lamb took a moment to reflect on the leadership changes to the State University System within the last 24 months. The Board has confirmed four new presidents (NCF, FSU, UNF and USF) and will take up confirmations for presidential candidates for FIU and UF today. And a presidential search is underway at FGCU and will soon be underway at FAU. In addition, 36 trustees have been appointed and the System has selected a new chancellor, Chancellor Raymond Rodrigues. Despite these changes, the SUS has seen an acceleration around performance and he congratulated the boards of trustees and university leadership for continuing to perform at such a high level.

He next recognized FAU which was recently selected as the recipient of the 2022 Degree Completion Award given annually by the Association of Public and Land-Grant Universities for its innovative approaches to degree completion.

In closing, Chair Lamb recognized incoming Chancellor Rodrigues and asked everyone to join him in giving a warm welcome to the new chancellor.

3. Chancellor’s Report

Chancellor Rodrigues thanked Chair Lamb and explained he was originally to start work as chancellor in October but Hurricane Ian struck the Senate district he represented and it was agreed his attention should remain on the needs of his district. He described the State’s response to Hurricane Ian as remarkable. Agency heads cooperated to cut red tape and a recovery that had taken 20 months following Hurricane Michael took only 20 days after Hurricane Ian. As an example, the bridges to Pine Island and Sanibel were repaired in record time.

He noted today is the day after a statewide election. The first national election of Congress occurred in 1788 and since then, free elections have been a calling card of our national identity. He remarked the roots of public higher education run deeper than the first national election. In 1784, Georgia created the first public university supported by individuals who served as delegates to the Constitutional Convention. Other delegates such as Benjamin Franklin, Thomas Jefferson, James Madison, and James Monroe were instrumental in founding public higher education institutions across the country. The founding fathers were deeply invested in public higher education, which they viewed as an essential public good and necessary to the future of the republic. He applauded the self-governance the founders created and commended Florida for its #1 ranking for a quality education and its #1 ranking for affordability. He thanked the members of the Board and the chairs of the boards of trustees who give of their time and talent to ensure the State University System is successful. He said it is an honor for him to join the Board and the trustees in doing that work.

 4. Public Comment

There were no requests for public comment.

 5. Creation of Subsidiaries of H. Lee Moffitt Cancer Center and Research Institute, Inc.

Chair Lamb called on Mr. David de la Parte, Executive Vice President and General Counsel of the H. Lee Moffitt Cancer Center and Research Institute, to present Moffitt’s request for the approval of the creation of two non-profit subsidiaries for the new Pasco County Life Sciences Park. Mr. del la Parte explained the two new non-profit subsidiaries will be governed by Moffitt’s parent corporation and they represent the best model for the efficient and effective operation and development of the new Life Sciences campus. The new Life Sciences campus will allow Moffitt to accelerate its clinical, research and educational missions.

Chair Lamb called on Mr. Levine for his comments as the Board’s representative to the Moffitt board. Mr. Levine described this as a straightforward request, noting that in order to engage in different business opportunities, a business often needs to create non-profit subsidiaries. In the case of Moffitt, approval of any such non-profit subsidiary has to be approved by the Board of Governors and Mr. Levine moved approval of Moffitt’s request. The motion was seconded by Mr. Lydecker and the members of the Board concurred unanimously.

6. Confirmation of Reappointment of the President for the University of West Florida

Chair Lamb said the University of West Florida Board of Trustees unanimously approved the reappointment of President Saunders on September 15, 2022, which extended the term of her contract through December 31, 2023. Ms. Suzanne Lewis, Chair of the University of West Florida Board of Trustees, submitted a request for confirmation of Dr. Saunders’s reappointment. Chair Lamb recognized Ms. Lewis to present Dr. Saunders for confirmation.

