



2022-2023 Legislative Budget Request

Brian Lamb, Chair Budget & Finance Committee

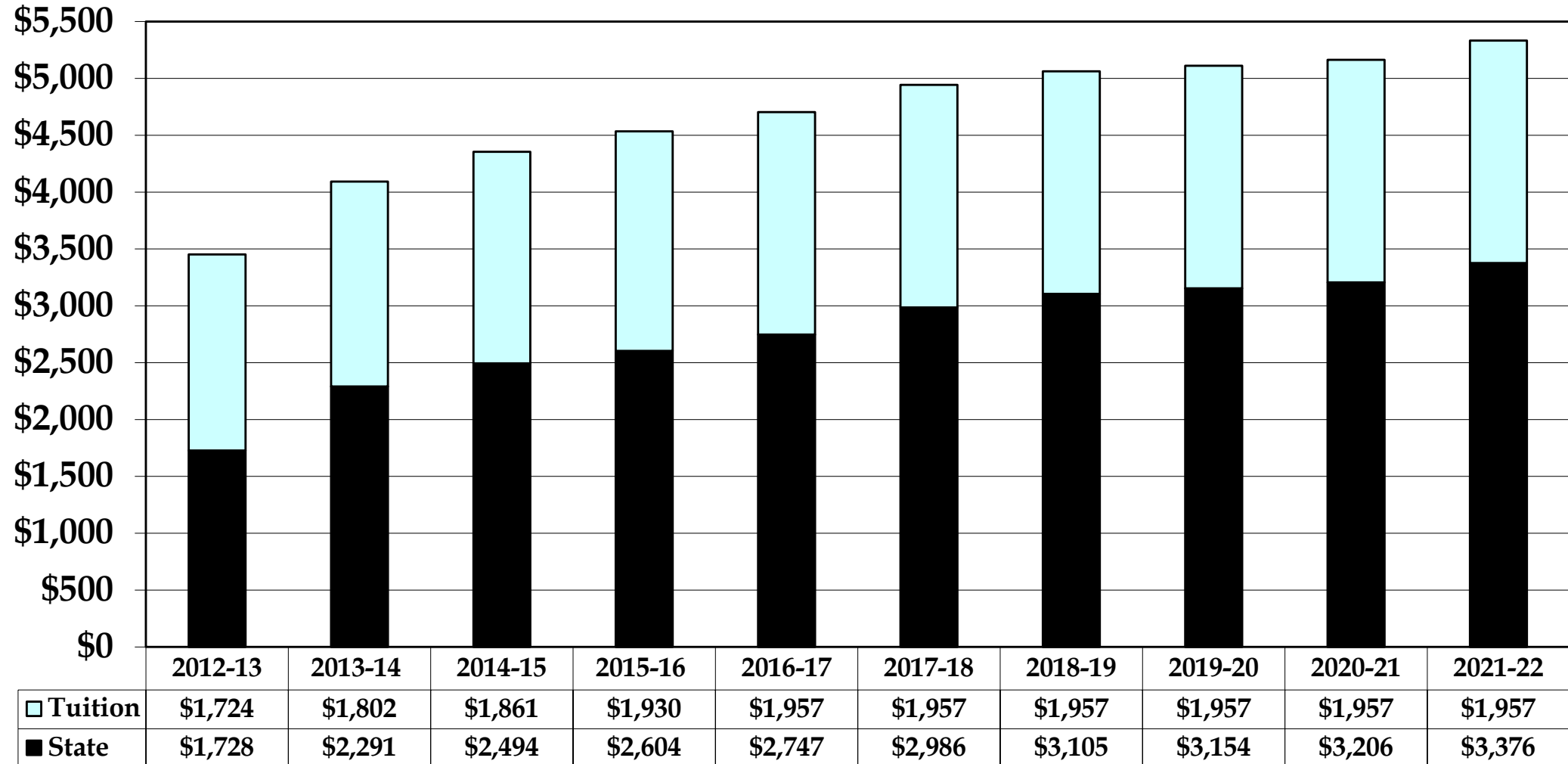
September 1, 2021

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SUS E&G Appropriated Operating Funds

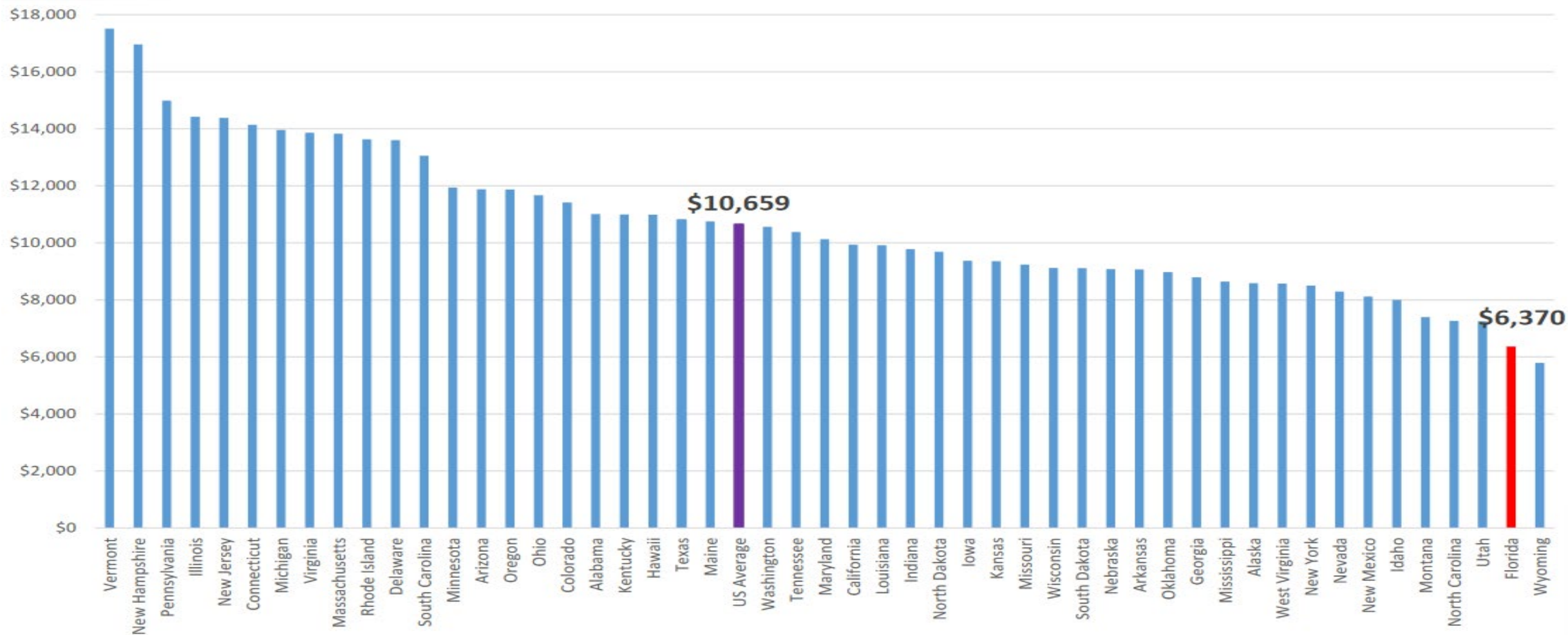
(in millions)

