

UNIVERSITY OF WEST FLORIDA

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INTRODUCTION

The Accountability Plan is an annual report that is closely aligned with the Board of Governors' 2025 System Strategic Plan. This report enhances the System's commitment to accountability and strategic planning by fostering greater coordination between institutional administrators, University Boards of Trustees and the Board of Governors regarding each institution's direction and priorities as well as performance expectations and outcomes on institutional and System-wide goals.

Once an Accountability Plan is approved by each institution's respective Boards of Trustees, the Board of Governors will review and consider the plan for approval, excluding those sections of the Plan that require additional regulatory or procedural approval pursuant to law or Board regulations.

STRATEGY

Mission Statement

The University of West Florida's Mission is to:

- Provide high-quality undergraduate and graduate education,
- Conduct teaching and research that services the body of knowledge, and
- Contribute to the needs of professions and society

Statement of Strategy

UWF will continue to fulfill its mission by employing the following strategies:

- 1. Build programs of distinction that enhance UWF's reputation for educational innovation and excellence. Develop and retain a culture that supports research and creativity. Augment and invest in academic and research programs that meet professional, personal, scholastic and workforce needs. Optimize and refine internal and external support to promote teaching and learning activities, research, service, strategic innovation and other scholarly endeavors that serve the greater good and the SUS Strategic Plan.
- 2. Provide high-quality learning and high-impact practices that inspire students to become enlightened, engaged global citizens and successful professionals. UWF will align resources to deliver exceptional support services and learning opportunities that will ensure students have access, continuity and success while earning degrees.
- 3. Strengthen and expand partnerships that multiply UWF's impact and visibility in the community as an educational, cultural and economic center. Enhance the region's education, economy, culture, health and well-being through endeavors beyond campus borders while attracting residents and visitors to campus. Inspire partnerships that open pathways to employment for UWF students and graduates.
- 4. Attract, retain and develop high-quality and diverse faculty and staff. Recognize, reward and celebrate faculty and staff for their contributions to student development, scholarly or professional achievements and community partnerships.
- 5. Promote UWF's properties as desirable destinations for educational, cultural, professional and personal activities. Invest in and steward UWF's natural, technical, intellectual and physical capital and infrastructure.

Strengths, Opportunities & Challenges

UWF fulfills its institutional mission by building on the following strengths and opportunities: Robust and comprehensive academic programming is available to UWF students. The majority of our undergraduate courses are taught by full-time faculty and we judiciously employ adjuncts in fields where applied knowledge will benefit students. UWF values **accessibility** for students. We were early adopters of online delivery and we have used our knowledge to our advantage amidst the global pandemic. Our UWF Emerald Coast location provides seamless educational opportunities. We are constantly refining financial aid strategies, communication and packaging to ensure students with limited resources can attend and graduate on time. The **diversity** of our student body and our region has given UWF opportunities to demonstrate its excellence. In 2020, UWF won the Higher Education Excellence in Diversity Award from Insight to Diversity Magazine for the fifth time. **Community partners and regional resources** offer opportunities to enhance the cultural and economic landscape of Northwest Florida. The UWF Historic Trust offers the opportunity for students to immerse themselves in the textured history of Florida and our area. **Our military presence** creates a substantial economic impact in

Northwest Florida. UWF is consistently recognized as military-friendly by various publications. **Key challenges** include low regional salaries compared to the rest of Florida, which may discourage graduates from staying in the community. As the campus matures beyond the 50-year mark, critical deferred maintenance issues on the Pensacola campus pose a serious threat to UWF's ability to fulfill its mission.

Three Key Initiatives & Investments

- **1. ACCESS:** UWF is dedicated to providing students access to high quality education regardless of their financial situations. We believe in removing barriers to help students maintain satisfactory academic progress and complete their degrees on time. Online programming provides access for students needing flexibility in course scheduling. During the COVID-19 pandemic, UWF effectively transitioned to alternative course delivery. More than 70% of UWF students receive financial assistance through various programs including the Argo 30 Guarantee, which fills the gap for Pell-eligible students, covering tuition and mandatory fees not covered by other grants or scholarships.
- 2. PROGRAMS OF EXCELLENCE: UWF continues building signature programming including cybersecurity, supply chain logistics and intelligent systems and robotics. Through a \$6-million grant, we are leading a coalition of 10 institutions designated as National Centers of Academic Excellence in Cybersecurity in establishing a program to address the critical national shortage of qualified cybersecurity professionals in the U.S. Our Ph.D. in Intelligent Systems and Robotics is the first of its kind in Florida and one of only a few in the nation. The program aligns with the University's strategic vision for research that impacts Northwest Florida's economic development and technology enterprise. In response to COVID-19, the UWF Center for Supply Chain Management Excellence hosts roundtables with business leaders in Northwest Florida as well as alumni who share how the supply chains in our region have been impacted.
- **3. STUDENT ACHIEVEMENT:** UWF remains laser focused on our students' success. We are strengthening programming in four strategic areas: advising, high impact programming, career enhancement and student support. A University-wide steering committee focuses on increasing student access to high-impact learning opportunities and establishing hallmark student learning outcomes and activities.

Graduation Rate Improvement Plan Update

In order to increase the four-year graduation rate and reach the Florida State University System's goals, UWF remains focused on increasing the percentage of baccalaureate-seeking, undergraduates attempting and earning 15 or more credit hours in the fall terms. We have continued to focus our outreach efforts towards first-year students through the UWF First Year Advising Center.

We continue to promote the UWF "30 to Finish Campaign" and for the 2019-2020 academic year, we increased the percentage of students who attempted and earned 30 or more credit hours of coursework for the academic year by 3% compared to the 2018-2019 year and a total percentage increase of 14 points since the inception of the "30 to Finish Campaign" in 2016. The number of students who attempted and earned 30 or more credit hours has increased over 36% since the 2015-16 academic year as we continue to increase our graduation rates. UWF also initiated a STEM Success initiative partially funded by a Title III grant that has enabled the redesign of many first year STEM courses and the construction of analytics tools to help students in challenging STEM disciplines create course schedules that help ensure they stay on track to graduate in four years.

Strategies designed to increase the percentage of students enrolled in 15 or more credit hours include a revised Undergraduate Progress to Degree Policy, enhanced credit hour alert notifications for summer and fall registrations, and continued focus on completion grant programs including summer enrollment mini grant awards. The credit hour alert notification engages academic advisors who assist individual students with developing a schedule that meets each student's individual needs and keeps them on track to complete 30 hours per academic year. UWF has significantly increased the funding available for financial aid grants that incentivize students to stay on track to graduate in four years.

