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STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
FAIRWINDS ALUMNI CENTER
UNIVERSITY OF CENTRAL FLORIDA
ORLANDO, FLORIDA
JUNE 22-23, 2016

*Video or audio archives of the meetings of the Board of Governors
and its Committees are accessible at <http://www.flbog.edu/>.*

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1. Call to Order – June 22, 2016

Chair Tom Kuntz convened the meeting at 4:57 p.m., on June 22, 2016, with the following members present: Vice Chair Ned Lautenbach; Dick Beard; Dean Colson; Daniel Doyle, Jr.; Jacob Hebert; Darlene Jordan; Alan Levine, Wendy Link; Edward Morton, Katherine Robinson; Pam Stewart; and Fernando Valverde. Norman Tripp participated in the meeting by phone.

2. Panel Discussion with Vice Presidents of Research

Chair Kuntz opened the panel discussion with the twelve university Vice Presidents of Research, or designees, by emphasizing the importance of research, as both a key driver of economic development and an area that elevates a university system to a place of national prominence. He summarized the ongoing efforts to attract research at the national level and invited the Vice Presidents to share their perspective on what we should focus on to enhance our research stature and what system-level benchmarks we should monitor to document progress.

After introductions, Dr. Norton thanked the Board for the opportunity to discuss university research. He explained that in addition to the obvious impact on economic development through the creation of new technology and start-up companies, a student's educational experience is greatly enhanced as a result of working closely with dedicated researchers. Dr. Norton stated the biggest benefit of university research comes from working to address issues that impact mankind, both locally and worldwide. He pointed to research being conducted on the Zika virus, impacts from hurricanes, gene therapies, and optical electronics. This type of research serves as a magnet to attract the best and brightest researchers and students. According to Dr. Norton, the challenge universities face is not having enough researchers.

When asked about optimal strategies for moving the System forward, Dr. Ostrander echoed Dr. Norton's statement that universities need more stellar faculty. He noted recruiting efforts are hindered by the lack of facilities and resources needed by researchers to push the frontiers on their discoveries. He explained world-class

researchers are looking for facilities, talented students, and technical and laboratory support. Dr. Flynn indicated universities need to recruit multi-disciplinary research teams to tackle issues like breast cancer which requires experts from numerous fields to collaborate on the research. He said this can be accomplished through cluster hires and will make a university much more competitive for larger grants in the \$1 million to \$5 million per year range. Chair Kuntz asked if research teams could be fielded across university lines. Dr. Flynn responded many federal agencies are goal-oriented and if Florida Atlantic University reaches out to an agency that wants to study sea level rise, he can build a collaborative team of researchers from across the System to study the issue. Dr. Gils pointed to a research grant where two universities collaborated and also to an example where universities have used another university's site-specific facility in their work on a grant.

Dr. Valverde commented each university has its own strategy for attracting research, and while they may collaborate, each university is measured by how many grants they have and are competing against each other. The challenge for the Board is developing a unified strategy that has the universities working together to achieve particular objectives. Chair Kuntz agreed, stating that collectively as a State, we are not attracting the research dollars at the level of our competitor states. Dr. Sandberg indicated from a funding perspective, collaborative efforts work in attracting funding, citing the BP oil spill research grants and grants awarded for cybersecurity and energy. He noted, however, it can be difficult to get faculty across departments to collaborate on research, and said there need to be incentives to change the culture. Mr. Lautenbach inquired how a university could go about that. Dr. Sandberg replied that larger grants, and in particular matching grants, which require faculty to contribute "sweat equity" to the project is helpful. He noted this is also helpful with federal agencies because it shows the support of the System as a whole.

Mr. Levine discussed the difference between universities that are invested in basic research as compared to other universities, such as the University of Florida, that has a center for translational research, which can serve as a vehicle to become more competitive nationally for research funding through partnerships. Dr. Norton agreed that UF's Clinical and Translational Science Institute, which is funded by the National Institute for Health (NIH), gives the state a strategic advantage in attracting additional research funding due to its capability to link the health records of patients across Florida when studying cancer and other diseases. He cited the National High Magnetic Field Lab as another example where UF and FSU teamed to win a National Science Foundation grant, emphasizing the importance of working collaboratively across universities. Dr. Valverde reiterated there is no formal process for collaboration across universities. Dr. Gil responded the reciprocal IRB process provides a mechanism for university researchers to collaborate, which is necessary for large grants. He said collaboration can also be encouraged through matching grants, which also brings in

private industry such as the high tech corridor. Dr. Valverde noted, however, there is still no formal process and Chair Kuntz agreed it's important to develop such a process.

Dr. Robinson inquired about the role of smaller universities in the System that do not aspire to become a Research One university and what the expectations are for those universities. Dr. Viviani replied that smaller institutions still have star research faculty who collaborate with researchers at larger institutions. Dr. Flynn cited a Rhode Island study that focused on how to engage smaller colleges in research. The findings from the study demonstrated that undergraduate students at the smaller institutions who participated in the research were recruited into graduate programs at the larger institutions, and post-doctoral students from the larger institutions were recruited into faculty positions at the smaller institutions. Dr. Harper pointed out that smaller universities must have a more targeted focus on research opportunities based on their region's geographical assets. He stated UWF started with a Center of Excellence on robotics which spun out the Florida Institute for Human and Machine Cognition. UWF is also capitalizing on research opportunities built around cybersecurity given the presence of the Center for Information Dominance at the naval base and on aviation and aerospace in light of the proximity of the air force base.

