



February 4, 2015

Morteza "Mori" Hosseini
Chairman of the Board
Florida Board of Governors
State University System
325 West Gaines Street, Suite 1614
Tallahassee, FL 32399-0400

Dear Chairman Hosseini,

The governing board of Tampa General Hospital extends its unqualified support of the proposed relocation of the USF Health Morsani College of Medicine from the university campus to downtown Tampa.

Tampa General is the primary teaching hospital for USF Health and has served in that capacity since the medical school was established in 1970. This affiliation greatly benefits the residents of the Tampa Bay area, who have access to an array of unique medical services most community hospitals cannot provide. And research shows that medical residents tend to start their practices where they attended medical school.

Moving the medical school closer to its primary teaching hospital is logical from a health and economic standpoint and is long overdue. Tampa General is one of the region's largest employers and most medical school faculty work at the hospital. Each year we provide clinical training to more than 300 future doctors, with third and fourth-year residents spending the bulk of their time at the hospital. Most other academic medical centers (top 50 schools) have the hospital and medical school close to each other, generally within walking distance. The present level of physical separation puts us at a competitive disadvantage in that our students cannot seamlessly move from a teaching environment to the clinical setting. This further inhibits our two organizations' mutual ability to work collaboratively on programs of current strength.

USF Health operates the Center for Advanced Medical Learning and Simulation (CAMLS), which is less than a half-mile from the proposed new location. CAMLS is a state-of-the-art medical simulation center and training facility that provides world-class health education and professional development in the medical field. It attracts international and national groups that contribute to the economic base of the region.

Advancing Medicine for 75 Years

P.O. Box 1289 • Tampa, Florida 33601-1289 • (813) 844-7000 • www.tgh.org
Affiliated with the USF College of Medicine

This request comes at a time when the relationship between the medical school and Tampa General Hospital has never been stronger. The university and hospital have a strong three-year affiliation agreement that automatically renews every year.

The hospital provides millions of dollars in financial support to the medical school. The CEO of Tampa General now holds a university title and attends its leadership meetings; the medical school dean holds a Tampa General title and attends executive level management meetings.

The changing landscape of healthcare will demand an even closer relationship as hospitals and physicians assume greater responsibility for keeping people healthy and out of the hospital. A downtown location for the medical school will be a valuable tool for recruiting more nationally recognized faculty members, who can both provide unique care to Tampa Bay residents and bring in more research funding to the area.

Looking beyond our relationship with the medical school and the numerous benefits such relocation will create, please also consider the impact this relocation will have on the continued economic revitalization of the community and the health of its residents. Moving the medical school is as vitally important to the hospital as it is to USF Health.

It will create badly needed economies of scale at a time of declining reimbursements and improve the efficiency of delivering medical services to the people we serve. It will allow USF Health and Tampa General to further our cooperative efforts as a leading academic medical center – the engine that will drive Tampa Bay's development as a national hub for health innovation and biotechnology.

You may also consider the potential your support can have on the future of economic development, the delivery of health care, and our ability to retain physicians coming out of medical school – we want them to remain in Florida.

As the chair of the Tampa General governing board, I strongly urge the Florida Board of Governors to approve this exciting new project. Please take the steps needed to help relocate the medical school closer to the hospital that has proudly served as its primary teaching facility for more than four decades.

Sincerely,



John A. Brabson Jr.

Chairman of the Board
Tampa General Hospital

Cc: Judy Genshaft, President. University of South Florida
Charles Lockwood, SVP, USF Health and Dean USF Morsani College of Medicine
Hal Mullis, Chairman of Board, USF
Jim Burkhart, President and CEO, TGH

Jan. 20, 2015

Gov. Mori Hosseini, Chair
Board of Governors
State University System of Florida



Dear Gov. Hosseini,

We, the elected student leaders at the University of South Florida Morsani College of Medicine (USF MCOM), wish to formally convey our support for the USF Board of Trustees' plan to locate the new facility to house the College in downtown Tampa and respectfully request the approval of the Board of Governors for the Trustees' plan.

