



STATE  
UNIVERSITY  
SYSTEM  
of FLORIDA  
Board of Governors

## AGENDA

Board of Governors Meeting  
Cohen Center Ballroom  
Florida Gulf Coast University  
Ft. Myers, Florida  
January 16, 2013  
10:00 a.m.

or Upon Adjournment of Previous Meetings

1. **Call to Order and Chair's Remarks on the State of the University System:** *Chair Mori Hosseini*
2. **Approval of Meeting Minutes:** *Chair Hosseini*
  - A. Board of Governors, **November 21, 2013**
3. **Chancellor's Report:** *Chancellor Marshall Criser, III*
4. **Public Comment:** *Chair Hosseini*
5. **Confirmation of Reappointment of President for University of North Florida:** *Chair Hosseini*
6. **Facilities Committee Report:** *Governor H. Wayne Huizenga, Jr.*

**Action:**

  - A. **Florida Gulf Coast University Educational Plant Survey Validation**
  - B. **Amend the 2014-2015 SUS Fixed Capital Outlay Legislative Budget Request**

7. **Select Committee on Florida Polytechnic University Report:**  
*Governor Tom Kuntz*
  
8. **Strategic Planning Committee Report:** *Governor Dean Colson*  
**Action:**
  - A. [2012-2013 State University System Accountability Report](#)
  
9. **Innovation and Online Committee Report:** *Governor Ned Lautenbach*  
**Action:**
  - A. [Task Force on Postsecondary Online Education in Florida Final Report](#)
  
10. **Budget and Finance Committee Report:** *Governor Tom Kuntz*  
**Action:**
  - A. [Task Force on Postsecondary Online Education in Florida](#)
  - B. [2013 New Fees and Tuition Differential Reports](#)
  - C. [Performance Funding Model](#)
  
11. **Concluding Remarks and Adjournment:** *Chair Hosseini*

(As to any item identified as a "Consent" item, any Board member may request that such an item be removed from the consent agenda for individual consideration.)

Public comment will only be taken on agenda items before the Board. Public comment forms will be available at the staff table at each meeting and must be submitted prior to the plenary meeting of the Board. A maximum of 15 minutes will be set aside after the Chancellor's Report to accept public comment from individuals, groups, or factions who have submitted a public comment form.)

**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS**

January 16, 2014

**SUBJECT:** Chair's Report to the Board of Governors and Remarks on the State of the University System

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**PROPOSED BOARD ACTION**

For Information Only

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution

**BACKGROUND INFORMATION**

The Chair, Mori Hosseini, will convene the meeting with opening remarks.

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**Supporting Documentation Included:** None

**Facilitators/Presenters:** Chair Mori Hosseini

**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS**

January 16, 2014

**SUBJECT:** Approval of Minutes of Meetings held November 20-21, 2013

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**PROPOSED BOARD ACTION**

Approval of minutes of the meetings held on November 20-21, 2013 at Florida International University, Miami.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution

**BACKGROUND INFORMATION**

Board members will review and approve the minutes of the meeting held on November 20-21, 2013 at Florida International University, Miami.

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**Supporting Documentation Included:** Minutes: November 20-21, 2013

**Facilitators/Presenters:** Chair Mori Hosseini

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

INDEX OF MINUTES  
 BOARD OF GOVERNORS  
 STATE UNIVERSITY SYSTEM OF FLORIDA  
 FLORIDA INTERNATIONAL UNIVERSITY  
 MODESTO A. MAIDIQUE CAMPUS  
 BALLROOM, GRAHAM CENTER  
 11200 SW 8<sup>TH</sup> STREET  
 MIAMI, FLORIDA  
 NOVEMBER 20-21, 2013

*Video or audio archives of the meetings of the Board of Governors  
 and its Committees are accessible at <http://www.flbog.edu/>.*

<u>ITEM</u>	<u>PAGE</u>
1. Call to Order .....	1
2. Chancellor Search Committee Report.....	1
3. Chair’s Report.....	3
4. Approval of Meeting Minutes.....	4
A. Board of Governors Retreat held September 10-11, 2013	
B. Board of Governors Meeting held September 12, 2013	
C. Board of Governors Meeting held September 27, 2013	
5. Interim Chancellor’s Report .....	5
6. Public Comment .....	6
7. Frost Scholarship Programme Presentation.....	6
8. Election of Chair and Vice Chair for the Board of Governors.....	6
9. Confirmation of Re-appointment of President for Florida International University.....	7
10. Confirmation of Re-appointment of President for University of North Florida .....	8
11. Approval of the Board of Governors Commission on Florida Higher Education Access and Degree Attainment Final Report and Solicitation of Grant Applications.....	8
12. Recognition of Representative Jeanette Nunez .....	10
13. Facilities Committee Report .....	10
A. Final Approval of Amendment of State University System Board of Governors Debt Management Guidelines	
B. Final Approval of Amendment of Board of Governors Regulations	
i. Regulation 9.005 Naming of Buildings and Facilities	
ii. Regulation 14.0025 Action Required Prior to Capital Outlay Appropriations	
iii. Regulation 14.023 Notice and Protest Procedures	

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

14. Audit and Compliance Committee Report .....12

15. Academic and Student Affairs Committee Report .....12

    A. Final Approval of Amendment of Board of Governors Regulations

        i. Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen

        ii. Regulation 6.004 Admission of Undergraduate, Degree-Seeking Transfer Students

        iii. Regulation 6.008 Postsecondary College-Level Preparatory Testing, Placement, and Instruction for State Universities

    B. Academic Program Items

        i. Ph.D. in Criminal Justice, CIP 43.0104, University of Central Florida

        ii. Termination of Ph.D. in Physical Education, CIP 13.1314, Florida State University

        iii. Request for Limited Access Status, B.S. in Radiography, CIP 51.0911, University of North Florida

    C. Approval of Memorandum of Agreement with the Southern Regional Education Board for the Electronic Campus Regional Reciprocity Agreement

16. Strategic Planning Committee Report .....14

    A. Programs of Strategic Emphasis

    B. Preeminent State Research University Benchmark Plans

    C. Florida Center for Cybersecurity Report

17. Trustee Nominating and Development Committee Report .....16

    A. Appointment of University Trustee: University of Central Florida

18. Budget and Finance Committee Report.....16

    A. Final Approval of Amendment of Board of Governors Regulations

        i. Regulation 7.003 Fees, Fines and Penalties

        ii. Regulation 7.008 Waiver of Tuition and Fees

        iii. Regulation 9.007 State University Operating Budgets

    B. Final Approval of New Board of Governors Regulation 9.014 Collegiate License Plate Revenues

    C. Performance Funding Board of Trustees Choice Metric

    D. Market Tuition Proposals

19. Concluding Remarks and Adjournment .....18

MINUTES  
BOARD OF GOVERNORS  
STATE UNIVERSITY SYSTEM OF FLORIDA  
FLORIDA INTERNATIONAL UNIVERSITY  
MODESTO A. MAIDIQUE CAMPUS  
BALLROOM, GRAHAM CENTER  
11200 SW 8<sup>TH</sup> STREET  
MIAMI, FLORIDA  
NOVEMBER 20-21, 2013

1. Call to Order

Chair Dean Colson convened the meeting at 2:05 p.m., on November 20, 2013, with the following members present and answering roll call: Vice Chair Mori Hosseini; Dick Beard; Matthew Carter (participating by phone); Carlo Fassi; Pat Frost; H. Wayne Huizenga, Jr.; Tom Kuntz; Ned C. Lautenbach; Alan Levine; Ed Morton; Commissioner Pam Stewart; Norman Tripp and Elizabeth Webster. Dr. Manoj Chopra joined the meeting at 2:08 p.m. Wendy Link joined the meeting at 2:10 p.m.

