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**From:** Tracy Clark <Tracy.Clark@ucf.edu>  
**Sent:** Wednesday, January 27, 2016 4:53 PM  
**To:** Dale Whittaker; William Merck; Maribeth Ehasz; MJ Soileau; Grant Heston; Keith Koons; Deborah German; SGA Vice President  
**Cc:** Christina Tant  
**Subject:** RE: UCF Budget Committee 1/26/16 minutes  
**Attachments:** Budget Committee Lease Space Meeting-final.pptx

**\*CONFIDENTIAL\***

University Budget Committee,

A summary of the discussion and decisions made during yesterday's meeting is as follows:

- Facility on Challenger Parkway – Chris Parkinson delivered the attached presentation to the committee. Joel Hartmann, Christy Collier, Dean Georgiopoulos, and Chuck Reilly were also in attendance to answer questions. A motion was made by Bill Merck to commit funding for the purchase or lease of this facility, subject to: 1) an evaluation of the purchase price based on two appraisals, 2) a more comprehensive space plan from Joel Hartmann to provide the committee with a fuller understanding of the plan and timeline for addressing space requirements for all new faculty and 3) BOT approval if acquiring the facility moves forward. The motion was seconded by Maribeth Ehasz and unanimously approved by those in attendance.

More information will be provided to the committee and a broader communication regarding this investment in space will be made when more information on the facility is known and how it would fit into the comprehensive plan for both office and research space. After further discussion the committee committed to invest annually in facility needs, whether it be this facility or alternative space solutions, \$1.5 million to come from FY2016-17 new revenue.

- ORC operating budget shortfall – Motion by Maribeth Ehasz to approve central E&G funding of \$2 million per year for 3 years and \$500,000 of central auxiliary funding per year for 3 years. The motion was seconded by Bill Merck and unanimously approved by those in attendance. It was acknowledged that administrative cuts beyond those proposed by ORC, inhibiting match opportunities, or reducing the return of indirect cost recovery to colleges are significantly less desirable alternatives and inconsistent with the university's goals of recruiting and retaining top-notch faculty and growing research. Further communication from the Provost to the Deans is required before this decision will be announced.
- Athletic waivers for women athletes – Motion by Grant Heston to approve funding of \$330,000 on recurring basis. The motion was seconded by Maribeth Ehasz and approved by the majority with one dissenting vote. The discussion involved an assessment of the risk of a potential Title IX violation, financial penalties, and negative public image.

Members present: Dale Whittaker, Bill Merck, MJ Soileau, Grant Heston (by phone), Maribeth Ehasz, Tracy Clark, Christy Tant.

Members absent: Deb German, Jarell Jones, Keith Koons

If you have any questions, please let me know.

Tracy Clark, CPA  
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance  
UCF Finance and Accounting  
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[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

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**From:** Christina Tant  
**Sent:** Monday, January 25, 2016 1:02 PM  
**To:** Dale Whittaker ; William Merck ; Maribeth Ehasz ; MJ Soileau ; Grant Heston ; Keith Koons ; Deborah German ; SGA Vice President  
**Cc:** Tracy Clark  
**Subject:** UCF Budget Committee Agenda and Materials

University Budget Committee,

We will be discussing three out-of-cycle funding requests at tomorrow's meeting. These requests are expected to generate a healthy discussion. Please be prepared to start promptly at 1pm and plan for the meeting to run late if you can. The three funding requests are summarized below. Additional materials are attached, including an updated summary of mid-year requests and available funding.

- An existing facility on Challenger Parkway is desired to provide office, lab, conference, and student cubicle space to be used by the new cluster faculty. Early estimates indicate this would require approximately \$4.2 million in non-recurring build-out costs and \$600,000 in recurring annual rent to commence July 1, 2016. A commitment of funding is being urgently requested due to the desirable nature of this space and the level of activity in the commercial real estate market.
- ORC is requesting central funding of \$2.5 million for three years beginning in 2016-17 to cover a projected operational budget shortfall. The factors that contributed to this shortfall, ORC's financial position, and management's response plan will be presented during the meeting.
- Recurring funding of \$330,000 is requested to increase tuition waivers for women athletes. This funding is urgently needed to provide Spring waivers and to address the university's compliance with Title IX issues. Statistics regarding compliance are included in Attachment B.

Note: Deb will not be present at this meeting and Grant will be calling in.

# Research-Lab Space Funding Request

Christopher Parkinson, Michael Georgiopoulos, & Chuck Reilly

with data from Joel Hartman and the SPAA team

# Current Space Conundrum

Findings of recent survey of College Deans:

- Estimated lab space needs over the next 3 years:
  - 77,348 sq ft. (dry, wet & clinic)
- Office space needs over the next 3 years:
  - ~206 faculty/staff
  - 223 GTAs/post docs

# 2015 UCF Education Plant Survey for BOG

- UCF currently has 303,335 sq. ft. of research labs (including all sites, except for the College of Medicine)
- By 2020-2021, the BOG expects us to need ~921,000 sq. ft. of research lab space
- Deficit of ~618,000 sq. ft. of research space
- The BOG approved 7 STEM-related buildings (~72,767 sq.ft but only phase 1 IRIF is funded)
- UCF will have ~545,000 sq. ft. of unmet research space needs

# Partial Solutions to Current Space Conundrum

- New Space Becoming Available
  - Interdisciplinary Research & Incubator Facility (sp. 17)
    - Phase 1 = ~41,953 sq. ft.
      - 1st floor = Materials Characterization Facility (11,850 sq. ft.)
      - 30,103 sq. ft. potentially assignable
  - Trevor Colbourn Hall (sp. 18: offices & shared space only)
    - ~3,400 sq. ft. programmed for cluster offices & collaborative space, mainly CAH, Rosen, Grad. Studies, Undergrad. studies, & Interdisciplinary Studies

# Partial Solutions to Current Space Conundrum (cont'd.)

- More Space Becoming Available
  - Renovated Colbourn Hall (sp. 19, only offices; no lab space)
    - ~200 offices
  - CMMS/Barbara Ying Center
    - Bridge space
    - Basically cubicles only

# Partial Solutions to Our Space Conundrum (cont'd.)

- Re-allocation of Existing Space
  - Ongoing in dept.'s/colleges/centrally
  - Request currently made to reallocate ~3500-4000 sq. ft. of Biological Sciences building 1<sup>st</sup> floor for Genomics & Bioinformatics cluster
- Renovation of Existing Space
  - *Extremely* expensive and disruptive (e.g., ENG1 (Bldg. 40))
- Lease Space
  - Challenger One
    - Options may include outright purchase or a lease-to-buy contract



# Hiring Tenured/Tenure-Earning Faculty

- **SIGNIFICANT INVESTMENT IN NEW & REPLACEMENT FACULTY**
  - FCI 1.0 hiring 33 faculty for 2016-2017
    - 17 start in 2016, remaining in 2017
  - FCI 2.0 hiring ?? faculty for 2018-2019
  - CECS hiring 40-45 faculty during 2016-2018
    - ~25 starting in 2016 (Targeted Opportunity Faculty--~5000 sq. ft.)
  - COS hiring 20 faculty during 2016-2018
    - ~12 starting in 2016

# Hiring Tenured/Tenure-Earning Faculty (cont'd.)

- Faculty Responsibilities
  - Research
  - Teaching
  - Service
- Consequence of Inappropriate or no research space
  - We will not hire the best and brightest
  - Do not want to settle for less than the best
- Impact on new faculty careers, UCF's investment?
  - Limited success in securing research funding
  - Earning tenure will be more challenging

# Lease Space Proposal

- Challenger One (~21,000 sq. ft.)
  - ~18,200 sq. ft. of assignable space
  - UCF designs the interior of “white box” building



## Lease Space: Challenger One Proposed Layout



# Lease Space: Challenger One

- ~28 offices
- 16 small labs
- 1 cubicle room ~ 22
- 2 large shared labs
- 1 Cyber Security Lab
- 1 RISES lab

Cyber Security Cluster

RISES Cluster

Energy Propulsion Cluster Faculty

CECS Faculty

COS Faculty

House ~30 faculty and at least 40-50 graduate students

# Lease Space: Challenger One

- Buildout estimate ~\$4,200,000 (\$5,000,000-tenant improvement allowance)
- Cost per year ~\$600,000
- 10-year Lease
  - Final terms are negotiable

# Faculty Locations Long Term

- Prosthetics Cluster: Locate in IRIF building
- Energy Propulsion and Conversion: IRIF building
- Cyber Security potentially moves to Trevor Colbourn Hall
- UCF will continue to grow, with specific growth targets for graduate programs and research
- UCF's need for lab space will only continue to expand

# Our Recommendation

- Acquire available space at Challenger One to meet some of Fall 16 and onward space needs
  - Lease?
  - Lease-to-buy?
  - Purchase?
- This solution and the IRIF will allow us to recruit top faculty at UCF with definitive allocations of lab space
- **Note: With faculty searches ongoing and other potential tenants interested in Challenger One, time is critical.**



# Questions

- Thank you for the opportunity to present this recommendation.
- We welcome your questions and suggestions.
- ***Action Item for Chris, Chuck, and Michael?***

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**From:** Christy Miranda Perez <christy.miranda@ucf.edu>  
**Sent:** Tuesday, February 16, 2016 3:39 PM  
**To:** Tracy Clark; Joel Hartman; Lee Kernek; Christopher Parkinson; Michael Georgiopoulos; Thomas O'Neal; Karen Cobbs; Ronnie Korosec; Bill Martin; Montel Watson; Brian Boyd; Shelley King  
**Subject:** Critical Space Meeting Minutes 2-12-16  
**Attachments:** Critical Space Meeting Minutes - 2-12-16.docx

All,

I've attached the meeting minutes from the Critical Space meeting that was held on Friday, February 12<sup>th</sup> for you to review.

Thanks,

Christy Collier  
Assistant Director  
Academic Affairs, Office of Space Planning Analysis and Administration (SPAA)  
4365 Andromeda Loop N.  
Orlando, FL 32816  
O: 407-823-0982

## **Minutes**

### **Critical Laboratory Space Needs Meeting**

### **February 12, 2016**

**Meeting purpose:** The following attendees met to discuss options for addressing the research laboratory and office needs of faculty members who will be hired in 2016 through 2018.

**Attendees:** Michael Georgiopoulos, Tracy Clark, Tom O'Neal, Joel Hartman, Karen Cobbs, Ronnie Korosec, Lee Kernek, Bill Martin, Montel Watson, Brian Boyd, Shelley King, Christy Collier, Chris Parkinson

**Outcome:** The group discussed and evaluated four options for creating additional lab space. The Ara Drive tilt wall laboratory building emerged as the most potentially cost-effective option, but will require the identification and allocation of existing laboratory spaces to accommodate the needs of faculty being hired in fall 2016, and spring and fall of 2017.

These faculty would subsequently be able to re-locate to the Ara lab facility.

#### **Option 1 - IRIF Phase 2**

- Design is complete, If funded, estimated completion is November 2017
- Lab build-out cost is included in the construction cost
- Build-out includes perimeter cabinetry and 1 fume hood per lab
- Remaining build-out costs to be covered by incoming researchers (e.g., start-up fees)
- 28 labs, totaling 16,201 SF
- Estimated cost: \$15,222,309
- Proximity to COHPA could potentially create a research core on campus following opening of the UCF downtown campus
  - Space vacated by departments going downtown could be retrofitted for dry lab space and offices
  - Could rent space downtown and move the departments now to make room on campus

#### **IRIF Phase 1**

- Construction has started. Estimated completion is July 2017.
- Floors 2 and 3 to be assigned (32 labs, totaling 16,346 SF)
- If Facilities knew who was going in and what they needed, they would be able to build out the labs and still hold the July 2017 completion time, depending on the complexity of the requests.