Placing the college in downtown Tampa has a myriad of advantages for current and future USF MCOM students. First, it will allow future students to be within a short walking distance of our major teaching hospital, Tampa General Hospital. This reduces what is now up to an hour round-trip commute to a matter of minutes, giving students more time to interact with faculty and peers, and allowing them more energy to focus on class and clinical work. It also moves us within just a couple city blocks of the USF Center for Advanced Medical Learning and Simulation, a valuable resource for cutting-edge training that will put us head-and-shoulders above other medical students entering the job market.

Secondly, approximately half of our existing student body already lives in South Tampa – particularly during their clinical years (years 3 and 4). The improvement to those students' quality of life by moving the college downtown cannot be overstated. It would also allow USF to recruit more top-talent students and faculty who similarly favor living nearby Tampa General Hospital and a vibrant metropolitan area.

As a group of young professional students, it is vital to have our school within the area of Tampa that will serve us best – both professionally and personally. We want to be part of the city's energy. We want to make contacts with future business leaders bustling in and out of offices, city officials who will look to us for our perspectives, hospital administrators who will help shape our careers and other young professionals with whom we will build our lives. While the existing location of the College provides some of these opportunities today, they are sure to be greatly enhanced in the newly proposed downtown location. In the vision for USF MCOM downtown, we see ourselves planting roots here. And as we grow and thrive, so too will our city, region and state.

We know you understand the power of universities to change lives, inspire innovation and drive our economy and our society forward. We are standing before a unique opportunity to do just that. We hope you and your colleagues on the Board of Governors will share our enthusiasm and support this project.

Thank you for all you do to support our education. Please know that your volunteer service is appreciated and admired by USF students.

Warm regards,

A handwritten signature in black ink, appearing to read "Trevor K. Lewis".

Trevor K. Lewis
Medical Student Council President



University of South Florida Student Government Senate



JB [R] 55-018
In Support of the
Morsani College of Medicine's New Building
55th Term
Spring 2015

A SENATE RESOLUTION

Be it resolved by the Senate of the University of South Florida Student Government assembled,

Whereas, this assembly, with great pride and Bull spirit, wishes to express support for the USF Board of Trustees' plan, adopted by unanimous vote at their December 4, 2014 meeting, to construct a new facility in downtown Tampa to house the USF Morsani College of Medicine and the USF Heart Institute.

Whereas, Dean Charles Lockwood has clearly outlined the academic advantages of locating the new facility within walking distance of the Morsani College of Medicine's primary teaching affiliate, Tampa General Hospital, as well as the advantages that the proposed new location would provide in recruiting faculty, staff, and prospective students.

Whereas, the students of the Morsani College of Medicine overwhelmingly favor the relocation of the College to downtown Tampa, bringing them closer to USF's main teaching hospital, the USF Center for Advanced Medical Learning and Simulation and other health opportunities in downtown and south Tampa.

Whereas, many USF medical students and faculty already reside in south Tampa, and therefore the proposed new location would greatly improve their quality of life.

Whereas, it is forecasted that building the project at the proposed new location will bring a total of \$215 million dollars and 1,467 jobs to the state of Florida.

Whereas, Mr. Jeff Vinik, owner of the Tampa Bay Lightning, has donated an acre of land to the University of South Florida upon which to build the new facility and has expressed his vision foreseeing the new USF complex as an anchor for the redevelopment of downtown Tampa that will bring youth, vibrancy and high-skill, high-wage jobs to the area.

Whereas, Mayor Bob Buckhorn has also pledged his continued support on behalf of the City of Tampa, calling this project a "game-changer" for our region.

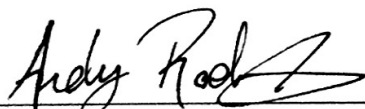
Whereas, the Board of County Commissioners for Hillsborough County recently unanimously adopted a resolution congratulating and supporting the Board of Trustees' plan for the new Morsani College of Medicine and Heart Institute facility.