Chair Colson thanked President Rosenberg, Chair Maury, and Florida International University for hosting the Trustee Summit 2013 and the meeting.

2. Chancellor Search Committee Report

Chair Colson stated that the Board would consider the recommendation of a new chancellor by the Chancellor Search Committee. He thanked the Committee for working diligently. He said that he was pleased that the Board has the opportunity to take action on the Committee's thoughtful and well-reasoned recommendation.

Chair Colson asked the General Counsel Vikki Shirley whether any requests for public comment related to this item were received. Ms. Shirley said no requests were received.

Chair Colson called on Governor Hosseini for the Chancellor Search Committee Report.

Mr. Hosseini reported that the Chancellor Search Committee held its first meeting on September 25, 2013. He further reported that the Committee approved a phased search process and a position description. He said that the Committee stressed that it was looking for a proven leader with executive-level experience who had a track record of involvement in complex higher education and political environments.

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

Mr. Hosseini reported that online advertisements were placed in publications including the Chronicle of Higher Education, Diverse Magazine, Higher Ed Jobs, Hispanic Outlook Magazine, Inside Higher Ed, and Women in Higher Education. He said that the Committee was extremely pleased with the response to the call for nominations and applications at the end of the initial application period.

Mr. Hosseini further reported that the Committee held a conference call on November 7, 2013 to review applications. He said that the Committee emphasized the need to find a proven leader who could do three things: (1) navigate complex higher educational and political environments, (2) articulate the Board's priorities and (3) understand the specific challenges that the System faces.

Mr. Hosseini said that the Committee felt that the overall pool of applicants was highly-qualified and that Dr. Chopra commented that the pool was faculty-friendly. Mr. Hosseini reported that the pool included six current or former provosts, six current or former deans, three former presidents, two current or former system heads, and three CEOs. Mr. Hosseini reported that the Committee voted unanimously to invite four candidates for interviews on November 12, 2013 and to make a decision about interviewing two additional candidates as needed.

Mr. Hosseini reported that the Committee interviewed four candidates in person on November 12, 2013. He stated that the Committee agreed that all of the candidates were qualified for the position but one candidate rose to the top as the person who could best articulate the Board's priorities and understand the specific challenges that the System faces. He further reported that the Committee voted unanimously to recommend that the Board appoint Marshall Criser, III as the next Chancellor.

Chair Colson moved that the Board appoint Marshall Criser, III as Chancellor and delegate authority to Vice Chair Mori Hosseini to negotiate an employment agreement with Mr. Criser and to execute the agreement on behalf of the Board if the total compensation does not exceed the compensation set forth in the prior agreement with Chancellor Brogan. Mr. Tripp seconded the motion. Members of the Board discussed the qualifications of Mr. Criser and the cost-savings of the process that the Committee followed. After discussion, the members of the Board concurred unanimously with the motion.

Chair Colson congratulated Chancellor Designate Criser and recognized his wife Kimberly Criser. Chair Colson invited Mr. Criser to address the Board.

Chancellor Designate Criser thanked Chair Colson, Vice Chair Hosseini, the members of the Search Committee, and the members of the Board of Governors for placing their trust in him. He also thanked the administrators, faculty, and students across the System for what they have taught him in the past and said that conversation and education process would continue to be invaluable. He thanked Chancellor Brogan for



MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

building a competent, professional team and recognized Dr. Ignash for her service to the State during the time of transition.

Mr. Criser said that the Board of Governors has built a foundation that is absolutely focused on the students, families, and citizens of Florida. He committed to build on the foundation comprised of academic excellence, access for Florida students, and accountability that will assure that an investment in a higher education in Florida is the best investment that can be made with public or private dollars. He thanked his wife and his family for supporting him in pursuing one of the most exciting opportunities in the State. He said that his family is looking forward to moving back to Tallahassee.

Chair Colson said that the Board was looking forward to working with Chancellor Designate Criser. He stated that the Board was lucky to have attracted someone with his skills to lead the System.

Chair Colson recognized three former members of the Board of Governors: (1) Chair Carolyn Roberts, (2) Charlie Edwards, and (3) Frank Martin.

At 2:23 p.m., Chair Colson adjourned the Board. After a short break, the meeting continued with the Strategic Planning Committee.

### 3. Chair's Report

Chair Dean Colson re-convened the meeting at 8:34 a.m., on November 21, 2013, with the following members present: Vice Chair Mori Hosseini; Dick Beard; Matthew Carter (participating by phone); Dr. Manoj Chopra; Carlo Fassi; Pat Frost; H. Wayne Huizenga, Jr.; Tom Kuntz; Ned C. Lautenbach; Alan Levine; Wendy Link; Ed Morton; Commissioner Pam Stewart; Norman Tripp and Elizabeth Webster (participating by phone).

Chair Colson welcomed everyone to his hometown university. He thanked Florida International University for being phenomenal hosts for not only the meeting but also the Trustee Summit. He recognized President Rosenberg.

President Rosenberg said that he would like to cede his welcome to some incredible FIU students because they are the reason that the Board exists. He introduced Michael Perez, Medjy Pierre Louis, and Shahed Al-Tammar.

Mr. Perez informed the Board that he participates in the Academy for Advanced Academics and is both an FIU sophomore and a high school senior. He stated that he will graduate from high school with more than sixty credits, will begin immediately in his major taking upper-level courses in chemistry, and intends to enroll in medical

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

school. He thanked FIU for the opportunity on behalf of the 6,000 dual-enrollment students.

Ms. Pierre-Louis told the Board that she is a freshman who has a Gates Millennium Scholarship and chose FIU strategically because she knew that FIU would provide the opportunities and resources to help her achieve her goal of opening a global organization to assist students in pursuing higher education. She said that her father's educational struggles in Haiti inspired her life goal.

Ms. Al-Tammar said that she is in the Ph.D. program in the department of public administration. She graduated from the American University of Kuwait with a degree in finance and accounting. She started a youth movement in Kuwait and represented Kuwait at international leadership conferences. She worked at an investment firm in New York City and obtained a master's degree from the University of Pennsylvania. In choosing FIU, she looked at the quality of the programs offered, the caliber of the faculty members, and the ability to link academia to real-world settings. She said that she plans to apply her knowledge in Kuwait. President Rosenberg informed the Board that Ms. Al-Tammar will be the first female in her country to have a Ph.D. in public administration.

Chair Colson remarked that these students illustrate perfectly the importance of FIU to the System and to the Miami community. He thanked Mr. Perez, Ms. Pierre-Louis, and Ms. Al-Tammar.

Chair Colson recognized Vice Chair Hosseini's daughter Nika. He thanked Mr. Hosseini for his work on the Trustee Summit. He informed the members that Trustees from all twelve universities took part in the Summit participating in round table discussions about leadership; academic and student affairs; budget, finance, and audit; and facilities. Chair Colson thanked President Thomas Ross, head of the seventeen-campus University of North Carolina System, and Vice Chancellor Andrew Hamilton from the University of Oxford for the session on how universities can be globally competitive.

Chair Colson updated members on presentations that he, Governor Beard, Governor Kuntz, and Interim Chancellor Ignash made at the Florida Council of 100 meeting. He also informed the Board about his presentation at the American Council of Trustees and Alumni meeting.

Chair Colson recognized Chancellor Designate Marshall Criser III and welcomed him.

4. Approval of Meeting Minutes

- A. Board of Governors Retreat held September 10-11, 2013

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

Ms. Frost moved that the Board approve the Minutes of the Retreat held on September 10-11, 2013, as presented. Mr. Beard seconded the motion, and the members concurred.

B. Board of Governors Meeting held September 12, 2013

Mr. Tripp moved that the Board approve the Minutes of the Meeting held on September 12, 2013, as presented. Ms. Frost seconded the motion, and the members concurred.