Ms. Lewis stated one of the most important duties of a board of trustees is hiring and evaluating the president. She credited Dr. Saunders with increasing the university’s visibility and remaining relentlessly focused on excellence. She indicated UWF is leading the state in the number of bachelor’s graduates employed for the third consecutive year. The university is also experiencing record enrollment and has moved up five slots into the top 20 of institutions in the region, which she attributed to Dr. Saunders’ leadership. Ms. Lewis said the trustees are confident Dr. Saunders will continue to carry out the vision of making UWF a place of limitless opportunities and requested the Board to confirm the reappointment.

Mr. Silagy moved to confirm the reappointment of Dr. Martha Saunders as the President of the University of West Florida. Mr. Mateer seconded the motion, and the members concurred unanimously.

Chair Lamb congratulated Dr. Saunders on her reappointment. Dr. Saunders expressed gratitude for the faith of her board, stating there is nothing else she would rather do than lead UWF.

7. Extension of Employment Agreement of the President of Florida Atlantic University

On September 19, 2022, the Florida Atlantic University Board of Trustees approved an amendment to Dr. Kelly’s employment agreement, extending the term through December 31, 2022. Chair Lamb called on Mr. Brad Levine, Chair of the Florida Atlantic University Board of Trustees, for comments. Mr. Levine stated Dr. Kelly has done a phenomenal job as evidenced by the graduation rates and he is honored for Dr. Kelly to lead the university until the end of this year, after which time Dr. Kelly will continue as faculty to assist the university with achieving R1 status. Ms. Frost moved approval of the contract extension, which was seconded by Mr. Levine and approved unanimously by the Board. Chair Lamb thanked Dr. Kelly for his dedicated service as President.

8. Confirmation of Appointment of Interim President for Florida Atlantic University

Chair Lamb called on Mr. Brad Levine, Chair of the Florid Atlantic University Board of Trustees, to present Dr. Stacy Volnick to the Board for confirmation of her appointment as Interim President of FAU, effective January 1, 2023. Mr. Levine said Dr. Volnick currently serves as the university’s Chief Operating Office and Vice President of Administrative Affairs and has worked at FAU for over 30 years. She is a triple alumnus of FAU having just recently earned a Ph.D. in Higher Education from FAU. He said he was honored to present Dr. Volnick for confirmation as FAU’s Interim President.

Chair Lamb recognized Dr. Volnick for comments. Dr. Volnick said her status as a first generation student and the first in her family to earn a college degree resonates at FAU, which has a large population of first generation students. She is committed to ensuring these students have the resources needed to earn a college degree. She is equally committed to working with faculty, students and staff to continue the upward trajectory of FAU that was established under Dr. Kelly’s leadership and to accomplishing the initiatives in FAU’s Strategic Plan. She recognized FAU’s Student Body President and Trustee, Mr. Pierce Kennamer, who serves as a reminder of the students she is there to support. She remarked that FAU has the most diverse student population in the State University System and the university’s focus on student success is reflected in how well the university serves its students. As an example of that support, the graduation rates of low income and Pell eligible students outpace other students in overall graduation rates. In closing, Dr. Volnick stated she looks forward to working in lockstep with the initiatives outlined by her Board and the Board of Governors, and stands ready to support the university in the search for its next president.

Chair Lamb opened the floor for questions or comments from Board members. Mr. Levine congratulated Dr. Volnick for stepping into this difficult role. He inquired how assertive she could be in this role in light of the ongoing initiatives such as the dental school and the nursing licensure passage rates. Dr. Volnick explained she has led and worked with a team at FAU on all of these initiatives, has a great relationship with her university colleagues, and will continue in this role to further those initiatives. Mr. Lydecker congratulated Dr. Volnick on her remarkable professional career and expressed optimism about this next chapter of her career.

Chair Lamb said he enjoyed the conversation as well and congratulated FAU leadership on its tremendous progress. Mr. Levine moved to approve Dr. Volnick as the Interim President of Florida Atlantic University. Ms. Frost seconded the motion and the members concurred unanimously.