The Senior Countdown program provides students with timely communication throughout their four years at UWF, offering priority registration and a Senior Graduation Grant during the student's last semester. This Senior Countdown program is effective and has assisted 940 students. We also launched our Artificial Intelligence (AI) Chat Bot named "Argie" in March 2020. The Chat Bot notifies students of important dates and deadlines such as when registration opens, the last day to add/drop classes, and important financial aid deadlines. The AI also enhances current communication for credit hour alert, Degree in Three eligibility and Senior Countdown eligibility, and provides students with information about available resources such as tutoring and other academic support.

UWF is dedicated to student success and graduation in four years is a primary goal. The varied communication and outreach campaigns combined with targeted financial aid provide assistance to help encourage students to stay on track to graduate in four years or less. The primary purpose of UWF's financial aid programs is to provide needed support to students that encourages them to maintain academic progress, and enables them to complete their degree within their financial resources.

Key Achievements for Last Year (Student, Faculty, Program, Institutional)

STUDENT ACHIEVEMENTS

- 1. UWF's Enterprise Program, housed in UWF's Department of Mechanical Engineering, launched "ArgoTots," a program that provides modified vehicles to young children who experience limited mobility. The first vehicle of its kind in the program, a John Deere tractor, was modified and outfitted for 4-year-old Jack Carroll, who was born prematurely and has a form of cerebral palsy.
- 2. Computer engineering students developed a new camera-based system to help canine handlers in the military monitor and coordinate with their dogs.
- 3. The UWF Cyber Club placed second overall and won the "Best in Team Defense" and "Best in Service Up Time" categories at the prestigious 2020 Southeast Collegiate Cyber Defense Competition. UWF topped teams from Clemson University and the University of Florida, among others.

FACULTY ACHIEVEMENTS

- 1. Dr. Scott Taylor, assistant professor in the UWF Department of Biology, secured a \$400,000 grant from the National Eye Institute to study how zebrafish regenerate photoreceptor cells in their eyes after they've been damaged.
- 2. Dr. Katherine Miller Wolf, assistant professor of anthropology in the UWF College of Arts, Social Sciences and Humanities, received the prestigious Fulbright U.S. Scholar grant. Miller Wolf taught students from the National Autonomous University of Honduras at an archaeological site in Copan, Honduras from May to December 2020.
- 3. Dr. Robert Perkins, assistant professor of management in the UWF College of Business, was selected as a Fulbright Specialist by the U.S. Department of State's Bureau of Educational and Cultural Affairs.

PROGRAM ACHIEVEMENTS

- 1. UWF welcomed the inaugural cohort of five students for the first Ph.D. in Intelligent Systems and Robotics. The program is in partnership with the Institute of Human and Machine Cognition—the first of its kind in the state and one of only four in the country.
- 2. UWF graduated its first class of 20 nurse practitioners from the family nurse practitioner program. Graduates of the program learn how to provide patient-centered, comprehensive care to patients in primary care settings. This may include working in primary care clinics, health departments, rural health centers and hospice settings.
- 3. UWF National Institute of Health-funded MARC Scholars Program earned a five-year renewal, funding eight scholars per year. The MARC Scholars program supports high-achieving junior and senior undergraduate students who are underrepresented and/or financially disadvantaged and pursuing a Ph.D. or MD/Ph.D. degree and research career in chemistry, biology, physics or mechanical engineering.

INSTITUTIONAL ACHIEVEMENTS

- UWF was named a top 15 public regional institution in the South in the 2020 U.S. News & World Report Best Colleges rankings, 2020 Great Colleges to Work For, 2020 Higher Education Excellence in Diversity Award, "Best for Vets" school by the Military Times for 2020 and gold-level university in the annual Military Friendly Schools list for 2020-2021.
- 2. The Florida Small Business Development Center at the University of West Florida was named Region of the Year at the Florida SBDC Network's annual conference.
- 3. UWF Sea3D Advanced Manufacturing Lab manufactured nearly 7,000 face shield kits that were distributed to nearly 30 health care facilities in Northwest Florida.



Performance-Based Funding Goal Adjustments

The University of West Florida is focused on achieving its mission, is committed to maintaining the goals set in the pre-pandemic environment, and contributing to the State University System goals.

UWF has met or exceeded all nine prior existing metrics goals established in the 2020 Accountability Plan. The FCS AA Transfer Two-Year Graduation Rate metric and the FTIC Pell Recipient Six-Year Graduation Rate are new for the 2021 Accountability Plan and had no prior goals.

The University has successfully navigated thus far through the pandemic environment and is very conscious of the impact of COVID-19 on students, faculty and staff, as well as the potential impact on performance metrics. At the same time, UWF has not adjusted downward any performance metric goal set in the 2020 Accountability Plan and will continue to work diligently to achieve the established goals.

PERFORMANCE-BASED FUNDING METRICS

1. Percent of Bachelor's Graduates Enrolled or Employed (\$25,000+)

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
ACTUAL	67.6	64.0	69.2	73.2	79.1					
APPROVED GOALS	66	70.5	67	70	73	74	75	75	75	
PROPOSED GOALS		•		•	•	74	75	75	75	75

2. Median Wages of Bachelor's Graduates Employed Full-time

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
ACTUAL	36,700	36,000	36,800	40,900	45,200					
APPROVED GOALS		·	37,500	37,000	40,900	41,000	41,500	42,000	42,500	
PROPOSED GOALS						41,000	41,500	42,000	42,500	43,000

3. Average Cost to the Student [Net Tuition & Fees per 120 Credit Hours for Resident Undergraduates]

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	16,440	12,850	9,910	7,980	5,170					
APPROVED GOALS		15,523	15,058	9,250	7,900	7,875	7,850	7,825	7,800	
PROPOSED GOALS						5,500	7,850	7,825	7,800	7,775

4. FTIC Four-Year Graduation Rate [Full-time, First Time in College Students]

	2012-16	2013-17	2014-18	2015-19	2016-20	2017-21	2018-22	2019-23	2020-24	2021-25
ACTUAL	22.0	25.2	31.3	34.8	36.4					
APPROVED GOALS	20	26	30	33	36	41	45	48	50	
PROPOSED GOALS						41	45	48	50	51

5. Academic Progress Rate [Second Fall Retention Rate with at Least a 2.0 GPA for Full-time FTIC Students]

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	70.1	74.6	79.8	80.3	82.2					
APPROVED GOALS	67	73.6	78	82	82	83	84	85	86	
PROPOSED GOALS						83	84	85	86	86

2021 ACCOUNTABILITY PLAN

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PERFORMANCE-BASED FUNDING METRICS (cont.)