September 2021



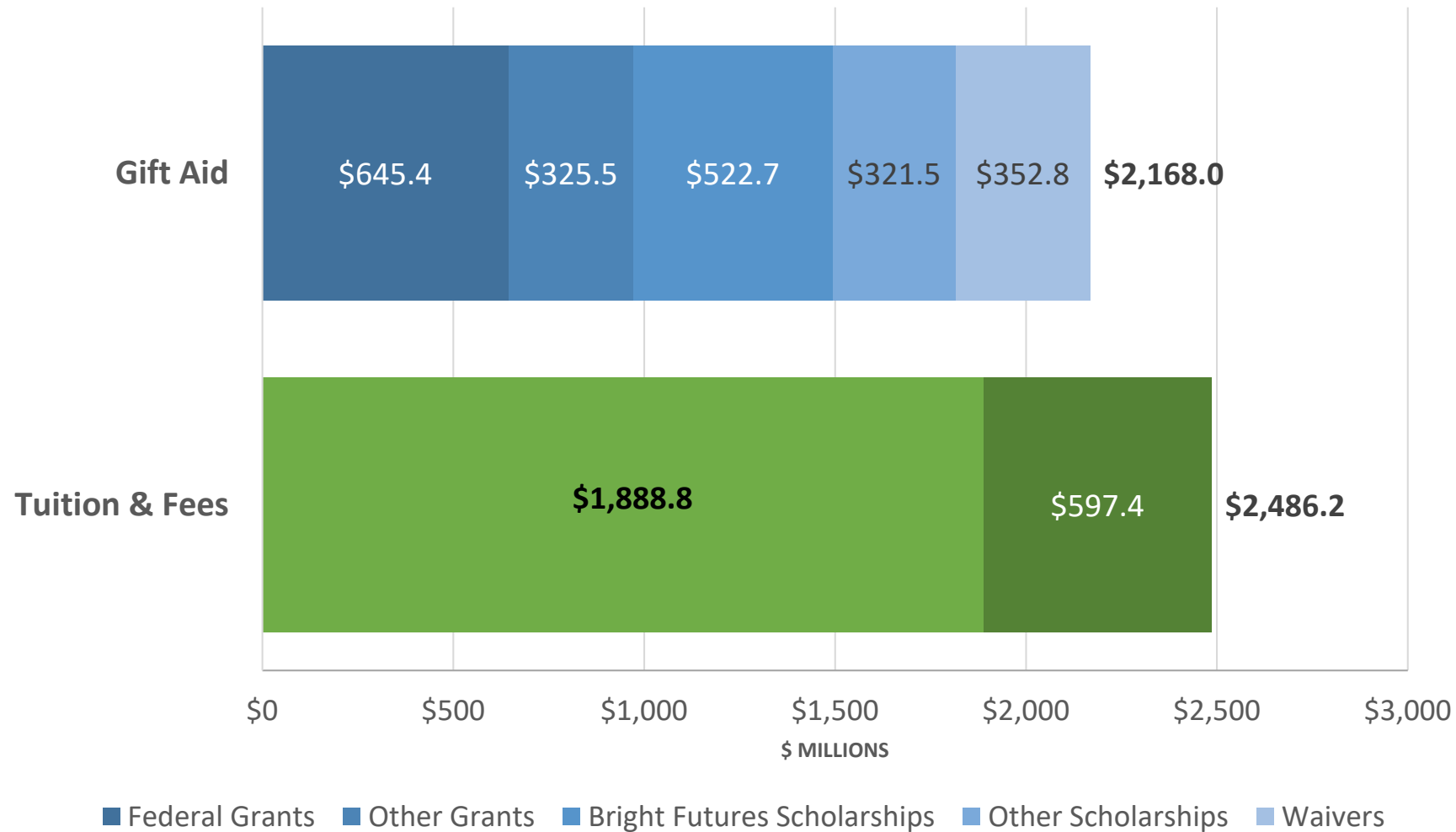
2020-2021 Undergraduate Tuition & Fees by State

Florida Ranks 2nd Lowest



College Board, *Trends in College Pricing, 2020*
Data weighted by full-time enrollment

2019-2020 Gift Aid Covers 87% of Tuition & Fees



Note: Gift Aid includes grants, scholarships and waivers – not loans.

