

INDEX OF MINUTES  
 STATE UNIVERSITY SYSTEM OF FLORIDA  
 BOARD OF GOVERNORS  
 PRESIDENTS BALLROOM B  
 EMERSON ALUMNI HALL  
 UNIVERSITY OF FLORIDA  
 GAINESVILLE, FLORIDA  
 AUGUST 31, 2017

*Video or audio archives of the meetings of the Board of Governors  
 and its Committees are accessible at <http://www.flbog.edu/>.*

<u>ITEM</u>	<u>PAGE</u>
1. Call to Order and Chair’s Remarks .....	3
2. Visit from the Honorable Joe Negron, President of the Florida Senate, and the Honorable Keith Perry, Senator .....	4
3. Minutes of Board of Governors Meetings .....	5
4. Chancellor’s Report .....	5
5. Think Florida .....	6
6. Public Comment.....	6
7. Renewal of Chancellor’s Employment Agreement.....	7
8. Select Committee on Florida Polytechnic University Report .....	7
A. Minutes, June 21, 2017	
9. Nomination and Governance Committee Report .....	7
A. Amended Board of Governors Regulations 1.001 and 1.002 relating to University Board of Trustees Powers and Duties and Presidential Search and Selection	
10. Strategic Planning Committee Report .....	8
A. 2017-2018 Work Plans System Summary	
B. University Strategic Plans	
11. Academic and Student Affairs Committee Report .....	9
A. Amended Board of Governors Regulations	
i. Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen	
ii. Regulation 6.006 Acceleration Mechanisms	
iii. Regulation 6.008 Postsecondary College-Level Preparatory Testing, Placement, and Instruction for State Universities	
iv. Regulation 8.002 Self Supporting and Market Tuition Rate Program and Course Offerings	
12. Innovation and Online Committee Report.....	10

- 13. Facilities Committee Report .....10
  - A. University of West Florida Educational Plant Survey Validation
  - B. 2017-2018 Capital Improvement Trust Fund Projects
  - C. UCF Finance Corporation Burnett Bonds Refunding
  - D. 2018-2019 Fixed Capital Outlay Legislative Budget Request
- 14. Audit and Compliance Committee Report .....11
- 15. Select Committee on 2+2 Articulation Report .....11
- 16. Budget and Finance Committee Report.....11
  - A. Amended Board of Governors Regulations
    - i. Regulation 7.001 Tuition and Associated Fees
    - ii. Regulation 7.008 Waivers and Exemptions of Tuition and Fees
  - B. 2017-2018 Operating Budgets
    - i. State University System
    - ii. Board General Office
  - C. 2018-2019 Legislative Budget Request
    - i. State University System
    - ii. Board General Office
- 17. Presidential Search Report.....13
  - A. University of North Florida
- 18. Concluding Remarks and Adjournment .....13

MINUTES  
STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
PRESIDENTS BALLROOM B  
EMERSON ALUMNI HALL  
UNIVERSITY OF FLORIDA  
GAINESVILLE, FLORIDA  
AUGUST 31, 2017

1. Call to Order and Chair's Remarks

Chair Thomas G. Kuntz convened the meeting at 11:44 a.m., on August 31, 2017, with the following members present: Vice Chair Ned Lautenbach; H. Wayne Huizenga, Jr.; Darlene Jordan; Sydney Kitson; Alan Levine; Wendy Link; Edward Morton; Kishane Patel; Pam Stewart; Norman Tripp; Dr. Gary Tyson; and Dr. Fernando Valverde. Dick Beard and Patricia Frost participated by phone.

Chair Kuntz thanked President Kent Fuchs and Chair Bill Heavener for hosting the meeting, and extended a special thanks to the University of Florida for its efforts in connection with the meeting. President Fuchs welcomed the Board, the university presidents, the trustees and guests to UF and showed some slides from his "Welcome Back Students" video.

Chair Kuntz noted the excitement of being on a university campus at the start of a new semester and, with it, the opportunity to enhance the academic experience by working with the boards of trustees and university administrations to marshal the necessary resources to ensure academic success. He specifically recognized the dedication and commitment of the university faculty, the academic advisers, the career and mental health counselors, and all of the other campus professionals who help shape and inform the higher education experience for students.