Chancellor Criser said there seems to be two opportunities. First, using current resources to do a better job at competing nationally; and second, increasing our fair share of resources on the recruiting side. He inquired whether the strategies for this are related or if these are two separate initiatives. Dr. Norton responded these are two separate initiatives. On how to better utilize the resources we have, Dr. Norton explained this can be accomplished through networking and incentivizing cross-institutional activities, which are mechanisms they currently use to facilitate research activities. However, he noted that a different investment strategy is required to move the needle on research and this entails hiring additional faculty across disciplines who can write effective grant applications and bring in grant funds from out-of-state. He cited this as the number one driver for moving the needle on research.

Mr. Morton inquired whether the universities had ever collectively sought a research grant with a unified voice. He noted half of the research dollars in Florida are related to health care and an enormous opportunity exists in emerging fields of medicine to stake a claim if the universities could work together to determine how to create a bright line of distinction between our system and others. Dr. Sandberg said they came together as a group on the I-Core program and also supported getting the National Academy of Inventors into a Senate bill. He proposed having the group work on a System-level strategic plan for research that targets each institution's strengths and determines the areas in which they could stake a claim. Dr. Sandberg commented federal research funding is declining and the focus should be on working collaboratively with industry and business on research.

Mr. Beard stated that to move the needle forward, you have to find the superstars to conduct the type of research we need to do and asked about cost associated with attracting researchers to the state. Dr. Gil stated the cost varies depending upon the faculty you have in place and that it becomes less costly as you build faculty. Dr. Hill noted the superstars bring in a disproportionate amount of funding, stating that 58% of their research funding comes from 50 people. Dr. Valverde inquired if there is an inventory of the research being conducted in the SUS. Dr. Gil responded it can be found on ExpertNet, although this only includes funded research projects.

Mr. Tripp indicated he understands we have many faculty who are on the verge of becoming superstar researchers and asked what we can do as a System to help them reach that position. Dr. Gil provided an example at FIU where the university recently received a \$12.5 million grant after making a cluster hire a few years before. He related that the principal investigator is not the most senior person on the team, but he came to FIU because of the superstars at FIU. Dr. Ostrander stated we would not move the needle by hiring one person. Rather, a university has to make the hire and then surround that person with junior faculty who are almost there and grow that team over time. Mr. Tripp asked what role the Board of Governors can play to make that happen. Dr. Norton stated they need money for faculty and provided an example of how UF identified a program they were good at and through the hiring of two additional faculty, was able to build the program into a top five program.

Chair Kuntz told the Vice Presidents they have a unique opportunity because research is both a priority of the Board and of the incoming Senate President. He asked the Vice Presidents to develop a dashboard with metrics that show where we are today with research, where we need to go, and what we need to do to get there. He also asked for strategies to grow the SUS research profile and requested they be specific in how any additional funding that may be requested next legislative session would be used to accomplish those objectives. Mr. Lautenbach noted we have some unique assets in Florida and asked them to identify areas in the state where our research could be distinct from research being conducted elsewhere. Dr. Norton stated they appreciate the Board's attention to their research endeavors and committed to work with Chancellor Criser to develop a dashboard and a list of strategies. Dr. Moore suggested the group identify key areas of research strength and identify emerging areas to build upon. Chair Kuntz agreed and thanked the Vice Presidents for the thoughtful discussion.

3. Call to Order and Chair's Remarks - June 23, 2016

Chair Kuntz reconvened the meeting at 10:49 a.m., on June 23, 2016, with the following members present: Vice Chair Ned Lautenbach; Dick Beard; Dean Colson; Daniel Doyle, Jr.; Jacob Hebert; Darlene Jordan; Wendy Link; Edward Morton, Katherine Robinson;

Pam Stewart; and Fernando Valverde. Norman Tripp participated in the meeting by phone.

Chair Kuntz thanked Chair Marchena and President Hitt for hosting the meeting and commended the UCF Board of Trustees, their Chair, and President Hitt for the prompt response to the tragic incident at the Pulse nightclub. UCF sent victim advocates to the scene, provided assistance to first responders, opened counseling centers on campus and hosted a blood drive. Chair Kuntz extended the deepest sympathies of the Board to the families and friends of the victims, which included current and former students. He called on Chair Marchena and President Hitt for remarks.

Chair Marchena said this is a very difficult time for their community, but there has been a tremendous showing of unity and strength and he thanked President Hitt for the university's efforts in responding to the tragedy. President Hitt added his thanks, especially to those persons who had engaged in training and advance planning for responding to such an event. President Hitt also thanked Nancy Marshall and her staff for their hard work in hosting the Board meeting, which Chair Kuntz echoed.

Chair Kuntz thanked the university boards of trustees, presidents, and their staff for the progress made over the years on the work plans. He stated the process is key to ensuring we are on track to meet the Strategic Plan goals and he thanked Dr. Ignash and her staff for their work on the System summary.

He next welcomed Governor Darlene Jordan and Governor Jacob Hebert. Ms. Jordan is the executive director of the Gerald R. Jordan Foundation and currently serves as a member of the Fordham University Board of Trustees, the Harvard Business School Board of Dean's Advisors, the Oxbridge Academy Board of Trustees, the Boys and Girls Club of Boston, and the Preservation Foundation of Palm Beach. Ms. Jordan previously worked as an assistant attorney general and assistant district attorney for the State of Massachusetts. She thanked everyone for being so welcoming, stating it was a pleasure getting to know the presidents and to learn about what they are doing to educate their students and make Florida a better state, and she's looking forward to working with the members.

