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 BOARD OF GOVERNORS  
 STATE UNIVERSITY SYSTEM OF FLORIDA  
 UNIVERSITY OF WEST FLORIDA  
 UNIVERSITY CONFERENCE CENTER  
 PENSACOLA, FLORIDA  
 SEPTEMBER 18, 2014

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1. Call to Order and Chair's Report

Chair Mori Hosseini convened the meeting at 11:05 a.m., on September 18, 2014, with the following members present and answering roll call: Vice Chair Tom Kuntz; Dick Beard; Matthew Carter; Stefano Cavallaro; Dean Colson; Dan Doyle; H. Wayne Huizenga, Jr.; Ned C. Lautenbach; Alan Levine; Wendy Link; Ed Morton; Dr. Katherine Robinson; and Norman Tripp. Patricia Frost joined the meeting at 11:10 a.m. Commissioner Pam Stewart participated in the meeting by phone.

Chair Hosseini thanked Chair Lewis Bear, President Bense, and the University of West Florida for hosting the meeting. President Bense welcomed the members and Chancellor Criser. President Bense introduced two University of West Florida students, Timothy Jones and Tashiema Wilson, who made brief presentations to the Board about their transformational experiences with the university.

Mr. Jones explained two years ago, he was a homeless veteran suffering from post-traumatic stress disorder. After receiving treatment and support services from the U.S. Department of Veterans Affairs and connecting with various veterans associations, including Student Veterans of America, he embarked on a path to obtain an education so he could serve others. Mr. Jones wanted to attend a Florida university and decided to enroll in the University of West Florida to pursue a degree in Communications Arts. He said that from the first moment he arrived on campus, he felt welcomed and that the university gave him the platform to transform his life.

Ms. Wilson is a Chemistry major who expects to graduate in Spring 2015 and pursue a doctoral degree in Physical Chemistry. Although she was accepted by numerous institutions in the State University System, she chose to attend the University of West Florida because of its welcoming atmosphere. Once at the university, she received the support she needed to be successful in her chosen program of study. Her success in the program led to the award of a prestigious scholarship from the American Chemical Society, which is only awarded to 106 students per year.

Chair Hosseini thanked both students for sharing their experiences with the Board and expressed appreciation to President Bense, Chair Bear, and the University of West Florida Board of Trustees for their commitment to student success.

Chair Hosseini reminded everyone that students are our highest priority, and that we need to ensure they have the tools and resources they need to be successful. He touched on several initiatives heard by the various committees over the course of the meeting such as the Student-Centered Online Services initiative that will help students track their progress, and the Open Access Textbook initiative that will increase the number of online textbooks and reduce textbook costs.

Chair Hosseini also emphasized the importance of campus safety and security. He noted the universities have re-doubled their efforts to prevent incidents involving sexual misconduct or violence from occurring on campus, and that they have made a concerted effort to provide training on university policies and procedures for reporting and addressing complaints of sexual misconduct. He provided an overview of system-wide training efforts and reminded everyone about a system-wide workshop to be held in November for student affairs professionals, university attorneys, and Title IX coordinators. He applauded these efforts but asked Chancellor Criser to work with university representatives to determine if there are additional measures that can be taken to enhance campus security.

Chair Hosseini recognized Dr. Katherine Robinson as the new faculty representative to the Board of Governors. Dr. Robinson is an Associate Professor in Nursing at the Brooks College of Health at the University of North Florida. Dr. Robinson thanked the Board and said as a faculty member in the system, she hopes to bring the faculty perspective to the table and appreciates the opportunity to represent faculty on the Board.

Chair Hosseini also recognized Dr. Manoj Chopra for his invaluable service on the Board for the last two years as the faculty representation. He presented Dr. Chopra with a resolution commemorating his service and Dr. Chopra thanked the Board and said it has been an honor and a privilege to serve on the Board and encouraged the Board to stay the course on the goals the Board has established for the system.

## 2. Approval of Meeting Minutes

### A. Board of Governors Meeting held June 19, 2014

Mr. Tripp moved that the Board approve the Minutes of the Meeting held on June 19, 2014, as presented. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

### 3. Chancellor's Report

Chair Hosseini called on Chancellor Criser for his report. Chancellor Criser provided a brief update on the FAMU-FSU College of Engineering Study, stating that the consultants have met with him and Board staff, and with leadership of Florida Agricultural and Mechanical University and Florida State University. The consultants are also meeting with the administration, faculty and students of the Joint College of Engineering as part of the process of gathering information. The consultants are also gathering data from the ICUF institutions so we have information from a statewide perspective as to the supply and demand that exists with respect to engineering programs. Both universities are working closely with the consultants and we will have a final report by December 19, 2014.

The University of Florida and Florida State University have been engaged in hiring new faculty to assist them in reaching their objective to become a Top 10 and Top 25 university, respectively. Both universities have hired fifty or more new faculty in preeminent research areas.

Florida Polytechnic University opened its doors to its inaugural class of students, and both Florida Polytechnic and Florida Agricultural and Mechanical University opened new residence halls on time and as promised.

