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BOARD OF GOVERNORS
STATE UNIVERSITY SYSTEM OF FLORIDA
UNIVERSITY OF CENTRAL FLORIDA
UCF FAIRWINDS ALUMNI CENTER
ORLANDO, FLORIDA
JUNE 19, 2014

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Chair Mori Hosseini convened the meeting at 10:30 a.m., on June 19, 2014, with the following members present: Vice Chair Tom Kuntz, Matthew Carter, Stefano Cavallaro, Manoj Chopra, Dean Colson, Daniel Doyle, Jr., Patricia Frost, H. Wayne Huizenga, Ned C. Lautenbach, Alan Levine, Ed Morton, Commissioner Pam Stewart, and Norman Tripp.

1. Chair's Report

Chair Hosseini thanked President Hitt and the University of Central Florida for hosting the meeting and recognized President Hitt for remarks.

President Hitt stated the university is honored to host the Board of Governors, the trustees, the presidents, and other distinguished guests for a valuable meeting focused on how to advance higher education for the benefit of the State. He noted for all state universities, these are defining times that present challenges and opportunities as we look to build support for the State University System and expand prosperity for all Floridians.

Chair Hosseini thanked the presidents and trustees of the University of West Florida, Florida Atlantic University and New College of Florida for meeting with him, Vice Chair Kuntz, and Chancellor Criser and for their outstanding work in presenting the universities' performance funding improvement plans.

Chair Hosseini noted this was the first full Board meeting following the conclusion of the legislative session. He thanked Governor Scott, Senate President Gaetz, Speaker Weatherford, and members of the Legislature for their tremendous support of the State University System. In particular, for their support of the Board's performance funding initiative, the universities' operating and facilities needs, and for ensuring that an affordable education is available to more Floridians. He challenged the Board and the university leadership to step up their efforts to be accountable and to provide the highest quality education to our students.

Chair Hosseini recognized Stefano Cavallaro, as the newest member of the Board of Governors. Mr. Cavallaro said he is looking forward to serving on the Board and

excited about the challenges ahead. He thanked his predecessor, Carlo Fassi, for his leadership on issues that affect all students in the State University System and for being instrumental in bringing about positive change.

Chair Hosseini recognized Carlo Fassi as a former member of the Board of Governors, the University of North Florida Board of Trustees, and the Student Body President of the University of North Florida. The Board's General Counsel, Vikki Shirley, read the Resolution executed by the Board commemorating Mr. Fassi's contributions to the Board and the State University System during his tenure as the student representative to the Board. Mr. Fassi said it was a privilege to work with the Board on issues that were important to students including the fee waiver for veterans and undocumented students and funding for university facilities.

2. Approval of Meeting Minutes

- A. Board of Governors Retreat, February 20, 2014
- B. Board of Governors, February 20, 2014
- C. Board of Governors, March 20, 2014

Vice Chair Kuntz moved approval of the Minutes of the retreat and meetings held on February 20 and March 20, 2014, as presented. Mr. Huizenga seconded the motion, and the members concurred.

3. Chancellor's Report

Chancellor Criser updated the Board on planned activities for the remainder of the year. He stated we will be working with university staff over the summer to implement the new laws providing tuition waivers to honorably discharged veterans and undocumented students, and on changes to the tuition differential policy. In addition, we will be working with Chancellor Hanna and the University of West Florida on the transition of the Florida Virtual Campus to the University of West Florida. Our public affairs staff will work with the universities to develop the substantive legislative agenda for the 2015 session, and he will be meeting with the new legislative leadership in the House and Senate to discuss their goals and priorities for the State University System.

Chancellor Criser provided an update on the selection of an independent consultant to conduct the study outlined in the General Appropriations Act pertaining to the FAMU-FSU College of Engineering. The purpose of the study is to examine the pros and cons of either maintaining the FAMU-FSU College of Engineering as a joint college or developing differentiated engineering programs at each university. Following a competitive procurement process, he selected Collaborative Brain Trust University Consulting (CBT) to conduct the study. The team assembled by CBT has extensive experience in evaluating engineering programs, establishing new engineering programs, and conducting academic feasibility studies. The deadline for completing

the study is January 1, 2015, and CBT will be meeting with representatives of both universities and Board staff over the next six months in order to finalize the report and to present their findings to the Board at its January 2015 meeting.

Another important initiative for this summer is to show our appreciation for the State's investment in higher education. We will be holding events around the state to highlight the State's investment in the TEAM grant awards. It's also important to recognize and thank the State for its commitment to the State University System and investment in the Board's performance funding model.

