

MINUTES  
STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
HEALTH INITIATIVES COMMITTEE  
FLORIDA STATE UNIVERSITY  
TALLAHASSEE, FLORIDA  
JANUARY 21, 2016

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and its Committees are accessible at <http://www.flbog.edu>*

1. Call to Order

Chair Ed Morton convened the meeting at 11:07 a.m. on January 21, 2016 with the following members present and answering roll call: Governor Beard, Governor Doyle, Governor Levine, and Governor Valverde. Governor Morton gave a general introduction to the draft Strategic Plan for Health and the need for the Committee's feedback during the meeting. He discussed how the Committee's work fit with wider conversations about ensuring that the state university graduates have degrees that align with employer needs, particularly within the health care sector.

2. Meeting Minutes

Governor Valverde moved that the Committee approve the minutes of the September 2, 2015 meeting, as presented. Governor Doyle seconded the motion and members concurred.

3. Update on the Health Initiatives Strategic Plan

Ms. Amy Beaven, Director of STEM and Health Initiatives with the Board of Governors office, presented an update on the Strategic Planning process, including the identification of short-term and long-term priorities from the Committee's environmental scan findings and discussions with key constituency groups in each of the goal areas. She then discussed the goals, priorities, and strategies in the Committee's draft Strategic Plan.

Ms. Beaven presented the first goal of meeting the health workforce needs in Florida and identified two priority areas (the need for more physician residencies and the need for more nursing faculty) and three strategies. She then presented the second goal of increasing the competitiveness of health-related research across the State University System. Three health-related research priorities have been identified in the near-term: to

build data-sharing and “big data” infrastructure, to invest in strategic research facilities, and to incentivize research collaboration and commercialization. Ms. Beaven welcomed any questions or direction from the Committee on the goals and priorities in the draft. She noted that the Committee would have a February workshop to gather additional information on specific actions and estimated costs associated with the Strategic Plan strategies from system experts and members of the Health Initiatives Advisory Group.

After the presentation, several members made comments about the quantity and quality of graduate medical education (GME) in Florida. Governors Valverde, Levine, and Morton each emphasized the need for additional residency positions to strategically fill current gaps. Governor Valverde noted that in Florida 55% of doctors are over age 50 and only 10% are under 35, making a doctor shortage very likely in the future. He noted the annual cost of a residency position is between \$80,000 and \$100,000. When the Centers for Medicare & Medicaid Services funded graduate medical education more readily, these programs were attractive to hospitals. Limited federal funding means that hospitals have less incentives to create new GME programs. Other entities, such as the SUS institutions, will need to play a more active role in establishing the GME programs needed to meet the state’s needs. Any request for state funding should target unmet demand for specific physician specialties and regions of the state.

Governors Tripp and Frost discussed the quality of residencies, their competitiveness, and the ability to retain and/or attract top medical school graduates for Florida residency programs. Governor Levine noted that residency programs will have to meet quality standards to be accredited and the greater issue is identifying where Florida needs new or expanded programs and matching resources to those needs. He noted that enhancing research would build quality as well. He then motioned for the Committee to approve the Strategic Plan for Health as presented. Governor Doyle seconded the motion and the Committee voted for approval.

#### 4. Closing Remarks and Adjournment

Chair Morton closed the meeting by suggesting that Florida can have the best in health care and research if there are bold goals, a shared vision, and commitment of resources to achieve them. He adjourned the meeting at 11:34 a.m.

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Ed Morton, Chair

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Amy Beaven,  
Director, STEM and Health Initiatives