



January 12, 2015

Dr. Jan Ignash  
Vice Chancellor of Academic and Student Affairs  
Office of the Chancellor  
State University System of Florida, Board of Governors  
325 West Gaines Street, Suite 1614  
Tallahassee, FL 32399-0400

**Re: Final Report: RFP 2015-03 FAMU-FSU Joint College of Engineering Study**

Dear Jan,

The Collaborative BrainTrust Consulting Firm (DBA Collaborative Brain Trust University Consulting [CBT UC]) is pleased to submit—through the link: <https://app.box.com/s/o7s87agzfhfqbs41bcjy>—the Final Report (and Final Appendices and References Documents) for the FAMU-FSU Joint College of Engineering Study prepared as a deliverable for the contract (as amended) conducted under the tenets of RFP 2015-03. In the Final Report, the CBT UC team has addressed all the elements discussed as a part of the Contract Amendment finalized on December 18, 2014.

The report results from nearly six and one-half months of dedicated efforts by the CBT UC team consisting of:

- Dr. James Bean, Co-Team Leader: Former Senior Vice President and Provost, University of Oregon (UO) and Dean of the UO Lundquist College of Business following 24 years in faculty and administrative posts at the University of Michigan College of Engineering
- Dr. Robert M. Dixon, Co-Team Leader: For four decades Dixon served in leadership roles in higher education, including the Medgar Evers College of the CUNY system, Hampton University, Grambling State University, and Morehouse College
- Dr. Richard Warder, Senior Consultant: For four decades Warder served collectively as Dean of the Herff College of Engineering and Professor of Mechanical Engineering at the University of Memphis and Professor and Chair of Mechanical and Aerospace Engineering, University of Missouri in Columbia
- Ms. Mary Harrington, Senior Consultant: Harrington served for more than a decade as Director of Institutional Research and Assessment at the University of Mississippi and is the current President of the Southern Association for Institutional Research
- Brian Points, Workforce Economist: Points has directed over fifty consulting projects for clients in education, workforce development, and economic development nationally over the past decade

CBT UC has been most appreciative of the opportunity to contract for the FAMU-FSU Joint College of Engineering Study and will continue do its very best through its expert consultants to complete the final deliverables successfully and in total compliance with the provisions of the contract.

We will be pleased to entertain questions or suggestions as CBT UC and its FAMU-FSU team prepares for meeting the final presentation and testimonial deliverables.

Kind regards.

Sincerely,

Robert V. Smith, Ph.D.  
Vice President

C: Patrick McCallum, President, CBT UC, James Bean, Robert Dixon, Richard Warder, Mary Harrington, and Brian Points