Therefore, be it resolved by the Senate of the University of South Florida Student Government Assembled, that on behalf of the student body, this body:

1. Extends its full support for the plans to construct the new USF Morsani College of Medicine and USF Heart Institute in downtown Tampa.
2. Commends the Board of Trustees for its foresight, vision and diligence in proposing this plan.
3. Extends heartfelt gratitude to Mr. Vinik and his partners for their generous donation to the university, which will benefit USF students now and for generations to come.
4. Respectfully requests that the Board of Governors of the State University System of Florida, the Florida Legislature and Governor Rick Scott support and provide the funding necessary to complete this project that is so critical to the success of current and future USF students.

ATTEST:





Andy Rodriguez
Senate President



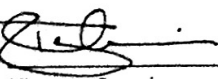
Abdool Aziz
Senate President Pro-Tempore



Jean Cocco
Student Body Vice President & Trustee



Rhondel Whyte
Student Body Vice President



Trevor Lewis
Medical Student Council President



Ali Antar
Senator, Morsani College of Medicine



January 12, 2015

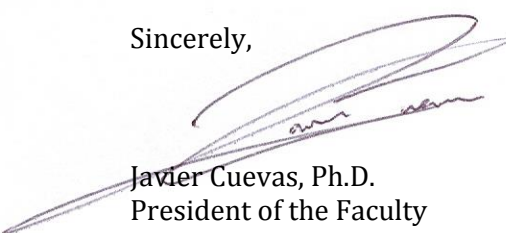
Morteza Hosseini, Chair
Board of Governors
State University System of Florida

Dear Mr. Hosseini,

The Executive Committee of the University of South Florida Morsani College of Medicine Faculty Council would like to express our strong support for the proposed expansion of USF MCOM to Downtown Tampa. Our committee has been in close contact with Dr. Charles Lockwood, Senior Vice President, USF Health during the development of this plan. We are convinced that this represents a unique opportunity for MCOM that will help our college of medicine become a leading institution in the areas of education, research and clinical practice.

As representatives of our Faculty, we encourage you and other members of the Board of Governors to approve the expansion to Downtown Tampa.

Sincerely,



Javier Cuevas, Ph.D.
President of the Faculty

CC. USF COM Faculty Council Executive Committee

Faculty Council • Morsani College of Medicine

University of South Florida • 12901 Bruce B. Downs Blvd., MDC Box 68 • Tampa, Florida 33612-4742
(813) 974-1334 • Fax (813) 974-5556



Bob Buckhorn, Mayor

January 16, 2015

Morteza Hosseini, Chair
Florida Board of Governors
State University System of Florida
325 W. Gaines Street
Tallahassee, Florida 32399

Dear Chairman Hosseini,

Thank you for your consideration of the request before you to approve the relocation of the USF Morsani College of Medicine to downtown Tampa. As Mayor I can tell you that a favorable decision to approve this will be one of the most significant developments in the last two decades to occur in Tampa. The opportunity to create a medical educational complex anchored by the nationally recognized USF College of Medicine will create an environment that will help USF attract world class faculty and recruit the next generation of medical students to an urban environment in one of America's most exciting cities. It is in every sense of the word, a game changer for Tampa and for the University of South Florida.

Unlike many deals that you are presented with, this is a true partnership between Mr. Vinik, the City and the University. The City is committing to this project more than any other project we have embarked on since the construction of the Tampa Convention Center. As you can imagine, the resources of Florida's major cities were severely impacted as a result of the recession and the decline in property tax revenue. However we believe this project is of such significance to us that we are coming to the table with an unprecedented amount of investment to help facilitate this development.

Joining with our partners, the City of Tampa and Hillsborough County have recently agreed to extend the Downtown CRA through 2043 and are negotiating an agreement between the parties to obligate up \$100 million in future TIF revenues for infrastructure improvements in this area. Included in the improvements would be roadway improvements, water and sewer capacity enhancements, landscaping and other amenities in the immediate vicinity of the proposed medical school site. These improvements will improve the road grid and square off development parcels not to mention improve the storm water runoff and retention issues. Furthermore we commit to you that we will fast track the permitting process to ensure the timely delivery of the building.

Just last week our City Council acting in their capacity as the CRA has approve the expenditure of the Tax Increment funds for this project and it is the possibility of the relocation of the medical school that was the driving force behind their vote.