Chair Kuntz next highlighted some of the information presented by Dr. Jan Ignash, the Vice Chancellor for Academic and Student Affairs, as part of the annual System Summary. Notably, steady improvement on the academic progress rate places the System on track to meet the 2025 Strategic Plan goal of 90%. For the 2015-2016 academic year, 86% of full-time first-time-in-college (FTIC) students with at least a 2.0 grade point average continued as sophomores. This represents a 7% increase in retention since the 2005-2006 academic year.

Additionally, he reported the System is holding steady on the six-year graduation rate of 66%, which has increased 9% over the past decade. The four-year graduation rate is also improving. The Strategic Plan goal for the four-year FTIC graduation rate is 50%.

Based on available data for the latest cohort of students, the System is at 43%, reflecting a 4% increase over the past five cohorts of students.

Further, despite a slight downturn in enrollment and degree growth, Chair Kuntz remarked on the positive shift toward students earning degrees in high demand fields. In fact, the Strategic Plan goal of awarding half of bachelor's degrees granted in programs of strategic emphasis has been met four years before the projected timeline.

Chair Kuntz was pleased to report that the cost of a bachelor's degree is declining. In 2015-2016, the average cost of a bachelor's degree was \$14,820, which makes Florida one of the most affordable states for undergraduate tuition in the nation. He commended the Governor, the Legislature, the boards of trustees, and especially the presidents for working together to make higher education more affordable.

2. Visit from the Honorable Joe Negron, President of the Florida Senate and Senator Keith Perry

The Honorable Joe Negron, President of the Florida Senate, accompanied by Senator Keith Perry, addressed the Board during a break in the committee meetings on August 30, 2017. Chair Kuntz welcomed President Negron and Senator Perry and thanked them for their support of the State University System. President Negron explained there were two purposes for his appearance before the Board. The first was to thank Board members for their work to transform the state universities into national elite destination universities and second, he asked for their continued support of Senate Bill 4 so the reforms and funding appropriated during the recent legislative session would continue.

President Negron provided an overview of his efforts to help universities recruit the best faculty and students and address their infrastructure needs. He thanked Governor Scott for his support of making Bright Futures funding available to students for summer terms and he also thanked Speaker Corcoran for his support for what was accomplished during the 2017 legislative session. Those accomplishments translate into 109,000 more students receiving Florida Resident Assistance Grants; 46,500 students receiving Bright Futures scholarships funded at the 100% level; an increase in the enrollment of Benacquisto National Merit Scholarship students; and the hiring of over 1200 new faculty across the State University System.

President Negron next explained a key provision in Senate Bill 4 designed to expand the Bright Futures Medallion Level Scholarship to cover 75% of tuition and fees - a level of state support he expects will result in more students graduating on time. He concluded by thanking the Board members, the boards of trustees, and the presidents for their service, and by recognizing the efforts of former Chair Mori Hosseini, who currently serves as the Vice Chair of the University of Florida Board of Trustees.

### 3. Minutes of Board of Governors Meetings

#### A. Board of Governors Meeting held June 22, 2017

Mr. Tripp moved approval of the Minutes of the meeting held June 22, 2017, as presented. Mr. Kitson seconded the motion, and the members concurred unanimously.

### 4. Chancellor's Report

Chancellor Criser thanked the Board and Board staff for its support over the summer while he was on medical leave. He noted work proceeded as planned in his absence due to staff effort.

He updated the Board on how the office is implementing the additional funding received last session for information technology security and data processing, and thanked the Board for its continued support of funding in that area.

Chancellor Criser mentioned ongoing efforts to work with the Florida Center for Students with Unique Abilities to bring together representatives from the universities, colleges, and career and technical centers to discuss how to better serve current and prospective students. Board staff will also be working with the Florida Chamber of Commerce to continue conversations with the business community on how to synch degrees to job needs.

He updated the Board on personnel changes in the office. Sarah DeNagy was recently hired as a Financial Data Specialist. Ms. DeNagy was formerly with the House of Representatives Education Appropriations Committee and has a wealth of experience in this area. Brian Logan, the Board's Assistant Vice Chancellor for Public Policy and Advocacy, recently left the Board Office for a new opportunity, but Renee Fargason will continue to support the office in the legislative affairs arena.

Chancellor Criser concluded his remarks by giving a demonstration of the recruiting tool on the Think-Florida.org website. The tool will assist employers in locating talent at all twelve universities in lieu of having to search twelve different university websites. He explained that information about the recruiting tool will be shared with business organizations across the state for distribution to their members.