6. Percentage of Bachelor's Degrees Awarded within Programs of Strategic Emphasis

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	49.5	52.0	54.3	58.8	59.4	•				
APPROVED GOALS	51	51.6	53.5	57	58	58	59	60	60	
PROPOSED GOALS						58	59	60	60	60

7. University Access Rate [Percent of Undergraduates with a Pell grant]

	FALL 2015	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024
ACTUAL	40.4	39.2	39.6	38.6	37.2	•		•	•	
APPROVED GOALS	41	41	38	39	35	36	36	36	36	
PROPOSED GOALS						36	36	36	36	36

8. Percentage of Graduate Degrees Awarded within Programs of Strategic Emphasis

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	44.0	51.1	53.1	57.4	63.6					
APPROVED GOALS	43.8	45.5	52.5	55	58	58	59	60	60	
PROPOSED GOALS						60	60	60	60	60

9a. BOG Choice: FCS AA Transfer Two-Year Graduation Rate [Full-Time Students]

	2014-16	2015-17	2016-18	2017-19	2018-20	2019-21	2020-22	2021-23	2022-24	2023-25
ACTUAL	29.3	32.8	31.6	31	36.8					
APPROVED GOALS										
PROPOSED GOALS						37	38	40	42	45

9b. BOG Choice: FTIC Pell Recipient Six-Year Graduation Rate [Full-Time and Part-Time]

	2010-16	2011-17	2012-18	2013-19	2014-20	2015-21	2016-22	2017-23	2018-24	2019-25
ACTUAL	46.2	38.8	36.3	39.2	45					
APPROVED GOALS										
PROPOSED GOALS			•			45	47	49	51	53

10.BOT: Percent of Baccalaureate Graduates Completing 2+ Type High Impact Practices

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	22.1	31.2	34.8	38.2	43	•	•	•	•	•
APPROVED GOALS		·	33	39	43	47	50		•	•
PROPOSED GOALS						47	50	54	59	59

KEY PERFORMANCE INDICATORS

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

1. Public University National Ranking [Number of Top50 Rankings based on BOG's official list of publications]

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
ACTUAL	0	0	0	0	0	•				•
APPROVED GOALS	0	0	0	1	0	0	0	0	0	
PROPOSED GOALS		•			•	0	0	0	0	0

2. Freshmen in Top 10% of High School Class

	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025
ACTUAL	12	15	15	12	20					
APPROVED GOALS	14	13	15	15	16	16	16	16	16	
PROPOSED GOALS						16	16	16	16	16

3. Time to Degree for FTICs in 120hr programs

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	4.6	4.5	4.5	4.4	4.3					•
APPROVED GOALS	4.6	4.6	4.5	4.4	4.3	4.1	4.0	4.0	4.0	•
PROPOSED GOALS			•			4.1	4.0	4.0	4.0	4.0

4. Percent of Baccalaureate Degrees Awarded Without Excess Hours

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	81	80	81	83	82					
APPROVED GOALS	80	80	80.2	81	82	82	82	83	83	
PROPOSED GOALS						82	82	83	83	83

5. Six-Year FTIC Graduation Rates [Full-& Part-time Students]

	2010-16	2011-17	2012-18	2013-19	2014-20	2015-21	2016-22	2017-23	2018-24	2019-25
ACTUAL	48	42	43	46	48					
APPROVED GOALS	51	43.4	44	47	49	51	51	52	52	
PROPOSED GOALS						51	51	52	52	52

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

6. FCS AA Transfer Three-Year Graduation Rate [Full-& Part-time Students]

	2013-16	2014-17	2015-18	2016-19	2017-20	2018-21	2019-22	2020-23	2021-24	2022-25
ACTUAL	52	52	52	49	54					
APPROVED GOALS					51	52	53	53	53	
PROPOSED GOALS						54	55	56	57	58

7. Pell Recipient Four-Year Graduation Rate [for Full-Time FTIC]

	2012-16	2013-17	2014-18	2015-19	2016-20	2017-21	2018-22	2019-23	2020-24	2021-25
ACTUAL	16	19	28	30	34	•	•	•		
APPROVED GOALS					32	34	36	38	40	
PROPOSED GOALS						36	38	40	42	44

8. Bachelor's Degrees Awarded [First Majors Only]

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	2,144	2,202	2,305	2,369	2,418	•				•
APPROVED GOALS	2,000	2,305	2,350	2,420	2,400	2,410	2,430	2,450	2,500	•
PROPOSED GOALS						2,410	2,430	2,450	2,500	2,500

9. Graduate Degrees Awarded [First Majors Only]

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	814	829	1,063	989	1,104					
APPROVED GOALS	790	892	950	1,050	1,026	1,035	1,050	1,055	1,075	
PROPOSED GOALS						1,035	1,050	1,055	1,075	1,075

10. Percentage of Bachelor's Degrees Awarded to African-American & Hispanic Students

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	18	20	20	23	22					
APPROVED GOALS	19	20	21	23	24	24	24	24	24	•
PROPOSED GOALS						24	24	24	24	24

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

11. Percentage of Adult (Aged 25+) Undergraduates Enrolled

	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025
ACTUAL	32	33	33	32	31	•	•	•	•	•
APPROVED GOALS	32	32	33	33	33	33	33	33	33	
PROPOSED GOALS						33	33	33	33	33

12. Percent of Undergraduate FTE in Online Courses

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	30	33	35	36	39	•	•			
APPROVED GOALS	30	33	34	35	37	38	38	38	38	
PROPOSED GOALS						50	39	39	39	39

13. Percent of Bachelor's Degrees in STEM & Health

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	40	41	45	52	50	•		•	•	
APPROVED GOALS	39	40	41	50	52	53	54	54	55	
PROPOSED GOALS						53	54	54	55	55

14. Percent of Graduate Degrees in STEM & Health

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	19	22	24	26	31	•	•	•	•	
APPROVED GOALS	21	23	24	25	26	26	27	27	27	•
PROPOSED GOALS		•	•	•	•	28	28	28	28	28

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TOTAL

Teaching & Learning (from the 2025 System Strategic Plan not included in PBF section)

15. Professional Licensure & Certification Exam First-time Pass Rates

CALENDAR YEAR	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
NURSING	86	99	98	91	96	100	100	100	100	100
US Average	88	90	92	91	90	•	•	•	•	•
Exam Scores Relative	to Bench	marks								
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
ABOVE OR TIED	0	1	1	1	1	•				

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KEY PERFORMANCE INDICATORS (cont.)