### **Option 2 – Ara Lab Building (Partial)**

- Location will require wetland mitigation, site development, and additional parking spaces
- Build-out includes perimeter cabinetry and 1 fume hood per lab
- Estimated completion November 2017
- Designed so that additional wings could be added over time
- Estimated cost: \$13,734,400

### **Option 3 – Ara Lab Building (Full)**

- Estimated completion November 2017
- Option with the most SF (42,107)
- Estimated cost: \$27,108,272

### **Option 4 – Challenger 1**

- Owner is requesting a 10 year lease to help recover owner buildout expenses (offered lease: \$600k/yr)
- Owner initially willing to sell for \$4.5 million, but now reconsidering
- Two appraisals completed, resulting in estimates of \$3.1M and \$3.2M
- Appraisals did not take into account revenue potential from leasing
- Three other parties currently interested in leasing the property (1 for the entire building, 2 wanting half). Owner will not wait long for UCF to reach a decision.
- Owner estimates that labs could be built out by August 2016 if owner does the work (not required to follow same codes and standards as UCF Facilities Planning & Construction)
- Before UCF could occupy, the Building Code Officer would have to inspect for life safety and ADA requirements
- Lee thinks that there will be high utility and maintenance cost for the building and no PO&M funding
- Has the least amount of square footage of all three options (14,283 SF)
- Estimated cost: \$10,254,564

### **Clusters**

- Need to look at August 2016 space demands for new hires (New hiring data from deans coming in and will be analyzed)
- Sixteen cluster hires expected in August 2016
- Three lead cluster hires will start in August 2016; the remainder of their cluster will arrive in 2017 or later

## **Temporary Lab Space & Needs**

Prosthetics (1) – Lake Nona -> IRIF

Cyber Security (1) – Bridge space needed -> TCH (prefer RISES & Cyber be co-located)

- Dry lab

Genomics & Bioinformatics (1) – Biology 1<sup>st</sup> floor

Energy Propulsion (5) – Bridge space (FSEC or Physical Sciences) -> IRIF

- Fume hoods, dry lab

RISES (3) – Bridge space (Bennett 3 (??)) -> Permanent home required

- Dry lab, lots of power (440 V)

Coastal (5) – Bridge space needed -> TCH (5 offices) -> Permanent lab space needed

- Wet lab and dry lab

Lee to research cost of mobile lab facilities

- looking into using them on the coast for ORC

Tom O'Neal to review ORC's space for potential openings

- OTC 700 reportedly has a 15,000 SF concrete pad that could be used for future development
- Bennett 3 & 4 has 20 vacant offices and 4 dry labs
- Rentable space at Lake Nona (15,000 SF) could be ready this year (est. comp. 5 mos.), across from UF building

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**From:** Joel Hartman <Joel.Hartman@ucf.edu>  
**Sent:** Friday, March 18, 2016 6:07 PM  
**To:** Tracy Clark; Lee Kernek  
**Cc:** Dale Whittaker; William Merck; Christina Tant  
**Subject:** Re: Research facility

Yes, we are moving forward on IRIF phases 1 and 2. Lee is working up costs on a possible re-design of phase 2 to minimize office space and maximize laboratory space.

Regards,

Joel

Dr. Joel L. Hartman  
Vice President, Information Technologies & Resources and CIO  
University of Central Florida  
4000 Central Florida Blvd.  
Orlando, FL 32816

407-823-6778  
[joel.hartman@ucf.edu](mailto:joel.hartman@ucf.edu)

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**From:** Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>  
**Date:** Friday, March 18, 2016 at 5:44 PM  
**To:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>  
**Cc:** Joel Hartman <[Joel.Hartman@ucf.edu](mailto:Joel.Hartman@ucf.edu)>, Dale Whittaker <[a\\_dale\\_whittaker@yahoo.com](mailto:a_dale_whittaker@yahoo.com)>, William Merck <[William.Merck@ucf.edu](mailto:William.Merck@ucf.edu)>, Christina Tant <[Christy.Tant@ucf.edu](mailto:Christy.Tant@ucf.edu)>  
**Subject:** Re: Research facility

Joel and Lee

I just wanted to reconfirm that you two know to move forward on IRIF 1 & 2, despite the governors veto.

Lee - can you send out a  
Project plan which includes a timeline.

Again, Lee can coordinate funding with me and/or Christy Tant. Thanks a lot.

Sent from my iPhone

On Mar 3, 2016, at 6:32 PM, Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)> wrote:

Let me see how much I can make into labs. It will require some re-design, but it makes sense.  
Thanks!

On Mar 3, 2016, at 6:25 PM, Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)> wrote:

Joel/Lee

In meetings today with Bill and Dale both approved moving forward with IRIF phase 2 as the next research building option. As Joel infers below, they have selected that option over either of the ARA options.

Please proceed and Lee can coordinate with me on funding. Dale would like to see a majority of the IRIF phase 2 space as lab space.

Thanks and let me know if you have any questions.

Sent from my iPhone

On Mar 2, 2016, at 10:59 PM, Joel Hartman <[Joel.Hartman@ucf.edu](mailto:Joel.Hartman@ucf.edu)> wrote:

Tracy,

Here's where things stand at present. The options listed on the attached cost comparison (minus the Challenger options—the building has come off the market) have been discussed in multiple forums, including the president's cabinet. There appear to be three leading contenders: IRIF phase 2, ARA option 1, and ARA option 2.

We have kicked off a review of current lab space with the goal of finding 20,000 square feet of space that could be allocated while we are constructing one of the above options.

In a side conversation with Dale, he expressed a preference for IRIF phase 2. Given today's decision about downtown, we may want to focus on IRIF phase 2 with the offices removed and use the COHPA building as office space. Although the per-SF cost for ARA is a little less, the location is less desirable than main campus. We have not finally allocated floors 2 and 3 of IRIF phase 1, so that building may be able to help meet short term lab needs.

In large part, the final decision on options is dependent on how much UCF can commit to building new research lab space.

Joel

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**From:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>

**Date:** Wednesday, March 2, 2016 at 5:31 PM

**To:** Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>, Joel Hartman  
<[Joel.Hartman@ucf.edu](mailto:Joel.Hartman@ucf.edu)>

**Subject:** RE: Research facility

I've attached a "starter" chart, based on the notes I took at the meeting, and I've filled in my action item with current status. If there are items I've missed, please feel free to add. We can populate this for a simple way to look at where we are.

-----Original Message-----

From: Tracy Clark

Sent: Wednesday, March 02, 2016 2:49 PM

To: Joel Hartman <[Joel.Hartman@ucf.edu](mailto:Joel.Hartman@ucf.edu)>; Lee Kernek  
<[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>

Subject: Research facility

Can you give me a status on the new research facility decision/search? We have a university budget committee meeting on Monday.

Sent from my iPhone

<LAB COST COMPARISON 020116.xlsx>



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**From:** Christopher Parkinson <Parkinson@ucf.edu>  
**Sent:** Friday, April 01, 2016 3:02 PM  
**To:** Tracy Clark; Lee Kernek  
**Cc:** Dale Whittaker; Joel Hartman; Megan Diehl; Christina Tant  
**Subject:** RE: IRIF 1 & 2 Assignments

Thank you Tracy

Chris

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**From:** Tracy Clark  
**Sent:** Friday, April 01, 2016 1:38 PM  
**To:** Lee Kernek <Lee.Kernek@ucf.edu>  
**Cc:** Dale Whittaker <Dale.Whittaker@ucf.edu>; Christopher Parkinson <Parkinson@ucf.edu>; Joel Hartman <Joel.Hartman@ucf.edu>; Megan Diehl <Megan.Diehl@ucf.edu>; Christina Tant <Christy.Tant@ucf.edu>  
**Subject:** Re: IRIF 1 & 2 Assignments

Chris - Megan Diehl can help you with the exceptional funding request. You can make it now for either FY16/17 or FY 17/18 if you have estimates/numbers (we go two years out). I assume this would be an FY17/18 request. The request needs to be in by May 15th.

Sent from my iPad

On Apr 1, 2016, at 10:12 AM, Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)> wrote:

You are correct.

On Apr 1, 2016, at 9:03 AM, Dale Whittaker <[Dale.Whittaker@ucf.edu](mailto:Dale.Whittaker@ucf.edu)> wrote:

Chris, I stopped by your office to chat. I am certain that the budget we have allocated (which is immovable from my perspective) will not cover casework or instrumentation. It will cover lab utilities including water/gas/power, etc. Lee, is that right?

The assumption is that the occupants would fund and fit out the spaces.

If we want these to be configurable and assignable (rather than "owned" by colleges/departments), then there is a solid argument to centrally outfit those spaces. WE will need to put the request through the exceptional funding process to compete with other demands.

I hope this is clarifying and not muddying the waters.

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**From:** Christopher Parkinson  
**Sent:** Friday, April 1, 2016 6:46 AM  
**To:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>  
**Cc:** Joel Hartman <[Joel.Hartman@ucf.edu](mailto:Joel.Hartman@ucf.edu)>; Christy Collier <[Christy.Collier@ucf.edu](mailto:Christy.Collier@ucf.edu)>; Stephen Villiotis <[Stephen.Villiotis@ucf.edu](mailto:Stephen.Villiotis@ucf.edu)>; Bill Martin <[Bill.Martin@ucf.edu](mailto:Bill.Martin@ucf.edu)>; Dale Whittaker <[Dale.Whittaker@ucf.edu](mailto:Dale.Whittaker@ucf.edu)>; Dania Suarez <[Dania@ucf.edu](mailto:Dania@ucf.edu)>  
**Subject:** Re: IRIF 1 & 2 Assignments

I am happy to get the leads together with Bill and whomever to discuss.

The one item that keeps coming up that I need to completely understand is Bill's statement the user groups will pay for buildout.

What exactly does this mean, there are not monies built into the cluster program, at all, to spend on lab buildout. But what exactly is lab build out? What will the standard lab have in terms of cabinets, benches, fume hoods, gasses, vacuum, sinks, etc?

Will there be an autoclave in the building if so what floor or on multiple floors and is there distilled h2O to each lab?

Maybe it would be good to have a meeting next week with Bill Martin, and I to discuss?

Thanks

Chris

Christopher L. Parkinson  
Professor, Special Assistant to the Provost on Faculty Cluster Affairs and  
Chair, Institutional Animal Care and Use Committee  
Dept. of Biology  
University of Central Florida

407-823-4847

Or 338Q Millican Hall

On Mar 31, 2016, at 6:25 PM, Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)> wrote:

Similar to what I was saying, but expressed so much better!

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**From:** Bill Martin  
**Sent:** Monday, March 28, 2016 6:49 PM  
**To:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>  
**Subject:** RE: IRIF 1 & 2 Assignments

The IRIF labs were designed to handle NFPA 45, but I think we need to understand exactly what each of these groups need before approving their final placements. We really need Ponikvar to get involved and get info from them on their chemical use, etc to make sure their placements work within the control areas that he has designed. As the AOR he will need to design all of these build-outs anyway, so we should have him spearhead the effort. Need to make sure the end user needs are met, and understand what added items (power, utilities, fume hoods, mobile casework, etc.) will be needed within each lab, and what cost that will add to the project in terms of design add services and added construction cost – which should be funded by the user groups per our previous agreements. We can't properly assign these groups to specific

spaces without knowing what their actual needs are and making sure they work with the current design – which is more than a space issue.

FYI, the high bay space on the ground floor of P4 is roughly 6,300sf. This space would be difficult to put fume hoods in though, as its on the ground floor with two levels of office above it. But if they need dry lab space with high bays, it could work. See attached floor plan.

Bill

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**From:** Lee Kernek  
**Sent:** Monday, March 28, 2016 12:44 PM  
**To:** Bill Martin <[Bill.Martin@ucf.edu](mailto:Bill.Martin@ucf.edu)>  
**Subject:** FW: IRIF 1 & 2 Assignments

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**From:** Christy Collier  
**Sent:** Sunday, March 27, 2016 2:56 AM  
**To:** Christopher Parkinson <[Parkinson@ucf.edu](mailto:Parkinson@ucf.edu)>; Joel Hartman <[Joel.Hartman@ucf.edu](mailto:Joel.Hartman@ucf.edu)>; Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>  
**Cc:** Stephen Villiotis <[Stephen.Villiotis@ucf.edu](mailto:Stephen.Villiotis@ucf.edu)>  
**Subject:** IRIF 1 & 2 Assignments

All,

I've attached the building layouts for both IRIF 1 and 2 and attempted to place all of the groups. I've also attached a summary spreadsheet that shows what was requested versus what each group got. This is just the first pass at placing people, so if you see something that will not work, just let me know. For offices, we may have to divide some of the larger ones to accommodate all of the office requests, but otherwise, it seems like there would be minimal changes needed. On the first floor of IRIF 2, RISES will need a roll-up door, too. In IRIF 2, we still have over 3,000 SF of lab space and 600+ SF of office space unassigned.