5. Think Florida

Chair Kuntz introduced Ms. Helena Cowley, the Chief Executive Officer for Captozyme, which develops therapies to treat rare and metabolic conditions, and Ms. Sue Washer, the Chief Executive Officer of AGTC, which develops gene therapies for patients with severe diseases caused by genetic mutations. Joining Ms. Cowley and Ms. Washer was Dr. David Norton, the Vice President of Research at the University of Florida.

Chancellor Criser moderated the panel and began by asking Dr. Norton to describe the work he does and how the success of these companies impacts the university and the economy. Dr. Norton said they are very focused on addressing the most difficult challenges and recruiting the best talent which, in turn, makes them attractive to their industry partners. He explained their academic environment rewards the translation of research into application and, in addition, the university serves as a source of information for industry partners.

Ms. Cowley was asked why she chose to locate her business in Gainesville. She said her company grew out of the University of Florida Sid Martin biotechnology business incubator, which provided support for the National Institute of Health grants they were seeking and for equipment purchases. Ms. Washer was asked what the university system could do better to support employers. She responded that as a small business, AGTC relied upon the services that were provided by the Sid Martin incubator to help them bridge gaps in their skill sets. For example, AGTC relied heavily on the university to assist in the licensing process. She identified greater coordination and speed in the licensing process as two areas where the university could improve its relationship with small technology businesses. Ms. Cowley suggested students could be brought into the process earlier, perhaps as part of a course, to assist with the research that goes into creating new technology. Ms. Washer also thought the new Think Florida recruiting tool will be useful in locating students for internships who, in her opinion, are much more valuable to small companies once they have completed an internship.

6. Public Comment

Chair Kuntz asked Ms. Shirley if there were any requests for public comment for items on the Board's agenda. Ms. Shirley stated she had received a request for public comment from Mr. Marshall Ogletree. Chair Kuntz recognized Mr. Ogletree for public comment. Mr. Ogletree said he is Executive Director of the United Faculty of Florida (UFF) and reminded members that each university has a Faculty Senate and that UFF has chapters on eleven of the campuses.

Mr. Ogletree's comments were directed at the performance funding model. In particular, Mr. Ogletree objects to the policy that precludes the universities in the

bottom three from receiving any new performance funding dollars even when the universities exceed the minimum point threshold. He urged the Board to consider changing the policy when it revisits the performance funding model at the upcoming workshop.

7. Renewal of Chancellor's Employment Agreement

Chair Kuntz explained that Chancellor Criser's Employment Agreement expires at the end of this calendar year. The only change from the prior agreement is an increase in total compensation which is divided between the Chancellor's base salary and the discretionary bonus component. Chair Kuntz indicated Chancellor Criser has not had an increase since becoming Chancellor in 2014 and based on his exemplary performance, Chair Kuntz recommended renewal of the agreement and a delegation of authority from the Board to execute the contract.

Mr. Levine recognized Chancellor Criser for his leadership and remarked the Board was fortunate to have worked with him over the last two and a half years. He emphasized the importance of continuing the relationship.

Mr. Lautenbach moved approval of the renewal of the Chancellor's Employment Agreement and the delegation of authority to Chair Kuntz to execute the contract. Mr. Tripp seconded the motion, and the members concurred unanimously.

8. Select Committee on Florida Polytechnic University Report

A. Minutes, Select Committee Meeting held June 21, 2017

Chair Kuntz recognized Ms. Link for the Select Committee on Florida Polytechnic University report. Ms. Link said the Committee met on June 21, 2017 and received the monthly status report from President Avent. The university has now satisfied the criteria specified by the Florida Legislature, including accreditation. Because the Select Committee has served its purpose, the Committee has been disbanded and Ms. Link moved approval of the final set of minutes from June 21, 2017. Mr. Tripp seconded the motion, and the members concurred unanimously.

9. Nomination and Governance Committee Report

Chair Kuntz stated that the following regulations are ready for final approval by the Board.

A. Public Notice of Intent to Amend Board of Governors Regulations 1.001 and 1.002 relating to University Board of Trustees Powers and Duties and Presidential Search and Selection

Chair Kuntz moved approval of amended Board of Governors Regulations 1.001 and 1.002 relating to University Board of Trustees Powers and Duties and Presidential Search and Selection, respectively. Mr. Tripp seconded the motion, and the members concurred unanimously.

10. Strategic Planning Committee Report

Chair Kuntz called on Mr. Morton for the Strategic Planning Committee report.