Chancellor Criser expressed gratitude to Chair Hosseini for his time, his passion, and abiding commitment to the State University System. He said Chair Hosseini's tireless efforts make a real difference in translating the Board's goals and initiatives into successful endeavors. He then presented Chair Hosseini with a commemorative framed tintype of an article published in the Tallahassee Democrat showcasing the Chair's achievements on the Board. Chancellor Criser also provided Board members with a token of his appreciation for their contributions and commitment to the State University System.

4. Public Comment

Chair Hosseini asked Ms. Shirley whether there were any requests for public comment for items on the Board's agenda. Ms. Shirley stated that no requests for public comment had been received.

5. Consideration of Confirmation of President for Florida Polytechnic University

Chair Hosseini said the Board would be considering confirmation of the first president of Florida Polytechnic University. He reminded members that Regulation 1.001 requires confirmation by the Board of Governors of presidential candidates selected by a university board of trustees. He informed members that the Board of Trustees of Florida Polytechnic University selected Dr. Randy Avent as its candidate for president on April 14, 2014.

Chair Hosseini called on Mr. Rob Gidel, Chair of Florida Polytechnic University, to present Dr. Avent for the Board's consideration. Chair Gidel reviewed the search process and informed members that the search committee, based on agreed upon qualifications and credentials, selected two finalists for interviews with the search committee and to participate in forums for the community, faculty and staff. At the conclusion of this process, the search committee unanimously recommended Dr. Avent to the Board of Trustees, which subsequently unanimously voted to select Dr. Avent as the university's first president. Chair Gidel stated Dr. Avent has impressive experience and demonstrated commitment to applied research and academics, and has a strong

vision for Florida Polytechnic University. He reviewed Dr. Avent's qualifications and experience, including his twenty-three years of service at the Massachusetts Institute of Technology, and his most recent service as the Associate Vice Chancellor of Research and Development at North Carolina State University. He said Dr. Avent personifies the innovative and entrepreneurial qualities they hope to inspire in their future students and he is honored to present Dr. Avent as the candidate for confirmation.

Chair Hosseini welcomed Dr. Avent and asked him to share his vision for how Florida Polytechnic University will contribute to the State University System. Dr. Avent thanked the Board of Governors for their bold leadership and strategic vision and for the opportunity to appear before them today.

Dr. Avent explained his vision for Florida Polytechnic is predicated on four dominant modes: STEM education, applied research, strong industry collaborations, and efficient operational structures. Regarding STEM education, Florida Polytechnic will focus on select core STEM disciplines in engineering, analytics and informatics, and computer science, with the goal to increase graduates in these areas thereby stimulating economic development. He noted there are three times more jobs in core STEM disciplines than in health-care related STEM disciplines. Recognizing that student retention rates are lower in STEM programs, he discussed mechanisms they will employ to both retain students and prepare them for the workforce.

Faculty and students at Florida Polytechnic will engage in applied research which is focused on solving specific problems, as opposed to the more traditional university research model. He said they will hire scholar-practitioners with industry or national laboratory experience and encourage industry collaboration by rewarding faculty engagement with industry. In addition, he expects to build strong industry relationships for students and faculty through the use of internships, employment opportunities for undergraduate and graduate students, collaborative research, faculty consulting engagements, and industry-sponsored research.

Dr. Avent said the university will be a model of organizational efficiency, accomplished by maintaining a flat organizational structure with minimal administrative personnel and through the use of integrated enterprise services and IT infrastructure. With regard to performance funding, he recognizes the importance of creating a return on investment framework that holds the university accountable for performance and cost control. However, he emphasized the need to continually evaluate the model and adopt new approaches, if necessary.

Discussion with members of the Board focused on Dr. Avent's plans for attracting and retaining students, actions the university will take if the actual enrollment level is less than anticipated, and how it intends to involve students in decision-making processes at the university.

Mr. Tripp moved that the Board of Governors confirm the selection of Dr. Randy Avent as the president of Florida Polytechnic University. Mr. Chopra seconded the motion, and the members of the Board concurred unanimously.

Chair Hosseini congratulated Dr. Avent on his confirmation and stated that the Board looks forward to working with him as a member of the State University System.

6. Strategic Planning Committee Report

A. Approval, Revision of Florida Gulf Coast University Accountability Metrics

Mr. Colson provided the report for the Strategic Planning Committee. He moved approval of a technical change to the Florida Gulf Coast University excess hour rate for its 2012-2013 graduating class to remedy an error with the reporting of dual enrolled credit hours. The change revises the university's 2012-2013 excess hour rate from 62% to 74% and increases the points earned under the performance funding model, but does not result in any change to the amount of funds allocated to the university under the model. Mr. Kuntz seconded the motion, and the members concurred.