Chair Kuntz stated that Governor Hebert is the Board's new student representative and is a senior majoring in Cybersecurity at the University of West Florida. Mr. Hebert is the founding president of the UWF Rotaract Club, a mentor in the Honors Program, a volunteer and organizer for Argo Camp, and a member of the Sigma Chi Fraternity, where he serves as the New Member Educator. Mr. Hebert said he appreciates the opportunity to serve and reiterated that student representation on the Board of Governors is important.

Chair Kuntz stated there was a very productive dialogue with Senate President-Designate Negron on Tuesday and it is clear we share a common vision for higher education and that our top priorities are in alignment. These priorities include Bright Futures scholarships for summer terms, along with funding matching gift programs for academic and research-related facilities. They also discussed the National Merit Scholarship program and what can be done to attract the best and brightest students to our universities. He commented this is a great opportunity and he looks forward to working with Senator Negron, Speaker-Designate Corcoran and Governor Scott on this and other initiatives.

Chair Kuntz recapped the discussion with the Vice Presidents of Research. He said he was excited about the development of a dashboard that will show where the System is on external funding for research, the status of hiring research faculty, and where we are on key indicators of research excellence. He expects the dashboard to serve as a roadmap for enhancing the System's research statute and asked Dr. Valverde and Mr. Doyle to serve as the Board's conduit for working with the Vice Presidents of Research, along with Dr. Ignash, to ensure continuity in the development of a strategic plan for research.

Next, Chair Kuntz highlighted two examples of critical research occurring at two universities. A team led by FSU researcher, Dr. Hang-li Tang, working in conjunction with researchers at Johns Hopkins and Emory University, discovered the cell type targeted by the Zika virus, which significantly narrowed the search for a cure for Zika. In addition, FIU researchers were recently awarded a \$12.7 million grant from the National Institutes of Health as part of a multi-year study on the impact of substance abuse on adolescent brain development. Chair Kuntz congratulated both universities and stated he is convinced with a more focused approach, external research funding can be increased to a level that will move the needle on meeting the 2025 Strategic Plan goal of 71%.

Finally, Chair Kuntz indicated there are two items the Board needs additional information in order to be better informed as a System. The first relates to the authority the boards of trustees have delegated to the presidents and university administration. The Board of Governors delegates authority to the boards of trustees, but he explained we need a better understanding of the authority that has been further delegated to the university administration by the boards of trustees. Second, Chair Kuntz said more information on the cost of student housing is needed because that is likely the greatest expense that students pay. He asked for information on the current costs of student housing, recognizing the costs will vary, together with any increases that have been implemented for the current academic year and the two academic years prior to that (2016-17, 2015-16, and 2014-15). Chair Kuntz said he will send a letter to the board chairs asking for this information and would like a response in time to have the information organized for the Board's September meeting.

4. Minutes of Board of Governors Meetings

- A. Board of Governors Meetings held March 17, 2016; April 22, 2016; and May 12, 2016

Mr. Colson moved approval of the Minutes of the meetings held on March 17, 2016; April 22, 2016; and May 12, 2016, as presented. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

5. Chancellor's Report

Chancellor Criser reported since legislative session concluded, he and several Board members have participated in Senate President-Designate Negrón's bus tour, the Governor's Degrees to Jobs Summit, and the Florida Chamber of Commerce Learners to Earners Summit. Collectively, we are maintaining a strong dialogue with elected leaders and he thanked the university boards of trustees' chairs and presidents for responding to the Governor's Finish in Four, Save More challenge and for recognizing the opportunity that the challenge presents in serving our students.

The FAMU-FSU College of Engineering Joint Management Council has continued to work together and move the college forward. A new dean has been selected based on a unanimous decision by the two universities. One of the student members of the council graduated and reported to Chancellor Criser that he sees the progress being made at the college and is excited for the college's future.

The Health and Human Services Small Business Innovation and Research and Small Business Tech Transfer conference will be hosted this year in Orlando. We are working closely with UCF as the host site. This is one of the major grant and research conferences in the country. It follows our success in securing a similar conference last year hosted by USF. The conference will focus on \$870 million in federal funds that are available to help researchers and small businesses in the life sciences sector. We are creating a name and a face for Florida researchers and Florida universities by bringing the decision-makers together with the researchers.

Chancellor Criser provided members with a pamphlet titled *Initiatives and Accomplishments*, which is a summary of activities going on within the Board office. This is intended to provide a brief overview of the type of initiatives and ways we have collectively been successful in moving the ball for the SUS. This is a brief overview and we are happy to provide more detail.

Chancellor Criser also shared a document on performance funding which focuses on excellence scores only. The color-coded document shows where the universities have made progress on the metrics since 2014.

Chancellor Criser reported that Jon Rogers is retiring at the end of June. Mr. Rogers has been one of our lead people working with the Vice Presidents of Student Affairs on student issues. In addition, he has worked with the colleges of education on their curriculum for educating our teachers of the future. Chancellor Criser asked Board members to join him in recognizing Mr. Rogers for his exemplary service to this Board and to our students and future teachers.