A. 2017-2018 Work Plans System Summary

Mr. Morton reported Vice Chancellor Ignash provided a System Summary of the 2017-2018 Work Plans. Some of the key findings were that: (1) the average cost of a bachelor's degree is approximately \$14,820, with the expectation that the cost may decrease to \$14,000 in five years; (2) the Academic Progress Rate gained a percentage point to 86%; (3) several universities lowered their expected six-year graduation rates considerably; and (4) full-time equivalent enrollment projections for 2020-2021 have declined by 3,000 from 273,020 to 269,720.

B. University Strategic Plans

Mr. Morton reported the Committee reviewed the Strategic Plans for four universities. Board Regulation 1.001(3)(c) requires each board of trustees to adopt a strategic plan that aligns with the Board of Governors' Strategic Plan and with the university's mission. The regulation also requires the plans to be submitted to the Board of Governors for approval. Based on the university presentations to the Committee, the following motions were made:

i. University of West Florida

Mr. Morton moved approval of the University of West Florida's 2017-2022 Strategic Plan subject to the submission of supplemental information to the Committee on how the University's metrics and projected outcomes will further the Board's Strategic Plan goals. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

ii. University of Central Florida

Mr. Morton moved approval of the University of Central Florida's 2016-2021 Strategic Plan subject to the submission of supplemental information to the Committee on how the University's metrics and projected outcomes will further the Board's Strategic Plan goals. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

## iii. Florida A&amp;M University

Mr. Morton moved approval of Florida A&M University's 2017-2022 Strategic Plan subject to the submission of supplemental information to the Committee on how the University's metrics and projected outcomes will further the Board's Strategic Plan goals. Mr. Lautenbach seconded the motion, and the members concurred.

## iv. Florida State University

Mr. Morton moved approval of Florida State University's 2017-2022 Strategic Plan subject to the submission of supplemental information to the Committee on how the University's metrics and projected outcomes will further the Board's Strategic Plan goals. Ms. Jordan seconded the motion, and the members concurred unanimously.

11. Academic and Student Affairs Committee Report

Chair Kuntz recognized Mr. Tripp to report on the Academic and Student Affairs Committee. Mr. Tripp stated the following regulations are ready for final approval by the Board.

## A. Amended Board of Governors Regulations

## v. Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen

Mr. Tripp moved approval of amended Board of Governors Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeing Freshman. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

## vi. Regulation 6.006 Acceleration Mechanisms

Mr. Tripp moved approval of amended Board of Governors Regulation 6.006 Acceleration Mechanisms. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

## vii. Regulation 6.008 Postsecondary College-Level Preparatory Testing, Placement, and Instruction for State Universities

Mr. Tripp moved approval of amended Board of Governors Regulation 6.008 Postsecondary College-Level Preparatory Testing, Placement, and Instruction for State Universities. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- viii. Regulation 8.002 Self Supporting and Market Tuition Rate Program and Course Offerings

Mr. Tripp moved approval of amended Board of Governors Regulation 8.002 Self Supporting and Market Tuition Rate Program and Course Offerings. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

12. Innovation and Online Committee Report

Chair Kuntz recognized Mr. Lautenbach for the Innovation and Online Committee report. Mr. Lautenbach reported Provost Joe Glover, Chair of the Steering Committee that is guiding the implementation of the State University System 2025 Strategic Plan for Online Education, presented a legislative budget request. After consideration, the Committee recommended the inclusion of \$2,113,160 for "Innovative and Online Education Initiatives" to the Budget and Finance Committee for inclusion in the Board's Legislative Budget Request.

13. Facilities Committee Report

Chair Kuntz called on Mr. Huizenga for the Facilities Committee report. Mr. Huizenga stated the Facilities Committee met and approved four items.

- A. University of West Florida Educational Plant Survey Validation

Mr. Huizenga moved approval of the University of West Florida Educational Plant Survey Validation from July 1, 2017 to June 30, 2022. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- B. 2017-2018 Capital Improvement Trust Fund Projects

Mr. Huizenga moved approval of the 2017-2018 Capital Improvement Trust Fund Projects. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- C. UCF Finance Corporation Burnett Bonds Refunding

Mr. Huizenga moved to adopt a Resolution approving issuance of debt by the University of Central Florida Finance Corporation on behalf of the University of Central Florida to refinance the outstanding Capital Improvement Revenue Bonds, Series 2007, as presented. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

D. 2018-2019 Fixed Capital Outlay Legislative Budget Request

Mr. Huizenga moved approval of the 2018-2019 Fixed Capital Outlay Legislative Budget Request as presented. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

14. Audit and Compliance Committee Report

Chair Kuntz called on Ms. Link for the Audit and Compliance Committee report. Ms. Link reported Mr. Joe Maleszewski, the Board's Inspector General, presented a comprehensive summary of the audit coverage for the State University System, as well as information about planned audit coverage for the coming year. She also noted Mr. Maleszewski shared plans to survey the universities on the status of Enterprise Risk Management practices and report back to the Committee.