B. Approval, 2014-2015 University Work Plans and Performance Funding Improvement Plans

Mr. Colson stated that over the course of two days, the Committee reviewed university work plans which are the critical connection between the Board's system-wide Strategic Plan and the Annual Accountability Report. The university work plans demonstrate each university's contribution to overall system goals and provides information on the progress being made by each institution and areas for improvement. Mr. Colson moved approval of that portion of all university work plans associated with the 2014-2015 academic year, excluding those sections of the work plans that require any additional regulatory or procedural review or approval pursuant to law or Board regulations, and that the Board accepts the out-year portions of the work plans. Mr. Kuntz seconded the motion, and the members concurred.

In addition, Mr. Colson stated the Committee approved Performance Funding Improvement Plans for Florida Atlantic University, New College of Florida, and the University of West Florida, and he offered three separate motions for approval of the plans. Mr. Colson first moved that the Board approve the Performance Funding Improvement Plan for Florida Atlantic University. Mr. Kuntz seconded the motion, and the members concurred.

Mr. Colson then moved that the Board approve the Performance Funding Improvement Plan for New College of Florida. Mr. Kuntz seconded the motion, and the members concurred.

Finally, Mr. Colson moved approval of the Performance Funding Improvement Plan for the University of West Florida. Mr. Kuntz seconded the motion, and the members concurred.

7. Select Committee on Florida Polytechnic University Report

Mr. Kuntz reported that the Select Committee met yesterday in a joint session with the Strategic Planning Committee and received an update from Florida Polytechnic University that illustrates the progress made toward achieving the statutory benchmarks. The university also appears to be on track for admitting its first class of students for Fall Semester 2014.

8. Academic and Student Affairs Committee Report

- A. Approval, Ph.D. in Rehabilitation Sciences, CIP 51.2314, University of South Florida, Tampa

Mr. Tripp moved that the Board approve a Ph.D. in Rehabilitation Sciences, CIP 51.2314, at the University of South Florida. Mr. Carter seconded the motion, and the members concurred.

- B. Approval, Relocation of the Florida International University Broward County Educational Site

Mr. Tripp moved approval of the relocation of the Florida International University Broward Campus from its current location at 17195 Sheridan Street, Pembroke Pines, Florida, to a new facility constructed by Broward College at 1930 S.W. 145h Avenue, Miramar, Florida. Mr. Carter seconded the motion, and the members concurred.

- C. Public Notice of Intent to Amend Board of Governors Regulation 6.017 Criteria for Awarding the Baccalaureate Degree

Mr. Tripp moved that the Board approve public notice of intent to amend Board of Governors Regulation 6.017, Criteria for Awarding the Baccalaureate Degree. Mr. Carter seconded the motion, and the members concurred.

- D. Final Approval of New Board of Governors Regulation 8.005 General Education Core Course Options

Mr. Tripp moved that the Board approve Board of Governors Regulation 8.005, General Education Core Options. Mr. Carter seconded the motion, and the members concurred.

9. Audit and Compliance Committee Report

Chair Hosseini recognized Mr. Levine for the Audit and Compliance Committee report. Mr. Levine stated the Committee received an update on Florida Agricultural and Mechanical University's corrective action plan and an update on the certification process for data submissions related to the performance funding metrics.

- A. Approval, Charters
 - i. Board of Governors Audit and Compliance Committee Charter
 - ii. Office of Inspector General and Director of Compliance Charter
- B. Approval, Office of Inspector General and Director of Compliance Work Plan

Mr. Levine moved that the Board approve the Board of Governors Audit and Compliance Charter, the Office of Inspector General and Director of Compliance Charter, and the Office of Inspector General and Director of Compliance Work Plan. Mr. Colson seconded the motion, and the members concurred.

10. Facilities Committee Report

- A. Approval, 2014-2015 University CITF Project Allocations

Mr. Huizenga moved approval of the 2014-2015 University CITF Project Allocations as presented. Mr. Carter seconded the motion, and the members concurred.

- B. Approval, 2014-2015 Critical Deferred Maintenance Allocations

Mr. Huizenga moved approval of the 2014-2015 Critical Deferred Maintenance Allocations as presented. Ms. Link seconded the motion, and the members concurred.

- C. Approval, New College of Florida Educational Plant Survey Validation

Mr. Huizenga moved that the Board approve the New College of Florida Educational Plant Survey Validation. Mr. Colson seconded the motion, and the members concurred.