Scholarship, Research & Innovation Metrics

16. National Academy Memberships

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
ACTUAL	0	0	0	0	0			•		
APPROVED GOALS	0	0	0	0	0	0	0	0.	0	
PROPOSED GOALS			•		0	0	0	0	0	0

17. Faculty Awards

	FALL 2014	FALL 2015	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023
ACTUAL	0	0	0	0	0		•	•		
APPROVED GOALS	•	0	0	0	0	0	0	0	0	
PROPOSED GOALS		•	•	•	•	0	0	0	0	0

18. Total Research Expenditures (\$M)

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	41	35	41	42	40					
APPROVED GOALS		39	37	42	44	46	48	50	52	
PROPOSED GOALS						46	48	50	52	53

19. Research Expenditures from External Sources (\$M)

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
ACTUAL	12	12	10	13	14	•	•	•	•	
APPROVED GOALS					15	15	16	17	18	
PROPOSED GOALS						15	16	17	18	19

Scholarship, Research & Innovation Metrics

20. Utility Patents Awarded

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
ACTUAL	1	0	0	0	0					
APPROVED GOALS		0	0	0	0	0	0	0	0	•
PROPOSED GOALS			•	•	•	0	0	0	0	0

21. Number of Licenses/Options Executed Annually

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	
ACTUAL	0	0	0	0	0						
APPROVED GOALS	0	0	0	0	0	0	0	0	0		
PROPOSED GOALS						0	0	0	0	0	

22. Number of Start-up Companies Created

	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24
ACTUAL	0	0	0	0	0					
APPROVED GOALS	0	0	0	0	0	0	0	0		
PROPOSED GOALS					0	0	0	0	0	0

Institution Specific Goals

To further distinguish the university's distinctive mission, the university may choose to provide additional metric goals that are based on the university's own strategic plan.

Percentage Fall Undergraduate Enrolled with Military Affiliation

	FALL 2016	FALL 2017	FALL 2018	FALL 2019	FALL 2020	FALL 2021	FALL 2022	FALL 2023	FALL 2024	FALL 2025
ACTUAL	24	15	17	18	17		•		•	
APPROVED GOALS					19	19	20	20	20	
PROPOSED GOALS				•		19	20	20	20	20

ENROLLMENT PLANNING

Fall Headcount Enrollment by Student Level [all degree-seeking students, all campuses]

UNDERGRADUATE	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
ACTUAL	9,644	9,549	9,355	9,192	9,172	•			•	
APPROVED GOALS		9,638	9,524	9,473	9,233	9,293	9,365	9,446	9,532	
PROPOSED GOALS	•					9,186	9,238	9,298	9,279	9,350
GRADUATE	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
ACTUAL	2,608	2,781	2,824	2,826	3,190	•	•		•	
APPROVED GOALS		2,787	2,840	3,065	2,888	2,944	2,997	3,052	3,105	
PROPOSED GOALS						3,453	3,631	3,701	3,604	3,647

Fall Headcount Enrollment by Student Type [all degree-seeking students, all campuses]

UNDERGRADUATE	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
FTIC: New	1,302	1,094	1,109	1,196	1,253	1,251	1,254	1,256	1,254	1,255
FTIC: Returning	3,390	3,354	3,164	3,054	3,069	3,114	3,143	3,156	3,127	3,133
Transfer: FCS w/ AA	1,879	1,807	1,812	1,804	1,787	1,802	1,822	1,836	1,837	1,859
Transfer: Other	2,662	2,935	2,885	2,795	2,722	2,703	2,713	2,742	2,746	2,787
Post-Baccalaureates	411	359	385	343	341	316	306	308	315	316
Subtotal	9,644	9,549	9,355	9,192	9,172	9,186	9,238	9,298	9,279	9,350
GRADUATE	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Master's	2,290	2,437	2,498	2,514	2,885	3,135	3,299	3,373	3,268	3,311
Research Doctoral	318	344	326	312	283	274	266	262	270	270
Professional Doctoral	0	0	0	0	22	44	66	66	66	66
Subtotal	2,608	2,781	2,824	2,826	3,190	3,453	3,631	3,701	3,604	3,647
TOTAL	12,252	12,330	12,179	12,018	12,362	12,639	12,869	12,999	12,883	12,997

Note: This table reports this number of students enrolled by student type categories. These headcounts only include those seeking a degree – unclassified students (eg, dual enrolled) are not included. The student type for undergraduates is based on the 'Type of Student at Most Recent Admission'. The First Time in College (FTIC) student was admitted in the same fall term or in the preceding summer term – this includes those who were re-admitted as FTICs.

ENROLLMENT PLANNING (cont.)

Percent of Baccalaureate-Seeking Resident Undergraduates Earning 15+ Credits [Fall term]

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
ACTUAL	13	15	16	17	16		•	•		
APPROVED GOALS		•	•	17	17	18	19	19	20	
PROPOSED GOALS						18	19	20	21	22

Full-Time Equivalent (FTE) Enrollment by Course Level

	2015- 16	2016- 17	2017- 18	2018- 19	2019- 20	2020-21	2021-22	2022-23	2023-24	2024-25
LOWER	3,384	3,235	3,122	2,968	2,883	2,998	3,000	2,990	2,850	2,875
UPPER	5,144	5,262	5,385	5,477	5,431	5,404	5,453	5,518	5,640	5,680
GRAD 1	1,501	1,672	1,737	1,699	1,750	2,056	2,045	2,087	2,034	2,055
GRAD 2	147	196	202	177	162	123	130	130	125	130
TOTAL	10,176	10,365	10,446	10,321	10,226	10,581	10,628	10,725	10,649	10,740

Note: Full-time Equivalent (FTE) student is a measure of all instructional activity (regardless of fundability) that is based on the number of credit hours for all students during an academic (summer, fall, spring) year. FTE is based on the standard national definition, which divides undergraduate credit hours by 30 and graduate credit hours by 24. Pursuant to section 1013.31, Florida Statutes, Board facilities staff use this data as a key factor in the calculation of facility space needs for university educational plant surveys.