Christy Collier  
Assistant Director  
Academic Affairs, Office of Space Planning Analysis and  
Administration (SPAA)  
4365 Andromeda Loop N.  
Orlando, FL 32816  
O: 407-823-0982

<P4 high bay space.pdf>

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**Subject:** President Hitt, Mike Morsberger, William Merck, and Dale Whittaker - Topic: "An initial discussion to determine a sequence of building priorities at the university"

**Location:** President's Office (Bill Self can sit in)

**Start:** Wed 3/23/2016 11:00 AM

**End:** Wed 3/23/2016 12:00 PM

**Recurrence:** (none)

**Meeting Status:** Accepted

**Organizer:** Debra Copertino

**Required Attendees:** William Merck; Michael Morsberger

**Optional Attendees:** Carolyn Wyatt; Cheryl Snider; Angie Carloss

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**From:** Tracy Clark <Tracy.Clark@ucf.edu>  
**Sent:** Tuesday, March 22, 2016 4:58 PM  
**To:** Dale Whittaker; William Merck  
**Cc:** Debra Copertino; Dania Suarez; Angie Carloss; Christina Tant  
**Subject:** Fwd: Capital Projects  
**Attachments:** Capital Projects\_032216.pdf; ATT00001.htm

**Dale and Bill**

We have put together a list of unfunded and funded capital projects for your meeting tomorrow with Dr. Hitt. We compiled it from information we had, information from John Pittman, and information we requested from Lee Kernek. If you have any questions or changes you'd like me to the schedule, please let me know.

Sent from my iPad

Begin forwarded message:

**From:** Christina Tant <[Christy.Tant@ucf.edu](mailto:Christy.Tant@ucf.edu)>  
**Date:** March 22, 2016 at 4:54:21 PM EDT  
**To:** Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>  
**Subject:** Capital Projects

Tracy – Attached is the list of funded and unfunded capital projects, as of today.

**Capital Projects**  
**Current Funding Plan**  
**Updated 3/22/16**

|  | Estimated<br>Project Cost | Funding to be<br>Identified | Division/ Unit<br>Resources | Central Funding Source |                      |                      |
|--|---------------------------|-----------------------------|-----------------------------|------------------------|----------------------|----------------------|
|  |                           |                             |                             | Interest<br>& Other    | Auxiliary            | E&G                  |
| <b><u>Academic/ Research Space</u></b>       |                           |                             |                             |                        |                      |                      |
| ARA Small Research Building                  | \$ 13,000,000             | \$ 13,000,000               | \$ -                        | \$ -                   | \$ -                 | \$ -                 |
| Creol Building Phase II Build-Out            | 2,000,000                 | 1,500,000                   | 500,000                     | -                      | -                    | -                    |
| Archie Carr Turtle Research                  | 5,000,000                 | 5,000,000                   | -                           | -                      | -                    | -                    |
| Lab Renovation/ Repair - COS, BSBS           | 1,400,000                 | 1,400,000                   | -                           | -                      | -                    | -                    |
| Lab Renovation/ Repair - CECS                | 1,500,000                 | 575,000                     | 925,000                     | -                      | -                    | -                    |
| TAF Research (polluted drains)               | 1,500,000                 | 1,500,000                   | -                           | -                      | -                    | -                    |
| Osceola ICAMR                                | ?                         | ?                           | -                           | -                      | -                    | -                    |
| Millican Hall Renovation                     | ?                         | ?                           | -                           | -                      | -                    | -                    |
| Swing Space/ Modulares                       | ?                         | ?                           | -                           | -                      | -                    | -                    |
| <b><u>UCF Downtown</u></b>                   |                           |                             |                             |                        |                      |                      |
| Academic Building Overrun                    | 10,000,000                | 10,000,000                  | -                           | -                      | -                    | -                    |
| Tri-Gen Building                             | 20,000,000                | 20,000,000                  | -                           | -                      | -                    | -                    |
| Fountain                                     | 200,000                   | 200,000                     | -                           | -                      | -                    | -                    |
| Infrastructure                               | ?                         | ?                           | -                           | -                      | -                    | -                    |
| Moving Costs                                 | ?                         | ?                           | -                           | -                      | -                    | -                    |
| <b><u>Other Facilities</u></b>               |                           |                             |                             |                        |                      |                      |
| Performing Arts Center                       | 60,000,000                | 60,000,000                  | -                           | -                      | -                    | -                    |
| UCF Gateway (campus entryway)                | 6,500,000                 | 6,500,000                   | -                           | -                      | -                    | -                    |
| Band Building Road & Utilities               | 1,500,000                 | 1,500,000                   | -                           | -                      | -                    | -                    |
| Band Building Lighting                       | 1,000,000                 | 1,000,000                   | -                           | -                      | -                    | -                    |
| Classroom I Shelter                          | 2,200,000                 | 2,200,000                   | -                           | -                      | -                    | -                    |
| Twin Rivers Golf Course                      | 2,000,000                 | 2,000,000                   | -                           | -                      | -                    | -                    |
| Building Demolitions                         | ?                         | ?                           | -                           | -                      | -                    | -                    |
| <b><u>Infrastructure, HVAC and Other</u></b> |                           |                             |                             |                        |                      |                      |
| OUC Buy-out for Lake Nona                    | 15,000,000                | 15,000,000                  | -                           | -                      | -                    | -                    |
| Alafaya Pedestrian Safety Maintenance        | 4,000,000                 | 4,000,000                   | -                           | -                      | -                    | -                    |
| <b>Unfunded Projects</b>                     | <b>\$ 146,800,000</b>     | <b>\$ 145,375,000</b>       | <b>\$ 1,425,000</b>         | <b>\$ -</b>            | <b>\$ -</b>          | <b>\$ -</b>          |
| <b><u>Academic/ Research Space</u></b>       |                           |                             |                             |                        |                      |                      |
| Trevor Colburn Building                      | \$ 23,000,000             | \$ -                        | \$ -                        | \$ -                   | \$ -                 | \$ 23,000,000        |
| Colburn Hall Renovation                      | 15,000,000                | -                           | -                           | -                      | -                    | 15,000,000           |
| Global UCF Building                          | 17,200,000                | -                           | 600,000                     | 10,000,000             | 4,800,000            | 1,800,000            |
| Interdisciplinary Research Bldg - Phase I    | 32,000,000                | -                           | 3,000,000                   | 26,000,000             | -                    | 3,000,000            |
| Interdisciplinary Research Bldg - Phase II   | 17,000,000                | -                           | -                           | 17,000,000             | -                    | -                    |
| Creol Lab - Phase I and II                   | 6,000,000                 | -                           | 4,000,000                   | -                      | -                    | 2,000,000            |
| Generator for Biology Building               | 1,000,000                 | -                           | -                           | -                      | -                    | 1,000,000            |
| <b><u>UCF Downtown</u></b>                   |                           |                             |                             |                        |                      |                      |
| Academic Building                            | 20,000,000                | -                           | 9,000,000                   | -                      | 11,000,000           | -                    |
| Garage                                       | 15,000,000                | -                           | 15,000,000                  | -                      | -                    | -                    |
| Center for Emerging Media Renovation         | 5,000,000                 | -                           | -                           | -                      | -                    | 5,000,000            |
| <b><u>Other Facilities</u></b>               |                           |                             |                             |                        |                      |                      |
| UCFAA Stadium/ Arena Video and Sound         | 7,500,000                 | -                           | 7,500,000                   | -                      | -                    | -                    |
| UCFAA Indoor Fieldhouse                      | 3,000,000                 | -                           | 3,000,000                   | -                      | -                    | -                    |
| Band Building                                | 2,500,000                 | -                           | 2,200,000                   | -                      | -                    | 300,000              |
| US Tennis Association Complex                | 3,500,000                 | -                           | -                           | -                      | -                    | 3,500,000            |
| <b><u>Infrastructure, HVAC and Other</u></b> |                           |                             |                             |                        |                      |                      |
| New Chiller                                  | 13,000,000                | -                           | -                           | -                      | 13,000,000           | -                    |
| Venue HVAC Repair                            | 2,800,000                 | -                           | 800,000                     | -                      | 1,000,000            | 1,000,000            |
| Daytona HVAC Repair                          | 776,250                   | -                           | -                           | -                      | -                    | 776,250              |
| Road improvements - North Orion              | 340,000                   | -                           | 340,000                     | -                      | -                    | -                    |
| <b>Funded Projects</b>                       | <b>\$ 184,616,250</b>     | <b>\$ -</b>                 | <b>\$ 45,440,000</b>        | <b>\$ 53,000,000</b>   | <b>\$ 29,800,000</b> | <b>\$ 56,376,250</b> |

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**From:** Christina Tant <Christy.Tant@ucf.edu>  
**Sent:** Monday, June 27, 2016 11:34 AM  
**To:** Lee Kernek; Bill Martin; Gina Seabrook; Christy Collier; Christopher Parkinson; John Pittman; Curtis Sawyer  
**Cc:** Joel Hartman; Tracy Clark  
**Subject:** Capital Projects List - Response due July 3  
**Attachments:** Capital Projects\_062716.xlsx

All – I have been asked to track estimates and funding sources for capital projects. Your assistance in reviewing the attached draft report is needed. While this list is intended to be comprehensive, it is not intended to be a wish list. It includes projects that have been approved to start, but should also include projects that are urgent or very high on the university's priority list so imminent funding needs are clearly understood.

The attached schedule contains three vertical sections as described below:

- **Estimated Cost** – This section is intended to itemize total project cost in four separate columns including core project cost, lab buildout, furniture & equipment, and moving costs. Lab buildout, furniture and equipment, and moving costs are often a source of confusion because they are not consistently included in the project estimate. Lab buildout and furniture and equipment should include both basic and estimated specialized costs (i.e. wet labs). It's important for everyone who uses this report to understand the full anticipated cost of each project and their funding source(s). We know these are estimates. The schedule will be updated as estimates change so that any funding needs are understood clearly and in a timely manner.
- **Secured Funding Sources** – This is to track where the funding is coming from and is self-explanatory. The schedule needs to identify where there is a "potential" for donations or state appropriations, but amounts will only be added in that column when funds have been secured.
- **Funding Needed** – This is a formula that will automatically update as cost estimates and funding sources are entered/ updated.

**Lee/ Bill/ Gina/ Christy/ Chris/ John/Curt** – Please review the Estimated Cost and Secured Funding sections of the attached document. If amounts need to be updated, please provide the new amount with brief explanation for what caused the change. Question marks indicate that an amount is needed. Provide feedback on the rest of the schedule with the following questions in mind:

1. Is the project substantially complete? If so, please indicate in column B. Completed projects will eventually be moved to another tab to make this list shorter and easier to manage.
2. Does the core project cost estimate include lab buildout, furniture and equipment, or moving costs that should move to the other columns? If not, enter anticipated amounts in columns C - E. If one or more of these columns is clearly not applicable to the project, then it should be identified as "N/A".
3. Do the cost estimates reflect the latest known information?
4. Are the secured funding sources and amounts consistent with your knowledge?
5. Have all opportunities for donations or state appropriations as a potential funding source been indicated?
6. What else is needed to improve the clarity or usefulness of this report?

**Please provide your responses no later than this Friday, July 3<sup>rd</sup>.**

Once all of the edits are made, then I will redistribute the final report to you all. This information will also be shared with leadership in Administration and Finance, the Provost Office, and the Office of Budget, Planning and Administration and the University Budget Committee. I plan to send this report to you quarterly for periodic updates as it will require our collective effort to maintain.

If additional time is needed or you would like to arrange a call or meeting to review this schedule in person, please let me know as soon as possible.