9. Award of FOCUS Performance Bonus for the President of Florida Gulf Coast University

Chair Lamb stated the Florida Gulf Coast University Board of Trustees unanimously approved the award of a performance bonus for President Martin on September 8, 2022. Because of the amount of the bonus, the award is required to be approved by the Board of Governors. Chair Gable submitted a request seeking Board approval of the award and Chair Lamb called on Vice Chair Ed Morton to address the Board.

Mr. Morton said the first responsibility of leadership is to focus on how to make a difference in an organization. Having had the opportunity to work with President Martin, it was clear President Martin brought that attitude to Florida Gulf Coast University. President Martin worked to build trust and create a culture that embraced challenges and bound the students, faculty, staff, and constituents into a unified group for the betterment of the university. As an example, Mr. Morton pointed to how President Martin navigated two Category Four and Five hurricanes during his tenure, in addition to skillfully negotiating a pandemic. He also worked to align FGCU degree offerings to match the skillsets required by Southwest Florida employers. President Martin restructured measures for student success that resulted in dramatic improvement in the university’s performance-based funding metrics. During his tenure, FGCU received the largest grant in its history and he set the record for private fundraising. In addition, he reduced over $2 million in administrative overhead and reinvested those funds in academic programs and buildings. Finally, Mr. Morton pointed to FGCU’s significant improvement in the rankings of U.S. News & World Report.

On behalf of the FGCU Board of Trustees, Mr. Morton said the board is requesting approval to award a bonus of $700,000 payable over three years to President Martin. Mr. Morton explained that under President Martin’s contract, any bonus in excess of $350,000 has to be approved by the Board of Governors.

Mr. Jones moved approval of the bonus as presented, which was seconded by Mr. Cerio and unanimously approved by the Board.

10. Confirmation of Appointment of the President of Florida International University

On October 17, 2022, the Florida International University Board of Trustees unanimously selected Dr. Kenneth Jessell to serve as the university’s next president. Mr. Dean Colson, Chair of the Florida International Board of Trustees, submitted a request for confirmation of Dr. Jessell’s appointment, along with documentation relating to the search process and a copy of the contract. Chair Lamb recognized Mr. Colson to present Dr. Jessell for confirmation.

Mr. Colson said he is privileged to present Dr. Kenneth A. Jessell for confirmation. He was joined by the FIU Board’s Vice Chair, Roger Tovar, who also chaired the Presidential Search Committee. Mr. Colson thanked Ms. Frost for her participation and valuable input into the search process as the Board of Governors’ representative.

Following a vigorous search process that included interviews with twelve highly-qualified applicants, the FIU Board of Trustees unanimously selected Dr. Jessell to serve as its president. During the nine-month period in which Dr. Jessell served as Interim President, Mr. Colson described his performance as truly extraordinary. Mr. Colson mentioned FIU is celebrating fifty years as a public university and has grown from 5667 students to over 56,000 students since opening its doors in 1972. FIU is also the fastest rising public university in the nation, having moved up 62 spots in the past ten years on U.S. News & World Report rankings, with a current ranking of 72 among public universities. Concomitant with this rise in the rankings, he commented on FIU’s outstanding performance on the Board’s performance-based funding metrics.

As a member of the university’s leadership team for the past thirteen years, Dr. Jessell has been instrumental in supporting the growth of the university’s academic and research excellence. And as president, he will maintain that current momentum in advancing FIU’s excellence in research, scholarship and teaching. Mr. Colson then briefly explained the terms of Dr. Jessell’s contract and stated the FIU Board set his compensation commensurate with the recommendation from the search committee. On behalf of the FIU Board of Trustees, Mr. Colson presented Dr. Jessell for confirmation as FIU’s sixth president.

Chair Lamb called on Ms. Frost as the Board’s representative to the FIU Presidential Search Committee for comments. Ms. Frost thanked Chair Lamb for designating her as the Board’s representative, describing it as a true pleasure and also nostalgic for her, having served on three prior FIU presidential search committees over the last 43 years. She expressed her wholehearted support and endorsement of Dr. Jessell, who she believes will take FIU to the next level. Chair Lamb thanked Ms. Frost for her dedicated public service and then opened the floor for questions from members for Dr. Jessell.