Morteza Hosseini, Chair
Florida Board of Governors
State University System of Florida
January 16, 2015
Page 2

Engineering design work for the area is currently underway and a formalized agreement between the City of Tampa and Hillsborough County is expected to be completed early next year.

We recognize the value of having the University of South Florida as a partner in the redevelopment of downtown and will do what is necessary to ensure access to and from your potential site is maximized.

Mr Chairman, I have announced publicly my enthusiasm and support for the medical school project and I am prepared to help make it a reality. As we speak the skyline of Tampa is changing before our eyes. New residential towers, a completed Riverwalk, new hotels and more residential demand than available supply. It is a City that has taken on a whole new life and has become a destination for some of the best and brightest young people from around the world. This project secures that future for both Tampa and for USF.

All of us have seen the impact of the presence of a major university in an urban core and the ancillary economic development opportunities that follow. It is Florida's opportunity to do the same and I would ask for your support. I am of the opinion that this is one of the most important projects that the City has ever undertaken and I could not be more excited by the partnership that USF, Jeff Vinik and the City of Tampa are embarking on. Thank you for your consideration.

Sincerely,



Bob Buckhorn



County Administrator
Michael S. Merrill

Board of County Commissioners

Kevin Beckner
Victor D. Crist
Ken Hagan
Al Higginbotham
Lesley "Les" Miller Jr.
Sandra L. Murman
Stacy R. White

County Administrator
Michael S. Merrill

County Administrator
Executive Team
Lucia E. Garsys
Carl S. Harness
Gregory S. Horwedel
Liana Lopez
Bonnie M. Wise

County Internal Auditor
Michelle Leonhardt

County Attorney
Chip Fletcher

Office of the County Administrator

PO Box 1110
Tampa, FL 33601-1110
Phone: (813) 276-2843
Fax: (813) 272-5248

January 20, 2015

Governor Morteza "Mori" Hosseini, Chairman
Board of Governors
State University System of Florida
325 W. Gaines St.
Tallahassee, FL 32399

Dear Governor Hosseini:

It is with great pleasure that I transmit the Hillsborough County Commission's resolution supporting the University of South Florida's decision to co-locate and integrate the new USF Heart Institute and Morsani College of Medicine in downtown Tampa.

Downtown Tampa has long been a business and government center. Over the last decade, the urban core has experienced an unprecedented transformation into a vibrant residential neighborhood with a strong foundation of thriving businesses, leading governments, and a number of entertainment and cultural venues.

Educational institutions have also played a key role in the development of our community's business center. The USF Center for Advanced Medical Learning & Simulation (CAMLs) has been a major catalyst in the effort to raise this area's international profile. By constructing the new state-of-the-art Morsani College of Medicine in downtown Tampa, the region and the University will further cultivate synergy among commerce, education and government.

On behalf of Hillsborough County, I respectfully request your support of the University of South Florida's efforts. Please feel free to contact me if I can provide further support.

Sincerely,

Michael S. Merrill
County Administrator

Cc: Board of County Commissioners
Hal Mullis, Chairman, USF Board of Trustees
Judy Genshaft, President, USF

R15-008

RESOLUTION

R15-008

RESOLUTION NO. R15-008

A RESOLUTION CONGRATULATING AND SUPPORTING THE UNIVERSITY OF SOUTH FLORIDA FOR ITS DECISION TO CO-LOCATE THE INSTITUTION'S NEW HEART INSTITUTE AND MORSANI COLLEGE OF MEDICINE FACILITIES IN DOWNTOWN TAMPA; PROVIDING AN EFFECTIVE DATE

Upon motion by Commissioner Murman, seconded by Commissioner, Beckner, the following Resolution was adopted by a vote of 7 to 0 with N/A voting No.