Thank you,

**Christy Tant, CPA**

*Director University Budgets, Office of Budget, Planning, and Administration*



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Finance and Accounting  
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## Capital Projects

### Current Funding Plan for Approved Projects

Updated 6/27/16 - DRAFT

|  | Estimated Cost |               |              |                         |              | Secured Funding Sources       |                              |                     |            |            | Funding Needed |
|--|----------------|---------------|--------------|-------------------------|--------------|-------------------------------|------------------------------|---------------------|------------|------------|----------------|
|  | Completed ?    | Core Project  | Lab Buildout | Furniture and Equipment | Moving Costs | External                      | Internal                     |                     |            |            |                |
|  |                |               |              |                         |              | Donations/ DSO/ State Approp. | Division/ Unit (incl. Bonds) | Investment Earnings | Auxiliary  | E&G        |                |
| <b><u>Academic/ Research Space</u></b>       |                |               |              |                         |              |                               |                              |                     |            |            |                |
| Engineering Building I Renovation            |                | \$ 16,000,000 | ?            | ?                       | N/A          | Potential                     | \$ -                         | \$ -                | \$ -       | \$ -       | \$ 16,000,000  |
| Mathematical Sciences Renovation             |                | 11,000,000    | ?            | ?                       | N/A          | Potential                     | -                            | -                   | -          | -          | 11,000,000     |
| ARA Small Research Building                  |                | 13,000,000    | ?            | ?                       | ?            | ?                             | -                            | -                   | -          | -          | 13,000,000     |
| Osceola ICAMR - Phase II                     |                | ?             | ?            | ?                       | ?            | -                             | -                            | -                   | -          | -          | ?              |
| Archie Carr Turtle Research                  |                | 5,000,000     | ?            | ?                       | N/A          | Potential                     | -                            | -                   | -          | -          | 5,000,000      |
| Millican Hall Renovation                     |                | ?             | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | -          | ?              |
| Swing Space/ Modulares                       |                | ?             | ?            | ?                       | ?            | -                             | -                            | -                   | -          | -          | ?              |
| Lab Compliance                               |                | ?             | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | -          | ?              |
| Trevor Colburn Building                      |                | 23,000,000    | ?            | ?                       | ?            | -                             | -                            | -                   | -          | 23,000,000 | -              |
| Colburn Hall Renovation                      |                | 15,000,000    | ?            | ?                       | ?            | -                             | -                            | -                   | -          | 15,000,000 | -              |
| Global UCF Building                          | Yes            | 17,200,000    | N/A          | ?                       | ?            | -                             | 600,000                      | 10,000,000          | 4,800,000  | 1,800,000  | -              |
| Interdisciplinary Research Bldg - Phase I    |                | 27,000,000    | ?            | 3,000,000               | ?            | -                             | 3,000,000                    | 24,000,000          | -          | 3,000,000  | -              |
| Interdisciplinary Research Bldg - Phase II   |                | 17,000,000    | ?            | ?                       | ?            | -                             | -                            | 17,000,000          | -          | -          | -              |
| Creol 3rd Floor Buildout                     |                | 2,000,000     | ?            | ?                       | N/A          | -                             | -                            | -                   | -          | 2,000,000  | -              |
| Creol Expansion                              |                | 6,700,000     | ?            | ?                       | ?            | -                             | 2,700,000                    | -                   | -          | 4,000,000  | -              |
| TAF Research (polluted drains)               |                | 1,500,000     | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | 1,500,000  | -              |
| Lab Renovation/ Repair - BSBS                |                | 1,400,000     | ?            | N/A                     | N/A          | -                             | 1,039,000                    | -                   | -          | 361,000    | -              |
| Lab Renovation/ Repair - CECS                |                | 1,500,000     | ?            | N/A                     | N/A          | -                             | 925,000                      | -                   | -          | 575,000    | -              |
| <b><u>UCF Downtown</u></b>                   |                |               |              |                         |              |                               |                              |                     |            |            |                |
| Academic Building                            |                | 60,000,000    | N/A          | ?                       | ?            | 40,000,000                    | 9,000,000                    | -                   | 11,000,000 | -          | -              |
| Academic Building Overrun                    |                | 10,000,000    | N/A          | N/A                     | N/A          | Potential                     | -                            | -                   | -          | -          | 10,000,000     |
| Tri-Gen Building                             |                | 20,000,000    | N/A          | N/A                     | N/A          | 20,000,000                    | -                            | -                   | -          | -          | -              |
| Garage                                       |                | 15,000,000    | N/A          | N/A                     | N/A          | -                             | 15,000,000                   | -                   | -          | -          | -              |
| Center for Emerging Media Renovation         |                | 5,000,000     | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | 5,000,000  | -              |
| Infrastructure                               |                | 4,800,000     | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | -          | 4,800,000      |
| Downtown Welcome Center                      |                | 3,000,000     | N/A          | ?                       | ?            | -                             | -                            | -                   | -          | -          | 3,000,000      |
| Fountain                                     |                | 200,000       | N/A          | N/A                     | N/A          | -                             | 200,000                      | -                   | -          | -          | -              |
| <b><u>Other Facilities</u></b>               |                |               |              |                         |              |                               |                              |                     |            |            |                |
| Performing Arts Center                       |                | 50,000,000    | N/A          | ?                       | N/A          | Potential                     | -                            | -                   | -          | -          | 50,000,000     |
| Rehearsal Hall                               |                | 10,000,000    | N/A          | ?                       | N/A          | Potential                     | -                            | -                   | -          | -          | 10,000,000     |
| UCF Entry Gateway                            |                | 6,500,000     | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | -          | 6,500,000      |
| Band Building Road & Utilities               |                | 1,500,000     | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | -          | 1,500,000      |
| Band Building Lighting                       |                | 1,000,000     | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | -          | 1,000,000      |
| Building Hardening for Shelter - Classroom I |                | 2,200,000     | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | -          | 2,200,000      |
| Building Hardening for Shelters - Future     |                | ?             | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | -          | ?              |
| Twin Rivers Golf Course                      |                | 2,000,000     | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | -          | 2,000,000      |
| Building Demolitions                         |                | ?             | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | -          | ?              |
| Band Building                                | ?              | 2,500,000     | N/A          | N/A                     | N/A          | -                             | 2,200,000                    | -                   | -          | 300,000    | -              |
| US Tennis Association Complex                |                | 3,500,000     | N/A          | N/A                     | N/A          | -                             | -                            | -                   | -          | 3,500,000  | -              |
| UCF Fieldhouse - Upgrades/ chilled water     |                | 6,703,652     | N/A          | N/A                     | N/A          | -                             | 6,703,652                    | -                   | -          | -          | -              |
| UCF Fieldhouse - Temp HVAC                   |                | 800,000       | N/A          | N/A                     | N/A          | 800,000                       | -                            | -                   | -          | -          | -              |
| UCFSC Athletic Leadership Center             | Yes            | 5,600,000     | N/A          | ?                       | ?            | 5,600,000                     | -                            | -                   | -          | -          | -              |

**Updated 6/27/16 - DRAFT**

|             |                |      |              |      |               |               |               |               |               |                |
|-------------|----------------|------|--------------|------|---------------|---------------|---------------|---------------|---------------|----------------|
| Grand Total | \$ 416,244,967 | \$ - | \$ 3,000,000 | \$ - | \$ 71,400,199 | \$ 51,232,518 | \$ 51,000,000 | \$ 29,800,000 | \$ 62,812,250 | \$ 153,000,000 |
|-------------|----------------|------|--------------|------|---------------|---------------|---------------|---------------|---------------|----------------|

|                     |    |                  |                           |
|---------------------|----|------------------|---------------------------|
| Arena Video/Sound   | \$ | 2,050,199        | UCF CC Surplus Funds      |
| Stadium Video/Sound |    | <u>5,392,866</u> | Payback source?           |
|                     | \$ | 7,443,065        |                           |
|                     |    |                  |                           |
|                     | \$ | 5,500,000        | A&F Aux cash              |
|                     |    | <u>1,203,652</u> | Aux loan payback from MMR |
| Fieldhouse HVAC     | \$ | 6,703,652        |                           |

|   |  |                |               |
|---|--|----------------|---------------|
| University of Central Florida   |  |                |               |
| Education and General   |  |                |               |
| 2016-17 Operating Budget - Beginning Carryforward Fund Balance Composition                                |  |                |               |
| August 2016   |  |                |               |
|   |  |                |               |
|   |  | University E&G | Medical E&G   |
| A.  | Beginning E&G Carryforward Fund Balance - July 1, 2016 :   |                |               |
|   | Cash   | \$ 165,432,697 | \$ 18,279,768 |
|   | Investments  | \$ -           | \$ -          |
|   | Accounts Receivable  | \$ 3,431       | \$ -          |
|   | Less: Accounts Payable                                     | \$ 11,805,305  | \$ 1,172,101  |
|   | Less: Deferred Fees  | \$ -           | \$ -          |
|   | Beginning E&G Fund Balance Before Encumbrances :           | \$ 153,630,823 | \$ 17,107,667 |
| B.  | Expenditures to Date :                                     | \$ 6,437,355   | \$ 706,560    |
| C.  | Encumbrances to Date :                                     | \$ 16,375,195  | \$ 2,516,135  |
| D.  | E&G Carryforward Fund Balance - as of August 18, 2016 :    | \$ 130,818,273 | \$ 13,884,972 |
| E.  | Restricted / Contractual Obligations                       |                |               |
|   | 5% Statutory Reserve Requirement                           | \$ 29,486,198  | \$ 2,083,580  |
|   | Board Reserve Requirement                                  | \$ -           | \$ -          |
|   | Prior Period Issues ( provide detail list )                | \$ -           | \$ -          |
|   | Pass-Through Funds ( provide detail list )                 | \$ -           | \$ -          |
|   | Legislatively Earmarked Funds*                             | \$ 7,709,972   | \$ 155,000    |
|   | Enterprise Resource Planning Systems                       | \$ -           | \$ -          |
|   | Campus Security - Safety Issues                            | \$ 895,500     | \$ -          |
|   | Information Technology Issues                              | \$ 80,850      | \$ -          |
|   | Building Maintenance and Repairs                           | \$ 216,000     | \$ -          |
|   | Deferred Maintenance Projects                              | \$ -           | \$ -          |
|   | Utilities Cost Increase Reserve                            | \$ -           | \$ -          |
|   | Other Facilities Requirements ( provide detail list )      | \$ -           | \$ -          |
|   | I&R Centers ( provide detail list )                        | \$ -           | \$ -          |
|   | Faculty / Instructional Cost Requirements                  | \$ 23,714,189  | \$ 1,642,984  |
|   | Leave Payout Reserve                                       | \$ -           | \$ -          |
|   | Vacant Faculty Lines                                       | \$ -           | \$ -          |
|   | Tuition Differential                                       | \$ 353,258     | \$ -          |
|   | Enrollment and Retention Efforts                           | \$ 387,300     | \$ -          |
|   | Research Support   | \$ 4,012,446   | \$ -          |
|   | Total Restricted Funds :                                   | \$ 66,855,713  | \$ 3,881,564  |
| F.  | Commitments  |                |               |
|   | Board Reserve Requirement                                  | \$ -           | \$ -          |
|   | Prior Period Issues ( provide detail list )                | \$ -           | \$ -          |
|   | Pass-Through Funds ( provide detail list )                 | \$ -           | \$ -          |
|   | Legislatively Earmarked Funds*                             | \$ -           | \$ -          |
|   | Enterprise Resource Planning Systems                       | \$ -           | \$ -          |
|   | Campus Security - Safety Issues                            | \$ 2,131,694   | \$ -          |
|   | Information Technology Issues                              | \$ 1,734,185   | \$ -          |
|   | Building Maintenance and Repairs                           | \$ 2,267,552   | \$ -          |
|   | Deferred Maintenance Projects                              | \$ 2,957,828   | \$ -          |
|   | Utilities Cost Increase Reserve                            | \$ 1,119,000   | \$ -          |
|   | Other Facilities Requirements ( provide detail list )      | \$ -           | \$ -          |
|   | I&R Centers ( provide detail list )                        | \$ -           | \$ -          |
|   | Faculty / Instructional Cost Requirements                  | \$ 22,786,981  | \$ 3,200,000  |
|   | Leave Payout Reserve                                       | \$ 1,361,023   | \$ -          |
|   | Vacant Faculty Lines                                       | \$ -           | \$ -          |
|   | Tuition Differential                                       | \$ -           | \$ -          |
|   | Financial Aid  | \$ 450,000     | \$ -          |
|   | Enrollment and Retention Efforts                           | \$ 1,729,168   | \$ -          |
|   | Research Support   | \$ 12,330,508  | \$ 700,000    |
|   | Equipment Replacements                                     | \$ 1,374,117   | \$ 300,000    |
|   | Scholarships & Student Support                             | \$ 3,227,359   | \$ -          |
|   | Public/Community Support                                   | \$ 6,012,023   | \$ -          |
|   | Quality Enhancement Plan                                   | \$ 2,100,000   | \$ -          |
|   | Health Services Support                                    | \$ -           | \$ 636,741    |
|   | LCME Required Reserves                                     | \$ 1,000,000   | \$ 5,166,667  |
|   | Academic Program Enhancements                              | \$ -           | \$ -          |
|   | Sustainability Initiatives                                 | \$ 1,381,122   | \$ -          |
|   | Total Commitments :  | \$ 63,962,560  | \$ 10,003,408 |
| G.  | Available E&G Carryforward Balance as of August 18, 2016 : | \$ 0           | \$ 0          |
| * Please provide details of earmark reserve balances ( specific issue name, appropriation year, amount ). |  |                |               |
| Disclosure Notes:   |  |                |               |
|   | Legislatively Restricted Funds                             | University E&G | Medical E&G   |
|   | FY 2013 & 2014 IT Performance Funds                        | 5,291,489      |               |
|   | 2014-15 UCF Downtown Presence                              | 1,020,000      |               |
|   | 2014-15 Anti-Hazing/High Risk Behaviors                    | 895,418        |               |
|   | 2015-16 Center for Reading, I-Station                      | 230,704        |               |
|   | 2015-16 Florida Center for Nursing                         | 84,656         |               |
|   | 2015-16 Lou Frey Institute                                 | 187,705        |               |
|   | 2015-16 Crohn's & Colitis Research                         |                | 155,000       |
|   |  | 7,709,972      | 155,000       |