- D. Approval, 2015-2016 Fixed Capital Outlay Legislative Budget Request Guidelines

Mr. Huizenga moved approval of the 2015-2016 Fixed Capital Outlay Legislative Budget Request Guidelines as presented. Mr. Colson seconded the motion, and the members concurred.

11. Budget and Finance Committee Report

A. Approval, Allocation of Performance Funds

Mr. Kuntz stated the Committee approved the allocation of \$200 million in funding appropriated by the legislature and approved by the Governor for performance funding. Mr. Kuntz moved approval of the \$200 million in performance funding in accordance with the allocations set forth in the materials presented to the Budget and Finance Committee. Mr. Tripp seconded the motion, and the members concurred.

B. Approval, 2015-2016 Legislative Budget Request Guidelines

Mr. Kuntz moved approval of the revised 2015-2016 Legislative Budget Request Guidelines for the operating budget as presented. Mr. Tripp seconded the motion, and the members concurred.

As an informational item, Mr. Kuntz reported the Committee will be holding a workshop tentatively set for October 8, 2014, at Florida Atlantic University, for the purpose of considering whether any changes should be made to the performance funding metrics. He said the Committee took note of the university comments made during the work plan presentations to the Strategic Planning Committee and asked that any additional comments be submitted prior to the workshop.

12. Innovation and Online Committee Report

Chair Hosseini recognized Mr. Lautenbach to report on the activities of the Innovation and Online Committee. Mr. Lautenbach said the Committee had a full-day meeting at Florida Gulf Coast University on May 8, 2014, to hear each university's current and planned program for online education, and a follow-up meeting on June 9, 2014, to discuss the issues arising from the May 8 meeting that require further exploration. The Committee also met today to discuss the possibility of having a common learning management system and directed staff to analyze the impact a common learning management system would have on the institutions, faculty and students, and report back to the Committee in September.

13. Nomination and Governance Committee Report

A. Appointment of University Trustee: University of Florida (1 vacancy)

Chair Hosseini reported the Nomination and Governance Committee had one action item on the agenda pertaining to the vacancy on the University of Florida Board of Trustees. Chair Hosseini moved that the Board appoint David Lee Brandon to the University of Florida Board of Trustees for a term beginning on June 19, 2014, and ending January 6, 2015, subject to confirmation by the Senate and Mr. Brandon attending a Board of Governors orientation. Mr. Colson seconded the motion, and the members concurred.

Chair Hosseini also reported on the discussion had by the Committee related to presidential searches. He stated that the Committee asked Vice Chair Kuntz to work with Chancellor Criser to explore options and return to the Board with recommendations.

14. Health Initiatives Committee Report

Chair Hosseini recognized Mr. Morton to report on the activities of the Health Initiatives Committee. Mr. Morton said the Committee formed an advisory group of health care experts to assist the Committee. The advisory group met on April 28, 2014, and discussed trends in health care and certain dynamics, such as the disproportionate role that health care plays in relation to job opportunities and the state's economy. A questionnaire has been distributed to the universities, with responses due in mid-July. A Committee meeting will be held in late July for the purpose of receiving reports from the universities and advice from the advisory group. Mr. Morton emphasized the first year of the Committee's activities is devoted to conducting an environmental scan to determine the landscape and resource needs for the State University System to assist the state in improving health care business opportunities and the state's economy.

15. Concluding Remarks and Adjournment

Chair Hosseini stated that it is time to take the State University System to the next level and to do so, the members, the universities, their boards and presidents all have to be accountable and committed. Chair Hosseini then recognized Dr. Manoj Chopra who has served as the faculty representative to the Board for the past two years.

Dr. Chopra said it has been an honor and a privilege to serve on the Board. He thanked the members for their strong commitment to the educational and holistic welfare and development of the students, and thanked the former and current Chairs for their leadership. He remarked that our institutions have highly productive and talented faculty and agreed with Ms. Frost, that faculty are the backbone of successful

institutions. Dr. Chopra introduced his successor, Dr. Katherine Robinson, an Associate Professor of Nursing at the University of North Florida.

Dr. Robinson thanked Dr. Chopra and said she was excited about the opportunity to bring the faculty perspective to the important issues addressed by the Board of Governors. Dr. Robinson stated she has been on faculty at the University of North Florida for twenty-one years and looks forward to working with the Board.

Chair Hosseini thanked Dr. Robinson and stated that the Board looks forward to her coming on board in the fall. He reminded members that the next meeting will be held September 17 and 18, 2014, at the University of West Florida. Having no further business, the meeting was adjourned at 12:07 p.m., June 19, 2014.

Mori Hosseini, Chair

Vikki Shirley,
Interim Corporate Secretary