C. Board of Governors Meeting held September 27, 2013

Ms. Frost moved that the Board approve the Minutes of the Meeting held on September 27, 2013, as presented. Mr. Hosseini seconded the motion, and the members concurred.

5. Interim Chancellor's Report

Chair Colson recognized Interim Chancellor Ignash for her report. Interim Chancellor Ignash reported that all plates continue to spin during the transition. She reported that work is under way on performance-based funding, the Commission on Access and Attainment, the annual accountability report, and numerous other initiatives.

Interim Chancellor Ignash recognized Janet Owen and Brent Jaquet for organizing System participation in a Department of Defense R&D Workshop in Washington D.C. She reported that top federal officials reviewed priorities and that there is an opportunity to coordinate a System approach to pursuing federal research funding.

Interim Chancellor Ignash reported on meetings with Senate and House policy and budget chairs about the upcoming Legislative Session. She also informed the Board about presentations to Senate and House committees. She reported on the Higher Education Coordinating Council meeting.

Interim Chancellor Ignash updated the Board on efforts to hire staff to support the Health Initiatives Committee. She stated that we are negotiating a contract with the consultant and have hired Amy Beaven who currently works at the University of Texas Houston in the Health Sciences department

Interim Chancellor Ignash reported on meetings with the Florida Association of Colleges of Teacher Education leadership, Microsoft education representatives, and SciQuest.

Interim Chancellor Ignash introduced new staff member Jonathan Vidales. She reported on presentations that staff made at national conferences

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

Interim Chancellor Ignash thanked the Board for the opportunity to serve during the transition. She welcomed Chancellor Designate Criser. Chair Colson asked the Board to recognize Interim Chancellor Ignash. He thanked the Board office staff for making the transition seamless.

6. Public Comment

No requests for public comment were received.

7. Frost Scholarship Programme Presentation

Chair Colson thanked Governor Patricia Frost and her husband Phillip for the Frost Scholarship Programme at the University of Oxford. He reported that the Frosts have endowed ten scholarships for students in the State University System to pursue master's degrees in STEM at the University of Oxford.

Chair Colson introduced Professor Andrew Hamilton, Vice Chancellor of the University of Oxford. Professor Hamilton thanked the members of the Board and said that it was an enormous privilege to formally announce the Frost Scholarship Programme. He compared the scholarship to the Rhodes Scholarship.

Professor Hamilton provided historical information about Oxford, including the connection between Oxford and the United States. He reviewed Oxford graduates from the United States ranging from Sir Walter Raleigh and James Oglethorpe to Bobby Jindal and Cory Booker. He described the benefits of attending Oxford, including its faculty, facilities, and student life. He provided information about STEM efforts at Oxford. He described the close working relationships between students and faculty.

Professor Hamilton introduced the new Frost Scholarship Programme. He reviewed the eligibility criteria for the scholarship and provided information about the orientation week at Exeter College for Frost Scholars. He concluded by encouraging students in the State University System to apply.

Chair Colson said that the Frosts are among the most generous people in the Miami community. He thanked them for the Frost Scholarship Programme.

8. Election of Chair and Vice Chair for Board of Governors

Chair Colson reported that his term as Chair ends on December 31, 2013 and that he is not pursuing another term.

Chair Colson opened the nominations for the next Chair of the Board of Governors. Mr. Tripp nominated Mori Hosseini for Chair. Mr. Tripp reviewed Mr. Hosseini's

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

qualifications, including his service on the Board of Governors. Mr. Tripp commented that Mr. Hosseini has been instrumental in moving the State University System forward and has transformed the Trustee recruitment and appointment process. Mr. Tripp said that Mr. Hosseini has served as Chair of the Trustee Nominating and Development Committee, the Legislative Affairs Committee, the Select Committee on Florida Polytechnic University, the Select Committee on the FSU Film School, and the Chancellor Search Committee.

Chair Colson called for other nominations for Chair. None were received.

Mr. Tripp moved that the Board elect Mori Hosseini as the Chair of the Board of Governors for a term beginning on January 1, 2014, and ending December 31, 2015. Ms. Frost seconded the motion, and the members concurred unanimously.

Chair Colson congratulated Mr. Hosseini and recognized him for remarks. Mr. Hosseini said that it will be a privilege and honor to serve the System, the State, and the country.

Chair Colson opened the nominations for the next Vice Chair of the Board of Governors. Mr. Beard nominated Tom Kuntz for Vice Chair. Mr. Beard reviewed Mr. Kuntz's qualifications, including his service on the Board of Governors. Mr. Beard said that Mr. Kuntz has proven that he is a numbers man and has taken on the difficult issue of performance funding as Chair of the Budget and Finance Committee.

Chair Colson called for other nominations for Vice Chair. None were received.

Mr. Beard moved that the Board elect Tom Kuntz as the Vice Chair of the Board of Governors for a term beginning on January 1, 2014, and ending December 31, 2015. Ms. Link seconded the motion, and the members concurred unanimously.

Chair Colson congratulated Mr. Kuntz and recognized him for remarks. Mr. Kuntz said that he is honored for the opportunity. He commented that he looks forward to making our System the best in the country and providing great opportunities for the students.

9. Confirmation of Re-appointment of President for Florida International University

Chair Colson informed members that the Board of Trustees of Florida International University on September 10, 2013 re-appointed Dr. Mark B. Rosenberg to serve as the president of Florida International University through August 3, 2019. He reported that Albert Maury, Chair of the FIU Board of Trustees submitted a request that the Board of Governors confirm Dr. Rosenberg's re-appointment.

Chair Colson recognized Mr. Maury to present President Rosenberg for re-appointment. Mr. Maury echoed Chair Colson's remarks about the unique position that

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

FIU holds in the Miami community and informed the Board that he holds two degrees from FIU. Mr. Maury said that he is honored to recommend the re-appointment of President Rosenberg because President Rosenberg turns the impossible into the inevitable.

Mr. Maury reported that President Rosenberg's achievements include the establishment of the Life Sciences South Florida industry cluster, the creation of ACCESS (Achieving Community Collaboration in Education and Student Success), and the reaffirmation of accreditation by SACS. He stated that FIU is a leader in STEM education and ranks first in the nation in awarding STEM bachelor's degrees to minorities. He said that President Rosenberg's strategic approach to improving graduation rates has resulted in an improvement of more than 9 percentage points. Mr. Maury requested that the Board of Governors confirm the re-appointment of President Mark B. Rosenberg.

Mr. Tripp moved that the Board confirm the re-appointment of Dr. Mark B. Rosenberg as the president of Florida International University. Ms. Frost seconded the motion, and the members of the Board concurred in the motion unanimously.

Chair Colson congratulated President Rosenberg.

10. Confirmation of Re-appointment of President for University of North Florida

Chair Colson reported that Bruce Taylor the Chair of the Board of Trustees at the University of North Florida had been on the phone but had to leave for a medical appointment. He informed the Board that the confirmation of the re-appointment of President John Delaney at the University of North Florida would be postponed until January.

11. Approval of the Board of Governors Commission on Florida Higher Education Access and Degree Attainment Final Report and Solicitation of Grant Applications

Chair Colson recognized Interim Chancellor Ignash to present the Board of Governors Commission on Florida Higher Education Access and Degree Attainment Final Report. Dr. Ignash reported that Chair Colson established the Commission in May 2012. She reported that the Commission looked at steering higher education at the highest levels.

Dr. Ignash outlined the membership of the Commission: (1) Dean Colson, Chair, Board of Governors, (2) Marshall Criser III, Higher Education Coordinating Council and AT&T Florida, (3) Tom Kuntz, member, Board of Governors, (4) Wendy Link, member, Board of Governors, (5) Susan Pareigis, Florida Council of 100, (6) former Representative Bill Proctor, Flagler College, and (7) Kathleen Shanahan, member, State Board of Education.