**University of Central Florida**  
**2016-17 E&G Budget, Summary of Allocations and Reserve**

|   | University Divisions |                 |                      |                              |                      |                 | University Reserves |                              |                |                       | Medical School | Grand Total    |
|---|----------------------|-----------------|----------------------|------------------------------|----------------------|-----------------|---------------------|------------------------------|----------------|-----------------------|----------------|----------------|
|   | Academic Affairs     | Admin & Finance | President's Division | Communications and Marketing | University Relations | Total Divisions | Recurring           | Recurring for Facility Needs | Non-Recurring  | Total Central Reserve |                |                |
| <b>2016-17 Operating Budget</b>   |                      |                 |                      |                              |                      |                 |                     |                              |                |                       |                |                |
| 2015-16 End of year total budget, including all allocations                 | \$ 524,067,980       | \$ 127,382,522  | \$ 22,293,194        | \$ 10,828,945                | \$ 2,623,679         | \$ 687,196,320  | \$ 26,150,546       | \$ -                         | \$ (2,777,032) | \$ 23,373,514         | \$ 61,564,340  | \$ 772,134,174 |
| Less: Temporary allocations and carry forward                               | (106,178,754)        | (49,929,765)    | (10,156,124)         | (6,707,486)                  | (576,326)            | (173,548,455)   | -                   | -                            | 2,777,032      | 2,777,032             | (20,829,102)   | (191,600,525)  |
| 2016-17 Beginning of year base budget (excluding carry forward)             | \$ 417,889,226       | \$ 77,452,757   | \$ 12,137,070        | \$ 4,121,459                 | \$ 2,047,353         | \$ 513,647,865  | \$ 26,150,546       | \$ -                         | \$ -           | \$ 26,150,546         | \$ 40,735,238  | \$ 580,533,649 |
| <b>PERMANENT Beginning of Year Allocations</b>                              |                      |                 |                      |                              |                      |                 |                     |                              |                |                       |                |                |
| <b>State funding</b>  |                      |                 |                      |                              |                      |                 |                     |                              |                |                       |                |                |
| Performance funding   | \$ -                 | \$ -            | \$ -                 | \$ -                         | \$ -                 | \$ -            | \$ 16,204,414       | \$ -                         | \$ -           | \$ 16,204,414         | \$ -           | \$ 16,204,414  |
| Retirement adjustments  | -                    | -               | -                    | -                            | -                    | -               | 597,117             | -                            | -              | 597,117               | 45,226         | 642,343        |
| Plant, operations, and maintenance for new space-annualization              | -                    | 85,373          | -                    | -                            | -                    | 85,373          | -                   | -                            | -              | -                     | -              | 85,373         |
| Dr. Phillips Center for Performing Arts                                     | 3,900,299            | -               | -                    | -                            | -                    | 3,900,299       | -                   | -                            | -              | -                     | -              | 3,900,299      |
| Advanced Manufacturing Sensor Project                                       | 5,000,000            | -               | -                    | -                            | -                    | 5,000,000       | -                   | -                            | -              | -                     | -              | 5,000,000      |
| Center for Reading- Istation  | 2,000,000            | -               | -                    | -                            | -                    | 2,000,000       | -                   | -                            | -              | -                     | -              | 2,000,000      |
| Urban Teacher Institute   | 250,000              | -               | -                    | -                            | -                    | 250,000         | -                   | -                            | -              | -                     | -              | 250,000        |
| Florida Center for Nursing  | (450,000)            | -               | -                    | -                            | -                    | (450,000)       | -                   | -                            | -              | -                     | -              | (450,000)      |
| Emerging Preeminence Funding  | -                    | -               | -                    | -                            | -                    | -               | 5,000,000           | -                            | -              | 5,000,000             | -              | 5,000,000      |
| Florida Center for Unique Abilities   | 8,000,000            | -               | -                    | -                            | -                    | 8,000,000       | -                   | -                            | -              | -                     | -              | 8,000,000      |
| <b>University designated</b>  |                      |                 |                      |                              |                      |                 |                     |                              |                |                       |                |                |
| 2015-16 salary increases (annualized)                                       | 3,557,470            | 457,867         | 136,333              | 58,605                       | 15,155               | 4,225,430       | (4,225,430)         | -                            | -              | (4,225,430)           | -              | -              |
| 2015-16 faculty/instructor promotional increases (annualized)               | 13,861               | -               | -                    | -                            | -                    | 13,861          | (13,861)            | -                            | -              | (13,861)              | -              | -              |
| 2015-16 Faculty ADI pool  | (700,000)            | -               | -                    | -                            | -                    | (700,000)       | 700,000             | -                            | -              | 700,000               | -              | -              |
| 2014-15 support staff for first 100 new faculty (annualized)                | 406,750              | 32,300          | -                    | -                            | -                    | 439,050         | (439,050)           | -                            | -              | (439,050)             | -              | -              |
| 2015-16 support staff for second 100 new faculty (annualized)               | 163,373              | -               | -                    | -                            | -                    | 163,373         | (163,373)           | -                            | -              | (163,373)             | -              | -              |
| Title IX coordinator (annualized)   | -                    | -               | 48,527               | -                            | -                    | 48,527          | (48,527)            | -                            | -              | (48,527)              | -              | -              |
| Title IX investigator (full year)   | 66,495               | -               | -                    | -                            | -                    | 66,495          | (66,495)            | -                            | -              | (66,495)              | -              | -              |
| Enrollment management position for IKM                                      | 55,000               | -               | -                    | -                            | -                    | 55,000          | (55,000)            | -                            | -              | (55,000)              | -              | -              |
| Communications & marketing  | -                    | -               | -                    | 1,311,500                    | -                    | 1,311,500       | (1,311,500)         | -                            | -              | (1,311,500)           | -              | -              |
| Pegasus Magazine  | -                    | -               | -                    | 100,000                      | -                    | 100,000         | (100,000)           | -                            | -              | (100,000)             | -              | -              |
| <b>University Budget Committee allocations:</b>                             |                      |                 |                      |                              |                      |                 |                     |                              |                |                       |                |                |
| 2016-17 new faculty lines (45)  | 5,600,000            | -               | -                    | -                            | -                    | 5,600,000       | (5,600,000)         | -                            | -              | (5,600,000)           | -              | -              |
| ITR - Library materials inflationary costs                                  | 679,000              | -               | -                    | -                            | -                    | 679,000         | (679,000)           | -                            | -              | (679,000)             | -              | -              |
| ITR - Security incident response  | 745,700              | -               | -                    | -                            | -                    | 745,700         | (745,700)           | -                            | -              | (745,700)             | -              | -              |
| ITR - Divisional discretionary funds  | -                    | -               | -                    | -                            | -                    | 300,000         | (300,000)           | -                            | -              | (300,000)             | -              | -              |
| ORC - Divisional discretionary funds  | 85,500               | -               | -                    | -                            | -                    | 85,500          | (85,500)            | -                            | -              | (85,500)              | -              | -              |
| SDES - Merit-based scholarships (LEAD, Academic Enrich, Brain Bowl)         | 575,000              | -               | -                    | -                            | -                    | 575,000         | (575,000)           | -                            | -              | (575,000)             | -              | -              |
| SDES - SARC Learning support services                                       | 264,000              | -               | -                    | -                            | -                    | 264,000         | (264,000)           | -                            | -              | (264,000)             | -              | -              |
| SDES - Divisional discretionary funds                                       | 400,000              | -               | -                    | -                            | -                    | 400,000         | (400,000)           | -                            | -              | (400,000)             | -              | -              |
| CGS - Contribution to doctoral fellowships                                  | 510,000              | -               | -                    | -                            | -                    | 510,000         | (510,000)           | -                            | -              | (510,000)             | -              | -              |
| CGS - Graduate health insurance (in addition to \$869k in waiver authority) | 265,680              | -               | -                    | -                            | -                    | 265,680         | (265,680)           | -                            | -              | (265,680)             | -              | -              |
| CGS - Graduate stipends   | 669,600              | -               | -                    | -                            | -                    | 669,600         | (669,600)           | -                            | -              | (669,600)             | -              | -              |
| A&F - Office of Security Management   | -                    | 500,000         | -                    | -                            | -                    | 500,000         | (500,000)           | -                            | -              | (500,000)             | -              | -              |
| A&F - Athletic scholarships for women (Title IX)                            | -                    | 330,000         | -                    | -                            | -                    | 330,000         | (330,000)           | -                            | -              | (330,000)             | -              | -              |
| AA - Divisional discretionary funds   | 1,500,000            | -               | -                    | -                            | -                    | 1,500,000       | (1,500,000)         | -                            | -              | (1,500,000)           | -              | -              |
| A&F - Divisional discretionary funds  | -                    | 800,000         | -                    | -                            | -                    | 800,000         | (800,000)           | -                            | -              | (800,000)             | -              | -              |
| PRES - Divisional discretionary funds                                       | -                    | -               | 165,000              | -                            | -                    | 165,000         | (165,000)           | -                            | -              | (165,000)             | -              | -              |
| C&M - Divisional discretionary funds  | -                    | -               | -                    | 33,000                       | -                    | 33,000          | (33,000)            | -                            | -              | (33,000)              | -              | -              |