Percent FTE Enrollment by Method of Instruction

	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
UNDERGRADUATE										
All Distance (100%)	29	32	35	35	38	88	38	38	38	38
Primarily Dist. (80-99%)	1	1	1	1	1	0	1	1	<1	<1
Hybrid (50-79%)	3	3	3	4	4	6	1	1	1	1
Classroom (0-49%)	67	64	62	60	57	6	60	60	61	61
GRADUATE										
All Distance (100%)	75	81	81	82	83	95	85	86	86	86
Primarily Dist. (80-99%)	0	0	0	0	<1	<1	<1	<1	<1	<1
Hybrid (50-79%)	2	2	1	1	1	1	1	<1	<1	<1
Classroom (0-49%)	23	18	18	17	16	3	14	14	14	14

ACADEMIC PROGRAM COORDINATION

New Programs for Consideration by Institution in AY 2021-22

The SUS Council of Academic Vice Presidents Academic Program Coordination Work Group will review these programs as part of their on-going coordination efforts. The programs listed below are based on the 2020 Accountability Plan list for programs under consideration for 2021-22.

PROGRAM TITLES	CIP CODE	AREA OF STRATEGIC EMPHASIS	OTHER INST W/ SAME PROGRAM	OFFERED VIA DISTANCE LEARNING IN SYSTEM	PROJECTED ENROLLMENT IN 5 TH YEAR	PROPOSED DATE OF SUBMISSION TO UBOT
UNDERGRADUATE						
None						
MASTER'S, SPECIALIST AN	ID OTHER A	DVANCED MA	ASTER'S PROC	GRAMS		
None		5 V7 (1 V C L D 1 V I)	1512II 51 III S			
Notice						
DOCTORAL PROGRAMS						
None						

New Programs for Consideration by Institution in AY 2022-23

These programs will be used in the 2022 Accountability Plan list for programs under consideration for 2022-23.

PROGRAM TITLES	CIP CODE	AREA OF STRATEGIC EMPHASIS	OTHER INST W/ SAME PROGRAM	OFFERED VIA DISTANCE LEARNING IN SYSTEM	PROJECTED ENROLLMENT IN 5 TH YEAR	PROPOSED DATE OF SUBMISSION TO UBOT
UNDERGRADUATE						
Human Resource Mgt	52.1001	GAP	FIU	No	100	TBD
MASTER'S, SPECIALIST AN	D OTHER AD	VANCED MA	ASTER'S PRO	GRAMS		
Human Resource Mgt	52.1001	GAP	FIU	No	40	TBD
DOCTORAL PROGRAMS						
Nursing Practice	51.3818	Health	FAU, FGCU, FIU, FSU, UCF, UF, UNF, USF	No	30	TBD

DEFINITIONS

Performance Based Funding (PBF)

PBF-1. Percent of Bachelor's Graduates Enrolled or Employed (25,000+) One Year After Graduation:

This metric is based on the percentage of a graduating class of bachelor's degree recipients who are enrolled or employed (earning at least 25,000) somewhere in the United States. Students who do not have valid social security numbers and are not found enrolled are excluded. This data now includes: non-Florida data from all states and districts, including the District of Columbia and Puerto Rico; and military enlistment as reported by the institutions. Sources: State University Database System (SUDS), Florida Department of Economic Opportunity (DEO) analysis of State Wage Interchange System (SWIS), and National Student Clearinghouse (NSC).

PBF-2. Median Wages of Bachelor's Graduates Employed Full-Time One Year After Graduation

This metric is based on annualized Unemployment Insurance (UI) wage data from the fourth fiscal quarter after graduation for bachelor's recipients. This data does not include individuals who are self-employed, employed by the military, those without a valid social security number, or making less than minimum wage. This data now includes non-Florida data from all states and districts, including the District of Columbia and Puerto Rico. Sources: State University Database System (SUDS) and Florida Department of Economic Opportunity (DEO) analysis of State Wage Interchange System (SWIS).

PBF-3. Cost to the Student Net Tuition & Fees for Resident Undergraduates per 120 Credit Hours

This metric compares the average sticker price and the average gift aid amount. The sticker price includes: (1) tuition and fees for resident undergraduates; (2) books and supplies (we use a proxy as calculated by the College Board); and (3) the average number of credit hours attempted by students who were admitted as an FTIC student who graduated with a bachelor's degree from a program that requires only 120 credit hours. The gift aid amount includes: (1) financial aid (grants, scholarships, waivers and third-party payments) provided to resident undergraduate students during the most recent academic year; (2) the total number of credit hours for those resident undergraduates. The average gift aid award per credit hour was multiplied by 120 and compared to the sticker price. Sources: State University Database System (SUDS), the Legislature's annual General Appropriations Act, and university required fees as approved by the Florida Board of Governors.

PBF-4. Four Year FTIC Graduation Rate

This metric is based on the percentage of first-time-in-college (FTIC) students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time in their first semester and had graduated from the same institution by the summer term of their fourth year. FTIC includes 'early admit' students who were admitted as a degree-seeking student prior to high school graduation. Students who were enrolled in advanced graduate programs during their 4th year were excluded. Source: State University Database System (SUDS).

PBF-5. Academic Progress Rate [2nd Year Retention with 2.0 GPA or Above]

This metric is based on the percentage of first-time-in-college (FTIC) students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time in their first semester and were still enrolled in the same institution during the next Fall term with a grade point average (GPA) of at least 2.0 at the end of their first year (Fall, Spring, Summer). Source: State University Database System (SUDS).

DEFINITIONS (cont.)

PBF-6. Bachelor's Degrees within Programs of Strategic Emphasis

This metric is based on the number of baccalaureate degrees awarded within the programs designated by the Board of Governors as 'Programs of Strategic Emphasis.' A student who has multiple majors in the subset of targeted Classification of Instruction Program codes will be counted twice (i.e., double-majors are included). Source: State University Database System (SUDS).

PBF-7. University Access Rate Percent of Undergraduates with a Pell Grant

This metric is based the number of undergraduates, enrolled during the fall term, who received a Pell Grant during the fall term. Students who were not eligible for Pell Grants (e.g., unclassified, non-resident aliens, post-baccalaureate students) were excluded from the denominator for this metric. Source: State University Database System (SUDS).

PBF-8a. Graduate Degrees within Programs of Strategic Emphasis

This metric is based on the number of graduate degrees awarded within the programs designated by the Board of Governors as 'Programs of Strategic Emphasis.' A student who has multiple majors in the subset of targeted Classification of Instruction Program codes will be counted twice (i.e., double-majors are included). Source: State University Database System (SUDS).

PBF-8b. Freshmen in Top 10% of High School Class (Applies only to New College of Florida and Florida Polytechnic University)

Percent of all degree-seeking, first-time, first-year (freshman) students who had high school class rank within the top 10% of their graduating high school class. Source: As reported by each university on the Common Data Set.

