

INDEX OF MINUTES
 BOARD OF GOVERNORS
 STATE UNIVERSITY SYSTEM OF FLORIDA
 FLORIDA INTERNATIONAL UNIVERSITY
 MODESTO A. MAIDIQUE CAMPUS
 BALLROOM, GRAHAM CENTER
 11200 SW 8TH STREET
 MIAMI, FLORIDA
 NOVEMBER 20-21, 2013

*Video or audio archives of the meetings of the Board of Governors
 and its Committees are accessible at <http://www.flbog.edu/>.*

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1. Call to Order

Chair Dean Colson convened the meeting at 2:05 p.m., on November 20, 2013, with the following members present and answering roll call: Vice Chair Mori Hosseini; Dick Beard; Matthew Carter (participating by phone); Carlo Fassi; Pat Frost; H. Wayne Huizenga, Jr.; Tom Kuntz; Ned C. Lautenbach; Alan Levine; Ed Morton; Commissioner Pam Stewart; Norman Tripp and Elizabeth Webster. Dr. Manoj Chopra joined the meeting at 2:08 p.m. Wendy Link joined the meeting at 2:10 p.m.

Chair Colson thanked President Rosenberg, Chair Maury, and Florida International University for hosting the Trustee Summit 2013 and the meeting.

2. Chancellor Search Committee Report

Chair Colson stated that the Board would consider the recommendation of a new chancellor by the Chancellor Search Committee. He thanked the Committee for working diligently. He said that he was pleased that the Board has the opportunity to take action on the Committee's thoughtful and well-reasoned recommendation.

Chair Colson asked the General Counsel Vikki Shirley whether any requests for public comment related to this item were received. Ms. Shirley said no requests were received.

Chair Colson called on Governor Hosseini for the Chancellor Search Committee Report.

Mr. Hosseini reported that the Chancellor Search Committee held its first meeting on September 25, 2013. He further reported that the Committee approved a phased search process and a position description. He said that the Committee stressed that it was looking for a proven leader with executive-level experience who had a track record of involvement in complex higher education and political environments.

Mr. Hosseini reported that online advertisements were placed in publications including the Chronicle of Higher Education, Diverse Magazine, Higher Ed Jobs, Hispanic Outlook Magazine, Inside Higher Ed, and Women in Higher Education. He said that the Committee was extremely pleased with the response to the call for nominations and applications at the end of the initial application period.

Mr. Hosseini further reported that the Committee held a conference call on November 7, 2013 to review applications. He said that the Committee emphasized the need to find a proven leader who could do three things: (1) navigate complex higher educational and political environments, (2) articulate the Board's priorities and (3) understand the specific challenges that the System faces.

Mr. Hosseini said that the Committee felt that the overall pool of applicants was highly-qualified and that Dr. Chopra commented that the pool was faculty-friendly. Mr. Hosseini reported that the pool included six current or former provosts, six current or former deans, three former presidents, two current or former system heads, and three CEOs. Mr. Hosseini reported that the Committee voted unanimously to invite four candidates for interviews on November 12, 2013 and to make a decision about interviewing two additional candidates as needed.

Mr. Hosseini reported that the Committee interviewed four candidates in person on November 12, 2013. He stated that the Committee agreed that all of the candidates were qualified for the position but one candidate rose to the top as the person who could best articulate the Board's priorities and understand the specific challenges that the System faces. He further reported that the Committee voted unanimously to recommend that the Board appoint Marshall Criser, III as the next Chancellor.

Chair Colson moved that the Board appoint Marshall Criser, III as Chancellor and delegate authority to Vice Chair Mori Hosseini to negotiate an employment agreement with Mr. Criser and to execute the agreement on behalf of the Board if the total compensation does not exceed the compensation set forth in the prior agreement with Chancellor Brogan. Mr. Tripp seconded the motion. Members of the Board discussed the qualifications of Mr. Criser and the cost-savings of the process that the Committee followed. After discussion, the members of the Board concurred unanimously with the motion.

Chair Colson congratulated Chancellor Designate Criser and recognized his wife Kimberly Criser. Chair Colson invited Mr. Criser to address the Board.

Chancellor Designate Criser thanked Chair Colson, Vice Chair Hosseini, the members of the Search Committee, and the members of the Board of Governors for placing their trust in him. He also thanked the administrators, faculty, and students across the System for what they have taught him in the past and said that conversation and education process would continue to be invaluable. He thanked Chancellor Brogan for

building a competent, professional team and recognized Dr. Ignash for her service to the State during the time of transition.