Dr. Michael commented that the contribution of a public university to its community is one of the most important aspects of public support and inquired how FIU will continue to contribute to the success of the Miami area’s economy and how Dr. Jessell will guide that. Dr. Jessell noted that most of FIU’s students come from Miami-Dade County and his plan is to be actively engaged with the business and educational communities to ensure that FIU provides the talent they need to be successful today and in the future. He explained this corresponds to their current approach in making sure the university’s curriculum meets the needs of the Miami-Dade area workforce.

Mr. Cerio inquired if Dr. Jessell subscribes to the philosophy captured in the Board’s Statement on Free Expression and the recommendations in the Board’s Civil Discourse Report and what can be done to enhance the culture of free expression on campus. Dr. Jessell indicated he has always subscribed to that culture and the FIU Board of Trustees approved the Statement of Free Expression and it is posted on their website. Dr. Jessell concurs that the ability to engage in free expression is fundamental to how a university delivers higher education and there must be an opportunity for divergent points of view to be debated on campus. The university has modified its policies and procedures to ensure students, faculty, and staff are well aware of the university’s commitment to free expression on campus.

Chair Lamb thanked Mr. Colson, Ms. Frost, and fellow Board members and expressed his full support for Dr. Jessell. He then called for a motion. Ms. Frost moved to confirm Dr. Jessell as FIU’s sixth president, which was seconded by Mr. Diaz and approved unanimously by the Board.

11. Confirmation of Appointment of the President of the University of Florida

On November 1, 2022, the University of Florida Board of Trustees unanimously selected Dr. Ben Sasse to serve as the university’s next president. Mr. Mori Hosseini, Chair of the University of Florida Board of Trustees, submitted a request for confirmation of Dr. Sasse’s appointment, along with documentation relating to the search and a copy of the contract. Chair Lamb recognized Mr. Hosseini to present Dr. Sasse for confirmation.

Prior to Mr. Hosseini’s remarks, Mr. Lydecker thanked Chair Lamb for designating him to serve as the Board’s representative to the UF Presidential Search Committee. Mr. Lydecker stated the university board was looking for an exceptional candidate who could accelerate the university’s upward trajectory and international prominence and who demonstrated a commitment to faculty excellence, teaching, research and service. He believes UF found that candidate in Dr. Sasse. Mr. Lydecker provided a thorough recap of the search process. He emphasized that confidentiality was of the utmost importance to the applicants and once the committee narrowed the candidates down to a subset of twelve, none of the candidates who would have been finalists were willing to have their names made public unless they were to be the sole finalist for the position. The university’s presidential search consultant, SP&A, advised the committee that if it released more than one name, such disclosure would materially and adversely impact the search. Moreover, Mr. Lydecker noted this has been the trend among other top research universities that recently conducted presidential searches such as the University of Michigan and the University of Virginia. On October 6, the UF Presidential Search Committee met to recommend Dr. Ben Sasse as the sole finalist for consideration by the UF Board of Trustees.

Mr. Lydecker then shared highlights about Dr. Sasse’s background included in the Board’s agenda materials. Mr. Lydecker described Dr. Sasse as a game changer for both the University of Florida and the state, with the potential to elevate the stature of the State University System. Mr. Lydecker thanked Mr. Hosseini for his service on the UF Board and the Board of Governors, President Fuchs for his service to the university, and Mr. Rahul Patel for his service in chairing the search committee. Chair Lamb thanked Mr. Lydecker and recognized Mr. Hosseini.