6. Think Florida

Chair Kuntz introduced Ms. Danielle Frank, the Director of Global Talent Acquisition for Lockheed Martin Missiles and Fire Control. She is responsible for recruiting top talent and workforce strategy development to Lockheed. Ms. Frank shared their vision for attracting, developing and retaining talent. Lockheed has a strong history for bringing in talent that ultimately leads to mission success within their governmental and international scope of work which focuses on four pillars: development, engagement, identification and hiring. She noted Lockheed has strong partnerships with ten SUS universities and they look for students with “critical skills capability” to deliver on their mission. Lockheed holds direct hiring events to attract STEM talent and has a robust internship program to plan for their future workforce needs. Specifically, Ms. Frank said they look for “clearable talent” which means approximately 60% of their STEM hires must be able to pass and maintain a security clearance.

She emphasized that the competition for STEM talent is great and because of that, Lockheed is investing in campus events and internships. Ms. Frank reported Lockheed converts approximately 80% of the interns into positions at Lockheed. Last year, 200 interns were placed in Florida, which reflected a 9% increase in students choosing Lockheed.

She noted millennials have a different mindset about engagement and development in the workplace. Lockheed utilizes mentoring, hands on experience and a flexible work environment to attract, retain, and promote these employees into senior level positions. Lockheed is also seeking to expand its partnerships with minority-serving institutions to increase the diversity of Lockheed’s workforce as a governmental contractor. Further, Lockheed is seeing a large concentration of veterans entering the universities and colleges and would like to explore opportunities with the universities on how to attract veterans into the Lockheed workforce.

7. Public Comment

Chair Kuntz asked the Board's General Counsel Vikki Shirley if there were any requests for public comment for items on the Board's agenda. Ms. Shirley stated we received a request from Mr. Michael Williams, but Mr. Williams was not in attendance at the meeting.

8. Confirmation of Reappointment of the President for the University of Central Florida

Chair Kuntz said on May 31, 2016, the Board of Trustees of the University of Central Florida unanimously reappointed Dr. Hitt to serve as the president of UCF. The appointment extends Dr. Hitt's contract through June 30, 2017 and Mr. Marchena, the Chair of the UCF Board of Trustees, submitted a request for confirmation of Dr. Hitt's reappointment. Mr. Marchena stated it was his pleasure to request confirmation of Dr. Hitt's reappointment following 25 years of service to the university. Mr. Marchena described the Board's evaluation process for Dr. Hitt and provided an in-depth overview of Dr. Hitt's accomplishments during his 25 years of exemplary service during which time the university grew from 24,000 students to over 63,000, and from starting with 18 National Merit Scholars to a current class of 276 National Merit Scholars. The full recitation of Dr. Hitt's accomplishments is contained in the Board materials for this agenda item.

Mr. Colson moved to confirm Dr. Hitt's appointment as President of the University of Central Florida. Mr. Lautenbach seconded the motion and the members concurred unanimously. Dr. Hitt said he was overwhelmed by Mr. Marchena's kind remarks and expressed his appreciation for the opportunity to serve the university for the past 25 years.

9. Confirmation of Reappointment of the President for New College of Florida

Chair Kuntz said the next item for consideration is confirmation of the reappointment of Dr. O'Shea as the president of New College of Florida. On June 11, 2016, the Board of Trustees of New College unanimously reappointed Dr. O'Shea to serve as the president. The reappointment extends Dr. O'Shea's contract for one year from the end of its current term. Mr. Monda, the Chair of the New College of Florida Board of Trustees, submitted a request for confirmation of Dr. O'Shea's reappointment and Chair Kuntz called on Mr. Monda.

Mr. Monda stated that New College is the Honors College for the SUS and is ranked fourth among all top public liberal arts and sciences colleges in the nation. New College

achieves these accolades because of its exceptional academic quality and because of its commitment to keeping the net tuition costs to students as low as possible. He noted that while New College has only .03% of the students in the SUS, it has 30% of the Fulbright Scholars. Mr. Monda stated this statistic points to the quality of the education offered by New College and Dr. O'Shea's leadership.

Mr. Colson moved to confirm Dr. O'Shea's appointment as President of New College of Florida. Mr. Lautenbach seconded the motion and the members concurred unanimously. Dr. O'Shea thanked the Board for the opportunity to lead such a wonderful institution and such great students.

10. Amendments to the Amended and Restated Articles of Incorporation and Bylaws of the University of South Florida Health Sciences Center Insurance Co., Inc.

Chair Kuntz called on Ms. Shirley, the Board's General Counsel, to present the item. Ms. Shirley explained the University of South Florida is requesting approval of amendments to the Amended and Restated Articles of Incorporation and Bylaws of the University of South Florida Health Sciences Center Insurance Co., Inc., which is the captive insurance company created to support the USF self-insurance program. The amendments clarify when a director may be indemnified under Vermont law, the state of incorporation for the company, and change outdated and obsolete references to the former Board of Regents.

Mr. Beard moved to approve the Amended and Restated Articles of Incorporation and Bylaws of the University of South Florida Health Sciences Center Insurance Co., Inc. Mr. Lautenbach seconded the motion and the members concurred unanimously.

11. Approval of Board of Governors Regulation 1.002 Presidential Search and Selection

Chair Kuntz called on Mr. Lautenbach to present the item. Mr. Lautenbach explained this is a new regulation that embodies best practices related to the search and selection of university presidents, which was approved for public comment at the May 12th meeting.

He indicated one comment was received requesting a technical change to paragraph 1.002(c)v to clarify that potential candidates may be those who apply, are nominated, or are recruited. Because this is a technical change, Mr. Lautenbach noted the regulation does not have to be re-noticed and moved approval of the regulation, as revised.

Mr. Colson seconded the motion and the members concurred unanimously.