PBF-9a: FCS AA Transfer Two-Year Graduation Rate [Full-time students]: This transfer cohort is defined as undergraduates entering in fall term (or summer continuing to fall) from the Florida College System with an Associate in Arts (AA) degree. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their second academic year. Full-time students are used in the calculation. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree were not excluded. Source: State University Database System (SUDS).

PBF-9b: Pell Recipient Six-Year Graduation Rate [full- & part-time students]: This metric is based on the percentage of students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time or part-time in their first semester and who received a Pell Grant during their first year and who graduated from the same institution by the summer term of their sixth year. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree were excluded. Source: State University Database System (SUDS).

PBF-10.FAMU: Number of Bachelor's Degrees Awarded to Transfers with AA Degrees from FCS: This is a count of first-major baccalaureate degrees awarded to students who entered as FCS AA Transfers. First majors include the most common scenario of one student earning one degree in one Classification of Instructional Programs (CIP) code. A student who earns two baccalaureate degrees under two different degree CIPs is counted twice. Source: State University Database System (SUDS).

PBF-10.FAU: Total Research Expenditures: Total expenditures for all research activities, including non-science and engineering activities. Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

DEFINITIONS (cont.)

PBF-10.FGCU: Number of Bachelor's Degrees Awarded to Hispanic & African-Americans: Race/Ethnicity data is self-reported by students to the university. Non-Hispanic Black and Hispanic do not include students classified as Non-Resident Alien or students with a missing race code. Degree data is based on first-major counts only; second majors are not included. Source: State University Database System (SUDS).

PBF-10.FIU: Number of Post-Doctoral Appointees: The number of postdoctoral appointees awarded annually. Source: National Science Foundation/National Institutes of Health Survey of Graduate Students and Postdoctorates in Science and Engineering (GSS).

PBF-10.FPOLY: Percent of Bachelor's Graduates with 2 or more Workforce Experiences: The percentage of Bachelor's recipients who completed at least two of the following four workforce experiences: external internships, industry-sponsored capstone projects, undergraduate research (from an externally funded research grant), and certifications. Source: Florida Polytechnic University student survey data reported to the Florida Board of Governors.

PBF-10.FSU: Percent of Bachelor's Graduates who took an Entrepreneurship Class: The percentage of Bachelor's recipients who enrolled in one or more graded Entrepreneurship courses before graduating. Source: Florida State University student survey data reported to the Florida Board of Governors.

PBF-10.NCF: Percent of FTIC Graduates Completing 3 or more High Impact Practices: The percentage of graduating seniors who started as FTIC students and who complete three or more high-impact practices as defined by the National Survey of Student Engagement (NSSE) and the Association of American Colleges & Universities. High-impact practices include: (1) capstone project or thesis, (2) internships, (3) study abroad, (4) writing-intensive courses, (5) living-learning communities, (6) undergraduate research, (7) first-year experience, (8) learning communities, (9) service-learning, and (10) collaborative projects. Multiple activities within the same category only count once (e.g., a student completing three internships has completed one high impact practice). Source: New College of Florida student survey data reported to the Florida Board of Governors.

PBF-10.UCF: Percent of Bachelor's Degrees Awarded to African American and Hispanic Students: Percentage of Degrees is based on the number of baccalaureate degrees awarded to non-Hispanic Black and Hispanic students divided by the total degrees awarded - excluding those awarded to non-resident aliens and unreported. Source: State University Database System (SUDS).

PBF-10.UF: 6-Year Graduation Rates (full-time only): The first-time-in-college (FTIC) cohort is defined as undergraduates entering in fall term (or summer continuing to fall) with fewer than 12 hours earned since high school graduation. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their sixth academic year. Only full-time students are included in this calculation. FTIC also includes 'early admits' students who were admitted as degree-seeking students prior to high school graduation. Source: State University Database System (SUDS).

PBF-10.UNF: Percent of Undergraduate FTE in Online Courses: Full-time equivalent (FTE) student is a measure of instructional activity that is based on the number of credit hours that students enroll. FTE is based on the Integrated Postsecondary Education Data System (IPEDS) definition, which divides undergraduate credit hours by 30. Online, or distance learning, courses provide at least 80 percent of the direct instruction using some form of technology when the student and instructor are separated by time or space, or both per Section 1009.24(17), Florida Statutes. Source: State University Database System (SUDS).

DEFINITIONS (cont.)

PBF-10.USF: 6-Year Graduation Rates (FT/PT): The first-time-in-college (FTIC) cohort is defined as undergraduates entering in fall term (or summer continuing to fall) with fewer than 12 hours earned since high school graduation. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their sixth academic year. Both full-time and part-time students are used in the calculation. FTIC includes 'early admits' students who were admitted as a degree-seeking student prior to high school graduation. Source: State University Database System (SUDS).

PBF-10.UWF: Percent of Baccalaureate Graduates Completing 2+ Types of High-Impact Practices: The percentage of graduating seniors completing two or more high-impact practices as defined by the Association of American Colleges & Universities. High-impact practices include: (1) first-year seminar & experiences, (2) common intellectual experience, (3) writing-intensive courses, (4) collaborative assignments & projects, (5) diversity/global learning, (6) ePortolios, (7) service learning, community-based learning, (8) internships, (9) capstone courses & projects. Multiple activities within the same category only count once (e.g., a student completing three internships has completed one high impact practice). Source: University of West Florida student data reported to the Florida Board of Governors.

Preeminence Research University (PRE)

PRE-A: Average GPA & Average SAT: An average weighted grade point average of 4.0 or higher and an average SAT score of 1200 or higher for fall semester incoming freshmen, as reported annually in the admissions data that universities submit to the Board of Governors. This data includes registered FTIC (student type='B', 'E') with an admission action of admitted or provisionally admitted ('A', 'P', 'X'). Source: State University Database System (SUDS).

PRE-B: National University Rankings: A top-50 ranking on at least two well-known and highly respected national public university rankings, reflecting national preeminence, using the most recent rankings. Sources: Princeton Review, Fiske Guide, QS World University Ranking, Times Higher Education World University Ranking, Academic Ranking of World University, US News and World Report National University, US News and World Report Liberal Arts Colleges, Forbes, Kiplinger, Washington Monthly Liberal Arts Colleges, Washington Monthly National University, and the Center for Measuring University Performance.

PRE-C: Freshmen Retention Rate: Freshman Retention Rate (full-time, FTIC) cohorts are based on first-year undergraduate students who enter the institution in the Fall term (or Summer term and continue into the Fall term). Percent retained is based on those who are enrolled during the second fall term. Source: State University Database System (SUDS).