15. Select Committee on 2+2 Articulation Report

Chair Kuntz recognized Mr. Levine for the Select Committee on 2+2 Articulation report. Mr. Levine said the Select Committee received an update on the implementation of the strategies for improving 2+2 articulation. The workgroup charged with implementing the three strategies is in the process of identifying key components of a web-based 2+2 advising toolkit and will be reviewing other states' websites to examine best practices and gather ideas. The workgroup is also engaged in drafting a map of the suggested content areas across the various user groups. An additional update will be provided at the November meeting.

16. Budget and Finance Committee Report

Chair Kuntz recognized Mr. Lautenbach for the Budget and Finance Committee report. Mr. Lautenbach presented the following action items for Board approval.

A. Amended Board of Governors Regulation 7.001 Tuition and Associated Fees

Mr. Lautenbach moved approval of amended Board of Governors Regulation 7.001 Tuition and Associated Fees. Mr. Tripp seconded the motion, and the members concurred unanimously.

B. Amended Board of Governors Regulation 7.008 Waivers and Exemptions of Tuition and Fees

Mr. Lautenbach moved approval of amended Board of Governors Regulation 7.008 Waivers and Exemptions of Tuition and Fees. Mr. Tripp seconded the motion, and the members concurred unanimously.

C. 2017-2018 Operating Budgets

i. State University System

Mr. Lautenbach moved approval of the 2017-2018 State University System operating budget as presented. Ms. Jordan seconded the motion, and the members concurred unanimously.

ii. Board General Office

Mr. Lautenbach moved approval of the 2017-2018 Board General Office budget and to authorize the Chancellor to make budgetary changes as necessary to operate the office. Ms. Jordan seconded the motion, and the members concurred unanimously.

D. 2018-2019 Legislative Budget Request

Mr. Lautenbach reported the Committee approved a legislative budget request that is a 3.6% increase over the 2017-2018 base appropriation and a 10% increase for the Board office. He noted the primary focus of the Board's legislative budget request will be performance funding and faculty cluster hires.

i. State University System

Mr. Lautenbach moved approval of the 2018-2019 Legislative Budget Requests for the State University System with revisions as recommended by the Committee, and to authorize the Chancellor to make technical changes as necessary. Mr. Tripp seconded the motion, and the members concurred unanimously.

ii. Board General Office

Mr. Lautenbach moved approval of the Board Office Legislative Budget Request as presented and to authorize the Chancellor to make technical changes as necessary. Mr. Tripp seconded the motion, and the members concurred unanimously.

17. Presidential Search Report

## A. University of North Florida

Chair Kuntz recognized Ms. Link for a report on the presidential search at the University of North Florida. Ms. Link indicated the search is progressing well, with the search committee working closely with the University of North Florida Board of Trustees and Karen Stone, the university's general counsel. Simpson Consulting prepared a draft compensation study report that was submitted to the board of trustees, with a final report due in September. She stated the search committee is also continuing its work on the position announcement.

18. Concluding Remarks and Adjournment

Chair Kuntz reminded members the Budget and Finance and Facilities Committees will be holding workshops on October 3, 2017 at Florida Gulf Coast University. He explained the workshops are part of the Board's due diligence in reviewing the performance-based funding model and vetting university capital improvement projects to ensure we maximize the return on the state's investment.

The next in person Board meeting will be held November 8-9, 2017 at the University of Central Florida. The Trustee Summit will start the morning of November 8th. He asked the presidents to encourage their trustees to attend the Summit. Each university will engage in an exercise built around a key priority as identified by its board chair. Registration has opened and trustees can sign up for the Summit on the Board's website.

Chair Kuntz mentioned the Board will also be taking up trustee appointments in November for the seats that expire in January 2018. This is to ensure there is sufficient time for appointees to get their paperwork into the Senate for the confirmation process during the upcoming legislative session.

Having no further business, the meeting was adjourned at 12:52 p.m. on August 31, 2017.

---

Thomas G. Kuntz, Chair

---

Vikki Shirley,  
Corporate Secretary