12. Public Notice of Intent to Amend Board of Governors Regulation 1.001 University Board of Trustees Powers and Duties

Ms. Shirley explained this was an item that was added to the agenda and provides for an amendment to Board Regulation 1.001 relating to the university boards of trustees powers and duties to codify statutory changes from last legislative session. Specifically, the amendment requires boards of trustees to post minutes to their websites within two weeks of a meeting and provides the authority to the Governor and the Board of Governors to remove a trustee if a trustee has three consecutive unexcused absences from board meetings.

Mr. Colson moved to approve the public notice of intent to amend Board of Governors Regulation 1.001 University Board of Trustees Powers and Duties. Mr. Lautenbach seconded the motion and the members concurred unanimously.

13. Strategic Planning Committee Report

Chair Kuntz called on Mr. Colson for the Strategic Planning Committee report. Mr. Colson stated the Committee took up two items, one for consideration and one for approval.

A. Baccalaureate Graduate Follow-up Study

The Committee reviewed the findings of the Graduate Follow-up Study of the Baccalaureate Class of 2013-14. Four major questions guided the Baccalaureate Follow-up Study: first, do graduates get jobs; second, do they continue for further education; third, do they work while they are pursuing further education; and fourth, what are their salaries?

Mr. Colson noted last year's study was limited to salary data obtained from Florida. This year, however, salary data was obtained from 39 other states, Washington D.C., and Puerto Rico, all of which have joined the Federal Wage Record Exchange System. Recently, two more states have joined so next year's study will contain salary information from 41 states, including Georgia.

Mr. Colson highlighted some of the key take-aways from the report:

- 89% of the students were tracked - almost nine out of ten - of the over 58,700 graduates in the Class of 2013-14.

- Of the 89%, four out of five were employed, and two-thirds of those were employed full-time.
- A little more than one-quarter (27%) continued with further education.
- One of five graduates (20%) was both working and continuing education.
- The annual median wage of SUS graduates working full-time one year after graduation was \$36,300.

He reported that next steps include repeating the study on a regular basis, as well as conducting follow-up studies five and nine years after baccalaureate graduation to track the employment, salaries, and additional education of our graduates over time.

B. 2016-2017 University Work Plans

The Committee also reviewed the 2016 University Work Plans. The Work Plan process allows the Board to see how each university contributes to the overall System goals, to review where each institution is making good progress, and where improvements may be needed. In addition, the Committee approved the University of South Florida's Emerging Preeminent State Research University five-year plan, as well Florida State University's and the University of Florida's Preeminent State Research University yearly plans.

With the exception of the Florida Polytechnic University Work Plan which will be considered in September 2016, Mr. Colson moved that the Board approve the 2016-2017 portions of the 2016 University Work Plans, excluding those sections of the Work Plans that require any additional regulatory or procedural review or approval pursuant to law or Board Regulations, and that the Board accepts the out-year portions of the Work Plans. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Mr. Colson moved that the Board approve Florida State University's annual plan with regard to the Preeminent State Research University Program and that the allocation of \$10 million in preeminence funding be released. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Mr. Colson moved that the Board approve the University of Florida's annual plan with regard to the Preeminent State Research University Program and that the allocation of \$10 million in preeminence funding be released. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Mr. Colson moved that the Board designate the University of South Florida as an Emerging Preeminent State Research University, approve its five-year plan, and allocate \$5 million in preeminence funding. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

14. Select Committee on Florida Polytechnic University Report

Chair Kuntz recognized Ms. Link for the Select Committee on Florida Polytechnic University report. Ms. Link reported the Select Committee met on June 21 and June 22, 2016. At the June 21st meeting, Ms. Link stated there was a good discussion of the Board of Governors' expectations for Florida Polytechnic's Work Plan and these discussions will continue over the summer as Florida Polytechnic staff work with Board staff. Florida Polytechnic will present its board-approved plan to the Board of Governors at the September meeting. The Work Plan will include their plans for the next three years.

She stated at the June 22nd meeting, President Avent presented the university's Monthly Update. Prior to President Avent's report, Dr. Ignash briefed the Committee on revisions to the Monthly Update Tracking Report template that allows for the inclusion of observations and assessments by Board staff on the specific elements, particularly with regard to the university's progress in gaining accreditation by the Southern Association of Colleges and Schools (SACS). The Report now identifies critical touch points that may affect future activities, including critical dates, some of which are controlled by SACS. Ms. Link stated she was particularly pleased to note the university's candidacy had been approved by SACS last Monday. The university's next major hurdle will be to complete its compliance certification, which it expects to accomplish by December of this year, with a goal of attaining accreditation by June. They anticipate the SACS site visit will occur next February, after which SACS will provide a report to the university and the university will have five months to respond.

President Avent also reported on the university's cost-per-degree, which is high due to the number of students at the university and the high cost of offering STEM degrees. President Avent is hopeful that the cost of STEM degrees will fall within the range of the other SUS institutions by 2018. Ms. Link stated he also expects graduation and retention rates to be a challenge but that the university is working on strategies to improve retention.

Finally, she reported they had a dialogue with President Avent with respect to when the university would enter the performance-based funding arena. Chair Kuntz expressed his preference for the university to become part of the model as soon as feasible.

15. Budget and Finance Committee Report

Chair Kuntz recognized Mr. Lautenbach for the Budget and Finance Committee report. Mr. Lautenbach reported the committee had several items requiring Board approval.

A. Approval of Board of Governors Regulation 7.008 Waivers and Exemptions of Tuition and Fees

Mr. Lautenbach moved approval of amendments to Regulation 7.008 Waivers and Exemptions of Tuition and Fees. Mr. Colson seconded the motion, and the members concurred unanimously.

