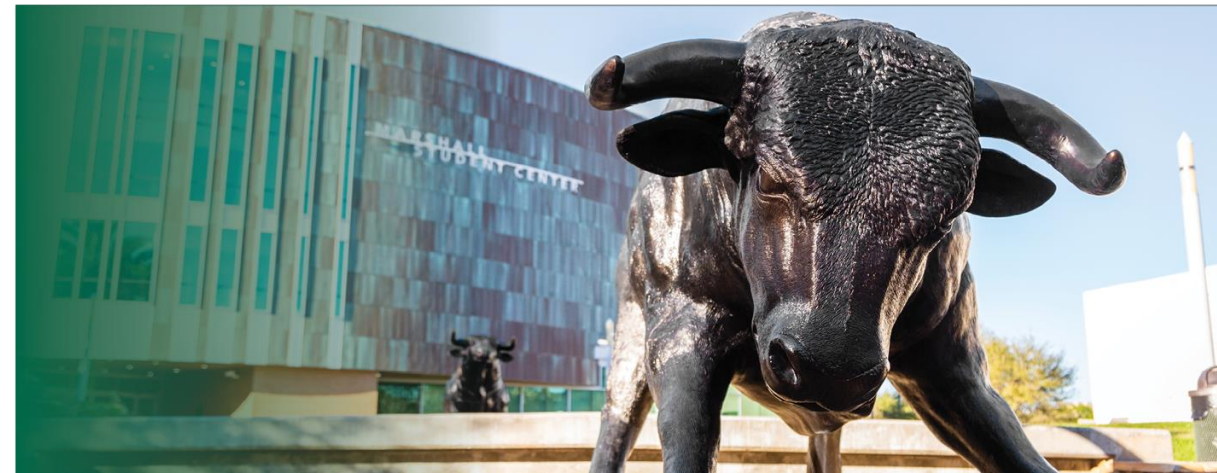


IN PURSUIT OF **EXCELLENCE**

University of South Florida 2022-2027 Strategic Plan

USF President Rhea F. Law
*Presentation to the
Florida Board of Governors
January 25, 2022*



USF's 2022-2027 Strategic Plan

"In Pursuit of Excellence"

- Further USF's mission as a public research university in a **thriving metropolitan region**,
- Strengthen partnerships with communities, and **serve the people of Florida**, the nation, and the world,
- Address significant **challenges**, positioning USF **within the ranks of the nation's top public research universities**,
- **Propel USF on its remarkable trajectory** toward achieving the milestone of a **Top-25 *U.S. News & World Report* public ranking**. Position USF as one of the world's top universities and advance toward eligibility for Association of American Universities (AAU) membership.



Core Commitments



Strategic Areas of Focus



Goals

1

Student success at USF and beyond

2

Faculty excellence in research and innovation

3

Partnerships and engagement with local, national, and global impact

4

A diverse and inclusive community for learning and discovery

5

A strong, sustainable, and adaptable financial base

Goals, Objectives, and Measures of Success

A representative example
















1

Student
success at
USF and
beyond

1A. Increase the development and availability of high-impact educational experiences for student success

- Increased student enrollment in High-Impact Practices (e.g., internships, study abroad, service-learning, undergraduate research) to support the attainment of academic knowledge, soft skills, and the career-ready characteristics to be engaged citizens

Strategic Plan Crosswalk

USF Strategic Goals	Teaching & Learning	Scholarship, Research & Innovation	Community & Business Engagement
GOAL 1: Student success at USF and beyond			
GOAL 2: Faculty excellence in research and innovation			
GOAL 3: Partnerships and engagement with local, national, and global impact			
GOAL 4: A diverse and inclusive community for learning and discovery			
GOAL 5: A strong, sustainable, and adaptable financial base			

SUS Strategic Plan Alignment *(example)*

Teaching & Learning

PERFORMANCE INDICATORS	2025 BOG GOALS Amended October 2019	USF BOT GOALS
Four-Year Graduation Rates <i>(for Full-time FTIC)</i>	65%	65% <i>(2021-25 cohort)</i>
Percent of Bachelor's Degrees <i>(Without Excess Hours)</i>	80%	88% <i>(2024-25)</i>
Number of Institutions with at least 30% of Fall Undergraduates Receiving a Pell Grant <i>(Related to University Access Rate)</i>	All Institutions Above 30%	40% <i>(Fall 2024)</i>
Pell Recipient Four-Year Graduation Rate <i>(for Full-time FTIC)</i>	54%	65% <i>(2021-25 cohort)</i>
FCS AA Transfer Three-Year Graduation Rate	62%	64% <i>(2022-25 cohort)</i>
Bachelor's Degrees in Programs of Strategic Emphasis <i>(Categories Include: STEM, Health, Education, Global, and Gap Analysis)</i>	45,000 <i>(50%)</i>	66% <i>(2024-25)</i>
Graduate Degrees in Programs of Strategic Emphasis <i>(Categories Include: STEM, Health, Education, Global, and Gap Analysis)</i>	18,200 <i>(60%)</i>	75% <i>(2024-25)</i>

Evidence of Success

Goal 1
Student Success at USF and Beyond

Access, success, and social mobility for a diverse and talented student body

Fueling a pipeline of world-class talent for Florida's employers, and beyond

Goal 2
Faculty excellence in research and innovation

Reputation for excellence in research and innovation

Solving consequential global problems and addressing Florida's most significant challenges

Goal 3
Partnerships and engagement with local, national, and global impact

Top-tier public metropolitan research university in partnership with our communities, public service organizations, businesses, and industry

Promoting lifelong learning and strengthening Florida's goal of being a Top-10 global economy by 2030

Goal 4
A diverse and inclusive community for learning and discovery

A destination of choice and a collaborative community of diverse and talented faculty, staff, and students

Promoting access and professional growth in a dynamic workplace and learning environment

Goal 5
A strong, sustainable, and adaptable financial base

A financially resilient organization with diversified resources

Driving the strategic institutional mission through streamlined planning, processes, and digitalization