PRE-D: 4-year Graduation Rate: This metric is based on the percentage of first-time-in-college (FTIC) students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time in their first semester and had graduated from the same institution by the summer term of their fourth year. FTIC includes 'early admit' students who were admitted as a degree-seeking student prior to high school graduation. Students who were enrolled in advanced graduate programs during their 4th year were excluded. Source: State University Database System (SUDS).

DEFINITIONS (cont.)

PRE-E: National Academy Memberships: National Academy Memberships held by faculty. Source: The Center for Measuring University Performance in the Top American Research Universities (TARU) annual report or the official membership directories maintained by each national academy.

PRE-F: Total Science & Engineering Research Expenditures: Research expenditures within Science & Engineering disciplines. Source: As reported by each institution to the National Science Foundation (NSF) annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

PRE-G: Science & Engineering Research Expenditures in Non-Health Sciences: Research expenditures within Science & Engineering in non-medical sciences. Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

PRE-H: National Ranking in Research Expenditures: The NSF identifies 8 broad disciplines within Science & Engineering: Computer Science, Engineering, Environmental Science, Life Science, Mathematical Sciences, Physical Sciences, Psychology, and Social Sciences. The rankings by discipline are determined by BOG staff using the NSF online database.

PRE-I: Patents Awarded: Total utility patents awarded for the most recent three calendar year period. Based on legislative staff guidance, Board staff query the USPTO database with a query that only counts utility patents: "(AN/"University Name" AND ISD/yyyymmdd->yyyymmdd AND APT/1)". Source: United States Patent and Trademark Office (USPTO).

PRE-J: Doctoral Degrees Awarded Annually: Includes doctoral research degrees and professional doctoral degrees awarded in medical and health care disciplines. Source: State University Database System (SUDS).

PRE-K: Number of Post-Doctoral Appointees: The number of postdoctoral appointees awarded annually. Source: National Science Foundation/National Institutes of Health Survey of Graduate Students and Postdoctorates in Science and Engineering (GSS).

PRE-L: Endowment Size (M): Assets invested by an institution to support its educational mission. Source: National Association of College and University Business Officers (NACUBO) and Commonfund Institute's annual report of Market Value of Endowment Assets.

Key Performance Indicators (KPI)

KPI-1: Public University National Ranking: A top-50 ranking on at least two well-known and highly respected national public university rankings, reflecting national preeminence, using most recent rankings. Sources: Princeton Review, Fiske Guide, QS World University Ranking, Times Higher Education World University Ranking, Academic Ranking of World University, US News and World Report National University, US News and World Report National Public University, US News and World Report Liberal Arts Colleges, Forbes, Kiplinger, Washington Monthly Liberal Arts Colleges, Washington Monthly National University, and Center for Measuring University Performance.

KPI-2: Freshmen in Top 10% of High School Class: Percent of all degree-seeking, first-time, first-year (freshman) students who had high school class rank within the top 10% of their graduating high school class. Source: As reported by each university on the Common Data Set.

DEFINITIONS (cont.)

KPI-3: Time to Degree for FTICs in 120hr programs: This metric is the number of years between the start date (using the student entry date) and the end date (using the last month in the term degree was granted) for a graduating class of first-time, single-major baccalaureates in 120 credit hour programs within a (Summer, Fall, Spring) year. Source: State University Database System (SUDS).

KPI-4: Percent of Bachelor's Degrees Without Excess Hours

This metric is based on the percentage of baccalaureate degrees awarded within 110% of the credit hours required for a degree based on the Board of Governors Academic Program Inventory. This metric excludes the following types of student credits: accelerated mechanisms, remedial coursework, non-native credit hours that are not used toward the degree, non-native credit hours from failed, incomplete, withdrawn, or repeated courses, credit hours from internship programs, credit hours up to 10 foreign language credit hours, and credit hours earned in military science courses that are part of the Reserve Officers' Training Corps (ROTC) program. Starting in 2018-19, the calculation for this metric included a new type of statutory exclusion of up to 12 credit hours for students who graduated in four years or less. This metric does not report the number of students who paid the "Excess Hour Surcharge" (Section 1009.286, Florida Statutes). Source: State University Database System (SUDS).

KPI-5: Six-Year FTIC Graduation Rates [full-& part-time students]: The first-time-in-college (FTIC) cohort is defined as undergraduates entering in fall term (or summer continuing to fall) with fewer than 12 hours earned since high school graduation. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their sixth academic year. Both full-time and part-time students are used in the calculation. FTIC includes 'early admits' students who were admitted as a degree-seeking student prior to high school graduation. Source: State University Database System (SUDS).

KPI-6: FCS AA Transfer Three-Year Graduation Rate [full-& part-time students]: This transfer cohort is defined as undergraduates entering in fall term (or summer continuing to fall) from the Florida College System with an Associate in Arts (AA) degree. The rate is the percentage of the initial cohort that has either graduated from the same institution by the summer term of their third academic year. Both full-time and part-time students are used in the calculation. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree are excluded. Source: State University Database System (SUDS).

KPI-7: Pell Recipient Four-Year Graduation Rate [for full-time FTIC]: This metric is based on the percentage of first-time-in-college (FTIC) students who started in the Fall (or summer continuing to Fall) term and were enrolled full-time in their first semester and who received a Pell Grant during their first year and who graduated from the same institution by the summer term of their fourth year. FTIC includes 'early admit' students who were admitted as a degree-seeking student prior to high school graduation. Students who were flagged as enrolled in advanced graduate programs that would not earn a bachelor's degree were excluded. Source: State University Database System (SUDS).

KPI-8: Bachelor's Degrees Awarded & KPI-9: Graduate Degrees Awarded: This is a count of first-major baccalaureate and graduate degrees awarded. First majors include the most common scenario of one student earning one degree in one Classification of Instructional Programs (CIP) code. In cases where a student earns a baccalaureate degree under two different degree CIPs, a distinction is made between "dual degrees" and "dual majors." Also included in first majors are "dual degrees" which are counted as separate degrees (e.g., counted twice). In these cases, both degree CIPs receive a "degree fraction" of 1.0. The calculation of degree fractions is made according to each institution's criteria. Source: State University Database System (SUDS).

KPI-10: Bachelor's Degrees Awarded to African-American & Hispanic Students: Race/Ethnicity data is self-reported by students to each university. Non-Hispanic Black and Hispanic do not include students classified as Non-Resident Alien or students with a missing race code. Degree data is based on first-major counts only; second majors are excluded. Percentage of degrees is based on the number of baccalaureate degrees awarded to non-Hispanic Black and Hispanic students divided by the total degrees awarded, excluding those awarded to non-resident aliens and unreported. Source: State University Database System (SUDS).

