

MINUTES
STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
FACILITIES COMMITTEE WORKSHOP
September 22, 2015

*Video or audio archives of the meetings of the Board of Governors
and its Committees are accessible at <http://www.flbog.edu/>.*

1. Call to Order

The Workshop was called to order at 9:09 a.m. on September 22, 2015. Vikki Shirley, Board Corporate Secretary took the roll. The following members were present: Vice Chair Dick Beard, Matt Carter, Mori Hosseini, Wendy Link, Alan Levine, Edward Morton and Kathy Robinson. Other members present included Tonnette Graham and Norman Tripp.

2. Presentations of Selected High Priority Fixed Capital Outlay Projects

Mr. Chris Kinsley provided some opening remarks regarding the new ROI form, and where it could be found in the members Diligent Boardbooks. Also, the listing of projects form had been amended to include additional project information, and this had been added to the Boardbooks as well, and informed the members that the materials had been posted to the Board's website.

Governor Huizenga then invited President Rosenberg to present.

Note - Given the length and format of the meeting, the presentation comments and questions are shown in an abbreviated "bullet" format. The meeting in full is accessible at <http://www.flbog.edu/>.

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|----|---|--|
| a. | Florida International University
9:15 a.m. - 9:35 p.m. | Dr. Mark B. Rosenberg
<i>President, FIU</i> |
|----|---|--|
- Opening comments highlight efficiency and utilization success
 - (#1 in SUS)
 - Land Acquisition
 - Site for existing fair has been determined
 - \$30 mil site development required
 - 4 components: Academic and Research Space; Incubator, Entrepreneurship and Data Center; Student Housing Facilities; Support Space
 - \$10 mil previously appropriated; \$5 mil vetoed last year

- Morton: Is Engineering main thrust;
 - Response: Expansion of existing program
- Morton: Acquiring faculty and issue?
 - Response: Maintaining is the issue, not acquiring
- Hosseini: Effect of online phenomenon?
 - Response: Online won't fit everyone; Face to face will be required for success; Hybrid b/n two seems to be most effective
- Hosseini: Supporting empirical data to support online position?
 - Response: To be supplied
- Beard: Opportunity for third party funds (city, donors, etc)?
 - Response: 124 acres in exchange for the 60 acres being acquired from County;
- Beard: Show the cost and value of land exchange to display "skin in the game"
- Huizenga: Is it a done deal?
 - Response: Not completed, but working as a result of the \$10 mil acquired in past years
- Satellite Chiller Plant Expansion
 - Cost of project has escalated since the original ask
 - Huizenga: Can any funds (maintenance, etc) be used for the project?
 - Response: (Kinsley) Not enough is provided in maintenance to cover full cost w/o expanding over multiple years
 - Huizenga: Can Operating dollars be used?
 - Response: (Shirley) No; E&G funds cannot be used
- School of International and Public Affairs II
 - Only school of this sort south of ATL
 - Donation received
 - Would assist in becoming top four globally
 - Morton: General statement...Evaluate space w/n university or other universities to identify duplicative programs and redundancy. Eliminate excess and use space that you have.

b. University of South Florida

9:35 a.m. – 10:00 a.m. (9:39 a.m.)

Dr. Judy Genshaft

President, USF

- Morsani College of Medicine
 - Other USF Health programs (ex: Pharmacy) can be relocated to this facility (top two floors) construction plan
 - Owner's agent selected: Hamas Company
 - \$22.5 mil ask
 - Beard: Timeline?
 - Response: Groundbreaking ceremony: December 8th

- Morton: Lack of specificity in presentation bullet; What is going to change that will improve retention?
 - Response: Quality of programs expanding
- Morton: Steps being taken to increase residency opportunity to minimize the number of exports w/n the state
 - Response: TBP
- Huizenga: Is there enough private funding to defer state funding for a year to allow for other projects to be funded this year?
 - Response: No; Planning money only. Construction could not begin without state appropriation
- FIO Replacement Vessel (R/V Bellows)
 - Previous year appropriation vetoed b/c all universities should be contributing; As a result, \$3 mil received from SUS institutions and private
 - Hosseini: Commended for raising funds; Create a paper that shows benefits of vessel, number of students served, pictures of current condition, etc
 - Huizenga: Research dollars acquired, but can't be used for construction; should be included in paper
 - Vessel may not be sailing again until funds are acquired due to safety and liability concerns
- Sarasota/Manatee Bookstore Parcel
 - Location of facilities is in a runway safety zone
 - No new state funds are being required
 - Robinson: New College access? Parking?
 - Response: Yes
 - Huizenga: How does funding work? Required to be on our list for what reason?
 - Response: (Kinsley) Unusual transaction; Must be properly vetted by the Board
 - Hosseini: BOT approved? Extremely important to have their support
 - Response: No...will be at upcoming October meeting

c. University of Florida
10:00 a.m. – 10:20 a.m. (10:05 a.m.)