2022-2023 Legislative Budget Request

Ensuring Excellence



Pillars of Excellence

Performance-based

- All universities participate
- Basic blocking and tackling
- Excellence and continuous improvement
- Retention, graduation rates, degree production, jobs
- Funds allocated based on PBF plan

Preeminence/National Rankings

- Preeminent universities participate
- Focus on national rankings
- Increase research
- Increase endowments through giving
- World class faculty
- Funds allocated by the Legislature

Universities of Distinction

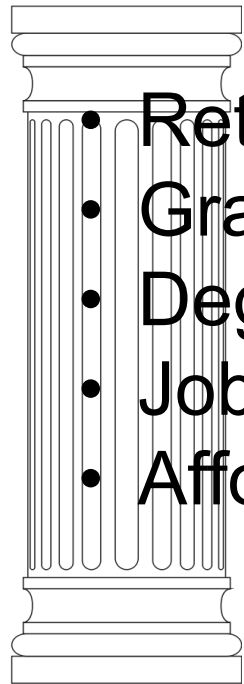
- Non-preeminent universities participate
- Focus on core competence to build to excellence
- Specific metrics that builds excellence
- Meet current and future workforce needs
- Funds allocated based on metrics determined by the Board of Governors

Pillar I - Performance-based Funding

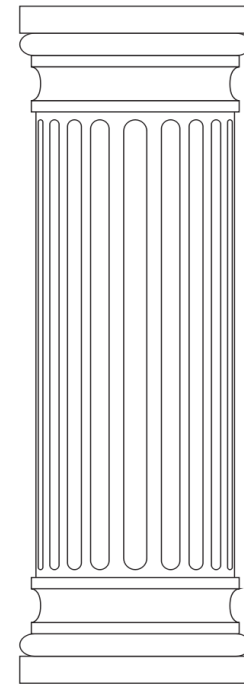
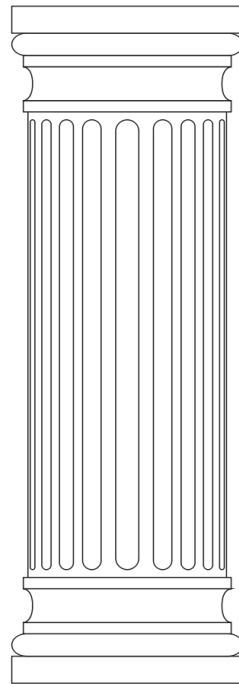


Section 1001.92 F.S. and Board Regulation 5.001

10 Metrics Focused on:



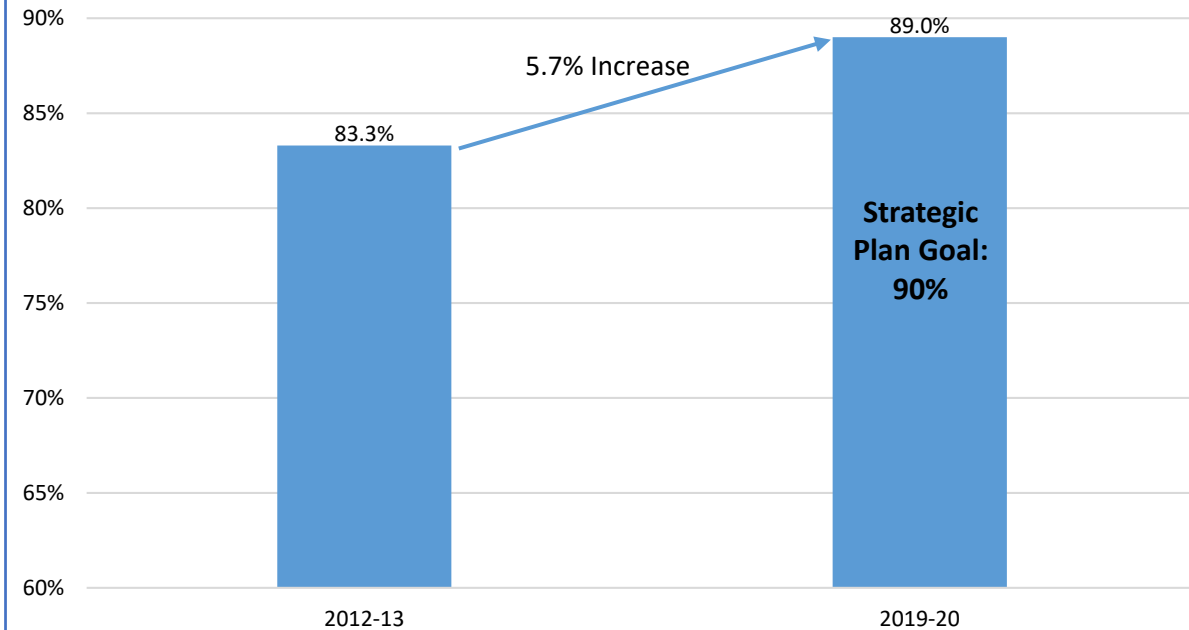
- Retention
- Graduation
- Degree Production
- Jobs
- Affordability