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

Dr. Ignash reviewed the Commission's broad, guiding questions: (1) Will the pipeline of college-age students produce enough college-ready students? (2) Should these new students attend our state universities, or is there a major role to be played by the State's colleges? (3) Will there be any future need for additional universities or colleges to meet this demand? and (4) Will the increased demand be evenly distributed around the state - or will some geographic areas be disproportionately affected?

Dr. Ignash reported that the Commission was supported by researchers from the Florida Council of 100, the Department of Economic Opportunity, the Florida College System, the Independent Colleges and Universities of Florida, the Commission for Independent Education, and the State University System. She further reported that senior policy staff from the agencies also supported the work. She stated that these groups created a crosswalk of the Department of Labor's coding system (standard occupational classifications) and education's coding system (classification of instructional programs) to identify gaps between the educational supply and the projected workforce demand.

Dr. Ignash reviewed the findings of the Commission. She stated that the first finding is that there is sufficient capacity in the current system to expand as needed without building new colleges or universities. She said that the second finding was that the State University System should work collaboratively with the Florida College System to expand upon demand in strategic ways. She reported that the third finding was that the top three critical workforce need and projections for unfilled annual openings of more than 100 at the bachelor's degree level are computer and information technology, financial services and auditing, and middle school teacher retention.

Dr. Ignash stated that the gap analysis raises additional questions. For instance, why are the attrition rates so high for middle school teachers? Are there gaps in Florida for certain sub-specialties of engineering? Why are so many engineering graduates employed in non-engineering fields? Dr. Ignash said that the Health Initiatives Committee may drill down into the data to address some of these issues.

Dr. Ignash stated that the Legislature provided \$15 million during the 2013 Session to address the highest-gap areas: computer and information technology, financial services and auditing, and middle school teacher retention. She informed members that the final report includes a grant solicitation process in which four to six grants would be awarded to institutions. She stated that the request today includes approval of the grant solicitation process with the following milestones: the grant applications would be due in February 2014, and the Board would award the grants at the March 2014 meeting. Dr. Ignash stated that the Commission would monitor the grant funds.

Dr. Ignash stated that additional analyses need to be conducted. She said that analyses could be conducted to identify gaps at the graduate level and to address emerging and

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

evolving fields, for example. She said that the Health Initiatives Committee could look at emerging and evolving fields in the health fields.

Chair Colson said that one of the shocking findings was that Florida is exporting 47% of engineering graduates with baccalaureate degrees to other states. He also discussed the need to look closely at what level of degree is required because many of the available STEM jobs require not a bachelor's degree but either an associate's degree or a graduate degree. He said that the Board needs to consider these nuances when setting policy.

Members of the Board discussed the final report. Discussion topics included efforts to retain STEM graduates in Florida, specific ways to collaborate with the Florida College System, and the possibility of conducting a surplus analysis.

Mr. Lautenbach moved that the Board accept the Board of Governors Commission on Florida Higher Education Access and Degree Attainment final report, including the grant solicitation process. Mr. Chopra seconded the motion, and the members of the Board concurred.

12. Recognition of Representative Jeanette Nunez

Chair Colson recognized Representative Jeanette Nunez. He stated that Representative Nunez chairs the House Higher Education & Workforce Subcommittee and has been very supportive of the State University System.

Representative Nunez thanked Chair Colson and said that it had been an honor to work with the members of the Board. She said that she wanted to recognize Dean Colson whom she considers a friend, supporter, and mentor. Representative Nunez read a tribute to Chair Colson recognizing his valuable contributions to higher education and his dedication to the State of Florida.

13. Facilities Committee Report

Chair Colson called on Mr. Beard for the Facilities Committee report. Mr. Beard said that the Committee had four action items.

- A. Final Approval of Amendment of the State University System Board of Governors Debt Management Guidelines

Mr. Beard reported that the Board approved notice of proposed amendments to the State University System Board of Governors Debt Management Guidelines in September and that no comments were received. Mr. Beard moved that the Board approve as final the amendments to the State University System Board of Governors



MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

Debt Management Guidelines. Mr. Tripp seconded the motion, and the members of the Board concurred.

- B. Final Approval of Amendment of Board of Governors Regulations
  - i. Regulation 9.005 Naming of Buildings and Facilities
  - ii. Regulation 14.0025 Action Required Prior to Capital Outlay Appropriations
  - iii. Regulation 14.023 Notice and Protest Procedures

Mr. Beard reported that the Board approved notice of proposed amendments to Regulations 9.005, 14.0025, and 14.023 in September. He further reported that no comments were received. Mr. Beard moved that the Board approve as final amendments to Regulation 9.005 Naming of Buildings and Facilities, Regulation 14.0025 Action Required Prior to Capital Outlay Appropriations, and Regulation 14.023 Notice and Protest Procedures. Mr. Kuntz seconded the motion, and the members of the Board concurred.

Mr. Beard also reported on the Facilities Committee workshop that was conducted by the Committee on October 9, 2013. He stated that the Committee heard university presentations about selected high-priority projects. He reported that the Committee reviewed over twenty new projects. He stated that there is no doubt that each of these projects is of critical importance to the future of each institution. He commented that it will be a significant challenge to prioritize these requests and re-evaluate the Board's LBR funding request.

Mr. Beard recommended that the Board take up any changes to the approved budget request at the January meeting. He stated that the Board will have updated PECO estimates in December and possibly new revenue estimates. He also informed the Board that some of the university presidents indicated at the workshop that they might change priorities and requested dollar amounts, and these changes will require Board of Trustees approval.

Chair Colson thanked the Facilities Committee for holding the workshop. He commented that the PECO situation may be a little better but the capital funding problem has not been solved. He asked Mr. Beard whether the Legislature might consider the recommendations of the Board's Facilities Task Force during the 2014 Session.

Mr. Beard said that P-3 language could be introduced that would provide the same private investment opportunities for the universities that state agencies, local governments, and school boards were provided by the 2013 Session. He also reported that there were several proposals to create other revenue sources for PECO, and he feels

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

that the Board should help that process. He thanked the students and Mr. Fassi for their support.

Chair Colson asked Mr. Beard about the amount of the Board's current capital request. Mr. Beard said that the total request is \$528 million. He further said that PECO funds will go completely for maintenance. He also reported that the request includes \$280 million from general revenue for completing partially-funded projects. He reminded members that the request does not include funding for any of the new projects the Facilities Committee reviewed in October. He said that the final piece of the puzzle is the request for \$151 million for student-fee supported projects.

#### 14. Audit and Compliance Committee Report

Chair Colson called on Mr. Levine for the Audit and Compliance Committee Report. Mr. Levine reported that the new Inspector General Joe Maleszewski provided an update on the Corrective Action Plan for Florida A&M University. He said that Mr. Maleszewski reported that of the thirty items tracked, fourteen are completed while sixteen are making good progress.

Mr. Levine stated that Mr. Maleszewski also reported on recent activities completed by the IG's office including the 2012-2013 annual report. Mr. Levine further reported that an issue identified as relevant for the System is the retention of people with information technology expertise. Mr. Levine reported that he has asked Mr. Maleszewski to review the office and committee charters and make any recommendations for changes at the March meeting.

#### 15. Academic and Student Affairs Committee Report

Chair Colson called on Mr. Tripp for the Academic and Student Affairs Committee Report.

- A. Final Approval of Amendment of Board of Governors Regulations
  - i. Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen

Mr. Tripp reported that the Board approved public notice of intent to amend the Board of Governors regulation related to admission of undergraduate first-time-in-college students in September. He stated that no public comments were received.

Mr. Tripp moved that the Board approve as final amendments to Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen. Ms. Link seconded the motion, and the members of the Board concurred.