Dr. Charlie Lane
Senior Vice President & Chief Operating Officer, UF
Curtis Reynolds
Vice President for Business Affairs, UF

- Nuclear Science Building
 - Morton: Where does UF rank nationally in Engineering? Has a target to improve rankings been declared as a result of obtaining new facility?

- Response: Outcomes are explicitly controlled by university; however, is a component of going from 25 to 10 in national rankings
- Norman Hall Remodel
 - Robinson: How much deferred maintenance do you eliminate by the construction of the remodel?
 - Response: TBP
 - Huizenga: \$716/GSF for remodel; \$123 mil for the next few years (1/3 of SUS allocation); Community or private fundraising?
 - Response: Deans are fundraising; Should be quantified
- IFAS Academic Building
- History Museum Special Collections
 - Robinson: How much from offsite leases will be eliminated?
 - Response: Approximately \$100K
- Hosseini: General statement...Partnership dollars assist w/ negotiations in Legislature if you bring funds to the table/conversation
- Levine: Courtelis matching program currently on hold and funds haven't been matched

d. University of North Florida Mr. John Delaney
 10:30 a.m. – 10:45 a.m. (10:45 a.m.) *President, UNF*

- Skinner Jones Hall South (STEM) - Previously Renovations Building 3
 - President Delaney made the presentation, members had no questions.

e. State University System Dr. Judy Russell
 10:45 a.m. – 11:00 a.m. (10:51 a.m.) *Dean, UF Libraries*

- Florida Academic Repository (FLARE)
 - Robinson: When will you run out of space in the new facility?
 - Response: Will be at half capacity at move in based upon existing capacity; Module based; 5.2 mil volumes;
 - Robinson: Once a volume is included, it remains?
 - Response: Yes; Additional volumes can be acquired based upon demand, if necessary...
 - Beard: Are all books online?
 - No; Copyright restrictions; owning a hard copy allows for digital usage
 - Beard: Allows for removal of hard copies?
 - Response: In some cases
 - Morton: University not required to include volumes? Creating idle capacity on campuses?
 - Response: Capacity exists, but local universities make decision regarding what volumes to include/exclude at

this location vs retain on their campus based upon need, usage and demand

- Link: College system supporting an associated funding request?
 - Response: College system has access to current collection so they will retain that access; no contributions of materials or funds from the College System

f. Florida State University Mr. John Thrasher
11:00 a.m. – 11:20 a.m. (11:01 a.m.) *President, FSU*

- Earth Ocean Atmospheric Sciences Building, Phase I
- Interdisciplinary Research and Commercialization Building
- College of Business
 - Huizenga: Current ranking?
 - Response: 39th in public universities
 - Link: All three projects on current list?
 - Response: 1st – Yes; 2nd / 3rd - No
- General statement: Courtelis matching program needs to be reinstated incrementally to some degree to encourage donations; Echoed by Carter; Huizenga commits to learning more about it

g. Florida A&M University Dr. Elmira Mangum
11:20 a.m. – 11:35 a.m. (11:21 a.m.) *President, FAMU*

- Student Affairs Building
 - Morton: Are you considering a P3? Legality of such a funding approach?
 - Response: (Mangum) Yes; (Shirley) Can't request state funding and enter into P3 according to P3 Guidelines; (Kapileshwari) Surrounding projects to be funded via P3, Student Affairs is strictly state-funded academic facility
 - Morton: Consolidation of existing faculty/staff only vs acquiring additional and increasing operating cost?
 - Response: (Hudson) Existing only
 - Huizenga: Is \$6.3 mil appropriate for planning?
 - Response: (Kapileshwari) Yes. Programming is complete. RFQ has been issued; (Kinsley) Yes. Standard for a building of this amount/size.

h. Florida Polytechnic University Dr. Randy Avent
11:35 a.m. – 12:00 p.m. (11:37 a.m.) *President, FPU*

- Applied Research Center
 - Huizenga: Main building support 2,500 students?
 - Response: Yes
 - Hosseini/Link: Two additional buildings to be PECO funded?

- Response: Yes, current fundraising is being dedicated to scholarships
- Huizenga: How much local funding has been raised? Message of need for financial support reiterated?
 - Response: \$10 mil currently; Yes

i. University of West Florida

President Judith Bense
Dr. Martha Saunders

1:00 p.m. – 1:15 p.m. (11:50 a.m.)