Performance Funding Improvement Retention and Graduation Rates



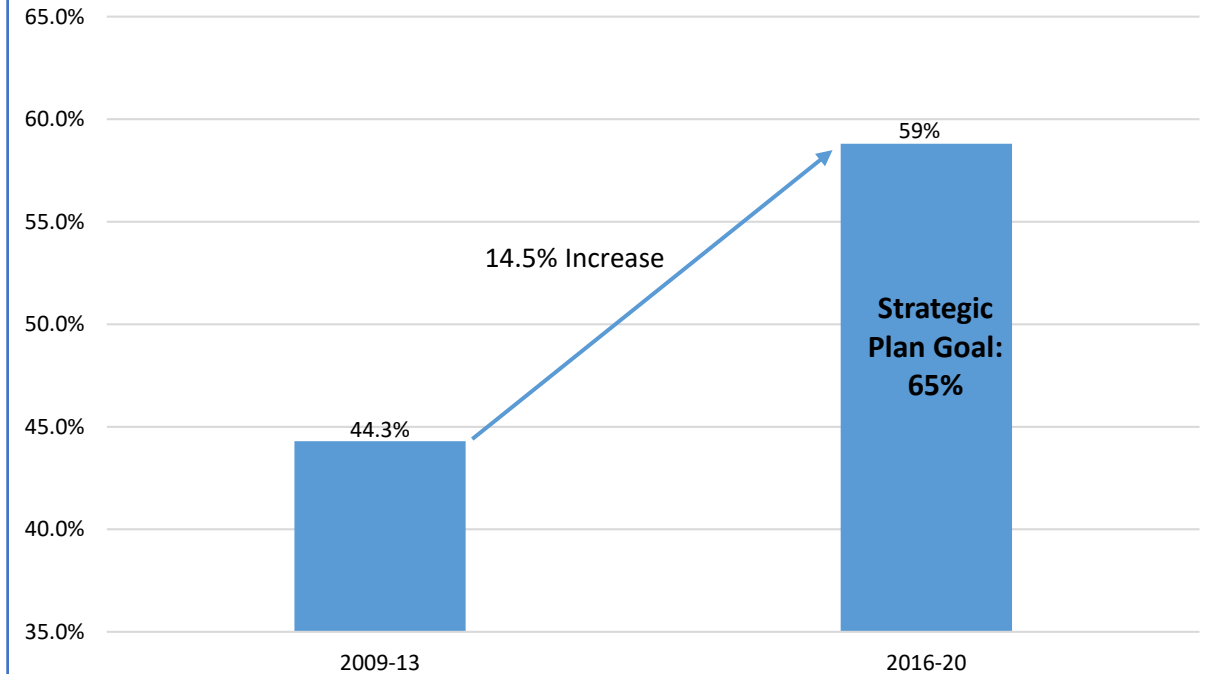
**Metric 5: Academic Progress Rate
2nd Year Retention w/ GPA above 2.0**



In the last year, statewide retention rates increased by 2%. Notable improvements:

- FAMU: 9% increase (from 73% to 82%)
- FL Poly: 12% increase (from 65% to 77%)

Metric 4: 4 Year Grad Rate



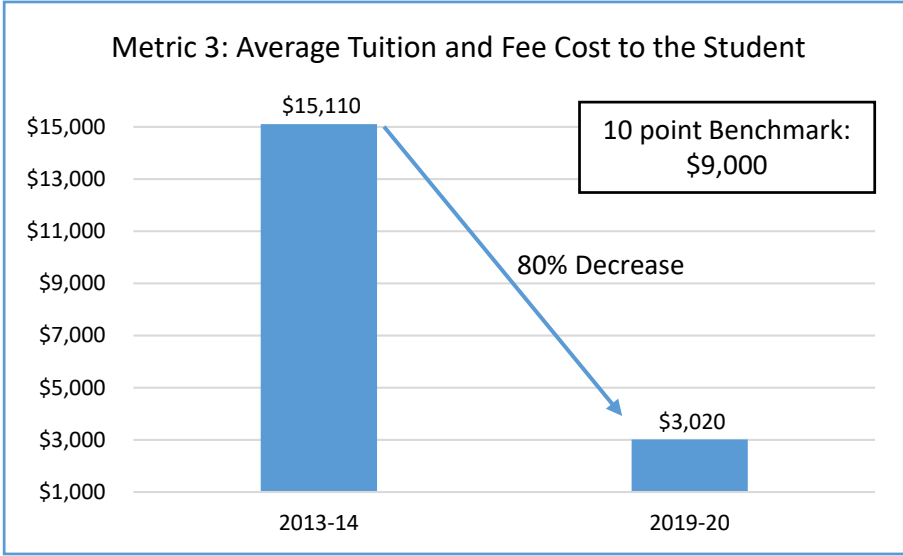
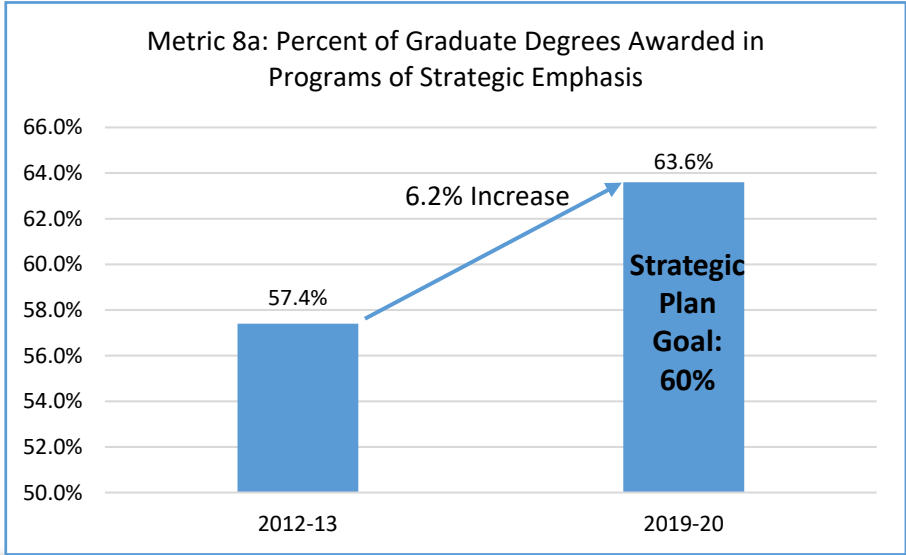
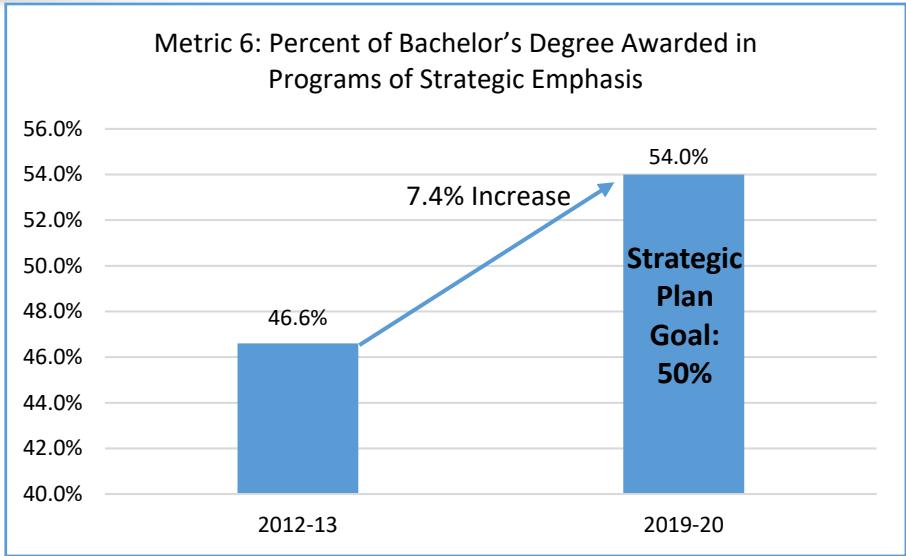
In the last year, statewide graduation rates increased by 4%. Notable improvements:

- FAMU: 7% increase (from 28% to 35%)
- FAU: 11% increase (from 37% to 48%)
- FIU: 6% increase (from 43% to 49%)

Performance Funding Improvement Degrees and Cost to the Student



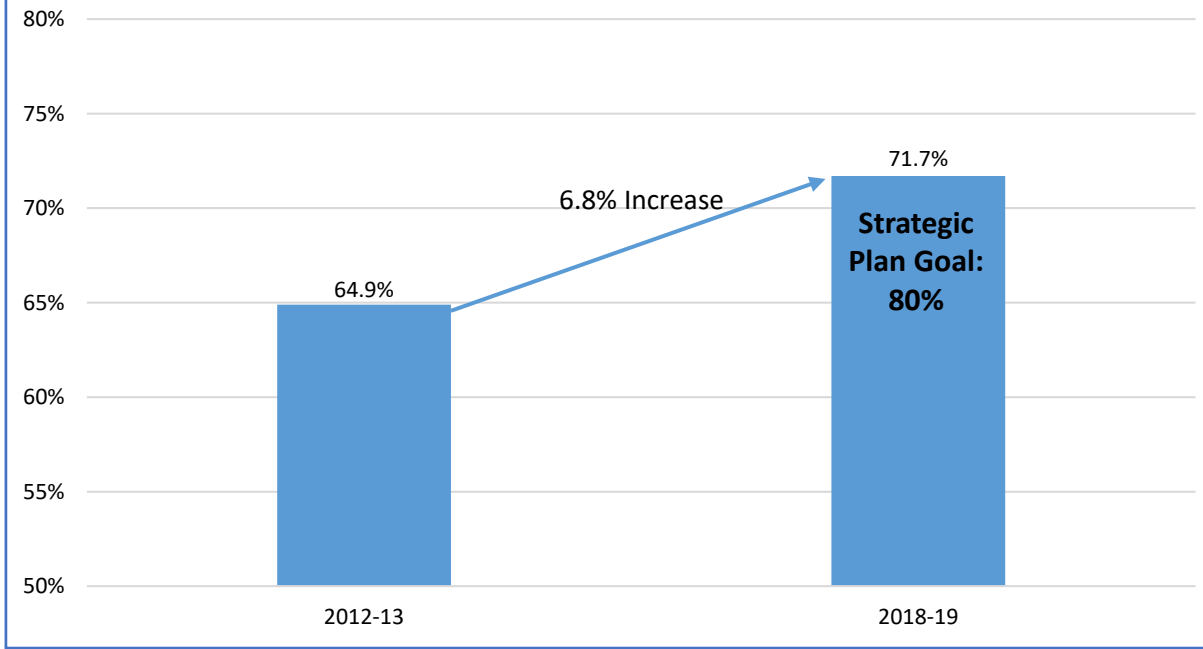
All of the SUS Averages for these metrics are exceeding the Strategic Plan Goals and/or 10-point Benchmarks.