B. 2015-2016 Performance-Based Funding Allocation

Mr. Lautenbach moved to approve a correction to the 2015-2016 Performance Funding Allocation due to an error in the calculation of Florida International University's Academic Progress Rate. Mr. Colson seconded the motion, and the members concurred unanimously.

C. 2016-2017 Performance-Based Funding Allocation

Mr. Lautenbach moved approval of the 2016-2017 Performance Funding Allocation as presented. Mr. Colson seconded the motion, and the members concurred unanimously.

D. 2017-2018 Legislative Budget Request Guidelines

Mr. Lautenbach moved approval of the 2017-2018 Legislative Budget Request Guidelines. Mr. Colson seconded the motion, and the members concurred unanimously.

E. Board of Governors Regulations

i. Public Notice of Intent to Amend Regulation 7.001 Tuition and Associated Fees

Mr. Lautenbach moved to approve the public notice of intent to amend Regulation 7.001 Tuition and Associated Fees to conform to statutory changes eliminating the delegation of tuition authority to boards of trustees. Mr. Colson seconded the motion, and the members concurred unanimously.

ii. Public Notice of Intent to Amend Regulation 7.003 Fees, Fines and Penalties

Mr. Lautenbach moved to approve the public notice of intent to amend Regulation 7.003 Fees, Fines and Penalties to conform to statutory changes requiring the average of all distance learning fees not to exceed \$30 per credit hour. Mr. Colson seconded the motion, and the members concurred unanimously.

- iii. Public Notice of Intent to Amend Regulation 7.008 Waivers and Exemptions of Tuition and Fees

Mr. Lautenbach moved to approve the public notice of intent to amend Regulation 7.008 Waivers and Exemptions of Tuition and Fees to conform to statutory changes impacting military service members and the welfare transition program. Mr. Colson seconded the motion, and the members concurred unanimously.

- iv. Public Notice of Intent to Amend Regulation 9.007 State University Operating Budgets

Mr. Lautenbach moved to approve the public notice of intent to amend Regulation 9.007 State University Operating Budgets to designate the separate appropriation category for the FAMU/FSU College of Engineering. Mr. Colson seconded the motion, and the members concurred unanimously.

- v. Public Notice of Intent to Create Regulation 5.001 Performance-Based Funding

Mr. Lautenbach moved to approve the public notice of intent to create Regulation 5.001 Performance-Based Funding to conform to statutory requirements and provide guidance on implementation of the model. Mr. Colson seconded the motion, and the members concurred unanimously.

- vi. Public Notice of Intent to Create Regulation 7.007 Latin American and Caribbean Scholarship Eligibility

Mr. Lautenbach moved to approve the public notice of intent to create Board of Governors Regulation 7.007 Latin American and Caribbean Scholarship Eligibility to establish eligibility criteria for the award of scholarships. Mr. Colson seconded the motion, and the members concurred unanimously.

F. Market Tuition Rate Program Revision

Mr. Lautenbach moved approval of the recommended revision to the Market Tuition Rate Program that will impose a moratorium on the submission of new market tuition rate proposals until such time as the regulation on continuing education can be amended to address concerns relating to the conversion of continuing education programs to market tuition programs. Mr. Colson seconded the motion, and the members concurred unanimously.

16. Innovation and Online Committee Report

Chair Kuntz called on Mr. Lautenbach for the Innovation and Online Committee report. Mr. Lautenbach stated the Committee received an update regarding the common opt-in learning management system, Canvas. Ten universities are either currently using Canvas or are in the transition process to Canvas. FIU and FAMU are currently engaged in evaluating providers and will advise the Committee of their selections.

The Committee received an update on the implementation of the Strategic Plan for Online Education, which is moving forward as planned. Finally, in support of Governor Scott's Finish in Four, Save More Challenge, at its September meeting the Committee will evaluate the costs of online education, both as to the institutions and to the students, and compare the costs with those of face-to-face education. The Committee will also analyze data to determine the effectiveness of online education.

17. Facilities Committee Report

Chair Kuntz recognized Mr. Beard for the Facilities Committee report. Mr. Beard reported the Committee had several items requiring Board approval.

A. 2017-2018 SUS Fixed Capital Outlay Legislative Budget Request Guidelines

Mr. Beard moved approval of 2017-2018 SUS Fixed Capital Outlay Legislative Budget Request Guidelines. Mr. Doyle seconded the motion, and the members concurred unanimously.

B. 2016-2017 Capital Improvement Trust Fund Project Allocations

Mr. Beard moved approval of the 2016-2017 Capital Improvement Trust Fund Project Allocations. Mr. Doyle seconded the motion, and the members concurred unanimously.

C. University of Central Florida Educational Plant Survey Validation

Mr. Beard moved to approve the UCF Educational Plant Survey Validation. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

D. Florida Atlantic University Educational Plant Survey Validation

Mr. Beard moved to approve the FAU Educational Plant Survey Validation. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

18. Report on May 12, 2016 Joint FAC-IOC Meeting

Chair Kuntz called on Mr. Beard for a report on the Joint Meeting of the Facilities Committee and Innovation and Online Committee held on May 12, 2016. Mr. Beard reported the Committee is waiting on staff recommendations related to the impact of online education on instructional space needs. He anticipates the staff analyses will be completed in the next few months.