Mr. Criser said that the Board of Governors has built a foundation that is absolutely focused on the students, families, and citizens of Florida. He committed to build on the foundation comprised of academic excellence, access for Florida students, and accountability that will assure that an investment in a higher education in Florida is the best investment that can be made with public or private dollars. He thanked his wife and his family for supporting him in pursuing one of the most exciting opportunities in the State. He said that his family is looking forward to moving back to Tallahassee.

Chair Colson said that the Board was looking forward to working with Chancellor Designate Criser. He stated that the Board was lucky to have attracted someone with his skills to lead the System.

Chair Colson recognized three former members of the Board of Governors: (1) Chair Carolyn Roberts, (2) Charlie Edwards, and (3) Frank Martin.

At 2:23 p.m., Chair Colson adjourned the Board. After a short break, the meeting continued with the Strategic Planning Committee.

3. Chair's Report

Chair Dean Colson re-convened the meeting at 8:34 a.m., on November 21, 2013, with the following members present: Vice Chair Mori Hosseini; Dick Beard; Matthew Carter (participating by phone); Dr. Manoj Chopra; Carlo Fassi; Pat Frost; H. Wayne Huizenga, Jr.; Tom Kuntz; Ned C. Lautenbach; Alan Levine; Wendy Link; Ed Morton; Commissioner Pam Stewart; Norman Tripp and Elizabeth Webster (participating by phone).

Chair Colson welcomed everyone to his hometown university. He thanked Florida International University for being phenomenal hosts for not only the meeting but also the Trustee Summit. He recognized President Rosenberg.

President Rosenberg said that he would like to cede his welcome to some incredible FIU students because they are the reason that the Board exists. He introduced Michael Perez, Medjy Pierre Louis, and Shahed Al-Tammar.

Mr. Perez informed the Board that he participates in the Academy for Advanced Academics and is both an FIU sophomore and a high school senior. He stated that he will graduate from high school with more than sixty credits, will begin immediately in his major taking upper-level courses in chemistry, and intends to enroll in medical

school. He thanked FIU for the opportunity on behalf of the 6,000 dual-enrollment students.

Ms. Pierre-Louis told the Board that she is a freshman who has a Gates Millennium Scholarship and chose FIU strategically because she knew that FIU would provide the opportunities and resources to help her achieve her goal of opening a global organization to assist students in pursuing higher education. She said that her father's educational struggles in Haiti inspired her life goal.

Ms. Al-Tammar said that she is in the Ph.D. program in the department of public administration. She graduated from the American University of Kuwait with a degree in finance and accounting. She started a youth movement in Kuwait and represented Kuwait at international leadership conferences. She worked at an investment firm in New York City and obtained a master's degree from the University of Pennsylvania. In choosing FIU, she looked at the quality of the programs offered, the caliber of the faculty members, and the ability to link academia to real-world settings. She said that she plans to apply her knowledge in Kuwait. President Rosenberg informed the Board that Ms. Al-Tammar will be the first female in her country to have a Ph.D. in public administration.

Chair Colson remarked that these students illustrate perfectly the importance of FIU to the System and to the Miami community. He thanked Mr. Perez, Ms. Pierre-Louis, and Ms. Al-Tammar.

Chair Colson recognized Vice Chair Hosseini's daughter Nika. He thanked Mr. Hosseini for his work on the Trustee Summit. He informed the members that Trustees from all twelve universities took part in the Summit participating in round table discussions about leadership; academic and student affairs; budget, finance, and audit; and facilities. Chair Colson thanked President Thomas Ross, head of the seventeen-campus University of North Carolina System, and Vice Chancellor Andrew Hamilton from the University of Oxford for the session on how universities can be globally competitive.

Chair Colson updated members on presentations that he, Governor Beard, Governor Kuntz, and Interim Chancellor Ignash made at the Florida Council of 100 meeting. He also informed the Board about his presentation at the American Council of Trustees and Alumni meeting.

Chair Colson recognized Chancellor Designate Marshall Criser III and welcomed him.

4. Approval of Meeting Minutes

- A. Board of Governors Retreat held September 10-11, 2013

Ms. Frost moved that the Board approve the Minutes of the Retreat held on September 10-11, 2013, as presented. Mr. Beard seconded the motion, and the members concurred.

B. Board of Governors Meeting held September 12, 2013

Mr. Tripp moved that the Board approve the Minutes of the Meeting held on September 12, 2013, as presented. Ms. Frost seconded the motion, and the members concurred.