Chancellor Criser thanked Board members, university trustees, and university representatives who participated in recognition events around the state related to the TEAm grants and performance funding awards, and for working to ensure more face-to-face engagement between Board members and university trustees. He also thanked the Governor and the Legislature for their continuing commitment to improving higher education in the state.

Chancellor Criser recognized Lynda Page in the Board's Academic and Student Affairs Office for her work this summer. Ms. Page, along with university representatives and staff from the Department of Education, met with over 2500 guidance counselors around the state to provide updated information on high school graduation requirements, admission criteria, and degree offerings.

He said that the Higher Education Coordinating Council will be meeting on September 23, 2014, and that Vice Chair Kuntz will be leading a discussion on the value of an education and how we can apply accountability measures to the other higher education systems in the state so we ensure the most effective and efficient use of public funds.

Finally, Chancellor Criser recognized the strong representation provided by the Florida delegation in Congress on matters of educational policy and funding. He, along with Vice Chancellor Ignash and Amy Beaven of the Board office, met with twenty-two

members of the Florida delegation in Washington this summer. The meetings were incredibly successful, but he recognizes the need to heighten our visibility in Washington, and their understanding of our accountability measure, so we are viewed as the best place for investment of federal funds. He, Dr. Ignash, and Ms. Beaven will be attending the C.W. "Bill" Young Research and Development Workshop in Washington, D.C., on October 2 and 3, 2014. They and university representatives will be meeting with representatives of federal agencies that provide research funds to the institutions.

#### 4. Public Comment

Chair Hosseini asked the Board's General Counsel Vikki Shirley if there were any requests for public comment for items on the Board's agenda. Ms. Shirley stated that no requests for public comment were received.

#### 5. Strategic Planning Committee Report

Chair Hosseini called on Mr. Colson for the Strategic Planning Committee report. Mr. Colson reported the committee held a workshop the previous day to discuss staff recommendations for revisions to the 2025 Strategic Plan. During the workshop, the committee explored whether to revise goals in light of the staff recommendations, whether some metrics needed to be replaced with others, and whether performance-based funding metrics not currently in the Strategic Plan should be included. As a result of the workshop, a revised document will be discussed at the November committee meeting for review and possible approval.

Following the workshop, the committee met in its regular meeting to review trends on key performance indicators as a follow-up to the work plans presented by the universities in June. Vice Chancellor Ignash presented an overview of the trends from both a system and national perspective. Mr. Colson explained the Board needs to continue to focus on graduation and retention rates; increasing degree production in programs of strategic emphasis; reducing excess hours to degree and student debt; and ensuring academic program coordination.

The committee also reviewed the results of a follow-up study of graduates of the baccalaureate class of 2012. The study looked at first year outcomes to determine whether graduates are employed in Florida or are continuing their education, or doing both. The study also included information on the starting salaries of the graduates employed in Florida. This study will be conducted annually and used as a tool to assist the Board in its strategic planning efforts.

6. Academic and Student Affairs Committee Report

Chair Hosseini recognized Mr. Tripp to report on the Academic and Student Affairs Committee. He reported the committee had one action item.

A. Approval of Amendment of Regulation 6.017 Criteria for Awarding the Baccalaureate Degree

Mr. Tripp reminded members that Regulation 6.017 was approved for public notice at the June Board meeting. He reported that no concerns were expressed about the amendment language during the notice period. Mr. Tripp moved the Board approve the amendment to Regulation 6.017 Criteria for Awarding the Baccalaureate Degree. Mr. Carter seconded the motion, and the members concurred.

B. 2015-2016 Legislative Budget Requests

Mr. Tripp reported the committee reviewed a request for \$483,840 to implement a Shared System Resources Art Program between Florida State University and New College of Florida. Due to the need for additional information concerning employment demand and student enrollment projections, the committee deferred further discussion of the request to the November committee meeting.

The committee also reviewed a request for \$15 million to implement Round Two of the competitive Targeted Educational Attainment (TEAm) Initiative. The committee approved this request for recommendation to the Budget and Finance Committee, with the provision that a fourth subject area for baccalaureate degree nurses be added to the three targeted areas of information technology, accounting/financial services, and middle school teacher education.

7. Facilities Committee Report

Chair Hosseini called on Mr. Huizenga for the Facilities Committee report. Mr. Huizenga reported the committee had one action item.

A. Approval of the 2015-2016 Fixed Capital Outlay Legislative Budget Request

Mr. Huizenga moved that the Board approve the 2015-2016 Fixed Capital Outlay Legislative Budget Request. Mr. Kuntz seconded the motion, and the members of the Board concurred. Mr. Huizenga noted the committee will review the projects in greater detail at the workshop scheduled for October 8, 2014.

8. Health Initiatives Committee Report

Chair Hosseini recognized Mr. Morton for the Health Initiatives Committee report. Mr. Morton said the committee received an update on the Health Initiatives environmental scan. The committee had previously met with the Deans of our medical and nursing schools, and professionals from the Allied Health professions, and reviewed an initial assessment of the supply and demand in the health care professions, including a detailed analysis of the projected shortage of registered nurses. Dr. Alma Littles, Sr. Associate Dean for Medical Education and Academic Affairs, at the Florida State University College of Medicine and the Special Advisor on STEM and Health Initiatives of the Board of Governors, gave a presentation on the status of health care delivery and the dynamic changes underway, together with an update on personalized medicine and the role genetics will play in predicting and preventing disease.