Provost, UWF

- Laboratory Sciences Annex, Phase I
 - Levine: Which programs are feeding into other universities (UF & FSU)?
 - Response: Engineering & ??
 - Levine: At what point?
 - Response: After obtaining Bachelor's degree;
 - Huizenga: Cost to remediate building 58?
 - Response: Depends on number of dry labs
 - Kinsley: University is making a concentrated and substantial effort to properly infuse building into campus and address other existing infrastructure issues
 - Carter: Facility ties into the performance metrics

Lunch

12:00 p.m. – 1:00 p.m. (12:05 p.m.)

j. University of Central Florida

Dr. John Hitt
President, UCF

1:15 p.m. – 1:45 p.m.

- Interdisciplinary Research and Incubator Facility
- Engineering Building I Renovation
 - Morton: General statement...What are we doing to consolidate versus diffusing various Engineering programs across the system? Is there room to eliminate duplication of programs at the institutions? Is there an opportunity to be more effective and efficient with tax payer dollars?
 - Response: (Hosseini) Universities are responding to Board's request to increase attention to STEM. Not saying each Engineering program needs a new building; (Hitt) There is some specialization, but there will be some duplication in core disciplines due to the need for impact the local economy. (Criser) Board Staff will cross walk facilities proposals with Strategic Plan and Work Plans and will yield an illustration of where we will be if all facilities were built. (Tripp) Provosts meet to discuss implementation of new programs on an ongoing basis; (Merck) Clarification...Request is not to create a

new engineering program, but to meet the demand of the existing programs

- Partnership IV
- UCF Downtown Campus, Building I
 - Beard: Progress on private funding?
 - Response: Proposals are out, but nothing received as of yet. Hopeful for responses by November meeting
 - Link: Looking at hard dollars only or are you giving credit to in kind donations? \$60 mil is building alone?
 - Response: (Kittinger) City's in kind contribution valued at roughly \$30 mil for the land and building, parking spaces; \$12.5 mil from the limo services
 - Hosseini: Is UCF contributing to \$60 mil request?
 - Response: Yes, the goal is for philanthropy to contribute \$20 mil, UCF dollars to contribute \$20 mil, and the state to contribute \$20 mil
 - Hosseini: \$20 mil from UCF is from foundation?
 - Response: (Merck) No E&G funds; \$100 mil in interest of construction funds that can't be used for anything else so a portion would come from that. Auxiliary funds (generic), revenues from vendors (Aramark, Barnes & Noble, etc.). \$2 mil to come from Valencia proportionate to their usage of the facility
 - Link: From which bucket of the \$20 mil does the \$2mil come?
 - Response: (Merck) Preferably UCF's
 - Huizenga: Breakdown of programs relocating to downtown finalized?
 - Response: Yes, available now. (Will be emailed in advance of November meeting.)
 - Huizenga: Reiteration of previous comments to FSU to find creative partnerships and funding sources considering the magnitude of the financial request over the next three years

k. Florida Gulf Coast University
1:45 p.m. – 2:00 p.m.

Steve Magiera
Vice President, FGCU
Dr. Paul Snyder
Senior Associate Provost, FGCU
Tom Mayo
Director of Facilities, FGCU

- Central Energy Plant Expansion, Phase III
 - Respectfully will remove this project to ensure Board understands University priority
- School for Integrated Watershed and

Coastal Studies (formerly Academic Building 9)

- Hosseini: Cost includes everything?
 - Response: Yes, total project budget
- Link: Anticipating future expansion to cover space which has been eliminated to downsize project scope?
 - Response: Not looking to do so

l. New College

2:00 p.m. – 2:15 p.m.

Dr. Donal O'Shea

President, NCF

- Heiser Natural Science Addition
 - President O'Shea made the presentation, members had no questions.

m. Florida Atlantic University

2:15 p.m. – 2:28 p.m.

Dr. John Kelly

President, FAU

- Cooling Tower Replacement
 - Huizenga: Stand alone project/request?
 - Response: Part of an overall package that includes infrastructure needs
 - Huizenga: Where does the capital renewal type funding fall? Considered deferred maintenance or critical deferred maintenance? Past funding average that included Utility Infrastructure?
 - Response: (Kinsley) State is no longer funding Utility Infrastructure; University is having to fund those type projects on a case by case basis using other funds; \$350 mil of which \$150 (approx) would be Utility Infrastructure alone, outside of continuation or new projects
- Jupiter STEM/Life Sciences Building
 - Morton: FAU will work with other institutions on research in genomics and to share to extent permitted to participate in collaboration?
 - Response: Yes. Fully in support of collaboration
 - Beard: Private funding?
 - Response: Yes. Working to obtain equipment, etc. from private industry.

3. Discussion of all Projects

Following a brief discussion of next steps by Mr. Kinsley, the Facilities Committee Workshop adjourned at 2:28 p.m.