C. Board of Governors Meeting held September 27, 2013

Ms. Frost moved that the Board approve the Minutes of the Meeting held on September 27, 2013, as presented. Mr. Hosseini seconded the motion, and the members concurred.

5. Interim Chancellor's Report

Chair Colson recognized Interim Chancellor Ignash for her report. Interim Chancellor Ignash reported that all plates continue to spin during the transition. She reported that work is under way on performance-based funding, the Commission on Access and Attainment, the annual accountability report, and numerous other initiatives.

Interim Chancellor Ignash recognized Janet Owen and Brent Jaquet for organizing System participation in a Department of Defense R&D Workshop in Washington D.C. She reported that top federal officials reviewed priorities and that there is an opportunity to coordinate a System approach to pursuing federal research funding.

Interim Chancellor Ignash reported on meetings with Senate and House policy and budget chairs about the upcoming Legislative Session. She also informed the Board about presentations to Senate and House committees. She reported on the Higher Education Coordinating Council meeting.

Interim Chancellor Ignash updated the Board on efforts to hire staff to support the Health Initiatives Committee. She stated that we are negotiating a contract with the consultant and have hired Amy Beaven who currently works at the University of Texas Houston in the Health Sciences department

Interim Chancellor Ignash reported on meetings with the Florida Association of Colleges of Teacher Education leadership, Microsoft education representatives, and SciQuest.

Interim Chancellor Ignash introduced new staff member Jonathan Vidales. She reported on presentations that staff made at national conferences

Interim Chancellor Ignash thanked the Board for the opportunity to serve during the transition. She welcomed Chancellor Designate Criser. Chair Colson asked the Board to recognize Interim Chancellor Ignash. He thanked the Board office staff for making the transition seamless.

6. Public Comment

No requests for public comment were received.

7. Frost Scholarship Programme Presentation

Chair Colson thanked Governor Patricia Frost and her husband Phillip for the Frost Scholarship Programme at the University of Oxford. He reported that the Frosts have endowed ten scholarships for students in the State University System to pursue master's degrees in STEM at the University of Oxford.

Chair Colson introduced Professor Andrew Hamilton, Vice Chancellor of the University of Oxford. Professor Hamilton thanked the members of the Board and said that it was an enormous privilege to formally announce the Frost Scholarship Programme. He compared the scholarship to the Rhodes Scholarship.

Professor Hamilton provided historical information about Oxford, including the connection between Oxford and the United States. He reviewed Oxford graduates from the United States ranging from Sir Walter Raleigh and James Oglethorpe to Bobby Jindal and Cory Booker. He described the benefits of attending Oxford, including its faculty, facilities, and student life. He provided information about STEM efforts at Oxford. He described the close working relationships between students and faculty.

Professor Hamilton introduced the new Frost Scholarship Programme. He reviewed the eligibility criteria for the scholarship and provided information about the orientation week at Exeter College for Frost Scholars. He concluded by encouraging students in the State University System to apply.

Chair Colson said that the Frosts are among the most generous people in the Miami community. He thanked them for the Frost Scholarship Programme.

8. Election of Chair and Vice Chair for Board of Governors

Chair Colson reported that his term as Chair ends on December 31, 2013 and that he is not pursuing another term.

Chair Colson opened the nominations for the next Chair of the Board of Governors. Mr. Tripp nominated Mori Hosseini for Chair. Mr. Tripp reviewed Mr. Hosseini's

qualifications, including his service on the Board of Governors. Mr. Tripp commented that Mr. Hosseini has been instrumental in moving the State University System forward and has transformed the Trustee recruitment and appointment process. Mr. Tripp said that Mr. Hosseini has served as Chair of the Trustee Nominating and Development Committee, the Legislative Affairs Committee, the Select Committee on Florida Polytechnic University, the Select Committee on the FSU Film School, and the Chancellor Search Committee.

Chair Colson called for other nominations for Chair. None were received.

Mr. Tripp moved that the Board elect Mori Hosseini as the Chair of the Board of Governors for a term beginning on January 1, 2014, and ending December 31, 2015. Ms. Frost seconded the motion, and the members concurred unanimously.

Chair Colson congratulated Mr. Hosseini and recognized him for remarks. Mr. Hosseini said that it will be a privilege and honor to serve the System, the State, and the country.

Chair Colson opened the nominations for the next Vice Chair of the Board of Governors. Mr. Beard nominated Tom Kuntz for Vice Chair. Mr. Beard reviewed Mr. Kuntz's qualifications, including his service on the Board of Governors. Mr. Beard said that Mr. Kuntz has proven that he is a numbers man and has taken on the difficult issue of performance funding as Chair of the Budget and Finance Committee.