19. Audit and Compliance Committee Report

Chair Kuntz called on Mr. Morton for the Audit and Compliance Committee report. Mr. Morton said the Committee received an update on the development of four regulations related to audit, investigations, and compliance matters that will return to the Committee for formal notice at the September meeting. The Committee also received an update item on the ongoing FAMU Corrective Action Plan focusing on the athletics cash deficit reduction plan and the president's leadership team.

Mr. Morton reported on one action item requiring Board approval related to the 2016-2017 Risk Assessment and Work Plan for the Office of Inspector General and Director of Compliance. The matters identified in the Work Plan include the following audit activities: Information Resource Management - IT Governance; State University System of Florida Board of Governors Foundation; Performance Based Funding Model - University Data Integrity; Board of Governors Regulations - Benchmarking; Board Office Operational Audit Follow-up; and FAMU Corrective Action Plan Follow-up.

Mr. Colson moved approval of the 2016-2017 Risk Assessment and Work Plan. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

20. Academic and Student Affairs Committee Report

Chair Kuntz recognized Ms. Link to report on the Academic and Student Affairs Committee. Ms. Link stated there were several items requiring Board approval.

A. Academic Program Items

- a. Exception to 120 Credit Hours for the Bachelor of Science in Dietetics and Nutrition, Florida International University

Ms. Link reported the Committee considered a request for an exception to the 120 credit hours regulation from Florida International University for its Bachelor of Science in Dietetics and Nutrition program due to the requirement to complete an additional 12 credit hours of supervised practice beyond the 120 credit hours of didactic coursework.

Ms. Link moved approval of an exception to the 120 credit hours baccalaureate degree requirement for the Bachelor of Science in Dietetics and Nutrition, CIP 51.3101 at Florida International University. Mr. Doyle seconded the motion, and the members concurred unanimously.

b. Exception to 120 Credit Hours for the Bachelor of Science in Mechanical Engineering, University of West Florida

Ms. Link reported the Committee considered a request for an exception to the 120 credit hours regulation from the University of West Florida for its Bachelor of Science in Mechanical Engineering program. The Accreditation Board of Engineering and Technology requires engineering programs to include 33 credit hours of mathematics and science courses so the program length will be 130 credit hours.

Ms. Link moved approval of an exception to the 120 credit hours baccalaureate degree requirement for the Bachelor of Science in Mechanical Engineering, CIP 14.1901, University of West Florida. Mr. Doyle seconded the motion, and the members concurred unanimously.

c. Ph.D. in Human-Centered Computing, University of Florida

Ms. Link reported the Committee considered a request for implementation of a doctorate program from the University of Florida in Human-Centered Computing to be implemented effective Fall 2016.

Ms. Link moved to approve the Ph.D. in Human-Centered Computing, CIP 11.0104, at the University of Florida. Mr. Doyle seconded the motion, and the members concurred unanimously.

d. Ph.D. in Youth Development and Family Sciences, University of Florida

Ms. Link reported the Committee considered a request for implementation of a doctorate program from the University of Florida in Youth Development and Family Sciences to be implemented effective Fall 2017.

Ms. Link moved to approve the Ph.D. in Youth Development and Family Sciences, CIP 19.0707, at the University of Florida. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- e. Ph.D. in Behavioral and Community Sciences, University of South Florida

Ms. Link reported the Committee considered a request for implementation of a doctorate program from the University of South Florida in Behavioral and Community Sciences to be implemented effective Fall 2017.

Ms. Link moved to approve the Ph.D. in Behavioral and Community Sciences, CIP 51.2212, at the University of South Florida. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- f. Ph.D. in Linguistics and Applied Language Studies, University of South Florida

Ms. Link reported the Committee considered a request for implementation of a doctorate program from the University of South Florida in Linguistics and Applied Language Studies to be implemented effective Fall 2016.

Ms. Link moved to approve the Ph.D. in Linguistics and Applied Language Studies, CIP 16.0102, at the University of South Florida. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

B. Board of Governors Regulations

- a. Public Notice of Intent to Amend Regulation 8.011 Authorization of New Academic Degree Programs and Other Curricular Offerings

Ms. Link moved approval of the public notice of intent to amend Regulation 8.011 Authorization of New Academic Degree Programs and Other Curricular Offerings. Mr. Doyle seconded the motion, and the members concurred unanimously.

- b. Public Notice of Intent to Amend Regulation 8.012 Academic Program Termination and Temporary Suspension of New Enrollments

Ms. Link moved approval of the public notice of intent to amend Regulation 8.012 Academic Program Termination and Temporary Suspension of New Enrollments. Mr. Doyle seconded the motion, and the members concurred unanimously.

- c. Public Notice of Intent to Amend Regulation 8.014 Bachelors' Degree Exceptions to 120 Credit Hours Requirements

Ms. Link moved approval of the public notice of intent to amend Regulation 8.014 Bachelors' Degree Exceptions to 120 Credit Hours Requirements. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- d. Approval of Regulation 6.009 Admission of International Students to State University System Institutions

Ms. Link moved approval of Regulation 6.009 Admission of International Students to SUS Institutions. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

21. Health Initiatives Committee Report

Chair Kuntz recognized Mr. Morton for the Health Initiatives Committee Report. Mr. Morton said the Committee received an update on the Health Initiatives Strategic Plan that was approved in March. The Strategic Plan outlines strategies for addressing two specific goals. The first is to address the health workforce needs of the state by providing more physicians and nurses to serve the state's population and the second is to increase the competitiveness of the System's health-related research.