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

- ii. Regulation 6.004 Admission of Undergraduate, Degree-Seeking Transfer Students

Mr. Tripp reported that the Board approved public notice of intent to amend the Board of Governors regulation related to admission of transfer degree-seeking students in September. He stated that no public comments were received.

Mr. Tripp moved that the Board approve as final amendments to Regulation 6.004 Admission of Undergraduate, Degree-Seeking Transfer Students. Mr. Kuntz seconded the motion, and the members of the Board concurred.

- iii. Regulation 6.008 Postsecondary College-Level Preparatory Testing, Placement, and Instruction for State Universities

Mr. Tripp reported that the Board approved public notice of intent to amend the Board of Governors regulation related to preparatory testing, placement, and instruction in September. He stated that no public comments were received.

Mr. Tripp moved that the Board approve as final amendments to Regulation 6.008 Postsecondary College-level Preparatory Testing, Placement, and Instruction for State Universities. Ms. Link seconded the motion, and the members of the Board concurred.

B. Academic Program Items

- i. Ph.D. in Criminal Justice, CIP 43.0104, University of Central Florida

Mr. Tripp reported that the committee approved for Board consideration a request by the University of Central Florida to offer a Ph.D. degree program in Criminal Justice. He further reported that the proposal has been approved by the University of Central Florida Board of Trustees.

Mr. Tripp moved that the Board approve a Ph.D. in Criminal Justice, CIP 43.0104, at the University of Central Florida. Mr. Carter seconded the motion, and the members of the Board concurred.

- ii. Termination of Ph.D. in Physical Education, CIP 13.1314, Florida State University

Mr. Tripp reported that the committee approved for Board consideration a request by Florida State University to terminate its Ph.D. degree program in Physical Education. He further reported that the termination has been approved by the Florida State University Board of Trustees.

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

Mr. Tripp moved that the Board approve termination of the Ph.D. in Physical Education, CIP 13.1314, at Florida State University. Mr. Carter seconded the motion, and the members of the Board concurred.

- iii. Request for Limited Access Status, B.S. in Radiography, CIP 51.0911, University of North Florida

Mr. Tripp reported that the committee approved for Board consideration a request from the University of North Florida for limited access status for the new Bachelor of Science in Radiography.

Mr. Tripp moved that the Board approve limited access status for the B.S in Radiography, CIP 51.0911, at the University of North Florida. Ms. Link seconded the motion, and the members of the Board concurred.

- C. Approval of Memorandum of Agreement with Southern Regional Education Board for the Electronic Campus Regional Reciprocity Agreement

Mr. Tripp reported that the committee approved for Board consideration a reciprocity agreement with the Southern Regional Education Board *Electronic Campus*.

Mr. Tripp moved that the Board approve the Southern Regional Education Board *Electronic Campus* Regional Reciprocity Agreement and delegate authority to the Interim Chancellor to submit written notification of the Board's approval to SREB, together with authority to renew the Agreement at the expiration of its three-year term. Ms. Link seconded the motion, and the members of the Board concurred.

Mr. Tripp further reported that the committee continued discussion of the approval processes for new baccalaureate programs. He said that the Florida College System Chancellor Randy Hanna provided suggestions about how the process might be better coordinated with the State University System.

#### 16. Strategic Planning Committee Report

Chair Colson called on Ms. Frost for the Strategic Planning Committee Report. Ms. Frost thanked Chair Colson for the book signed by Chief Justice John Roberts. Ms. Frost said that she and Chief Justice Roberts serve on the Smithsonian Board together, and the founder of the Smithsonian James Smithson attended Oxford University.

Ms. Frost reported that the Committee agenda had three informational items and three items for Board approval.

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

Ms. Frost reported that the Committee considered the creation of a comprehensive Educational Sites Inventory. She further reported that the Committee considered the likelihood that certain Strategic Plan goals are likely to be realized and said that these goals will come to the Committee at future meetings. She also reported that the Committee reviewed mission-setting at the University of South Florida's regional institutions including how missions are established and the extent to which mission-setting is a dialogue between the University of South Florida Board of Trustees, the Tampa campus, and the regional institutions.

A. Programs of Strategic Emphasis

Ms. Frost reported that the Committee recommended that the Board update its programs of strategic emphasis. She said that staff reviewed data produced by the key economic and workforce development organizations in the state and nation before recommending that the categories associated with the programs of strategic emphasis be updated and that degree programs offered by the universities be reclassified to align with the new categories.

Ms. Frost moved that the Board approve the updated programs of strategic emphasis. Ms. Link seconded the motion, and the members of the Board concurred.

B. Preeminent State Research University Benchmark Plans

Ms. Frost reported that the Committee recommended that the Board approve the preeminent state research university benchmark plans. She stated that each designated university must submit to the Board for approval a five-year benchmark plan for national excellence and that the Board would award the university funds provided in the General Appropriations Act upon approval of the plan.

Ms. Frost moved that the Board approve the University of Florida and Florida State University Preeminent State Research University Benchmark Plans. Mr. Hosseini seconded the motion, and the members of the Board concurred.

C. Florida Center for Cybersecurity Report

Ms. Frost reported that the Committee recommended that the Board approve the Florida Center for Cybersecurity Report. She explained that the 2013 General Appropriations Act required the Board to submit a report no later than December 1, 2013, to the Legislature and the Governor providing a plan for the creation of a Florida Center for Cybersecurity at the University of South Florida.

Ms. Frost moved that the Board approve the Florida Center for Cybersecurity Report. Mr. Beard seconded the motion, and the members of the Board concurred.

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

17. Trustee Nominating and Development Committee Report

Chair Colson called on Mr. Hosseini for the Trustee Nominating and Development Committee Report. Mr. Hosseini reported that the Committee had one action item.

A. Appointment of University Trustee: University of Central Florida

Mr. Hosseini moved that the Board appoint Alexander Martins to the University of Central Florida Board of Trustees for a term beginning November 21, 2013, and ending January 6, 2016. This appointment would be subject to confirmation by the Senate and to Mr. Martins attending an orientation. Mr. Kuntz seconded the motion, and the members of the Board concurred.

18. Budget and Finance Committee Report

Chair Colson called on Mr. Kuntz for the Budget and Finance Committee Report. Mr. Kuntz reported that the Committee has several action items.

- A. Final Approval of Amendment of Board of Governors Regulations
- i. Regulation 7.003 Fees, Fines and Penalties
  - ii. Regulation 7.008 Waiver of Tuition and Fees
  - iii. Regulation 9.007 State University Operating Budgets

Mr. Kuntz reported that amendments to three regulations relating to fees and budgets were noticed at the September meeting and no public comments were received.

Mr. Kuntz moved that the Board approve as final amendments to Regulation 7.003 Fees, Fines and Penalties; Regulation 7.008 Waiver of Tuition and Fees; and Regulation 9.007 State University Operating Budgets. Mr. Beard seconded the motion, and the members of the Board concurred.

- B. Final Approval of New Board of Governors Regulation 9.014 Collegiate License Plate Revenues

Mr. Kuntz reported that one new regulation relating to collegiate license plate revenues was noticed at the September meeting and no public comments were received.

Mr. Kuntz moved that the Board approve as final Regulation 9.014 Collegiate License Plate Revenues. Ms. Link seconded the motion, and the members of the Board concurred.

- C. Performance Funding Board of Trustees Choice Metric

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

Mr. Kuntz reported that each university board of trustees submitted a choice metric for performance funding. He further reported that the Committee recommended that the Board approve each university board of trustees metric.

Mr. Kuntz moved that the Board approve the following board of trustees' choice metrics for performance funding:

1. FAMU – Percent of R&D Expenditures Funded from External Sources,
2. FAU, FGCU, FIU – Bachelor's Degrees Awarded to Minorities,
3. FSU – National Rank Higher than Predicted by the Financial Resources Ranking Based on U.S. and World News Report,
4. NCF – Percent of Undergraduate Seniors Participating in a Research Course,
5. UCF – Number of Bachelor Degrees Awarded Annually,
6. UF – Total Research Expenditures,
7. UNF – Percent of Course Sections Offered via Distance and Blended Learning,
8. USF – Number of Postdoctoral Appointees, and
9. UWF – Number of Adult (25+) Undergraduates Enrolled in the Fall.