Chair Colson called for other nominations for Vice Chair. None were received.

Mr. Beard moved that the Board elect Tom Kuntz as the Vice Chair of the Board of Governors for a term beginning on January 1, 2014, and ending December 31, 2015. Ms. Link seconded the motion, and the members concurred unanimously.

Chair Colson congratulated Mr. Kuntz and recognized him for remarks. Mr. Kuntz said that he is honored for the opportunity. He commented that he looks forward to making our System the best in the country and providing great opportunities for the students.

9. Confirmation of Re-appointment of President for Florida International University

Chair Colson informed members that the Board of Trustees of Florida International University on September 10, 2013 re-appointed Dr. Mark B. Rosenberg to serve as the president of Florida International University through August 3, 2019. He reported that Albert Maury, Chair of the FIU Board of Trustees submitted a request that the Board of Governors confirm Dr. Rosenberg's re-appointment.

Chair Colson recognized Mr. Maury to present President Rosenberg for re-appointment. Mr. Maury echoed Chair Colson's remarks about the unique position that

FIU holds in the Miami community and informed the Board that he holds two degrees from FIU. Mr. Maury said that he is honored to recommend the re-appointment of President Rosenberg because President Rosenberg turns the impossible into the inevitable.

Mr. Maury reported that President Rosenberg's achievements include the establishment of the Life Sciences South Florida industry cluster, the creation of ACCESS (Achieving Community Collaboration in Education and Student Success), and the reaffirmation of accreditation by SACS. He stated that FIU is a leader in STEM education and ranks first in the nation in awarding STEM bachelor's degrees to minorities. He said that President Rosenberg's strategic approach to improving graduation rates has resulted in an improvement of more than 9 percentage points. Mr. Maury requested that the Board of Governors confirm the re-appointment of President Mark B. Rosenberg.

Mr. Tripp moved that the Board confirm the re-appointment of Dr. Mark B. Rosenberg as the president of Florida International University. Ms. Frost seconded the motion, and the members of the Board concurred in the motion unanimously.

Chair Colson congratulated President Rosenberg.

10. Confirmation of Re-appointment of President for University of North Florida

Chair Colson reported that Bruce Taylor the Chair of the Board of Trustees at the University of North Florida had been on the phone but had to leave for a medical appointment. He informed the Board that the confirmation of the re-appointment of President John Delaney at the University of North Florida would be postponed until January.

11. Approval of the Board of Governors Commission on Florida Higher Education Access and Degree Attainment Final Report and Solicitation of Grant Applications

Chair Colson recognized Interim Chancellor Ignash to present the Board of Governors Commission on Florida Higher Education Access and Degree Attainment Final Report. Dr. Ignash reported that Chair Colson established the Commission in May 2012. She reported that the Commission looked at steering higher education at the highest levels.

Dr. Ignash outlined the membership of the Commission: (1) Dean Colson, Chair, Board of Governors, (2) Marshall Criser III, Higher Education Coordinating Council and AT&T Florida, (3) Tom Kuntz, member, Board of Governors, (4) Wendy Link, member, Board of Governors, (5) Susan Pareigis, Florida Council of 100, (6) former Representative Bill Proctor, Flagler College, and (7) Kathleen Shanahan, member, State Board of Education.

Dr. Ignash reviewed the Commission's broad, guiding questions: (1) Will the pipeline of college-age students produce enough college-ready students? (2) Should these new students attend our state universities, or is there a major role to be played by the State's colleges? (3) Will there be any future need for additional universities or colleges to meet this demand? and (4) Will the increased demand be evenly distributed around the state - or will some geographic areas be disproportionately affected?

Dr. Ignash reported that the Commission was supported by researchers from the Florida Council of 100, the Department of Economic Opportunity, the Florida College System, the Independent Colleges and Universities of Florida, the Commission for Independent Education, and the State University System. She further reported that senior policy staff from the agencies also supported the work. She stated that these groups created a crosswalk of the Department of Labor's coding system (standard occupational classifications) and education's coding system (classification of instructional programs) to identify gaps between the educational supply and the projected workforce demand.

Dr. Ignash reviewed the findings of the Commission. She stated that the first finding is that there is sufficient capacity in the current system to expand as needed without building new colleges or universities. She said that the second finding was that the State University System should work collaboratively with the Florida College System to expand upon demand in strategic ways. She reported that the third finding was that the top three critical workforce need and projections for unfilled annual openings of more than 100 at the bachelor's degree level are computer and information technology, financial services and auditing, and middle school teacher retention.