WHEREAS, the University of South Florida is one of Hillsborough County's key economic drivers, having an annual economic impact of \$4 billion on the Tampa Bay Region; and

WHEREAS, the University of South Florida is one of America's leading research institutions, receiving in excess of \$400 million per year in external research contracts and grants; and

WHEREAS, the Morsani College of Medicine at the University of South Florida is one of America's best medical schools and among the National Institutes of Health's leading recipients of research grants each year; and

WHEREAS, heart disease remains one of the leading causes of death in Florida and in the United States, and the University of South Florida is seeking to combat this disease through the creation of a new USF Heart Institute; and

WHEREAS, medical education is constantly evolving and the training of highly-skilled physicians and other healthcare professionals is critical to the economic future of and quality-of-life in the County, and the University of South Florida is seeking to further this effort through the

construction of a new state-of-the-art, 21st Century model Morsani College of Medicine facility;
and

WHEREAS, the downtown area of the City of Tampa within Hillsborough County is on the verge of undergoing what has been referred to as “one of the greatest urban redevelopment projects in the country,” which will transform its appearance and vibrancy as a business, residential and entertainment center;

WHEREAS, the leading individual behind the vision and financing of the redevelopment of downtown Tampa is one of Hillsborough County’s most distinguished residents, Mr. Jeff Vinik, owner of the Tampa Bay Lighting; and

WHEREAS, the University of South Florida, under the leadership of its Board of Trustees and President Judy Genshaft, have formed a close partnership with Mr. Vinik and the Lightning that has already materially benefitted the residents of this County; and

WHEREAS, on December 4, 2014, the Board of Trustees of the University of South Florida met and after careful deliberation approved a plan to integrate the new USF Heart Institute facility and the new Morsani College of Medicine facility into a single state-of-the-art healthcare training, care and research facility unlike any other in the world, at a cost of approximately \$150 million, that will anchor the City of Tampa’s downtown redevelopment effort on land to be donated to the university by Mr. Vinik.

NOW, THEREFORE, be it RESOLVED BY THE Board of County Commissioners of Hillsborough County, that:

1. The Board of County Commissioners commends the Board of Trustees of the University of South Florida on its decision to co-locate the new Heart Institute and Morsani College of Medicine in downtown Tampa.
2. The Board of County Commissioners respectfully requests that the Board of Governors of the State University System of Florida, the Florida Legislature and Governor Rick Scott each support the university's plan and provide the requested state funding necessary to complete construction on this critical economic development.
3. The Board of County Commissioners extends its gratitude and congratulations to Mr. Jeff Vinik for his vision, foresight, leadership and generosity in this effort.
4. A copy of this resolution be provided to President Genshaft and to Mr. Vinik as an expression of the Board of County Commissioners' support and gratitude for their efforts in this endeavor and for all they do to make Hillsborough County a great place to live, work and play.
5. This Resolution shall become effective upon passage by a majority vote of the Board of County Commissioners.

PASSED AND ADOPTED THIS 7th DAY OF January, 2015.

STATE OF FLORIDA
COUNTY OF HILLSBOROUGH

I, Pat Frank, Clerk of the Circuit Court and Ex Officio Clerk of the Board of County Commissioners of Hillsborough County, Florida, do hereby certify that the above and foregoing is a true and correct copy of a Resolution adopted by the Board at its regular meeting of

January 7, 2015, as the same appears of record in Minute Book
464 of the Public Records of Hillsborough County, Florida.

WITNESS my hand and official seal this 9th day of January, 2015.

ATTEST PAT FRANK
Clerk of the Circuit Court

By: Patricia A. Blitch
Deputy Clerk



Approved as to form and legal sufficiency

Mary Helen Farris
General Counsel



January 29, 2015

Dr. Judy Genshaft
President
University of South Florida
4202 E. Fowler Avenue
ADM 241
Tampa, FL 33620

President Genshaft,

For nearly two decades, the growth of the Florida High Tech Corridor Council with your leadership has made a tremendous impact on the regional and state economy. By establishing the Morsani College of Medicine and the Heart Health Institute in downtown Tampa, the University of South Florida could once again help to transform the economy of the region. With the support of USF's university partners, the University of Central Florida and the University of Florida, as well as its numerous economic development, workforce and industry partners across the 23-county Corridor, I am proud to affirm the commitment of The Corridor to this game-changing initiative.