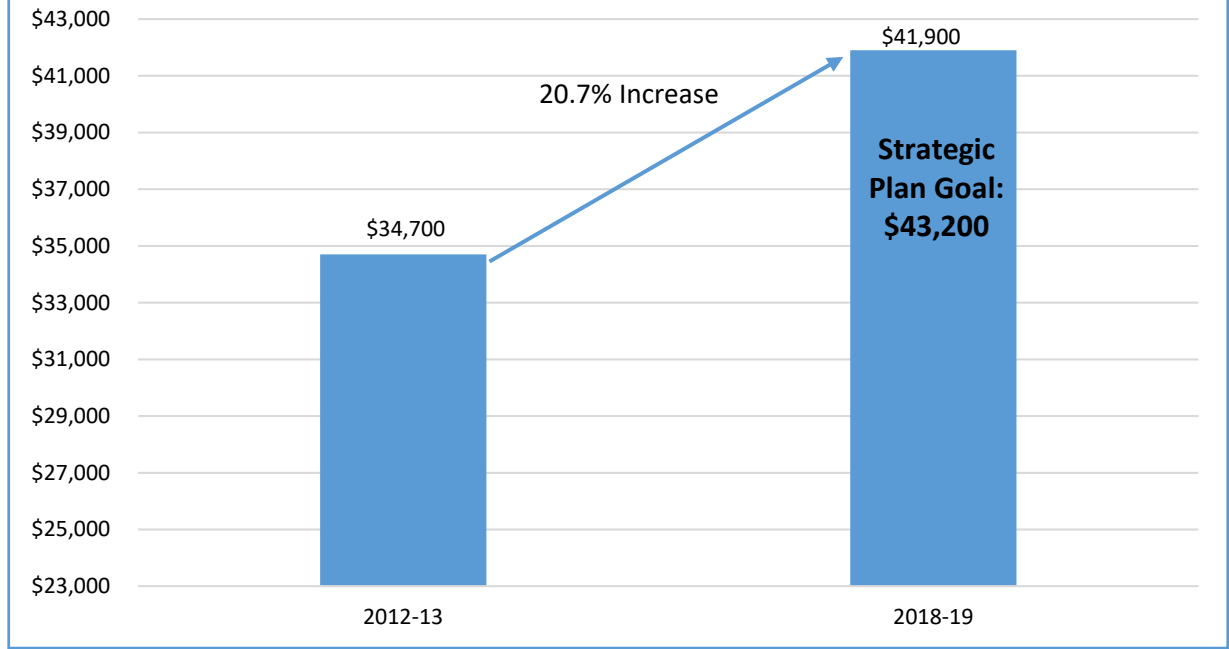
Performance Funding Improvement Employment after Graduation



Metric 1: Percent of Bachelor's Graduates Enrolled or Employed



Metric 2: Median Wages of Bachelor's Graduates Employed Full Time



Performance-based Funding



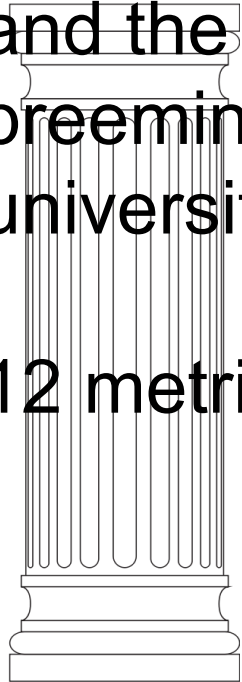
	State Investment	Institutional Investment	Total
2014-2015	\$135 M	\$65 M	\$200 M
2015-2016	\$150 M	\$250 M	\$400 M
2016-2017	\$225 M	\$275 M	\$500 M
2017-2018	\$245 M	\$275 M	\$520 M
2018-2019	\$265 M	\$295 M	\$560 M
2019-2020	\$265 M	\$295 M	\$560 M
2020-2021	\$265 M	\$295 M	\$560 M
2021-2022	\$265 M NR	\$295 M	\$560 M
2022-2023 LBR	\$280 M	\$295 M	\$575 M



Section 1001.7065 F.S.

A collaborative partnership between the Board of Governors and the Legislature to elevate the academic and research preeminence of Florida's highest-performing state research universities.

12 metrics based on academic and research excellence.



Preeminence / National Ranking Funding



	UF	FSU	USF	Total
2013-2014	\$15 M	\$15 M		\$30 M
2014-2015	\$5 M	\$5 M		\$10 M
2015-2016	\$5 M	\$5 M		\$10 M
2016-2017	\$13.4 M	\$13.4 M	\$5 M	\$36.9 M
2017-2018	\$17.3 M	\$17.3 M	\$8.7 M	\$52 M
2018-2019	\$6.2 M	\$6.2 M	\$6.2 M	\$20 M
2019-2020*	\$16.4 M	\$5.5 M	\$0	\$21.9 M
2020-2021*	\$15 M	\$15 M	\$0	\$30 M
2021-2022	\$0	\$0	\$0	\$0
Total	\$93.3 M	\$82.4 M	\$19.9 M	\$195.6 M
2022-2023 LBR	\$50 M	\$50 M	\$50 M	\$150 M

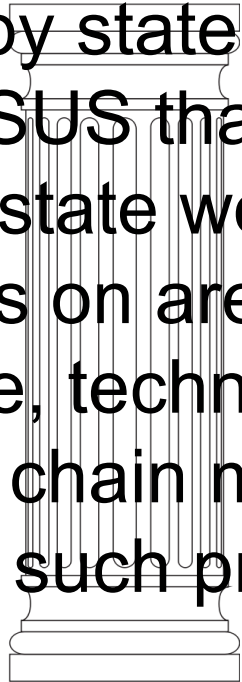
* National Ranking funding

Pillar III - Universities of Distinction



Section 1001.7065(7) F.S.

The Board of Governors shall establish standards and measures whereby state universities that focus on one core competency unique to the SUS that achieves excellence at the national or state level, meets state workforce needs, and fosters an innovation economy that focuses on areas such as health care, security, transportation, and science, technology, engineering, and mathematics (STEM), including supply chain management, can be identified. The Board may annually submit such programs for funding by January 1.



Universities of Distinction Funding



University	Proposal	Total Amount Requested / Recommended	Nonrecurring
FAMU	Improving 21 st Century Health & Wellness	\$6,000,000	\$0
FAU	Applied A.I. & Big Data Analytics	\$18,077,000	\$5,300,000
FGCU	The Water School (\$3 M received in 2020-2021)	\$4,000,000	\$0
FL Poly	Advancing the Academic Excellence & National Stature of FL Poly, the SUS and the State of Florida	\$3,500,000	\$228,570
FIU	Environmental Resilience	\$15,150,000	\$0
NCF	Educating for 21 st Century Work	\$525,000	\$25,000
UCF	Powering Up FL's High Tech Economy	\$21,811,200	\$3,000,000
UNF	MEDNexus (\$6 M received in 2020-2021)	\$2,805,000	\$1,800,000
UWF	A Cyber Coast for FL's Future	\$15,260,921	\$0
	Total	\$87,129,121	\$10,353,570



- **FAMU-FSU Joint College of Engineering - \$6.6 M**
 - Faculty researchers, start-up funds and research equipment, undergraduate student success, and faculty retention.