Dr. Ignash stated that the gap analysis raises additional questions. For instance, why are the attrition rates so high for middle school teachers? Are there gaps in Florida for certain sub-specialties of engineering? Why are so many engineering graduates employed in non-engineering fields? Dr. Ignash said that the Health Initiatives Committee may drill down into the data to address some of these issues.

Dr. Ignash stated that the Legislature provided \$15 million during the 2013 Session to address the highest-gap areas: computer and information technology, financial services and auditing, and middle school teacher retention. She informed members that the final report includes a grant solicitation process in which four to six grants would be awarded to institutions. She stated that the request today includes approval of the grant solicitation process with the following milestones: the grant applications would be due in February 2014, and the Board would award the grants at the March 2014 meeting. Dr. Ignash stated that the Commission would monitor the grant funds.

Dr. Ignash stated that additional analyses need to be conducted. She said that analyses could be conducted to identify gaps at the graduate level and to address emerging and

evolving fields, for example. She said that the Health Initiatives Committee could look at emerging and evolving fields in the health fields.

Chair Colson said that one of the shocking findings was that Florida is exporting 47% of engineering graduates with baccalaureate degrees to other states. He also discussed the need to look closely at what level of degree is required because many of the available STEM jobs require not a bachelor's degree but either an associate's degree or a graduate degree. He said that the Board needs to consider these nuances when setting policy.

Members of the Board discussed the final report. Discussion topics included efforts to retain STEM graduates in Florida, specific ways to collaborate with the Florida College System, and the possibility of conducting a surplus analysis.

Mr. Lautenbach moved that the Board accept the Board of Governors Commission on Florida Higher Education Access and Degree Attainment final report, including the grant solicitation process. Mr. Chopra seconded the motion, and the members of the Board concurred.

12. Recognition of Representative Jeanette Nunez

Chair Colson recognized Representative Jeanette Nunez. He stated that Representative Nunez chairs the House Higher Education & Workforce Subcommittee and has been very supportive of the State University System.

Representative Nunez thanked Chair Colson and said that it had been an honor to work with the members of the Board. She said that she wanted to recognize Dean Colson whom she considers a friend, supporter, and mentor. Representative Nunez read a tribute to Chair Colson recognizing his valuable contributions to higher education and his dedication to the State of Florida.

13. Facilities Committee Report

Chair Colson called on Mr. Beard for the Facilities Committee report. Mr. Beard said that the Committee had four action items.

- A. Final Approval of Amendment of the State University System Board of Governors Debt Management Guidelines

Mr. Beard reported that the Board approved notice of proposed amendments to the State University System Board of Governors Debt Management Guidelines in September and that no comments were received. Mr. Beard moved that the Board approve as final the amendments to the State University System Board of Governors

Debt Management Guidelines. Mr. Tripp seconded the motion, and the members of the Board concurred.

- B. Final Approval of Amendment of Board of Governors Regulations
 - i. Regulation 9.005 Naming of Buildings and Facilities
 - ii. Regulation 14.0025 Action Required Prior to Capital Outlay Appropriations
 - iii. Regulation 14.023 Notice and Protest Procedures

Mr. Beard reported that the Board approved notice of proposed amendments to Regulations 9.005, 14.0025, and 14.023 in September. He further reported that no comments were received. Mr. Beard moved that the Board approve as final amendments to Regulation 9.005 Naming of Buildings and Facilities, Regulation 14.0025 Action Required Prior to Capital Outlay Appropriations, and Regulation 14.023 Notice and Protest Procedures. Mr. Kuntz seconded the motion, and the members of the Board concurred.

Mr. Beard also reported on the Facilities Committee workshop that was conducted by the Committee on October 9, 2013. He stated that the Committee heard university presentations about selected high-priority projects. He reported that the Committee reviewed over twenty new projects. He stated that there is no doubt that each of these projects is of critical importance to the future of each institution. He commented that it will be a significant challenge to prioritize these requests and re-evaluate the Board's LBR funding request.

Mr. Beard recommended that the Board take up any changes to the approved budget request at the January meeting. He stated that the Board will have updated PECO estimates in December and possibly new revenue estimates. He also informed the Board that some of the university presidents indicated at the workshop that they might change priorities and requested dollar amounts, and these changes will require Board of Trustees approval.

Chair Colson thanked the Facilities Committee for holding the workshop. He commented that the PECO situation may be a little better but the capital funding problem has not been solved. He asked Mr. Beard whether the Legislature might consider the recommendations of the Board's Facilities Task Force during the 2014 Session.