Mr. Beard seconded the motion, and the members of the Board concurred.

Mr. Kuntz asked Board office staff to do the following in preparation for the January meeting:

1. Finalize the benchmarks for each metric, particularly the board choice metrics;
2. Update the model to be based on five points rather than three points;
3. Utilize the 2012-13 data to populate the model;
4. Provide a scenario in which there is a minimum score that universities must attain to be eligible for new performance funds; and
5. Consider a methodology for which a portion of the university's base budget is reallocated based on performance, using the model created.

#### D. Market Tuition Proposals

Mr. Kuntz reported that seven universities request a total of twenty-one market tuition programs. Mr. Kuntz reported that the Committee recommended that the Board approve the requests.

Mr. Kuntz moved that the Board approve market rate tuition for the following programs:

1. Florida Atlantic University
  - a. Executive Master of Health Administration
  - b. Master of Science in Finance
  - c. Master of Business Administration
2. Florida Gulf Coast University

MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

- a. Transitional Doctor of Physical Therapy
- 3. Florida International University
  - a. Master of Science in Human Resource Management
  - b. Master of Science in International Real Estate
  - c. Master of Science in Public Administration
  - d. Professional Master of Science Counseling Psychology
- 4. University of Florida
  - a. Doctorate of Business Administration
  - b. Master of Music in Music Education
  - c. Master of Fisheries & Aquatic Sciences
  - d. Master of Electrical Engineering
  - e. Master of Civil Engineering
- 5. University of North Florida
  - a. Master of Education in Special Education
  - b. Master of Science in Nutrition
  - c. Doctor of Nursing Practice
- 6. University of South Florida
  - a. Graduate Certificate in Applied Behavior Analysis
- 7. University of West Florida
  - a. Master in Educational Leadership
  - b. Master in Curriculum & Instruction
  - c. Doctorate in Curriculum & Instruction
  - d. Master in Accountancy

Mr. Lautenbach seconded the motion, and the members of the Board concurred.

#### 19. Concluding Remarks and Adjournment

Chair Colson commented that the Board's new leaders Mori Hosseini and Tom Kuntz are dedicated to the Board, the future of higher education and the well-being of the citizens of Florida. He remarked that the Board has selected the right person for the right time in Marshall Criser III. He said that he is excited for Chancellor Criser's leadership, enthusiasm, and lifelong commitment to the students of the state.

Chair Colson said that the Board is blessed with an extremely talented and dedicated staff. He thanked the staff for its hard work and remarked that he will miss most his daily interaction with staff.

Chair Colson stated that the Board has many challenges ahead of it, but he knows that the Board is positioned to meet them. He said that funding will forever be a challenge and that he is sorry that during his term that the Board did not address what he considers an imperfect financial aid model. He remarked that the Board began addressing the growth issue during his time as Chair in the report from the Commission on Access and Attainment.



MINUTES: BOARD OF GOVERNORS

NOVEMBER 20-21, 2013

Chair Colson said that he is most proud of the Board's focus on quality. He commented that money incentivizes behavior and that he hopes that the System will receive significant performance funding. He encouraged the System to continue its strategic focus.

Chair Colson discussed the importance of maintaining independence as a Board. He said that he knows that the new Board leadership values this independence and that he is looking forward to sitting as a member of the Board and asking questions.

Having no further business, the meeting was adjourned at 10:44 a.m., November 21, 2013.

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Dean Colson, Chair

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Monoka Venters,  
Corporate Secretary

**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS**

January 16, 2014

**SUBJECT:** Chancellor's Report to the Board of Governors

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**PROPOSED BOARD ACTION**

For Information Only

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution

**BACKGROUND INFORMATION**

Chancellor Marshall Criser, III, will report on activities affecting the Board staff and the Board of Governors since the last meeting of the Board.

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**Supporting Documentation Included:** None

**Facilitators/Presenters:** Marshall Criser, III

STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
January 16, 2014

**SUBJECT:** Public Comment

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**PROPOSED BOARD ACTION**

For Information.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution; Article V, Section H, Board of Governors Operating Procedures; Section 286.0114, Florida Statutes

**BACKGROUND INFORMATION**

Article V, Section H, of the Board of Governors Operating Procedures provides for public comment on propositions before the Board. The Board will reserve a maximum of fifteen minutes during the plenary meeting of the Board to take public comment.

Individuals, organizations, groups or factions who desire to appear before the Board to be heard on a proposition pending before the Board shall complete a public comment form specifying the matter on which they wish to be heard. Public comment forms will be available at each meeting and must be submitted prior to the plenary meeting.

Organizations, groups or factions wishing to address the Board on a proposition shall designate a representative to speak on its behalf to ensure the orderly presentation of information to the Board. Individuals and representatives of organizations, groups or factions shall be allotted three minutes to present information; however, this time limit may be extended or shortened depending upon the number of speakers at the discretion of the Chair.

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**Supporting Documentation Included:** None

**Facilitators/Presenters:** Chair Mori Hosseini

**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS**

January 16, 2014

**SUBJECT:** Confirmation of Reappointment of the President for University of North Florida

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**PROPOSED BOARD ACTION**

Confirm the reappointment of John A. Delaney as the president of the University of North Florida as recommended by the Board of Trustees of the University of North Florida.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution; Section 1001.706, Florida Statutes.

**BACKGROUND INFORMATION**

Subsection 1001.706(6)(a), Florida Statutes provides, "The Board of Governors shall confirm the presidential selection and reappointment by a university board of trustees as a means of acknowledging that system cooperation is expected."

On September 10, 2013, the Board of Trustees of the University of North Florida unanimously reappointed Mr. Delaney to serve as the president of the University of North Florida. The reappointment extends the term of Mr. Delaney's contract through May 31, 2018.

During President Delaney's tenure as president of the University of North Florida, the university has attracted increasingly brighter students – students with higher average SAT scores and high school grade point averages. Graduates of the university are among the most likely to be employed in Florida with 78% being employed in the state. In addition, the university was chosen as a Top Florida College for Return on Investment based on the high average starting and mid-career salaries of its graduates. In addition, the university has initiated Transformational Learning Opportunities for students to engage in community-based learning such as guided internships and field-based research. The university has also identified six Flagship Programs including Coastal Biology, Transportation and Logistics, International Business, Nutrition and Music, and each of these programs has received national recognition. Highlights of Mr.

Delaney's leadership of the University of North Florida are included in the Board materials.

The University of North Florida Board of Trustees Chair R. Bruce Taylor requested (on November 20, 2013) confirmation of President Delaney's reappointment by the Board of Governors. The reappointment is pending confirmation by the Board of Governors.

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**Supporting Documentation Included:**

1. Letter from the University of North Florida Board of Trustees Chair
2. Summary of Key Contract Terms
3. Highlights of Leadership

**Facilitators/Presenters:**

Mori Hosseini, Chair, Board of Governors  
Hugh Greene, Chair, University of North Florida Board of Trustees



BOARD OF TRUSTEES

UNIVERSITY of  
NORTH FLORIDA.

November 20, 2013

Dean Colson, Chairman  
Florida Board of Governors  
325 West Gaines Street  
Tallahassee, Florida 32399

Re: Extension of the Appointment of President John A. Delaney, University of North Florida

Dear Chairman Colson,

As you know, at its September 10 meeting, the University of North Florida Board of Trustees voted unanimously to extend John A. Delaney's appointment as President of the University of North Florida through May 31, 2018.