- **UF-IFAS Extension Workload - \$3.6 M**
 - Support educational materials, public consultations, and research materials for the Extension Offices located in every Florida county.

- **UF-FinTech - \$10 M**
 - Establish and maintain a multidisciplinary unit that ties university student and faculty expertise to industry needs.



➤ **State Fire Marshal Inspections - \$2.6 M**

- Fund the costs associated with the inspections by the State Fire Marshal of state-owned and high hazard buildings throughout the university system.

➤ **Johnson Scholarship - \$10,000**

- Matching Funds to support need-based scholarships for undergraduate students with disabilities. \$5,000 recurring and \$5,000 nonrecurring.

➤ **Additional Tuition Spending Authority - \$15.8 M**

- Additional budget authority for FGCU (\$2.1M) and UCF (\$13.7M) to allow the expenditure of tuition revenue collected from increased student credit hours.

Summary 2022-2023 Education & General LBR



		Recommendation
Beginning Base State Budget		\$3,031,061,334
✓	Performance-Based Funding	280,000,000
✓	Preeminence/National Ranking	150,000,000
✓	Universities of Distinction	87,129,121
✓	FAMU-FSU Joint College of Engineering	6,620,000
✓	UF-IFAS Extension Workload	3,615,000
✓	UF-Fin Tech	10,000,000
✓	State Fire Marshall Inspections	2,663,766
✓	Johnson Scholarship Matching	10,000
Total State Funds Budget Request		3,571,099,221
Total Student Tuition Support		1,957,486,926
✓	Increased Tuition Spending Authority	15,839,887
Total 2022-2023 E&G Budget Request		\$5,544,426,034

2022-2023 Board General Office LBR



Appropriation Category	2021-2022 Recurring Appropriation	2022-2023 Budget Request	2022-2023 \$ and % Change	
Salary & Benefits	\$7,244,255	\$7,244,255	\$0	
OPS (Student Support)	\$72,095	\$72,095	\$0	
Expenses	\$893,781	\$893,781	\$0	
OCO (Equipment)	\$17,732	\$17,732	\$0	
Contracted Services	\$857,903	\$857,903	\$0	
NW Reg. Data Center	\$349,859	\$349,859	\$0	
TR DMS Contract	\$21,429	\$21,429	\$0	
Risk Mgmt Ins.	\$12,214	\$12,214	\$0	
Total	\$9,469,268	\$9,469,268	\$0	0%
General Revenue	\$8,370,959	\$8,370,959	\$0	0%
Trust Funds	\$1,098,309	\$1,098,309	\$0	0%
Positions	65	65	0	0%



Performance-Based Funding Discussion

Brian Lamb, Chair Budget & Finance Committee

September 1, 2021

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Performance Funding Metrics



Metrics Common to all Institutions

1. Percent of Bachelor's Graduates Employed (Earning \$25,000+) or Continuing their Education	6. Bachelor's Degrees Awarded in Areas of Strategic Emphasis
2. Median Wages of Bachelor's Graduates Employed Full-time	7. University Access Rate (Percent of Undergraduates with a Pell-grant)
3. Average Cost to the Student (Net Tuition per 120 Credit Hours)	8a. Graduate Degrees Awarded in Areas of Strategic Emphasis 8b. Freshman in Top 10% of Graduating High School Class – for NCF and FL Poly only
4. Four Year Graduation Rate (Full-time FTIC)	9a. Two-Year Graduation Rate for FCS Associate in Arts Transfer Student 9b. Six-Year Graduation Rate for Students who are Awarded a Pell Grant in their First Year 9b.1 Academic Progress Rate, 2 nd Year Retention for FTIC with a Pell Grant – for FL Poly only
5. Academic Progress Rate (2 nd Year Retention with GPA Above 2.0)	10. Board of Trustees Choice

Performance-based Funding Topics



- Metric 1 - Percent of Bachelors Graduates Employed (earning \$25,000+) or Enrolled 1 Year after Graduation
 - Strategic Plan measures earnings of \$30,000+
 - Last year adjustments to this metric were deferred for one year
- Metric 4 – Four-year Graduation Rate (Full-time FTIC)
 - Strategic Plan set a system goal of 65%
 - Last year adjustments to the benchmarks were deferred for one year
- Metric 10 – University Board of Trustees Choice
 - Each university was asked to look at their metric to see if any changes needed to be made
 - Two universities have requested minor modifications (FGCU & FSU)
 - One university has requested a new metric (UF)

Metric 1 – Percent of Bachelors Graduates Employed (earning \$25,000+) or Enrolled 1 Year after Graduation



Proposal: Change metric's wage threshold from \$25,000 to \$30,000.

Percent of Bachelors Graduates Employed (earning \$30,000+) or Enrolled 1 Year after Graduation

Most Recent Data for both the \$25,000 and \$30,000 thresholds:

	FAMU	FAU	FGCU	FIU	FPU	FSU	NCF	UCF	UF	UNF	USF	UWF	SUS
\$25,000	69.1	70.6	70.7	72.3	74.1	70.2	51.4	69.1	75.2	72.7	71.8	79.1	71.7
\$30,000	61.9	65.8	64.6	68.3	72.4	65.7	48.1	63.6	71.8	67.0	66.5	74.7	66.9
Difference	-7.2	-4.8	-6.1	-4.0	-1.7	-4.5	-3.3	-5.5	-3.4	-5.7	-5.3	-4.4	-4.8

Excellence Benchmark:

	10	9	8	7	6	5	4	3	2	1
CURRENT increments of 2.3%	72.8	70.5	68.3	66.0	63.7	61.4	59.2	56.9	54.6	52.3
PROPOSED increments of 3%	80	77	74	71	68	65	62	59	56	53

Proposed Benchmarks note: The 10 point threshold equals the Strategic Plan Goal of 80%.