Mr. Beard said that P-3 language could be introduced that would provide the same private investment opportunities for the universities that state agencies, local governments, and school boards were provided by the 2013 Session. He also reported that there were several proposals to create other revenue sources for PECO, and he feels

that the Board should help that process. He thanked the students and Mr. Fassi for their support.

Chair Colson asked Mr. Beard about the amount of the Board's current capital request. Mr. Beard said that the total request is \$528 million. He further said that PECO funds will go completely for maintenance. He also reported that the request includes \$280 million from general revenue for completing partially-funded projects. He reminded members that the request does not include funding for any of the new projects the Facilities Committee reviewed in October. He said that the final piece of the puzzle is the request for \$151 million for student-fee supported projects.

14. Audit and Compliance Committee Report

Chair Colson called on Mr. Levine for the Audit and Compliance Committee Report. Mr. Levine reported that the new Inspector General Joe Maleszewski provided an update on the Corrective Action Plan for Florida A&M University. He said that Mr. Maleszewski reported that of the thirty items tracked, fourteen are completed while sixteen are making good progress.

Mr. Levine stated that Mr. Maleszewski also reported on recent activities completed by the IG's office including the 2012-2013 annual report. Mr. Levine further reported that an issue identified as relevant for the System is the retention of people with information technology expertise. Mr. Levine reported that he has asked Mr. Maleszewski to review the office and committee charters and make any recommendations for changes at the March meeting.

15. Academic and Student Affairs Committee Report

Chair Colson called on Mr. Tripp for the Academic and Student Affairs Committee Report.

- A. Final Approval of Amendment of Board of Governors Regulations
 - i. Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen

Mr. Tripp reported that the Board approved public notice of intent to amend the Board of Governors regulation related to admission of undergraduate first-time-in-college students in September. He stated that no public comments were received.

Mr. Tripp moved that the Board approve as final amendments to Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen. Ms. Link seconded the motion, and the members of the Board concurred.

- ii. Regulation 6.004 Admission of Undergraduate, Degree-Seeking Transfer Students

Mr. Tripp reported that the Board approved public notice of intent to amend the Board of Governors regulation related to admission of transfer degree-seeking students in September. He stated that no public comments were received.

Mr. Tripp moved that the Board approve as final amendments to Regulation 6.004 Admission of Undergraduate, Degree-Seeking Transfer Students. Mr. Kuntz seconded the motion, and the members of the Board concurred.

- iii. Regulation 6.008 Postsecondary College-Level Preparatory Testing, Placement, and Instruction for State Universities

Mr. Tripp reported that the Board approved public notice of intent to amend the Board of Governors regulation related to preparatory testing, placement, and instruction in September. He stated that no public comments were received.

Mr. Tripp moved that the Board approve as final amendments to Regulation 6.008 Postsecondary College-level Preparatory Testing, Placement, and Instruction for State Universities. Ms. Link seconded the motion, and the members of the Board concurred.

B. Academic Program Items

- i. Ph.D. in Criminal Justice, CIP 43.0104, University of Central Florida

Mr. Tripp reported that the committee approved for Board consideration a request by the University of Central Florida to offer a Ph.D. degree program in Criminal Justice. He further reported that the proposal has been approved by the University of Central Florida Board of Trustees.

Mr. Tripp moved that the Board approve a Ph.D. in Criminal Justice, CIP 43.0104, at the University of Central Florida. Mr. Carter seconded the motion, and the members of the Board concurred.

- ii. Termination of Ph.D. in Physical Education, CIP 13.1314, Florida State University

Mr. Tripp reported that the committee approved for Board consideration a request by Florida State University to terminate its Ph.D. degree program in Physical Education. He further reported that the termination has been approved by the Florida State University Board of Trustees.

Mr. Tripp moved that the Board approve termination of the Ph.D. in Physical Education, CIP 13.1314, at Florida State University. Mr. Carter seconded the motion, and the members of the Board concurred.

- iii. Request for Limited Access Status, B.S. in Radiography, CIP 51.0911, University of North Florida

Mr. Tripp reported that the committee approved for Board consideration a request from the University of North Florida for limited access status for the new Bachelor of Science in Radiography.

Mr. Tripp moved that the Board approve limited access status for the B.S in Radiography, CIP 51.0911, at the University of North Florida. Ms. Link seconded the motion, and the members of the Board concurred.

- C. Approval of Memorandum of Agreement with Southern Regional Education Board for the Electronic Campus Regional Reciprocity Agreement

Mr. Tripp reported that the committee approved for Board consideration a reciprocity agreement with the Southern Regional Education Board *Electronic Campus*.