Similar to how USF's Center for Advanced Medical Learning and Simulation, or CAMLS, has established a presence in downtown Tampa that is ingrained into the medical community, the medical college would further position USF as one of the nation's premier urban research universities supporting the health and well-being of a world-class city. As well, the close proximity of the Morsani College to downtown's medical assets would allow for more student educational opportunities and potential research partnerships, which, as you know, are both core tenets of The Corridor's mission.

The promise of enhanced collaboration between existing medical resources, such as the cardiac programs at Tampa General Hospital, and the Heart Health Institute make this proposed university development an advantageous match, especially with USF's long legacy of attracting research grants, spinning off companies and inventing new technologies in the medical field. The Corridor has funded and supported the growth of Tampa Bay's life sciences and health care industry through USF for many years, and this downtown medical building could usher in a new wave of high tech activity.

On behalf of the other two Corridor universities and partners in workforce, industry and economic development, I am honored to support the establishment of USF's downtown medical college.

Best regards,

Randy Berridge
President

A regional economic development initiative of:



A Resolution congratulating and supporting the University of South Florida's plan to collocate the institution's new Heart Institute and Morsani College of Medicine facilities in downtown Tampa.

WHEREAS, the University of South Florida is one of the Tampa Bay Region's greatest economic drivers, having an annual economic impact of \$4 billion on the Tampa Bay Region as well as being one of America's leading research institutions, receiving in excess of \$400 million per year in external research contracts and grants; and

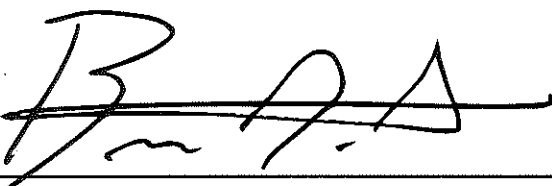
WHEREAS, medical education is constantly evolving and the training of highly skilled physicians and other healthcare professionals is critical to the economic future and quality of life in the eight-county Tampa Bay Region, and the University of South Florida is seeking to further this effort through the construction of a new state-of-the-art, 21st Century facility for the Morsani College of Medicine, one of America's best medical schools and among the National Institutes of Health's leading recipients in research grants; and

WHEREAS, learning, collaboration and innovation across health disciplines will thrive and benefit from the close proximity of medical facilities, translating into more effective and efficient healthcare for the Tampa Bay Region and its residents along with attracting new companies eager to collaborate while creating fertile ground for start-ups and spin-off companies to flourish; and

WHEREAS, on December 4, 2014, the Board of Trustees of the University of South Florida met and after careful deliberation approved a plan to collocate the new USF Heart Institute facility and the new Morsani College of Medicine facility into one approximately 150 million dollar state-of-the-art healthcare training, care and research facility unlike any other in the world that will serve as the anchor of the City of Tampa's downtown redevelopment effort on land to be donated to the university by Mr. Jeff Vinik, owner of the Tampa Bay Lightning, which is encompassed by the greater Tampa Bay Region.

NOW, THEREFORE, be it **RESOLVED BY THE** Board of Directors of the Tampa Bay Partnership, that:

1. The Tampa Bay Partnership Board of Directors expresses commendation to the Board of Trustees of the University of South Florida on its decision to collocate the new Heart Institute and Morsani College of Medicine in downtown Tampa and offers its full support for the university's plan that would have a total economic impact of more than \$800 million statewide.
2. The Board of Directors encourages the Board of Governors of the State University System of Florida to include this project in its funding request to the State Legislature and Governor Rick Scott as a critically important project to be funded in fiscal year 2015-16.
3. The Board of Directors respectfully requests that the Bay Area Legislative Delegation along with the entire Florida Legislature and Governor Scott support the university's plan and provide the requested state funding necessary to complete construction on this critical state and regional asset that through economic analysis shows would create 2,100 direct jobs and nearly 4,000 indirect jobs both in the Tampa Bay Region and statewide.
4. The Board of Directors extends its gratitude and congratulations to Mr. Jeff Vinik for his vision, foresight, leadership and generosity in this effort.
5. A copy of this resolution will be provided to President Judy Genshaft and to the Chair of the Board of Governors as an expression of the Board of Directors' support and gratitude for their efforts in this endeavor and for all that each of them does to make the eight-county Tampa Bay Region a great place to live, work and play.