On behalf of our Board of Trustees, I am submitting this request that the Board of Governors confirm this extension of President Delaney's appointment through May 31, 2018, pursuant to Subsection 1001.706(6)(a), Florida Statutes, which states: "[t]he Board of Governors shall confirm the presidential...reappointment by a university board of trustees as a means of acknowledging that system cooperation is expected."

For ten years, President Delaney has successfully led the University of North Florida, as highlighted in the attached list of accomplishments. Because we, and the community, have unwavering faith in President Delaney's ability to achieve the goals we hold for UNF, we asked President Delaney to continue his service for another five years and stay at the helm of our institution.

The UNF Board of Trustees thanks the Board of Governors for its continued support of the entire State University System, and UNF in particular, as we work to serve the state of Florida and society.

Sincerely,

  
R. Bruce Taylor, Ph.D.  
Chair, UNF Board of Trustees

cc: Mori Hosseini, Vice Chair, BOG  
President John A. Delaney  
Monoka Venters, Corporate Secretary, BOG  
Vikki Shirley, General Counsel, BOG  
Tom Serwatka, VP and Chief of Staff, UNF  
Karen Stone, VP and General Counsel, UNF

**President Delaney Contract Extension  
(through May 31, 2018)**

**SUMMARY OF KEY ELEMENTS**

**The contract extension is revenue neutral when considering compensation, incentives and post presidential pay provisions of the current contract.**

- Contract extension through May 31, 2018
- No pay increase
- Revenue neutral restructure of incentive pay with a focus on retaining President Delaney as president for the next five years
- Professional development leave pay tied to retention through July 1, 2015, with right forfeited at the conclusion of contract
- Contract terms relating to severance conformed to the requirements of s. 215.425, Florida Statutes (2013)



John A. Delaney

John A. Delaney became the University of North Florida's fifth president in 2003. In his inaugural address, President Delaney outlined four commitments he and the UNF Board of Trustees would use in decision making: a consistent focus on UNF's mission, achieving excellence in inputs and outcomes, ensuring relevance to students and the community, and documented accountability to UNF students, our community and Florida's taxpayers. Under his leadership:

- Since 2003, UNF has attracted increasingly brighter students, as evidenced by the profile for fall FTICs. In the past 10 years, the SAT average has gone from 1145 to 1215. High school GPAs have gone from 3.63 to 3.94.
- Data from the Educational Testing Service – Proficiency Profile show that compared to students at similar institutions, UNF students enter with increasingly higher performance levels in critical thinking, writing and mathematics. Upon graduation, they also show higher rates of growth in these skill areas than peers from across the country.
- Upon graduation, 58 percent of these high-performing students are employed in the region and an additional 20 percent settle in other communities in Florida, contributing to the local and state economies.
- According to *College Data Base*, students who graduate from UNF are among the most likely to be employed in Florida. They are also among the highest paid as they start out their careers. This advantage continued into their mid-careers. As a result, UNF was distinguished as a Top Florida College for Return on Investment. This recognition was supported by repeated rankings from *Princeton Review*, *Forbes*, and *Kiplinger*.
- The University initiated a hallmark referred to as Transformational Learning Opportunities. In their TLOs, UNF's students engage in community-based learning. These experiences may be guided internships, opportunities to work with individuals from different cultures, and/or field-based research.
- Another form of TLO is study abroad and UNF students take part in short-term study abroad at twice the national average, exposing more students to global learning.
- UNF began to identify academic areas that could become signature programs for the University. Starting with UNF's Community Nursing, the University has identified six such Flagship Programs, including Coastal Biology, Transportation and Logistics, International Business, Nutrition and Music. Each of these has received national recognition. For example, UNF's baccalaureate program in Transportation and Logistics has been rated as the 13<sup>th</sup> highest ranked T&L program in research production. The 12 institutions ahead of UNF all have doctoral programs.
- In hiring, the university has stressed that faculty will be engaged in fostering student learning and have ongoing research agendas. This commitment to the teaching-scholar is highlighted by faculty members who teach undergraduate students that join in the faculty's research and are often credited as co-authors in resulting publications – experiences typically reserved for graduate students at larger institutions.
- UNF closed its second capital campaign with \$130,425,638 raised, exceeding the original goal by \$20.4 million. The largest capital campaign in the history of Northeast Florida, contributions included \$50 million in need- and merit-based scholarships for undergraduate and fellowships for graduate students. It also raised \$48 million to enhance specific academic programs and centers that are already well recognized, helping them achieve the next level.
- The Sierra Club recognized UNF as one of the top 100 Coolest Green Schools in the U.S. The Association for the Advancement of Sustainability in Higher Education ranked UNF as a STARS Bronze Institution.
- For five years in a row, *GI Jobs* has recognized UNF as one of the most military friendly campuses in the U.S. The recognition acknowledges the work of UNF's Military and Veterans Resource Center, smoothing the transition from combat to classroom.
- Since 2003, the built square footage on the campus has increased by 63 percent, supporting UNF's growth and its anticipated climb to 25,000 students.

John Delaney's presidency continues a distinguished career as a public servant. As a former state prosecutor and general counsel for the city, President Delaney served two terms as mayor of Jacksonville, spearheading major initiatives, including The Better Jacksonville Plan, a voter-approved initiative that gave the city new public facilities and other amenities. He also created the Preservation Project, a massive land conservation effort giving Jacksonville the distinction of having the largest urban park system in the United States.

While carrying out his duties as President of the University of North Florida, he served as President in Residence (Interim Chancellor) for the Board of Governors. He currently serves as chair of JAXUSA Partnership, the economic development engine of Northeast Florida. Most recently, he was elected by the business and community leadership to serve as chair of the Jax Chamber in 2015, which will further strengthen the relationship between UNF's emerging areas of academic excellence and the economic growth and prosperity of the Northeast Florida region.



**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS**

January 16, 2014

**SUBJECT:** Florida Gulf Coast University Educational Plant Survey Validation

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**PROPOSED COMMITTEE ACTION**

Review and validate the completed Florida Gulf Coast University "FGCU" Educational Plant Survey.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution; Sections 1013.03 and 1013.31, Florida Statutes

**BACKGROUND INFORMATION**

An educational plant survey is required at least once every five (5) years for all public educational entities, including state universities. At the request of FGCU, Board staff facilitated and coordinated the Survey Team, and participated with university staff to ensure that all the requirements of Section 1013.31, Florida Statutes, were complied with. The completed survey was approved by the FGCU Board of Trustees on April 16, 2013. (See attached). In addition to FGCU and Board staff, the team included staff from UCF and UWF. This survey will cover the period through 2018-2019.

A summary of the Survey Team recommendations may be found on pages 59-61 of the report. The final Educational Plant Survey Report, which is in compliance with the requirements of Section 1013.31, Florida Statutes, has been completed, and is ready for Board consideration for validation. Once validated by the Board, survey recommended projects may be included on the Capital Improvement Plan, and are eligible for PECO funding.

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**Supporting Documentation Included:** Information is located with the Facilities Committee materials

**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS**

January 16, 2014

**SUBJECT:** 2014-15 State University System Fixed Capital Outlay Legislative Budget Request

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**PROPOSED COMMITTEE ACTION**

Review and approve the amended 2014-2015 SUS Fixed Capital Outlay Legislative Budget Request.

Authorize the Chancellor, State University System of Florida, to make technical revisions to the 2014-2015 SUS Fixed Capital Outlay Legislative Budget Request.

Approval is recommended by the Chancellor.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution

**BACKGROUND INFORMATION**

The requested budget provides the State University System of Florida continued capital outlay support and has been prepared in accordance with statutory requirements and guidelines adopted by the Board of Governors on June 20, 2013. All university fixed capital outlay budget requests were approved by the institutional boards of trustees.