Mr. Tripp moved that the Board approve the Southern Regional Education Board *Electronic Campus* Regional Reciprocity Agreement and delegate authority to the Interim Chancellor to submit written notification of the Board's approval to SREB, together with authority to renew the Agreement at the expiration of its three-year term. Ms. Link seconded the motion, and the members of the Board concurred.

Mr. Tripp further reported that the committee continued discussion of the approval processes for new baccalaureate programs. He said that the Florida College System Chancellor Randy Hanna provided suggestions about how the process might be better coordinated with the State University System.

16. Strategic Planning Committee Report

Chair Colson called on Ms. Frost for the Strategic Planning Committee Report. Ms. Frost thanked Chair Colson for the book signed by Chief Justice John Roberts. Ms. Frost said that she and Chief Justice Roberts serve on the Smithsonian Board together, and the founder of the Smithsonian James Smithson attended Oxford University.

Ms. Frost reported that the Committee agenda had three informational items and three items for Board approval.

Ms. Frost reported that the Committee considered the creation of a comprehensive Educational Sites Inventory. She further reported that the Committee considered the likelihood that certain Strategic Plan goals are likely to be realized and said that these goals will come to the Committee at future meetings. She also reported that the Committee reviewed mission-setting at the University of South Florida's regional institutions including how missions are established and the extent to which mission-setting is a dialogue between the University of South Florida Board of Trustees, the Tampa campus, and the regional institutions.

A. Programs of Strategic Emphasis

Ms. Frost reported that the Committee recommended that the Board update its programs of strategic emphasis. She said that staff reviewed data produced by the key economic and workforce development organizations in the state and nation before recommending that the categories associated with the programs of strategic emphasis be updated and that degree programs offered by the universities be reclassified to align with the new categories.

Ms. Frost moved that the Board approve the updated programs of strategic emphasis. Ms. Link seconded the motion, and the members of the Board concurred.

B. Preeminent State Research University Benchmark Plans

Ms. Frost reported that the Committee recommended that the Board approve the preeminent state research university benchmark plans. She stated that each designated university must submit to the Board for approval a five-year benchmark plan for national excellence and that the Board would award the university funds provided in the General Appropriations Act upon approval of the plan.

Ms. Frost moved that the Board approve the University of Florida and Florida State University Preeminent State Research University Benchmark Plans. Mr. Hosseini seconded the motion, and the members of the Board concurred.

C. Florida Center for Cybersecurity Report

Ms. Frost reported that the Committee recommended that the Board approve the Florida Center for Cybersecurity Report. She explained that the 2013 General Appropriations Act required the Board to submit a report no later than December 1, 2013, to the Legislature and the Governor providing a plan for the creation of a Florida Center for Cybersecurity at the University of South Florida.

Ms. Frost moved that the Board approve the Florida Center for Cybersecurity Report. Mr. Beard seconded the motion, and the members of the Board concurred.

17. Trustee Nominating and Development Committee Report

Chair Colson called on Mr. Hosseini for the Trustee Nominating and Development Committee Report. Mr. Hosseini reported that the Committee had one action item.

A. Appointment of University Trustee: University of Central Florida

Mr. Hosseini moved that the Board appoint Alexander Martins to the University of Central Florida Board of Trustees for a term beginning November 21, 2013, and ending January 6, 2016. This appointment would be subject to confirmation by the Senate and to Mr. Martins attending an orientation. Mr. Kuntz seconded the motion, and the members of the Board concurred.

18. Budget and Finance Committee Report

Chair Colson called on Mr. Kuntz for the Budget and Finance Committee Report. Mr. Kuntz reported that the Committee has several action items.

- A. Final Approval of Amendment of Board of Governors Regulations
- i. Regulation 7.003 Fees, Fines and Penalties
 - ii. Regulation 7.008 Waiver of Tuition and Fees
 - iii. Regulation 9.007 State University Operating Budgets

Mr. Kuntz reported that amendments to three regulations relating to fees and budgets were noticed at the September meeting and no public comments were received.

Mr. Kuntz moved that the Board approve as final amendments to Regulation 7.003 Fees, Fines and Penalties; Regulation 7.008 Waiver of Tuition and Fees; and Regulation 9.007 State University Operating Budgets. Mr. Beard seconded the motion, and the members of the Board concurred.

- B. Final Approval of New Board of Governors Regulation 9.014 Collegiate License Plate Revenues

Mr. Kuntz reported that one new regulation relating to collegiate license plate revenues was noticed at the September meeting and no public comments were received.