He noted the Committee reviewed the framework for two programs that are designed to increase residencies for physicians and to support the recruitment and retention of nursing faculty. Board staff was directed to proceed with drafting the corresponding legislative budget requests for these programs.

22. Select Committee on 2+2 Articulation Report

Chair Kuntz recognized Ms. Link for the Select Committee on 2+2 Articulation report. Ms. Link said Chancellor Madeline Pumariega of the Department of Education's Division of Florida Colleges provided an overview of statewide articulation policies and procedures and addressed questions raised by the Committee previously regarding characteristics of transfer students and their degree goals. Chancellor Pumariega also presented data on mechanisms to increase access and success, requirements for articulation agreements, and the top majors for transfer students. Ms. Link stated opportunities for future conversations include why some associate of arts graduates are not applying to a state university, why some who do apply are not accepted, why some who are accepted do not enroll, and concerns raised by some university presidents as to quality. The Committee will meet again to explore these questions further.

Ms. Link noted the Committee approved a two-year work plan which includes a schedule of activities and topics that will assist the Committee in identifying opportunities to enhance 2+2 articulation for transfer students.

23. Presidential Search Reports

A. University of West Florida

Chair Kuntz called on Mr. Doyle for a report on the presidential search at the University of West Florida. Mr. Doyle reported on April 25, 2016, the UWF Presidential Prospectus was approved. The position has been advertised in higher education publications and on various websites. The deadline for applications is August 15, 2016 and to date, there are 49 applicants. The timeline provides for the creation of a short list, with the first round of interviews being conducted on August 29 and 30. Following that, final candidates will be identified and campus interviews will be held September 12-14, 2016. On September 15, the Committee will meet to forward three finalist candidates to the UWF Board of Trustees for consideration.

B. Florida Gulf Coast University

Chair Kuntz recognized Mr. Morton for a report on the presidential search at Florida Gulf Coast University. Mr. Morton stated Chair Goodlette established a search committee that closely correlates with the membership composition outlined in the Board's regulation. The search committee has two subcommittees: one that is charged with selecting a search firm and the other that is responsible for developing a list of characteristics and skills sets desired in the next president of Florida Gulf Coast University. The subcommittee charged with locating a search firm has completed this task and the search firm will work with the committee to develop strategies for recruiting applicants. He expects interviews to be conducted during the fall and for the entire process to be completed within the first quarter of 2017.

22. Concluding Remarks and Adjournment

Chair Kuntz recognized Dr. Kathy Robinson for her exemplary service as the faculty representative on the Board of Governors for the past two years. Ms. Shirley read a Board resolution into the record, a copy of which is maintained with the minutes, that honors Dr. Robinson's contributions to the Board and the State University System. Chair Kuntz thanked Dr. Robinson for her dedication and commitment. Dr. Robinson said this has been one of the greatest privileges of her life and one she will never forget and will miss. Noting that she and the student representative live in the world that is impacted by the Board's decisions every day, it was her obligation to ensure that the

faculty perspective was part of the decision-making process. Dr. Robinson then introduced her successor, Dr. Gary Tyson, a professor in Computer Science at Florida State University. Dr. Tyson will begin his term on the Board the first week of August. Chair Kuntz welcomed Dr. Tyson and stated he looks forward to working with him.

Chair Kuntz stated the next meeting of the Board is scheduled for September 21-22, 2016, at New College of Florida.

Having no further business, the meeting was adjourned at 12:24 p.m. on June 23, 2016.

Thomas G. Kuntz, Chair

Vikki Shirley,
Corporate Secretary

FLORIDA BOARD OF GOVERNORS
Resolution
STATE UNIVERSITY SYSTEM OF FLORIDA

WHEREAS, Dr. Katherine M. Robinson has provided distinguished and dedicated service to the State University System of Florida as the faculty representative on the Board of Governors from 2014 to 2016; and

WHEREAS, Dr. Robinson has been an effective member of this Board and a tenacious and unwavering advocate for the perspectives of the faculty who serve within the System. She has used her position to encourage discussion and interest in the issues affecting and shaping the academic enterprise of the State University System; and

WHEREAS, during her tenure on the Board, Dr. Robinson served as a member of the Academic and Student Affairs Committee, Strategic Planning Committee, Health Initiatives Committee, Innovation and Online Committee, and the Facilities Committee. As an engaged member of these committees, she weighed in on complex policy considerations, including the review of proposals for new programs, facilities, and enhancements for online learning; and

WHEREAS, Dr. Robinson's service as an effective faculty representative included successfully planning and coordinating regular meetings of the faculty senate leaders from across the System. Additionally, she was steadfast in ensuring constant communication to the faculty of the System through regular updates regarding Board of Governors activities; now therefore,

BE IT RESOLVED that the members of the Board of Governors, meeting at the *FAIRWINDS* Alumni Center, University of Central Florida, on this twenty-third day of June, 2016, do hereby commend Dr. Katherine M. Robinson for her invaluable contributions to the Board of Governors and the State University System and extend to her all best wishes; and

BE IT FURTHER RESOLVED that the resolution be presented to Dr. Robinson as a small token of the Board's appreciation and thanks.

Thomas G. Kuntz, Chair

Darlene L. Jordan

Ned C. Lautenbach, Vice Chair

Alan M. Levine

Richard A. Beard III

Wendy S. Link

Dean C. Colson

Edward A. Morton

Daniel Doyle, Jr.

Pam Stewart

Patricia Frost

Norman D. Tripp

Jacob Hebert

Fernando J. Valverde

H. Wayne Huizenga, Jr.