 Mr. Hosseini thanked Mr. Lydecker and Mr. Patel for their service and contributions to the presidential search. Mr. Hosseini then reviewed the qualities the UF Board of Trustees concluded should be embodied by the next president. These qualities included, among others, a passion for students, a belief in the power of higher education to change lives, the capacity to communicate the university’s vision to all internal and external stakeholders, the ability to embrace an ambitious and evolving vision that enhances the brand, the ability to anticipate skills required by a changing workforce, and a proven track record as a relationship builder. He said Dr. Sasse possesses all of these qualities and more, together with having a bold vision for higher education. Mr. Hosseini touched on the philosophy in the State University System to be audacious, establish big goals, and work through partnerships to see implement those goals. He believes Dr. Sasse lives this philosophy and is the right visionary to take UF to the next level. On behalf of the UF Board of Trustees, Mr. Hosseini requested confirmation of Dr. Ben Sasse as the thirteenth president of the University of Florida.

Chair Lamb thanked Mr. Hosseini for his presentation and recognized Dr. Sasse for his comments. Dr. Sasse said he was grateful for the work of the Board of Governors and is looking forward to working within that partnership. He spoke to the importance of humility in the role of a university, indicating that healthy universities thrive on skepticism of world view certainty. He believes that truth claims should always be challenged. Therefore, universities need to be humbled cultures and places where people who don’t share the same beliefs can enter into dialogue. He said we need to start with the assumption that everybody has immeasurable value and unique perspectives to argue and debate, but we owe each other honesty and thoughtfulness. Universities exist to create a dialogue between competing ideas and truth claims.

Dr. Sasse emphasized universities are important to a pluralistic nation that believes in the power of free speech. Students need the capacity to engage on ideas, with different perspectives, messy truths, without rancor and spite, but with the courage of their convictions sharpened by debate – which he believes is the job of a university. Students need a commitment to curiosity, accompanied by a pedagogy of grit and a culture of excellence. He stated we have to create a civilization of life-long learners and to do that, we need the best teachers and researchers teaching the best students. He believes we should steal talent from competing universities and those that have become complacent, and partner with the best innovative companies. He aspires for Gainesville to be the center of a revolution for higher education in American and for its graduates to change the world. He remarked that should the Board confirm his appointment, he will work collaboratively to make the university a place that challenges new ideas and embraces debate, exposes students to a range of opinions that challenge their assumptions and helps them refine their arguments, and prepares them to think for themselves.

Chair Lamb thanked Dr. Sasse for his comments and opened the floor to questions or comments from members. Mr. Cerio touched briefly on the search process and the fact the University of Florida Faculty Senate Chair is now facing a vote of no confidence from her peers and the University of Florida Student Body President is facing an impeachment proceeding based on how they voted as members of the presidential search committee. In light of those circumstances, Mr. Cerio asked Dr. Sasse how he would go about building a culture of civility on campus and bridging that divide.

Dr. Sasse responded that in a community as large as the UF community, there are a lot of divergent opinions, which is healthy. He indicated he is familiar with the Board’s Statement on Free Expression and said he plans to “live it out” in Gainesville. He wants the university to be a place that challenges its students with new ideas even when uncomfortable and build a culture that embraces debate. He noted that truths are complicated and it’s important to encounter other ideas. He wants a culture of no bullying, no intimidation, and no cancellation. The role of the president is to be a steward of free speech culture so students and faculty can engage in the business of learning. He also understands the importance of getting to know the people in the university community. In his five years as a small college president, he got involved in the athletics program and physical manual labor on campus as a means of connecting with the university community and will do the same at UF.

Dr. Michael asked him to comment on the role of faculty leaders in his presidential leadership team and how he intends to involve faculty in his decision-making process. Noting that UF has 200 academic units across the campus, Dr. Sasse said he plans to cast a broad net to hear from all faculty of who have big ideas about new research projects, pedagogical opportunities, and more effective teaching. He recognizes there will be a four to six month transition period for him, but over the next eighteen months, he wants to surface everyone who has big ideas from all 200 academic units.