Mr. Kuntz moved that the Board approve as final Regulation 9.014 Collegiate License Plate Revenues. Ms. Link seconded the motion, and the members of the Board concurred.

- C. Performance Funding Board of Trustees Choice Metric

Mr. Kuntz reported that each university board of trustees submitted a choice metric for performance funding. He further reported that the Committee recommended that the Board approve each university board of trustees metric.

Mr. Kuntz moved that the Board approve the following board of trustees' choice metrics for performance funding:

1. FAMU – Percent of R&D Expenditures Funded from External Sources,
2. FAU, FGCU, FIU – Bachelor's Degrees Awarded to Minorities,
3. FSU – National Rank Higher than Predicted by the Financial Resources Ranking Based on U.S. and World News Report,
4. NCF – Percent of Undergraduate Seniors Participating in a Research Course,
5. UCF – Number of Bachelor Degrees Awarded Annually,
6. UF – Total Research Expenditures,
7. UNF – Percent of Course Sections Offered via Distance and Blended Learning,
8. USF – Number of Postdoctoral Appointees, and
9. UWF – Number of Adult (25+) Undergraduates Enrolled in the Fall.

Mr. Beard seconded the motion, and the members of the Board concurred.

Mr. Kuntz asked Board office staff to do the following in preparation for the January meeting:

1. Finalize the benchmarks for each metric, particularly the board choice metrics;
2. Update the model to be based on five points rather than three points;
3. Utilize the 2012-13 data to populate the model;
4. Provide a scenario in which there is a minimum score that universities must attain to be eligible for new performance funds; and
5. Consider a methodology for which a portion of the university's base budget is reallocated based on performance, using the model created.

D. Market Tuition Proposals

Mr. Kuntz reported that seven universities request a total of twenty-one market tuition programs. Mr. Kuntz reported that the Committee recommended that the Board approve the requests.

Mr. Kuntz moved that the Board approve market rate tuition for the following programs:

1. Florida Atlantic University
 - a. Executive Master of Health Administration
 - b. Master of Science in Finance
 - c. Master of Business Administration
2. Florida Gulf Coast University

- a. Transitional Doctor of Physical Therapy
3. Florida International University
 - a. Master of Science in Human Resource Management
 - b. Master of Science in International Real Estate
 - c. Master of Science in Public Administration
 - d. Professional Master of Science Counseling Psychology
4. University of Florida
 - a. Doctorate of Business Administration
 - b. Master of Music in Music Education
 - c. Master of Fisheries & Aquatic Sciences
 - d. Master of Electrical Engineering
 - e. Master of Civil Engineering
5. University of North Florida
 - a. Master of Education in Special Education
 - b. Master of Science in Nutrition
 - c. Doctor of Nursing Practice
6. University of South Florida
 - a. Graduate Certificate in Applied Behavior Analysis
7. University of West Florida
 - a. Master in Educational Leadership
 - b. Master in Curriculum & Instruction
 - c. Doctorate in Curriculum & Instruction
 - d. Master in Accountancy

Mr. Lautenbach seconded the motion, and the members of the Board concurred.

19. Concluding Remarks and Adjournment

Chair Colson commented that the Board's new leaders Mori Hosseini and Tom Kuntz are dedicated to the Board, the future of higher education and the well-being of the citizens of Florida. He remarked that the Board has selected the right person for the right time in Marshall Criser III. He said that he is excited for Chancellor Criser's leadership, enthusiasm, and lifelong commitment to the students of the state.

Chair Colson said that the Board is blessed with an extremely talented and dedicated staff. He thanked the staff for its hard work and remarked that he will miss most his daily interaction with staff.

Chair Colson stated that the Board has many challenges ahead of it, but he knows that the Board is positioned to meet them. He said that funding will forever be a challenge and that he is sorry that during his term that the Board did not address what he considers an imperfect financial aid model. He remarked that the Board began addressing the growth issue during his time as Chair in the report from the Commission on Access and Attainment.

Chair Colson said that he is most proud of the Board's focus on quality. He commented that money incentivizes behavior and that he hopes that the System will receive significant performance funding. He encouraged the System to continue its strategic focus.

Chair Colson discussed the importance of maintaining independence as a Board. He said that he knows that the new Board leadership values this independence and that he is looking forward to sitting as a member of the Board and asking questions.

Having no further business, the meeting was adjourned at 10:44 a.m., November 21, 2013.

Dean Colson, Chair

Monoka Venters,
Corporate Secretary