



# **Civil Discourse Recommendations 2025 System Strategic Plan**

**Governor Tim Cerio  
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# Civil Discourse Recommendations



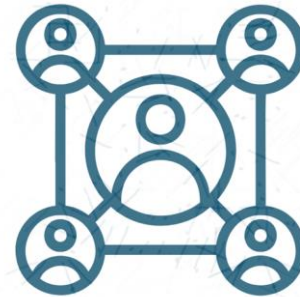
Approved at the January 25, 2002 Board meeting



**Board of  
Governors  
advocacy**



**Review of  
policies &  
procedures**



**Expectations  
for institution  
leadership**



**Best practices  
for institutions**



## Strategic Planning



Each university's **Accountability Plan & Strategic Plan** should include

- a specific **endorsement of the Board's Statement of Free Expression**
- **clear expectation** for open-minded & tolerant civil discourse throughout the campus community

The Board of Governors will include similar statements & principles in its **Strategic Plan** for the State University System

# 2025 System Strategic Plan



## The Planning Context

The State University System has experienced extraordinary changes and shifts in recent years, as significant economic challenges in Florida have compelled state universities to implement innovative strategies and efficiencies in order to respond to

both increased demand for higher education and the need to remain competitive. The System has also seen increased enrollment in higher education by U.S. students and international students. Recent success in the System's research and scholarship achievements and the State University System's 2011.

Among the most significant achievements of the State University System was the successful completion of the State University System's 2019 Strategic Plan. The Board of Governors conducted a study of the degree product in degree producing Programs of the State University System in 2019 to reflect the Health Initiative and Research Planning. The Florida were determined to raise funding to raise the State University System's performance based funding. The Board's benchmarking study identified the need for greater specialization and research efforts to meet the growing demand for specialized knowledge and research in Florida's existing institutions.

Demand for specialized knowledge and research in Florida's existing institutions exists to meet the growing demand for specialized knowledge and research in Florida's existing institutions.

State universities are being set to meet the growing demand for specialized knowledge and research in Florida's existing institutions.

The Board of Governors will continue to actively engage with university boards of trustees, legislative and governmental constituents, and other community and global partners, and will lead the State University System by utilizing the following guiding principles:

- Focus on students and enhancing their learning, development, and success.
- Recognize and value the roles and contributions of faculty and staff.
- Partner with university boards of trustees to provide support and oversight for the institutions.
- The Board of Governors recognizes the importance of coordinating and collaborating with the Florida College System with respect to the production of baccalaureate degrees. To that end, the Board of Governors and the Florida College System will continue to engage in meaningful discussions to ensure that resources and efforts are not duplicated on a statewide basis.
- Coordinate with other education sectors and seek the optimal State University System structure to help address the state's higher education needs.
- Advocate for the System's unique role in advancing the State educationally, economically, socially, and culturally.
- Identify and affirm the distinctive mission and contributions of each institution.
- Work with institutions to align undergraduate and graduate programmatic offerings, as well as research efforts, based on each institution's unique strengths and missions.
- Promote an optimal balance between institutional aspirations and the System's public mission.
- Support institutions in their efforts to achieve state, national, and/or international preeminence in key academic, research, and public service programs.
- Seek ways to organize and collaborate for increased efficiencies and a stronger System and state.
- Advocate for appropriate and predictable funding to achieve System goals that are tracked using a robust accountability system in a Performance Based Funding Model.
- Maintain a commitment to excellence and continuous improvement.

- Ensure a climate of free expression and civil discourse on each university campus according to the principles set forth in the State University System Free Expression Statement and the Board of Governor's Civil Discourse Final Report.

The Board of Governors will continue to actively engage with university boards of trustees, legislative and governmental constituents, and other community and global partners, and will lead the State University System by utilizing the following guiding principles:

**NEW**

**Ensure a climate of free expression and civil discourse on each university campus according to the principles set forth in the State University System Free Expression Statement and the Board of Governor's Civil Discourse Final Report.**



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