Mr. Gabadage referenced the concerns expressed by some UF students about the ability to maintain an environment of inclusivity and asked what tangible steps he would take in his first few weeks to assuage those concerns and guarantee a commitment where students from all walks of life can feel supported and welcomed. Dr. Sasse indicated he thinks of this in three buckets. First, there needs to be a working anthropology in the community that everyone has immeasurable worth and dignity. Second, he plans to meet with the LGBTQ advisory group that has been meeting with President Fuchs and has asked President Fuchs to be an advisor to him on the work of the group over the last 48 months. He clarified there are no big decisions pending right now. One of the macro topics related to whether he held the same view of the role of courts in deciding certain social issues. He emphasized that the U.S. Supreme Court opinion in Obergefell is the law of the land and there is zero challenge to that decision.

Third, Dr. Sasse stressed that his job won’t have anything to do with partisan politics. Rather, his job is to ensure that every single member of the community feels respected and that they have a community of inclusion. He remarked on a pledge he made to the university board of trustees to step back from politics and not engage in any electoral politics, not to speak at partisan political events, and to cease all partisan contributions. He will be freezing his political action committee and fund accounts and stated he has no bandwidth for partisan politics in his role as president.

Mr. Levine said he could not recall a time when any other presidential candidate was asked about their political or social beliefs. Especially since those beliefs don’t come into play given that the role of the universities and university boards is to advance our system of higher education for the benefit of our students. That said, he cautioned Dr. Sasse not to overcorrect because he has a right to have political views and being the president is a political position given the need for relationships with the Florida Legislature and the federal government. At the same time, Mr. Levine noted that Dr. Sasse doesn’t have the right to insert those views into decisions that impact the advancement of the university.

Mr. Levine commented on the toxic environment on campuses created by social media which has changed peoples’ perspectives and hijacked their ability to learn. He asked Dr. Sasse what he can do to re-energize people to open the door to knowledge and learning. Dr. Sasse agreed there is a digital addiction component that is a civilizational challenge but reflected on how as people mature, they realize just how little they know. He emphasized the need to model humility and to be endlessly curious and take advantage of the limitless opportunities that exist.

Chair Lamb asked if any other members had any questions or comments. Mr. Jones said he had been contacted by former colleagues in the Senate who complimented Dr. Sasse on his demeanor, intellect and ability to build consensus, and thanked him for his service. Mr. Silagy likewise commended Dr. Sasse for his public service and for his thoughtful responses to members’ questions. Mr. Silagy commented that Dr. Sasse’s focus on collaboration is very important to him as a board member and to the university. He then moved to confirm Dr. Sasse as the next president of the University of Florida and Mr. Lydecker seconded the motion.

Prior to the vote, Mr. Haddock stated he was impressed with what he had heard today and Mr. Mateer commended the UF Student Body President and UF Faculty Senate Chair for their leadership and standing up for what they believed the right decision to be.

Chair Lamb called for the vote and all members concurred in the motion, except for Mr. Gabadage who voted in opposition. The motion passed.

12. Remarks by Senator Gayle Harrell

Chair Lamb recognized a special guest, Senator Gayle Harrell, to address the Board. Senator Harrell said she was excited to sit here today with new presidents being confirmed. Over the course of her 20 years in the Florida Legislature, it has been their mission to raise the level of education in the state from K-12 and up. She indicated the state has put much effort into elevating university rankings and expressed pleasure that her alma mater, the University of Florida, is now ranked #5 among public universities and that FIU is one of the fastest rising public universities in the country. She noted the whole system works together well, with the boards of trustees having an important role in raising funds for their universities. She believes that by working together, Florida will continue to lead in education. In closing, she thanked the Board for all of its work.

13. Consent Agenda Items

Mr. Jones moved approval of the slate of items on the Consent Agenda. Mr. Silagy seconded the motion, and the members concurred unanimously.

14. Concluding Remarks and Adjournment

Chair Lamb announced that the next Board meeting is scheduled for January 24-25, 2023, at Florida International University. Having no further business, the meeting was adjourned at 1:10 p.m. on November 9, 2022.

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Brian Lamb, Chair

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Vikki Shirley,

Corporate Secretary