

MINUTES
STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
HEALTH INITIATIVES COMMITTEE
UNIVERSITY OF FLORIDA
GAINESVILLE, FL
SEPTEMBER 2, 2015

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and its Committees are accessible at <http://www.flbog.edu>*

1. Call to Order

Chair Ed Morton convened the meeting at 11:15 a.m. on September 2, 2015, with the following members present and answering roll call: Governor Beard, Governor Carter, and Governor Robinson. Governor Morton opened by emphasizing the importance of health care to the Florida economy. For that reason, the Committee was created and thoughtfully conducted an environmental scan as a valid assessment of current System and statewide initiatives in health. He noted the information gathered in the scan serves as a measure of where the System's health initiatives currently are so that we can plan for where the System is and should be going.

2. Key Findings of the Health Initiatives Environmental Scan: Health Care Delivery, Health-related Research, and Health Program Needs

Ms. Beaven gave an overview of the Committee's health care delivery report, the third and final in-depth report as part of the Committee's environmental scan. She then provided a summary of the findings included in the first two reports on health-related research and the health workforce. She noted that a summary of the findings and their implications in all three areas have been incorporated into a 13-page brief, entitled "The Future of Health Care in Florida: An Environmental Scan."

Ms. Beaven reported the following summary findings and implications from the Committee's environmental scan:

- Report #1: Workforce Gaps in Health Care
 - Among the 21 health care occupations that were studied as part of the workforce gap analysis, the Committee found a shortage of physicians and nurses. Several occupations, however, although currently "right-sized," are on a watch-list in case changes occur. Physical therapists, occupational therapists, pharmacists and veterinarians are currently "right-sized" because of a sufficient number of new licensees moving to Florida but there is a need to carefully monitor these occupations in case

in-migration falls. Dentists, marriage and family counselors, rehabilitation counselors, and art and music therapists are also currently “right-sized” because of new programs starting up or because of supply from several sources but these occupations are also on the watch list in case changes in health care insurance or other environmental factors occur.

- Report #2: Health-related Research
 - For health-related research, the Committee identified needs for additional faculty, facilities, and funding (the 3 F's) to adequately address over 25 areas of health research, including neuroscience, disease prevention/healthy lifestyles, health disparities among minorities, geriatrics, obesity, early and middle childhood health, mental and behavioral health, autism, and genomic and personalized medicine. The universities do collaborate around research but some key infrastructure investments would allow them to collaborate even more and compete for additional funding.

- Report #3: Health Care Delivery
 - In health care delivery, the State University System provided almost three million patient visits in 2013-2014 and that number will grow. The universities have also developed innovative pipeline and training programs and health care services to meet the needs of the underserved.
 - Eight trends in health care delivery were identified as part of the environmental scan, including (1) an increase in collaborative models of practice that require a patient-centered, team-based approach; (2) a change in training settings from traditional hospital-based to community settings; (3) a greater employment of physicians in practices owned or managed by hospitals or other organizations; (4) a greater emphasis on values-based care and less on the fee-for-service model of reimbursement; (5) an expanded role for Advanced Registered Nurse Practitioners, physicians' assistants, and other health care delivery personnel other than physicians; (6) an expanded role of technology in the delivery of health care services; (7) the increasing acknowledgement of dental health as a key contributor to the overall health of the community; and (8) the emergence of personalized medicine and pharmacogenomics.
 - In addition, payment reform is an underlying theme for each of these health care delivery trends.

Governor Kuntz asked about the differences between university responses on areas of unmet need and areas of specialty care. Governor Morton responded that a disconnect may exist between where and how we provide services today and where we need to be going in order to match the transitions of health care. Governor Kuntz asked about the demand and supply for dentists. Governor Morton noted that demand for dentists

would be higher if there were more reimbursement for services, but wider reimbursement for dental services and mental health services is something that will happen further in the future. Governor Carter asked about future action on medical residencies. Governor Morton replied that money has recently been set aside in the state budget to create more residencies and the Health Initiatives Committee will also be taking a systemic look at residencies in the next year. Ms. Beaven noted the key take-aways from the environmental scan will be used this coming year to guide development of a strategic plan in the highest priority areas for health.

3. Meeting Minutes

Governor Carter moved that the Committee approve the minutes of the November 2014, January 2015, and May 2015 meetings, as presented. Governor Beard seconded the motion and members concurred.

4. Closing Remarks and Adjournment

Governor Carter noted that it is good to have a foundation and comprehensive perspective to begin planning. Chair Morton discussed health care as a significant driver of Florida's economy through job creation and the economic opportunities around health research. He adjourned the meeting at 11:49 a.m.

Ed Morton, Chair

Amy Beaven,
Director, STEM and Health Initiatives