KPI-11: Percentage of Adult (Aged 25+) Undergraduates Enrolled: This metric is based on the age of the student at the time of their Fall term enrollment, not their age upon entry. As a proxy, age is based on birth year not birth date. Unclassified students with a HS diploma (or GED) and above are included in this calculation. Source: State University Database System (SUDS).

KPI-12: Percent of Undergraduate FTE in Online Courses: Full-time equivalent (FTE) student is a measure of instructional activity that is based on the number of credit hours that students enroll. FTE is based on the US definition, which divides undergraduate credit hours by 30. Distance Learning is a course in which at least 80 percent of the direct instruction of the course is delivered using some form of technology when the student and instructor are separated by time or space, or both (per Section 1009.24(17), Florida Statutes). Source: State University Database System (SUDS).

KPI-13: Percent of Bachelor's Degrees in STEM & Health & KPI-14: Percent of Graduate Degrees in STEM & Health:

The percentage of degrees that are classified as STEM or Health disciplines by the Board of Governors in the Academic Program Inventory. These counts include second majors. Second majors include all dual/second majors (e.g., degree CIP receive a degree fraction that is less than 1). The calculation of degree fractions is made according to each institution's criteria. The calculation for the number of second majors rounds each degree CIP's fraction of a degree up to 1 and then sums the total. Second majors are typically used when providing degree information by discipline/CIP, to better conveys the number of graduates who have specific skill sets associated with each discipline. Source: State University Database System (SUDS).

KPI-15: Licensure & Certification Exam Pass Rates: The average pass rates as a percentage of all first-time examinees for Nursing, Law, Medicine (3 subtests), Veterinary, Pharmacy, Dental (2 subtests), Physical Therapy, and Occupational Therapy, when applicable. The average pass rate for the nation or state is also provided as a contextual benchmark. The Board's 2025 System Strategic Plan calls for all institutions to be above or tied the exam's respective benchmark. The State benchmark for the Florida Bar Exam excludes non-Florida institutions. The national benchmark for the USMLE exams are based on rates for MD degrees from U.S. institutions. Source: BOG staff analysis of exam pass rates provided by institutions or licensure/certification boards.

KPI-16: National Academy Memberships: National Academy Memberships held by faculty. Source: Center for Measuring University Performance in the Top American Research Universities (TARU) annual report or the official membership directories maintained by each national academy.

2021 ACCOUNTABILITY PLAN

UNIVERSITY OF WEST FLORIDA BOG Approved 6/23/2021



DEFINITIONS (cont.)

KPI-17: Faculty Awards: Awards include: American Council of Learned Societies (ACLS) Fellows, Beckman Young Investigators, Burroughs Wellcome Fund Career Awards, Cottrell Scholars, Fulbright American Scholars, Getty Scholars in Residence, Guggenheim Fellows, Howard Hughes Medical Institute Investigators, Lasker Medical Research Awards, MacArthur Foundation Fellows, Andrew W. Mellon Foundation Distinguished Achievement Awards, National Endowment for the Humanities (NEH) Fellows, National Humanities Center Fellows, National Institutes of Health (NIH) MERIT, National Medal of Science and National Medal of Technology, NSF CAREER awards (excluding those who are also PECASE winners), Newberry Library Long-term Fellows, Pew Scholars in Biomedicine, Presidential Early Career Awards for Scientists and Engineers (PECASE), Robert Wood Johnson Policy Fellows, Searle Scholars, Sloan Research Fellows, and Woodrow Wilson Fellows. Source: Center for Measuring University Performance in the Top American Research Universities (TARU) annual report.

KPI-18: Total Research Expenditures: Total expenditures (in millions of dollars) for all research activities (including non-science and engineering activities). Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

KPI-19: Research Expenditures Funded from External Sources: This metric reports the amount of research expenditures that was funded from federal, private industry, and other (non-state and non-institutional) sources. Source: As reported by each institution to the National Science Foundation annual survey of Higher Education Research and Development (HERD) based on the NSF rules and definitions.

KPI-20: Utility Patents Awarded: The number of utility patents in a calendar year, excluding design, plant or similar patents. Source: United States Patent and Trademark Office (USPTO).

KPI-21: Number of Licenses/Options Executed Annually: Licenses/options executed in the fiscal year for all technologies Source: As reported by universities on the Association of University Technology Managers Annual (AUTM) annual Licensing Survey.

KPI-22: Number of Start-up Companies Created: The number of start-up companies that were dependent upon the licensing of University technology for initiation. Source: Association of University Technology Managers Annual (AUTM) annual Licensing Survey.

Enrollment Planning (ENRL)

ENRL-1: Fall Headcount Enrollment by Student Level and Student Type: This table reports the number of students enrolled by student type categories. These headcounts only include those students who were seeking a degree – unclassified students (e.g., dual enrolled) are not included. The student type for undergraduates is based on the 'Type of Student at Most Recent Admission'. The first-time-in-college (FTIC) student was admitted in the same fall term or in the preceding summer term, including those who were re-admitted as FTICs. Source: State University Database System (SUDS).

ENRL-2: Percent of Resident Baccalaureate-Seeking Resident Undergraduates Earning 15+ Credits: This table reports the percent of baccalaureate-seeking resident undergraduates who earned fifteen or more credit hours during the fall term as reported on the Term Credit Hours Earned element (#01089). This includes the pass/fail courses in which the student earned a passing grade and excludes audited courses. Source: State University Database System (SUDS).

DEFINITIONS (cont.)

ENRL-3 Full-Time Equivalent Enrollment by Course Level: This table reports full-time Equivalent (FTE) enrollment, which is a measure of all instructional activity, regardless of fundability, that is based on the number of credit hours that students enroll. This FTE calculation is based on the Integrated Postsecondary Education Data System (IPEDS) definition, which divides undergraduate credit hours by 30 and graduate credit hours by 24. Pursuant to Section 1013.31, Florida Statutes, Board facilities staff use this data as a key factor in the calculation of facility space needs for institution educational plant surveys. Source: State University Database System (SUDS).

ENRL-4: Percent FTE Enrollment by Method of Instruction: This table reports the percentages of FTE enrollment that is classified as Distance Learning for all students at all campuses regardless of funding source. Distance Learning is a course in which at least 80 percent of the direct instruction of the course is delivered using some form of technology when the student and instructor are separated by time or space, or both per Section 1009.24(17), Florida Statutes). Source: State University Database System (SUDS).