**University of Central Florida**  
**2016-17 E&G Budget, Summary of Allocations and Reserve**

|  | University Divisions |                 |                      |                              |                      |                  | University Reserves |                              |               |                       | Medical School  | Grand Total      |
|--|----------------------|-----------------|----------------------|------------------------------|----------------------|------------------|---------------------|------------------------------|---------------|-----------------------|-----------------|------------------|
|  | Academic Affairs     | Admin & Finance | President's Division | Communications and Marketing | University Relations | Total Divisions  | Recurring           | Recurring for Facility Needs | Non-Recurring | Total Central Reserve |                 |                  |
| C&M - UCF Branding Campaign  | -                    | -               | -                    | 510,000                      | -                    | 510,000          | (510,000)           | -                            | -             | (510,000)             | -               | -                |
| UR - Divisional discretionary funds                                      | -                    | -               | -                    | -                            | 16,500               | 16,500           | (16,500)            | -                            | -             | (16,500)              | -               | -                |
| Reserve for facility needs   | -                    | -               | -                    | -                            | -                    | -                | (1,500,000)         | 1,500,000                    | -             | -                     | -               | -                |
| <b>UBC allocations funded from Emerging Preeminence Funds:</b>           |                      |                 |                      |                              |                      |                  |                     |                              |               |                       |                 |                  |
| Faculty Excellence- National Academy Members                             | 1,187,000            | -               | -                    | -                            | -                    | 1,187,000        | (1,187,000)         | -                            | -             | (1,187,000)           | -               | -                |
| AA - Trustee chairs (5)  | 250,000              | -               | -                    | -                            | -                    | 250,000          | (250,000)           | -                            | -             | (250,000)             | -               | -                |
| ORC - Research administration process & technology implementation        | 585,600              | -               | -                    | -                            | -                    | 585,600          | (585,600)           | -                            | -             | (585,600)             | -               | -                |
| CGS - Doctoral & post-doctoral fellowships                               | 1,900,000            | -               | -                    | -                            | -                    | 1,900,000        | (1,900,000)         | -                            | -             | (1,900,000)           | -               | -                |
| Preeminence supporting initiatives                                       | 1,077,400            | -               | -                    | -                            | -                    | 1,077,400        | (1,077,400)         | -                            | -             | (1,077,400)           | -               | -                |
| <b><u>Tuition and fees:</u></b>  |                      |                 |                      |                              |                      |                  |                     |                              |               |                       |                 |                  |
| Allocate 2015-16 increase in differential for need-based aid             | 396,512              | -               | -                    | -                            | -                    | 396,512          | (396,512)           | -                            | -             | (396,512)             | -               | -                |
| 2015-16 tuition excess collections available to UBC                      | -                    | -               | -                    | -                            | -                    | -                | 12,000,000          | -                            | -             | 12,000,000            | -               | 12,000,000       |
| 2016-17 projected tuition growth held in reserve                         | -                    | -               | -                    | -                            | -                    | -                | 5,023,195           | -                            | -             | 5,023,195             | -               | 5,023,195        |
| 2016-17 projected increase in differential for need-based aid            | 162,253              | -               | -                    | -                            | -                    | 162,253          | 660,756             | -                            | -             | 660,756               | -               | 823,009          |
| Projected decrease in FIEA tuition                                       | (126,733)            | -               | -                    | -                            | -                    | (126,733)        | -                   | -                            | -             | -                     | -               | (126,733)        |
| College of Engineering Graduate SCH Growth                               | 513,824              | -               | -                    | -                            | -                    | 513,824          | (513,824)           | -                            | -             | (513,824)             | -               | -                |
| Medical school increase in enrollment                                    | -                    | -               | -                    | -                            | -                    | -                | -                   | -                            | -             | -                     | 791,144         | 791,144          |
| Total permanent allocations  | \$ 39,803,584        | \$ 2,205,540    | \$ 349,860           | \$ 2,013,105                 | \$ 31,655            | \$ 44,403,744    | \$ 12,402,930       | \$ 1,500,000                 | \$ -          | \$ 13,902,930         | \$ 836,370      | \$ 59,143,044    |
| <b><u>TEMPORARY Beginning of Year Allocations</u></b>                    |                      |                 |                      |                              |                      |                  |                     |                              |               |                       |                 |                  |
| Reverse 2015-16 temporary allocations and carryforward                   | \$ (106,178,754)     | \$ (49,929,765) | \$ (10,156,124)      | \$ (6,707,486)               | \$ (576,326)         | \$ (173,548,455) | \$ -                | \$ -                         | \$ 2,777,032  | \$ 2,777,032          | \$ (20,829,102) | \$ (191,600,525) |
| Encumbrances (PO rollovers)  | 11,753,507           | 2,827,967       | 903,475              | 595,261                      | 62,571               | 16,142,781       | -                   | -                            | -             | -                     | 1,784,396       | 17,927,177       |
| 6/30/16 carryforward   | 89,493,937           | 7,050,239       | 2,037,729            | 2,193,543                    | 386,582              | 101,162,030      | -                   | -                            | 36,326,012    | 36,326,012            | 15,323,181      | 152,811,223      |
| <b><u>State funding</u></b>  |                      |                 |                      |                              |                      |                  |                     |                              |               |                       |                 |                  |
| Dr. Phillips Center for Performing Arts                                  | 1,147,744            | -               | -                    | -                            | -                    | 1,147,744        | -                   | -                            | -             | -                     | -               | 1,147,744        |
| Evans Community School   | 1,500,000            | -               | -                    | -                            | -                    | 1,500,000        | -                   | -                            | -             | -                     | -               | 1,500,000        |
| Incubator  | 1,000,000            | -               | -                    | -                            | -                    | 1,000,000        | -                   | -                            | -             | -                     | -               | 1,000,000        |
| Lou Frey Institute   | 500,000              | -               | -                    | -                            | -                    | 500,000          | -                   | -                            | -             | -                     | -               | 500,000          |
| University security management technology                                | -                    | 300,000         | -                    | -                            | -                    | 300,000          | -                   | -                            | -             | -                     | -               | 300,000          |
| Florida FIRST Robotics Team Grant  | 100,000              | -               | -                    | -                            | -                    | 100,000          | -                   | -                            | -             | -                     | -               | 100,000          |
| Chron's and Colitis research   | -                    | -               | -                    | -                            | -                    | -                | -                   | -                            | -             | -                     | 100,000         | 100,000          |
| <b><u>University designated</u></b>                                      |                      |                 |                      |                              |                      |                  |                     |                              |               |                       |                 |                  |
| <b><u>Recurring allocations from non-recurring funds:</u></b>            |                      |                 |                      |                              |                      |                  |                     |                              |               |                       |                 |                  |
| Salary Support for Undergraduate Studies/Teaching & Learning Hiring Plan | 300,000              | -               | -                    | -                            | -                    | 300,000          | -                   | -                            | (300,000)     | (300,000)             | -               | -                |
| Undergraduate education pilot projects/ Quality Enhancement Plan         | 700,000              | -               | -                    | -                            | -                    | 700,000          | -                   | -                            | (700,000)     | (700,000)             | -               | -                |
| Development - Enhancement Plan   | -                    | -               | 2,000,000            | -                            | -                    | 2,000,000        | -                   | -                            | (2,000,000)   | (2,000,000)           | -               | -                |
| Foundation support   | -                    | -               | 1,500,000            | -                            | -                    | 1,500,000        | -                   | -                            | (1,500,000)   | (1,500,000)           | -               | -                |
| Athletics compliance positions   | -                    | -               | 350,000              | -                            | -                    | 350,000          | -                   | -                            | (350,000)     | (350,000)             | -               | -                |
| Convocation Center rent  | -                    | 1,000,000       | -                    | -                            | -                    | 1,000,000        | -                   | -                            | (1,000,000)   | (1,000,000)           | -               | -                |
| Conference entrance fees   | -                    | 600,000         | -                    | -                            | -                    | 600,000          | -                   | -                            | (600,000)     | (600,000)             | -               | -                |
| Finance & Accounting operations  | -                    | 2,500,000       | -                    | -                            | -                    | 2,500,000        | -                   | -                            | (2,500,000)   | (2,500,000)           | -               | -                |
| Health Sciences Campus Boggy Creek assessment                            | -                    | 45,000          | -                    | -                            | -                    | 45,000           | -                   | -                            | (45,000)      | (45,000)              | -               | -                |
| Health Sciences Campus property taxes                                    | -                    | 2,000           | -                    | -                            | -                    | 2,000            | -                   | -                            | (2,000)       | (2,000)               | -               | -                |
| International and cyber insurance  | -                    | 160,000         | -                    | -                            | -                    | 160,000          | -                   | -                            | (160,000)     | (160,000)             | -               | -                |
| Rosen maintenance costs  | -                    | 250,000         | -                    | -                            | -                    | 250,000          | -                   | -                            | (250,000)     | (250,000)             | -               | -                |
| <b><u>Non-recurring allocations:</u></b>                                 |                      |                 |                      |                              |                      |                  |                     |                              |               |                       |                 |                  |
| Project Surface (Tennis complex)   | -                    | -               | 1,155,000            | -                            | -                    | 1,155,000        | -                   | -                            | (1,155,000)   | (1,155,000)           | -               | -                |
| Investment in research (Osceola)   | 4,500,000            | -               | -                    | -                            | -                    | 4,500,000        | -                   | -                            | (4,500,000)   | (4,500,000)           | -               | -                |

University of Central Florida  
2016-17 E&G Budget, Summary of Allocations and Reserve

|   | University Divisions |                 |                      |                              |                      |                 | University Reserves |                              |               |                       | Medical School | Grand Total    |
|---|----------------------|-----------------|----------------------|------------------------------|----------------------|-----------------|---------------------|------------------------------|---------------|-----------------------|----------------|----------------|
|   | Academic Affairs     | Admin & Finance | President's Division | Communications and Marketing | University Relations | Total Divisions | Recurring           | Recurring for Facility Needs | Non-Recurring | Total Central Reserve |                |                |
| Sematech (Year 5 of 5)  | 500,000              | -               | -                    | -                            | -                    | 500,000         | -                   | -                            | (500,000)     | (500,000)             | -              | -              |
| Creative Village coordinator (final year of commitment)           | 250,000              | -               | -                    | -                            | -                    | 250,000         | -                   | -                            | (250,000)     | (250,000)             | -              | -              |
| PBS partnership   | -                    | -               | -                    | 2,149,654                    | -                    | 2,149,654       | -                   | -                            | (2,149,654)   | (2,149,654)           | -              | -              |
| University Innovation Alliance liaison                            | -                    | -               | 48,090               | -                            | -                    | 48,090          | -                   | -                            | (48,090)      | (48,090)              | -              | -              |
| Contract management software (legal)                              | -                    | -               | 53,934               | -                            | -                    | 53,934          | -                   | -                            | (53,934)      | (53,934)              | -              | -              |
| Oracle/Cisco contract payback (Year 2 of 5)                       | (2,329,154)          | -               | -                    | -                            | -                    | (2,329,154)     | -                   | -                            | 2,329,154     | 2,329,154             | -              | -              |
| Lab renovations (CECS)  | 575,000              | -               | -                    | -                            | -                    | 575,000         | -                   | -                            | (575,000)     | (575,000)             | -              | -              |
| Academic advising costs- EAB agreement (final year of commitment) | 150,000              | -               | -                    | -                            | -                    | 150,000         | -                   | -                            | (150,000)     | (150,000)             | -              | -              |
| Marketing for faculty hires from AA                               | (55,000)             | -               | -                    | 55,000                       | -                    | -               | -                   | -                            | -             | -                     | -              | -              |
| Lab decontamination (BSBS)  | -                    | 84,400          | -                    | -                            | -                    | 84,400          | -                   | -                            | (84,400)      | (84,400)              | -              | -              |
| <u>University Budget Committee allocations:</u>                   |                      |                 |                      |                              |                      |                 |                     |                              |               |                       |                |                |
| ORC - Research administration process & technology implementation | 1,973,500            | -               | -                    | -                            | -                    | 1,973,500       | -                   | -                            | (1,973,500)   | (1,973,500)           | -              | -              |
| ORC - Operating budget shortfall                                  | 2,000,000            | -               | -                    | -                            | -                    | 2,000,000       | -                   | -                            | (2,000,000)   | (2,000,000)           | -              | -              |
| ITR - Security incident response                                  | 565,680              | -               | -                    | -                            | -                    | 565,680         | -                   | -                            | (565,680)     | (565,680)             | -              | -              |
| ITR - IT database/application licenses                            | 300,480              | -               | -                    | -                            | -                    | 300,480         | -                   | -                            | (300,480)     | (300,480)             | -              | -              |
| AA - National Academy Members (1 Full + 1 Transition)             | 1,719,500            | -               | -                    | -                            | -                    | 1,719,500       | -                   | -                            | (1,719,500)   | (1,719,500)           | -              | -              |
| C&M - UCF Branding Campaign                                       | -                    | -               | -                    | 360,000                      | -                    | 360,000         | -                   | -                            | (360,000)     | (360,000)             | -              | -              |
| Total temporary allocations (including change in carry forward)   | \$ 10,466,440        | \$ (35,110,159) | \$ (2,107,896)       | \$ (1,354,028)               | \$ (127,173)         | \$ (28,232,816) | \$ -                | \$ -                         | \$ 15,639,960 | \$ 15,639,960         | \$ (3,621,525) | 136,596,842    |
| 2016-17 Beginning of year total budget                            | \$ 574,338,004       | \$ 94,477,903   | \$ 20,535,158        | \$ 11,488,022                | \$ 2,528,161         | \$ 703,367,248  | \$ 38,553,476       | \$ 1,500,000                 | \$ 12,862,928 | \$ 52,916,404         | \$ 58,779,185  | \$ 815,062,837 |

PLANNED MID-YEAR ALLOCATIONS

Note: Amounts below are estimates. Budget will be allocated based on actual cost. Allocations are subject to availability of funds.