At its meeting held September 12, 2013, the Facilities Committee requested a facilities workshop to further examine all new projects and those having received less than 25% funding, which were included in this year's SUS Five Year Fixed Capital Outlay Request. The workshop was held on October 9, 2013, in Tampa, Florida, and primarily consisted of detailed project presentations by university representatives. The attached reflects amendments to the budget presented at the September Committee meeting as a result of the October workshop.

### Specific Fixed Capital Outlay Appropriation Requests

- ◆ **[AMEND from \$281 M to \$250 M] The 2014/2015-2018/2019 SUS Five Year Fixed Capital Outlay Request from General Revenue** provides funding to meet identified academic and academic support facility needs. (**Attachment I**)
- ◆ **[AMEND from \$63 M to \$60M] The Critical Deferred Maintenance Request from PECO** provides lump sum funding to meet identified Critical Maintenance needs based on Board formula, subject to statutory revenue allocation constraints. (**Attachment I**)
- ◆ **[AMEND from \$34 M to \$28 M] Board Request for PECO Remodeling/Renovation/Repair/Maintenance Formula Funds** represents a system-wide request for funds used to expand or upgrade educational facilities to prolong the useful life of the plant, pursuant to statute. (**Attachment II**)
- ◆ **[NEW - Zero] Request for Legislative Authorization for State University System Fixed Capital Outlay projects requiring General Revenue funds to Operate and Maintain** provides legal authority for future operating budget requests for plant operations and maintenance (PO&M). (**Attachment V**)

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**Supporting Documentation Included:** Information is located with the Facilities Committee materials

**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS**

January 16, 2014

**SUBJECT:** State University System 2012-13 Annual Accountability Report

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**PROPOSED COMMITTEE ACTION**

Approve the State University System 2012-2013 Annual Accountability Report.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution

**BACKGROUND INFORMATION**

The 2012-13 Annual Accountability Report contains narrative and metrics on the progress made toward Board of Governors Strategic Plan goals. Among other information, the Report contains examples of key achievements, as well as information and metrics regarding enrollments, degrees awarded, retention and graduation, e-learning, degree productivity in key discipline areas, academic program quality, research and commercialization, funding and expenditures, and other efficiency metrics and activities.

The System Report's Executive Summary includes a series of dashboard metrics, followed by narrative, tables, and charts providing data on institutional and System performance in key areas. Individual university reports are available at: [http://flbog.edu/resources/publications/2012-13\\_accountability.php](http://flbog.edu/resources/publications/2012-13_accountability.php).

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**Supporting Documentation Included:** Information is located with the Strategic Planning Committee materials

**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS  
January 16, 2014**

**SUBJECT: Task Force on Postsecondary Online Education in Florida: Final Report**

**PROPOSED BOARD ACTION**

Approve the implementation plan for the Task Force recommendations

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution

**BACKGROUND INFORMATION**

At its meeting on January 15, 2014, the Innovation and Online Committee discussed the final report of the Task Force on Postsecondary Online Education in Florida, and Board staff proposed an implementation plan for the recommendations.

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**Supporting Documentation Included:** Information is located with the Innovation and Online Committee materials

STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS

January 16, 2014

**SUBJECT:** Legislative Budget Request Amendment for Developing For-Credit  
Massive Open Online Courses (MOOCs)

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**PROPOSED COMMITTEE ACTION**

Consider approval of an amendment to the Board's 2014-2015 Legislative Budget Request

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution

**BACKGROUND INFORMATION**

After multiple discussions in late 2012 and early 2013, the Strategic Planning Committee recommended two motions to the full Board; the Board approved both motions on February 21, 2013. The first one ultimately resulted in the creation of UF Online. The second motion directed the Chancellor to form a systemwide work group that would report to the Committee ways in which services and online degree programs could be better coordinated to ensure State student needs are being met in a cost-efficient and effective manner.

The Task Force report, with its nine recommendations, will be discussed during the Innovation and Online Committee's January meeting. If recommended by the Innovation and Online Committee, one Task Force recommendation will come before the Budget Committee for its consideration:

**Develop and Deliver Statewide For-Credit MOOCs:** The BOG, in cooperation with the FCS, should select a lead institution(s) to coordinate the development, delivery, and marketing of for-credit MOOCs that incorporate a quality framework and establish guidelines for competency-based evaluations of non-credit MOOCs.

Pages 49-56 of the Task Force report provide background information on the current state of MOOC issues in the state and nationally, including 2013 statutory language

requiring the Board of Governors and State Board of Education to develop rules to offer credit for MOOCs taken prior to initial enrollment in postsecondary institutions (CS/HB 7029). As stated in the report, "Florida's higher education institutions would like to identify and develop a set of for-credit MOOCs for statewide use that incorporate effective practices, competency-based assessments, and support the requirements of CS/HB 7029, which was enacted during the 2013 legislative session."

At the same time the lead institution is conducting the pilot program, page 54 of the report states that the institution should configure a statewide working group to develop a MOOC strategy for a list of specific issues, working closely with UF's Online Learning Research Advisory Committee. The report further states that "These efforts should result in a pilot program as well as a strategy and 2015 LBR request for statewide implementation efforts. The Board, in collaboration with the lead institution, should review the LBR and MOOC strategy with the appropriate statewide leadership groups as part of the state's normal budgeting process."

To implement this initiative, funds would be requested through an amendment to the Board of Governors 2014-2015 Legislative Budget Request for the development and piloting of at least three for-credit MOOCs, as well as the configuring and leading of a statewide working group to develop a MOOC strategy for the state. The courses would be coordinated by a lead institution chosen through a competitive procurement process. Additional funds for piloting the courses would be provided, bringing the total request to \$250,000.

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**Supporting Documentation Included:**

Information located in the Innovation and Online Committee material

**STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS**

January 16, 2014

**SUBJECT:** 2013 New Fees and Tuition Differential Report

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**PROPOSED BOARD ACTION**

Approve the 2013 New Fees and Tuition Differential Report for transmittal to the Legislature and Governor's Office.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution; and Subsection 1009.24(16)(e), Florida Statutes; Subsection 1009.24(15)(3)4(f), Florida Statutes

**BACKGROUND INFORMATION**

The above referenced statutes require the Board to submit an annual report by February 1 summarizing tuition differential implementation and a report on new fees proposed and considered by the Board for the Fall 2013 semester.

In June, 2013 the Budget and Finance Committee did not receive any university tuition differential requests for consideration, but did receive a request to implement new green fees at two universities. These fees were not approved by the Board.

The attached report summarizes the new fees received and actions taken on each proposal.

Upon approval, this report will be submitted to the Governor and Legislature.

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**Supporting Documentation Included:** Information located in the Budget & Finance Committee material



STATE UNIVERSITY SYSTEM OF FLORIDA  
BOARD OF GOVERNORS

January 16, 2014

**SUBJECT:** Performance Funding Model

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**PROPOSED BOARD ACTION**

The Committee will consider the finalization of the performance funding model.

**AUTHORITY FOR BOARD OF GOVERNORS ACTION**

Article IX, Section 7, Florida Constitution

**BACKGROUND INFORMATION**

The Board began working on a performance funding model in the fall of 2012. After receiving input from key stakeholders, university representatives and national leaders, a model has been developed.

The model has been developed in accordance with the Board's four principles:

1. Use metrics that align with Strategic Plan goals;
2. Reward excellence or improvement;
3. Have a few clear, simple metrics; and
4. Acknowledge the unique mission of the different institutions.

The model consists of ten metrics; eight metrics that apply to all universities, one metric chosen by the Board, and one by Board of Trustees. Benchmarks have been established with a point scale of one to five. Universities will receive points based on achieving 'Excellence' on each metric or by the 'Improvement' on each metric, whichever is higher.

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**Supporting Documentation Included:** Information located in the Budget & Finance Committee material