9. Select Committee on Florida Polytechnic University Report

Chair Hosseini called on Mr. Kuntz for the Select Committee on Florida Polytechnic University report. Mr. Kuntz reported the university had opened on schedule and had submitted a positive progress report. The committee believes the university is on schedule to meet the statutory requirements to be achieved by December 31, 2016. Mr. Kuntz stated that the university is looking to construct a second residence hall and the committee asked President Avent to make sure the university is working with Board staff on that project and to keep the committee apprised.

10. Budget and Finance Committee Report

Chair Hosseini recognized Mr. Kuntz for the Budget and Finance Committee report. Mr. Kuntz reported that the committee has several action items.

- A. Public Notice of Intent to Amend Board of Governors Regulations
  - i. Regulation 7.001 Tuition and Associated Fees
  - ii. Regulation 7.008 Waivers and Exemptions of Tuition and Fees

Mr. Kuntz moved that the Board approve public notice of intent to amend Regulation 7.001 Tuition and Associated Fees, and Regulation 7.008 Waivers and Exemptions of Tuition and Fees. Mr. Kuntz moved each regulation separately and Mr. Lautenbach seconded both motions. The members of the Board concurred on both motions.

- B. Approval of the 2014-2015 Operating Budgets
  - i. State University System
  - ii. Board General Office

Mr. Kuntz moved approval of the 2014-2015 Operating Budgets for the State University System and Board General Office, and to authorize the Chancellor to make budgetary changes as necessary to operate the office. Mr. Tripp seconded the motion, and the members of the Board concurred.

- C. Approval of the 2015-2016 Legislative Budget Requests
  - i. State University System
  - ii. Board General Office

Mr. Kuntz reported the committee approved a System budget request that is a 5% increase over the 2014-2015 appropriation and a 0% increase for the Board office. He stated that the primary focus of the System Legislative Budget Request will be performance funding and other system initiatives as recommended by other Board committees. In accordance with statute, the Legislative Budget Requests will be submitted to the Legislature and the Governor by October 15, 2014.

Mr. Kuntz moved approval of the 2015-2016 Legislative Budget Requests for the State University System, as presented, and for the Board office and to authorize the Chancellor to make technical changes as necessary. Mr. Tripp seconded the motion, and the members of the Board concurred.

#### 11. Innovation and Online Committee Report

Chair Hosseini recognized Mr. Lautenbach for the Innovation and Online Committee report. Mr. Lautenbach reported the committee discussed several legislative budget requests that the committee recommended to the Budget and Finance Committee for approval. The requests, as presented, related to Faculty Development for Online Education, Student-Centered Online Services Environment, Integrated Library System, e-Resources, SUS Press of Florida, Florida Academic Repository, and Collaborative Purchases of e-Journals.

In addition, the committee was given an update on activities related to the five priorities that were approved by the committee in June for further exploration. Finally, the UF Online staff presented their research agenda for online education.

#### 12. Concluding Remarks and Adjournment

Chair Hosseini called on Mr. Morton and Mr. Kuntz to provide reports on the presidential searches underway at Florida State University and the University of Florida. Mr. Morton said the Search Committee met two weeks ago and interviewed

eleven finalists, with the goal to select three to four finalists for further vetting. The Search Committee forwarded a slate of four finalists to be vetted by the university community and the Search Committee will meet again on September 22, 2014, to vote on the presentation of a final slate of qualified candidates to recommend to the Florida State University Board of Trustees.

Mr. Kuntz reported that the University of Florida Search Committee has been actively engaged in broad stakeholder outreach and had approved updated search criteria based on the university's preeminence goals and its aspiration to become a Top 10 AAU institution. The university retained Greenwood, Asher & Associates to assist in conducting the search and that Mercer & Associates prepared a report on the market range of total compensation for presidents of AAU institutions. The University of Florida Board of Trustees approved the market range of total compensation as set forth in the report, and the Search Committee approved marketing and communication plans. The position has been advertised in the Chronicle of Higher Education and overall the committee is making good progress.

Chair Hosseini thanked Mr. Morton and Mr. Kuntz for their reports. He also thanked all of the Board members for their dedication and service, stating that we are only in the first inning and need to take it to the next level. To do that, we must demonstrate to the Legislature and the Governor that investing in higher education generates an excellent return on investment for the state.

The next full meeting of the Board is scheduled for November 5 and 6, 2014, at Florida Atlantic University. He reminded members that the Audit and Compliance, Budget and Finance, and Facilities Committees will be meeting prior to that on October 8, 2014, at Florida Atlantic University-Jupiter Campus.

Having no further business, the meeting was adjourned at 12:10 p.m. on September 18, 2014.

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Mori Hosseini, Chair

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Vikki Shirley,  
Interim Corporate Secretary