PERMANENT allocations to be recorded during the year

|   |               |              |            |            |            |               |                 |      |      |                 |  |
|---|---------------|--------------|------------|------------|------------|---------------|-----------------|------|------|-----------------|--|
| 2016-17 salary increase (estimated allocation)                      | \$ 6,273,000  | \$ 807,000   | \$ 240,000 | \$ 103,000 | \$ 27,000  | \$ 7,450,000  | \$ (7,450,000)  | \$ - | \$ - | \$ (7,450,000)  |  |
| Faculty/instructor promotional increase                             | 750,000       | -            | -          | -          | -          | 750,000       | (750,000)       | -    | -    | (750,000)       |  |
| TIP, RIA, SoTL  | 500,000       | -            | -          | -          | -          | 500,000       | (500,000)       | -    | -    | (500,000)       |  |
| Graduate health insurance   | 675,000       | -            | -          | -          | -          | 675,000       | (675,000)       | -    | -    | (675,000)       |  |
| Pool for lower paid faculty   | 250,000       | -            | -          | -          | -          | 250,000       | (250,000)       | -    | -    | (250,000)       |  |
| FY17 State retirement adjustments (to be allocated among divisions) | 597,117       | -            | -          | -          | -          | 597,117       | (597,117)       | -    | -    | (597,117)       |  |
| 2014-15 support staff for first 100 new faculty                     | 670,599       | 133,600      | -          | -          | -          | 804,199       | (804,199)       | -    | -    | (804,199)       |  |
| 2015-16 support staff for second 100 new faculty                    | 1,523,221     | -            | -          | -          | -          | 1,523,221     | (1,523,221)     | -    | -    | (1,523,221)     |  |
| E&G interest allocation   | -             | 4,000,000    | -          | -          | -          | 4,000,000     | (4,000,000)     | -    | -    | (4,000,000)     |  |
| Estimated professional/ misc fee collections                        | 152,588       | -            | -          | -          | -          | 152,588       | (152,588)       | -    | -    | (152,588)       |  |
| Estimated differential tuition for need based aid allocations       | 660,756       | -            | -          | -          | -          | 660,756       | (660,756)       | -    | -    | (660,756)       |  |
| Soldiers to Scholars - Program Manager                              | -             | -            | -          | -          | 82,160     | 82,160        | (82,160)        | -    | -    | (82,160)        |  |
| Soldiers to Scholars - Veteran's Housing                            | -             | -            | -          | -          | 50,000     | 50,000        | (50,000)        | -    | -    | (50,000)        |  |
| Total to be allocated from recurring funds                          | \$ 12,052,281 | \$ 4,940,600 | \$ 240,000 | \$ 103,000 | \$ 159,160 | \$ 17,495,041 | \$ (17,495,041) | \$ - | \$ - | \$ (17,495,041) |  |

TEMPORARY allocations to be recorded during the year

Recurring allocations from non-recurring funds:


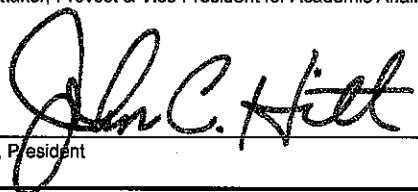
|                                    |            |            |              |      |            |              |      |      |                |                |  |
|------------------------------------|------------|------------|--------------|------|------------|--------------|------|------|----------------|----------------|--|
| UCF Knights Success Grant          | \$ 150,000 | \$ -       | \$ -         | \$ - | \$ -       | \$ 150,000   | \$ - | \$ - | \$ (150,000)   | \$ (150,000)   |  |
| Development Enhancement Plan       | -          | -          | 2,547,000    | -    | -          | 2,547,000    | -    | -    | (2,547,000)    | (2,547,000)    |  |
| PO&M - FSEC                        | -          | 373,000    | -            | -    | -          | 373,000      | -    | -    | (373,000)      | (373,000)      |  |
| Health Sciences Campus PO&M        | -          | 252,836    | -            | -    | -          | 252,836      | -    | -    | (252,836)      | (252,836)      |  |
| Director of Governmental Relations | -          | -          | -            | -    | 138,600    | 138,600      | -    | -    | (138,600)      | (138,600)      |  |
| Subtotal- recurring items          | \$ 150,000 | \$ 625,836 | \$ 2,547,000 | \$ - | \$ 138,600 | \$ 3,461,436 | \$ - | \$ - | \$ (3,461,436) | \$ (3,461,436) |  |

University of Central Florida  
2016-17 E&G Budget, Summary of Allocations and Reserve

|   | University Divisions |                 |                      |                              |                      |                 | University Reserves |                              |                 |                       | Medical School | Grand Total    |
|---|----------------------|-----------------|----------------------|------------------------------|----------------------|-----------------|---------------------|------------------------------|-----------------|-----------------------|----------------|----------------|
|   | Academic Affairs     | Admin & Finance | President's Division | Communications and Marketing | University Relations | Total Divisions | Recurring           | Recurring for Facility Needs | Non-Recurring   | Total Central Reserve |                |                |
| <b><u>Non-recurring allocations:</u></b>          |                      |                 |                      |                              |                      |                 |                     |                              |                 |                       |                |                |
| Furniture for Interdisciplinary Research Building | \$ -                 | \$ 3,000,000    | \$ -                 | \$ -                         | \$ -                 | \$ 3,000,000    | \$ -                | \$ -                         | \$ (3,000,000)  | \$ (3,000,000)        |                |                |
| Pipe repair at Biology Animal Center              | 1,500,000            | -               | -                    | -                            | -                    | 1,500,000       | -                   | -                            | (1,500,000)     | (1,500,000)           |                |                |
| Development Enhancement Plan                      | -                    | -               | 900,000              | -                            | -                    | 900,000         | -                   | -                            | (900,000)       | (900,000)             |                |                |
| Re-key building                                   | -                    | 300,000         | -                    | -                            | -                    | 300,000         | -                   | -                            | (300,000)       | (300,000)             |                |                |
| Generator for Biology Building                    | -                    | 929,000         | -                    | -                            | -                    | 929,000         | -                   | -                            | (929,000)       | (929,000)             |                |                |
| Band Building                                     | 300,000              | -               | -                    | -                            | -                    | 300,000         | -                   | -                            | (300,000)       | (300,000)             |                |                |
| Strategic planning initiatives                    | 200,000              | -               | -                    | -                            | -                    | 200,000         | -                   | -                            | (200,000)       | (200,000)             |                |                |
| Chiller Plant                                     | -                    | 5,000,000       | -                    | -                            | -                    | 5,000,000       | -                   | -                            | (5,000,000)     | (5,000,000)           |                |                |
| HR Consulting                                     | -                    | 300,000         | -                    | -                            | -                    | 300,000         | -                   | -                            | (300,000)       | (300,000)             |                |                |
| Lab decontamination (BSBS)                        | 115,600              | -               | -                    | -                            | -                    | 115,600         | -                   | -                            | (115,600)       | (115,600)             |                |                |
| Subtotal- non-recurring items                     | 2,115,600            | 9,529,000       | 900,000              | -                            | -                    | 12,544,600      | -                   | -                            | (12,544,600)    | (12,544,600)          |                |                |
| Total to be allocated from non-recurring funds    | \$ 2,265,600         | \$ 10,154,836   | \$ 3,447,000         | \$ -                         | \$ 138,600           | \$ 16,006,036   | \$ -                | \$ -                         | \$ (16,006,036) | \$ (16,006,036)       |                |                |
| 2016-17 Total budget after mid-year allocations   | \$ 588,655,885       | \$ 109,573,339  | \$ 24,222,158        | \$ 11,591,022                | \$ 2,825,921         | \$ 736,868,325  | \$ 21,058,435       | \$ 1,500,000                 | \$ (3,143,108)  | \$ 19,415,327         | \$ 58,779,185  | \$ 815,062,837 |

COMPOSITION OF CENTRAL RESERVE

|   | Recurring     | Non-recurring | Total         |
|---|---------------|---------------|---------------|
| Central reserve after beginning of year allocations                               | \$ 38,553,476 | \$ 12,862,928 | \$ 51,416,404 |
| Facility reserve after beginning of year allocations                              | 1,500,000     | (1,500,000)   | -             |
| Allocations to be recorded during the year  | (17,495,041)  | (14,508,036)  | (32,001,077)  |
|   | 22,558,435    | (3,143,108)   | 19,415,327    |
| Projected tuition growth to be allocated to colleges through College Budget Model | (5,023,195)   | 5,023,195     | -             |
| Total available reserves as of July 1, 2016                                       | \$ 17,535,240 | \$ 1,880,087  | \$ 19,415,327 |

|  |  |         |
|--|--|---------|
| Recommended for approval:  |   | 8/31/16 |
| A. Dale Whittaker, Provost & Vice President for Academic Affairs |  |         |
| Approval:  |  | 8/31/16 |
| John C. Hitt, President  |  |         |



| UCF Executive Budget Committee Meeting |   |
|--|---|
| AGENDA                                 |   |
| <b>Date:</b>                           | November 22, 2016   |
| <b>Time:</b>                           | 9:00 – 10:00 a.m.   |
| <b>Location:</b>                       | MH-395E   |
| <b>Facilitator:</b>                    | Provost Dale Whittaker and Vice President William Merck   |
| <b>Invitees:</b>                       | Rachel Altfield, Scott Cole, Maribeth Ehasz, Deb German, Grant Heston, Michael Johnson, Elizabeth Klonoff, Keith Koons, John Pittman, Rick Schell, Cynthia Young, Tracy Clark, Christy Tant, Lisa Jones, Mike Morsberger, Mark Wray |

***UCF Budget Philiosphy: An effective budgeting process transforms strategic goals into achievable operating plans, and:***

- ***Properly and continuously aligns resources***
- ***Employs an “all-funds” approach***
- ***Maintains fiscal responsibility with those closest to operational decisions***
- ***Increases communication, transparency, and accountability***

**- - - - Agenda Topics - - - -**

1. Opening Remarks
2. Approval of minutes from August meeting
3. Update on Preeminent Postdoctoral Program - P<sup>3</sup> (handout 1)
4. Planning for annual funding requests process – announcement(s), timeline, supporting documentation, presentations
5. Thoughts on scheduling select ROI reports in July/ August (from the Spring 2015 round of funding requests)
6. Closing remarks

## UCF 2017 Preeminent Postdoctoral Program – P<sup>3</sup>

Through an Exceptional Funding Request, the **UCF College of Graduate Studies** has been allocated funding to pilot a program to augment the number of postdoctoral scholars at the university. According to NIH, NSF and the National Postdoctoral Association (NPA), a postdoctoral scholar is an individual who has received a doctoral degree (or equivalent) and is engaged in a temporary and defined period of mentored advanced training to enhance the professional skills and research independence needed to pursue her or his chosen career path.

Advancing UCF's research, teaching and service missions, P<sup>3</sup> will provide two levels of support for **first-time** UCF postdoctoral scholars who begin their contracts in 2017. For externally funded postdoctoral scholars, P<sup>3</sup> will provide 50% matching support (salary and benefits) for two years. For scholars, who are being funded off start-up funds, P<sup>3</sup> will provide 25% matching support (salary and benefits) for two years. To attract outstanding applicants, a \$5,000 travel/research allowance will be awarded to each scholar.

### Eligibility

Principal investigators who desire postdoctoral scholars to assist with their research and can document the availability of matching funds and necessary resources (e.g., research space, computer, supplies) for two years are eligible to apply. The minimum salary of \$50,000 for these new employees will exceed the Fair Labor Standards Act (FLSA). Coupled with UCF employee benefits (fringe=34.36% or \$17,180), the minimum match requirement from the PI using external funding for each of the two years is \$33,590. For PIs using start-up funds, the minimum match requirement is \$50,385 for each of the two years.