Metric 4 – Four-year Graduation Rate (Full-time FTIC)



Most Recent Data:

	FAMU	FAU	FGCU	FIU	FPU	FSU	NCF	UCF	UF	UNF	USF	UWF	SUS Avg
Excellence	34.6%	47.5%	41.4%	49.3%	34.3%	73.8%	53.9%	47.7%	70.7%	48.3%	60.9%	36.4%	59%
Improvement	6.9%	10.1%	5.7%	6.5%	-5.2%	4.3%	-4.0%	1.4%	-0.2%	3.7%	1.5%	1.6%	4%

Current Benchmarks – 10 points equals the old Strategic Plan Goal:

Points	10	9	8	7	6	5	4	3	2	1
increments of 1.2/1.3%	50%	48.8%	47.5%	46.3%	45%	43.8%	42.5%	41.3%	40%	38.8%

Proposed Benchmarks – 10 points equals Strategic Plan Goal of 65%:

Points	10	9	8	7	6	5	4	3	2	1
increments of 3%	65%	62%	59%	56%	53%	50%	47%	44%	41%	38%

Metric 10 – Board of Trustees Choice Metric Florida Gulf Coast University



Metric 10 - Bachelor's Degrees Awarded to African American and Hispanic Students

Request 1:

Include students who identify as both Black/African American and another one of these races: Asian, American Indian/Alaska Native, Native Hawaiian/Pacific Islander, White.

FGCU Justification:

A small number of students who consider themselves racial minorities and are of mixed race are currently not counted in Metric 10. A more equitable approach would be to include students selecting one or more races/ethnicities along with Black/African American in this metric. The number of students in this category is only 1-3% of the total counted in Metric 10, but the change is important in terms of the underlying principle of who is represented in the data.

10.BOT Choice: Bachelor's Degrees Awarded to Hispanic & African-Americans										
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	549	608	706	833	800
APPROVED GOALS	524	569	625	740	850	875	900	950	1,000	.
PROPOSED GOALS	820	860	900	900	940

Accountability
Plan Proposed
Goals approved
June 2021

Metric 10 – Board of Trustees Choice Metric

Florida Gulf Coast University



Metric 10 - Bachelor's Degrees Awarded to African American and Hispanic Students

Request 2:

Adjust the benchmarks downward to reflect the current pipeline of undergraduate students.

Most Recent Data:

	FGCU
Excellence	800
Improvement	-4%

Current Benchmarks:

Points	10	9	8	7	6	5	4	3	2	1
	860	820	780	740	700	660	620	580	540	500

FGCU Proposed Benchmarks:

Points	10	9	8	7	6	5	4	3	2	1
	820	780	740	700	660	620	580	540	520	500

FGCU Justification:

FGCU continues to diversify its student body, just at a slightly lower rate than had been projected in 2016 when original benchmarks were set. FGCU is graduating students at an ever-growing rate while simultaneously experiencing a steady rate of increase in admissions, thus the number of African American and Hispanic students in the student body has been reduced temporarily.

Metric 10 – Board of Trustees Choice Metric Florida State University



Metric 10 – Percent of Bachelor’s Graduates who took an Entrepreneurship Class

Request:

Change metric to: Number of Bachelor’s Graduates who took an Entrepreneurship Class.

Most Recent Data:

	FSU
Excellence	14.5%
Improvement	1.4%

Current Benchmarks:

Points	10	9	8	7	6	5	4	3	2	1
	16%	15%	14%	13%	12%	11%	10%	9%	8%	7%

Actual Data &

Proposed Goals:

	19-20	20-21
Actual	1260	
Goals		1275

Proposed Benchmarks:

Points	10	9	8	7	6	5	4	3	2	1
	1360	1275	1190	1105	1020	935	850	765	680	595

FSU Justification:

The request will ensure a realistic depiction of FSU’s efforts to educate students in Entrepreneurship. This move will ensure that the Improvement Points calculation is consistent with the standard being used by most SUS institutions.

Metric 10 – Board of Trustees Choice Metric University of Florida



Metric 10 – Six-Year Graduation Rates

Most Recent Data:

	UF
Excellence	88.8%
Improvement	0.4%

Current Benchmarks:

Points	10	9	8	7	6	5	4	3	2	1
	93%	92%	91%	90%	89%	88%	87%	86%	85%	84%

2021 Accountability Plan:

10.BOT Choice: FTIC 6-Year Graduation Rates [Full-Time students]

	2010-16	2011-17	2012-18	2013-19	2014-20	2015-21	2016-22	2017-23	2018-24	2019-25
ACTUAL	87.2	88.0	88.7	88.4	88.8
APPROVED GOALS	87	88	89	90	90	90	90	90	90	.
PROPOSED GOALS	90	90	90	90	90

Metric 10 – Board of Trustees Choice Metric University of Florida



Request:

New metric proposed: Endowment Size

Proposed Benchmarks (\$M):

Points	10	9	8	7	6	5	4	3	2	1
	2,600	2,350	2,100	1,850	1,600	1,350	1,100	850	600	350

Actual Data & Proposed Goals (\$M):

	15-16	16-17	17-18	18-19	19-20	20-21	21-22	22-23	23-24	24-25
Actual	1,468	1,612	1,735	1,825	1,847					
Goals						2,180	2,271	2,374	2,488	2,615

UF Justification:

The University of Florida serves more than 56,000 students from throughout the U.S. and many other countries. With 16 colleges and 200 research, service and education centers, bureaus and institutes on a single 2,000-acre campus, UF offers educational opportunities matched by only a few universities. Reliable long-term support from the endowment helps the university aim higher and achieve educational and research goals.



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