



UCF Strategic Plan 2022-2027 | *Crosswalk to Board of Governors' Strategies*

State University System Goals

Goals	Excellence	Productivity	Strategic Priorities
Teaching & Learning	1. Strengthen Quality & Reputation of Academic Programs and Universities	4. Increase Degree Productivity and Program Efficiency	7. Increase the Number of Degrees Awarded within Programs of Strategic Emphasis
Scholarship, Research & Innovation	2. Strengthen Quality and Reputation of Scholarship, Research, and Innovation	5. Increase Research Activity and Attract More External Funding	8. Increase Commercialization Activity
Community & Business Engagement	3. Strengthen Quality & Recognition of Commitment to Community and Business Engagement	6. Increase Community and Business Engagement	9. Increase Community and Business Workforce

UCF Strategic Goals and Priorities | Direct Impact on SUS Goals

Student Achievement & Well-Being	Excellence	Productivity	Strategic Priorities
Accelerate undergraduate progression and graduation; reduce interferences that cause hardship or delay.	1, 2	4	7, 9
Enrich the student learning experience, development of soft-skills, and career readiness.	1, 3	4, 6	7, 9
Provide financially accessible educational experiences.	1	4	9
Community and Culture	Excellence	Productivity	Strategic Priorities
Become an employer of choice by recruiting, retaining, and developing the best talent.	1, 2, 3	6	9
Strengthen our culture of inclusion, collaboration, and engagement.	1, 2, 3	6	9
Establish life-long connections with our community through athletic and alumni engagement activities.	3	6	9
Establish comprehensive partnerships with industry that integrate education, research, workforce development, and philanthropic engagement.	3	5, 6	8, 9
Discovery and Exploration	Excellence	Productivity	Strategic Priorities
Increase UCF's focus on research by supporting basic, applied, clinical, and translational research activities.	1, 2	5	7, 8
Extend the impact, application, and commercialization of knowledge.	2, 3	5, 6	7, 8
Increase the number of graduate students and post-doctoral appointees.	1, 2	4, 5, 6	7, 8, 9
Innovation and Sustainability	Excellence	Productivity	Strategic Priorities
Diversify the university's revenue and resource base to reduce financial vulnerability and provide flexible funds for strategic investment.	1, 2	4, 5	7, 9
Institutionalize campus sustainability with a focus on service excellence.	1, 2, 3	4, 5, 6	9
Enhance UCF's brand and national reputation	1, 2, 3	5, 6	8, 9