Brian Lamb, Chair

tampaBAY
partnership
#WeAreALLtampaBay

A Resolution congratulating and supporting the University of South Florida's plan to collocate the institution's new Heart Institute and Morsani College of Medicine facilities in downtown Tampa.

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WHEREAS, medical education is constantly evolving and the training of highly skilled physicians and other healthcare professionals is critical to the economic future and quality of life in the eight-county Tampa Bay Region, and the University of South Florida is seeking to further this effort through the construction of a new state-of-the-art, 21st Century facility for the Morsani College of Medicine, one of America's best medical schools and among the National Institutes of Health's leading recipients in research grants; and

WHEREAS, learning, collaboration and innovation across health disciplines will thrive and benefit from the close proximity of medical facilities, translating into more effective and efficient healthcare for the Tampa Bay Region and its residents along with attracting new companies eager to collaborate while creating fertile ground for start-ups and spin-off companies to flourish; and

WHEREAS, on December 4, 2014, the Board of Trustees of the University of South Florida met and after careful deliberation approved a plan to collocate the new USF Heart Institute facility and the new Morsani College of Medicine facility into one approximately 150 million dollar state-of-the-art healthcare training, care and research facility unlike any other in the world that will serve as the anchor of the City of Tampa's downtown redevelopment effort on land to be donated to the university by Mr. Jeff Vinik, owner of the Tampa Bay Lightning, which is encompassed by the greater Tampa Bay Region.

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Brian Lamb, Chair

tampaBAY
partnership
#WeAreALLTampaBay



A Message From USF Health Leadership

USF Health was created around a vision of healthier people living in healthier communities enjoying the highest quality of life. We believe that with our growing array of assets, strength and passion, we can best realize this vision by recognizing that everything we do is in service to people's health. Whether it is in the way we educate and prepare future health professionals, the critical questions we examine in our research, the myriad ways we engage with our communities or the compassionate, high quality clinical care we provide our patients, each of us has an essential role to play in achieving our vision.

Over the past decade we have sought to actively address operational, structural and cultural opportunities to help us in this work. We have stimulated and incentivized interdisciplinary research. We have explored and developed interprofessional educational programs. We have enhanced learning environments through innovative facilities and informatics projects. We have solidified our clinical and research partnerships with hospitals, surgical centers, outpatient clinics, FQHC's, school systems, health departments, county governments, rehabilitation and long term care facilities, pharmacies and laboratories. And we have extended our reach internationally, providing life-changing opportunities for our students and for those who come to us from around the world.

We are the Tampa Bay region's best partner for addressing persistent and emerging health concerns and for continuing to advocate for improvements in the community's health. Though centered on USF's Tampa campus we have always practiced, learned and partnered throughout the community, the region and beyond. Our students, faculty and staff can be found learning, discovering, practicing and engaging in Tampa, St. Petersburg, Sarasota, The Villages and in many of the state's 67 counties; in Tallahassee and in Washington, D.C.; and in Panama, China, Scotland, Thailand, India, Ecuador, Malaysia and Kenya – literally around the world.

Adding a new downtown campus to our already diverse footprint merely affirms our desire to continue to seek and optimize every opportunity to practice our passion and to meet the needs of the next generation of students, scholars, scientists, community partners and the people we serve. As downtown Tampa grows, so should USF Health grow. We are honored and enthusiastic about our future and our potential presence downtown. No matter where you find us, you will find us ready and willing to continue to passionately pursue our vision of healthier people living in healthier communities enjoying the highest quality of life.

USF Health North, USF Health South – wherever we are, we are One USF Health.

Charles J. Lockwood
Dean of Medicine

Donna J. Petersen
Dean of Public Health

Dianne Morrison-Beedy
Dean of Nursing

Kevin Sneed
Dean of Pharmacy

William S. Quillen
Director of Physical Therapy