Postdoctoral Scholar Support Levels

|                | External Funds   |          | Start-up Funds   |          |
|----------------|------------------|----------|------------------|----------|
| Year           | P <sup>3</sup> * | PI*      | P <sup>3</sup> * | PI*      |
| 1              | \$38,590         | \$33,590 | \$21,795         | \$50,385 |
| 2              | \$33,590         | \$33,590 | \$16,795         | \$50,385 |
| 3 <sup>†</sup> | -                | \$67,180 | -                | \$67,180 |
| 4 <sup>†</sup> | -                | \$67,180 | -                | \$67,180 |

\*minimum level of funding provided

<sup>†</sup>from anticipated external sources

Program funding will be available starting January 2017. During its first year, P<sup>3</sup> is expected to support >25 new postdoctoral positions. This projection is dependent on how many PIs use external versus start-up matches and salary levels, which will be determined by the PIs who may require salaries above the minimum rate to meet discipline norms. Note that the UCF postdoctoral fringe rate is reduced to 24.35% if the salary exceeds \$70,000.

### Expectations

PIs must submit a postdoctoral mentoring plan that describes how the PI (research group, department, college, etc.) will provide advanced training in the discipline and enhance professional skills to promote scholarly independence. This plan may involve participation in faculty development and teaching opportunities available through existing UCF programs (e.g., Faculty Excellence, FCTL, Pathways to

# Handout 1

Success) and/or collaboration with industry partners. It is expected that the PI and scholar will be involved in grant writing to support continued research activities beyond the two-year match period. Currently, postdoctoral scholars are eligible to remain in that job category at UCF for up to four years.

Postdoctoral scholars will be required to create Individual Development Plans (IDPs) following guidelines similar to those outlined by the AAAS (<http://myidp.sciencecareers.org/>) and the American Psychological Association (<http://www.apa.org/education/grad/individual-development-plan.aspx>). IDPs and mentoring activities will be tracked by the College of Graduate Studies.

## **Application Evaluation Criteria**

Beginning November 7, 2016, applications will be evaluated on a first-come basis until funding for this year is exhausted. If the demand exceeds the resources, applications that submit strong postdoctoral mentoring plans and outline realistic, subsequent funding avenues to continue postdoctoral scholar support will receive priority. If a postdoctoral scholar has not already been identified, PIs will be required to document how they will recruit scholars who are under-represented in their field.

Once approved, PIs will have **six** months to hire the postdoctoral scholar or the award will be forfeited and the funding will be made available to other PIs. However, PIs will be eligible to reapply. Unless demand is low, the program will only support one postdoctoral scholar per PI.

# Handout 1

## UCF 2017 P<sup>3</sup> Application (page 1)

Please type or print legibly. E-mail the application and supporting documents in PDF format to [postdoc@ucf.edu](mailto:postdoc@ucf.edu).

### A. Postdoctoral Scholar Mentor Information

Last name\_\_\_\_\_ First name\_\_\_\_\_

Title\_\_\_\_\_ Unit\_\_\_\_\_

### B. Research Project Information

Project title\_\_\_\_\_

Funding source/agency or startup funds\_\_\_\_\_

Associated UCF grant account number\_\_\_\_\_

Briefly describe expected postdoctoral scholar project duties.

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Briefly list other resources to be provided to the postdoctoral scholar (e.g., office/lab space).

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### C. Postdoctoral Scholar Information

Postdoctoral scholar annual salary \$\_\_\_\_\_ Expected start date\_\_\_\_\_

If known, name of postdoctoral scholar\_\_\_\_\_

Doctoral institution\_\_\_\_\_ Date degree received\_\_\_\_\_

If unknown, explain how you plan to advertise for the postdoctoral position and include how you will encourage applications from under-represented groups in your discipline.

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## UCF 2017 P<sup>3</sup> Application (page 2)

### D. Future Funding Sources

Identify potential sources for continuation of postdoctoral scholar funding after two years.

1. Title of RFP/funding program \_\_\_\_\_

Agency \_\_\_\_\_ Projected deadline date \_\_\_\_\_

In a few sentences, describe how your research relates to the RFP or program's goals.

---

---

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2. Title of RFP/funding program \_\_\_\_\_

Agency \_\_\_\_\_ Projected deadline date \_\_\_\_\_

In a few sentences, describe how your research relates to the RFP or program's goals.

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---

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3. Title of RFP/funding program \_\_\_\_\_

Agency \_\_\_\_\_ Projected deadline date \_\_\_\_\_

In a few sentences, describe how your research relates to the RFP or program's goals.

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Attach additional pages of other possible funding sources if known.

### E. Postdoctoral Mentoring Plan

Provide a one-page outline of your proposed mentoring plan. You may want to use resources available at: NSF and the National Postdoctoral Association for guidance. Identify specific UCF programs that you plan on using. If the appointment will involve teaching, designate the courses and semesters they will be taught.

### F. Signatures

PI (Print) \_\_\_\_\_ (Signature) \_\_\_\_\_ Date \_\_\_\_\_

If appropriate:

Dept Chair (Print) \_\_\_\_\_ (Signature) \_\_\_\_\_ Date \_\_\_\_\_

College (Print) \_\_\_\_\_ (Signature) \_\_\_\_\_ Date \_\_\_\_\_

Assoc Dean

| UCF Executive Budget Committee Meeting |   |
|--|---|
| AGENDA                                 |   |
| <b>Date:</b>                           | January 23, 2016  |
| <b>Time:</b>                           | 3:00 – 4:00 p.m.  |
| <b>Location:</b>                       | MH-395E   |
| <b>Facilitator:</b>                    | Provost Dale Whittaker and Vice President William Merck   |
| <b>Invitees:</b>                       | Rachel Altfield, Scott Cole, Maribeth Ehasz, Deb German, Grant Heston, Michael Johnson, Elizabeth Klonoff, Keith Koons, John Pittman, Rick Schell, Cynthia Young, Tracy Clark, Christy Tant, Lisa Jones, Mike Morsberger, Mark Wray, Ronnie Korosec |

***UCF Budget Philiosphy: An effective budgeting process transforms strategic goals into achievable operating plans, and:***

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- ***Employs an “all-funds” approach***
- ***Maintains fiscal responsibility with those closest to operational decisions***
- ***Increases communication, transparency, and accountability***

**- - - - Agenda Topics - - - -**

1. Opening Remarks
2. Approval of minutes from November meeting
3. Establishment of the Facilities Budget Committee
4. Update on use of emerging preeminence funding for faculty (Cynthia Young)
5. Update on performance/ preeminence metrics (Paige Borden)
6. Update on enrollment management goals (Maribeth Ehasz)
7. Closing remarks

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**From:** Christina Tant <Christy.Tant@ucf.edu>  
**Sent:** Tuesday, May 09, 2017 3:04 PM  
**To:** Donna DuBuc  
**Subject:** RE: IRIF Phase 1 funding request

Donna – Yes, it is in addition to the \$47m, but I think it's coming from multiple E&G departments. I'm going to forward some additional emails on this...

---

**From:** Donna DuBuc  
**Sent:** Tuesday, May 09, 2017 12:04 PM  
**To:** Christina Tant  
**Subject:** FW: IRIF Phase 1 funding request

Christy,  
This is all E&G funding? It's in addition to the current commitment \$30m Ph1 + \$17m Ph2? I'm wondering if we need to add budget to the FY18 auxiliary reserve.  
Donna

---

**From:** Tracy Clark  
**Sent:** Tuesday, May 09, 2017 8:09 AM  
**To:** Bill Martin <[Bill.Martin@ucf.edu](mailto:Bill.Martin@ucf.edu)>  
**Cc:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>; William Merck <[William.Merck@ucf.edu](mailto:William.Merck@ucf.edu)>; Christina Tant <[Christy.Tant@ucf.edu](mailto:Christy.Tant@ucf.edu)>; Rebeca Richards <[Rebeca.Richards@ucf.edu](mailto:Rebeca.Richards@ucf.edu)>; Donna DuBuc <[Donna.DuBuc@ucf.edu](mailto:Donna.DuBuc@ucf.edu)>  
**Subject:** Re: IRIF Phase 1 funding request

Bill,

I have secured \$6.5 million for the IRIF buildout. Please have Lashanda's team set up a construction project to receive the transfers. Thank you.

Sent from my iPad

On May 4, 2017, at 4:53 PM, Bill Martin <[Bill.Martin@ucf.edu](mailto:Bill.Martin@ucf.edu)> wrote:

Tracy,

As you know, we received Phase 1 costs several weeks ago, and they came in a good bit higher than our original estimate. We have worked the past few weeks with the construction manager and subcontractors to limit the demolition scope in order to save time and reduce costs. We have received new numbers for Phase 1. I'm happy to say that the total cost for both Phase 1 and Phase 2 is now back to the numbers provided in January. The Phase 1 number has still gone up, but when combined with the Phase 2 number that went down (see email below), we are back to the January number.

1/11/17 Phase 1 & 2 total cost - \$6,511,743.03

Current Phase 1 & 2 total cost - \$6,511,743.03

Phase 2 total cost - \$2,686,376.28 (previously approved below)

Phase 1 total cost - \$3,825,366.75 (need approval)

We think that this is the best that we can do on the numbers to keep the scope intact and hit the December deadline. We would like your immediate approval on this funding (Phase 1 total cost - \$3,825,366.75, Phase 1 & 2 total cost - \$6,511,743.03) so we can move forward with the Phase 1 amendment. Please confirm.

Thanks for your patience as we have worked through the complications of these mid-construction changes!

Bill

**Bill Martin, AIA, LEED AP**  
**Director of Facilities Planning & Construction**  
University of Central Florida  
P.O. Box 163020  
3528 North Perseus Loop, Building 16  
Orlando, FL 32816-3020  
O: 407-823-3196  
C: 407-516-9288

---

**From:** Bill Martin  
**Sent:** Thursday, March 16, 2017 10:29 AM  
**To:** Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>  
**Cc:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>; William Merck <[William.Merck@ucf.edu](mailto:William.Merck@ucf.edu)>  
**Subject:** RE: IRIF Phase 2 funding request

Thank you! We will move forward with the contract amendment.

Bill

**Bill Martin, AIA, LEED AP**  
**Director of Facilities Planning & Construction**  
University of Central Florida  
P.O. Box 163020  
3528 North Perseus Loop, Building 16  
Orlando, FL 32816-3020  
O: 407-823-3196  
C: 407-516-9288

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**From:** Tracy Clark  
**Sent:** Thursday, March 16, 2017 10:25 AM  
**To:** Bill Martin <[Bill.Martin@ucf.edu](mailto:Bill.Martin@ucf.edu)>  
**Cc:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>; William Merck <[William.Merck@ucf.edu](mailto:William.Merck@ucf.edu)>  
**Subject:** Re: IRIF Phase 2 funding request

You should move forward with the contracts. I've got most of the funding committed by the various sections - I'm still working on a small amount. But don't use that to hold you up.

Sent from my iPad

On Mar 16, 2017, at 10:17 AM, Bill Martin <[Bill.Martin@ucf.edu](mailto:Bill.Martin@ucf.edu)> wrote:



Tracy,

Under the “All labs” tab there is a detailed breakdown of the base building vs research assignments. These assignments are based on the following criteria. If a cost is for the general improvement of the building and can be used long term by multiple users, it is assigned to base building. If the cost is specific to research needs for an individual user that will not likely be used by future end users, it is assigned to research.

Below are the costs that fall under the new “MISC Building” category. All of these serve the long term use of the building, so they are assigned to the base building category:

- HVAC - \$25,398.00
  - o \$8,889.14 for additional zone controls for offices related to RISES. These controls can be used long term by any building occupant, so they are assigned to base building.
  - o \$1,777.88 to split room 262 into two offices. While a user request, this serves the long term use of the building by any occupant, so they are assigned to base building.
  - o \$1,777.88 to split room 362 into two offices. While a user request, this serves the long term use of the building by any occupant, so they are assigned to base building.
  - o \$12,953.10 for duct adjustments related to the buildouts that serve the long term use of the building, so they are assigned to base building.
- Paint - \$1,152.00 - Additional painting costs related to splitting rooms 262 and 362. While a user request, this serves the long term use of the building by any occupant, so they are assigned to base building.
- Plumbing - \$53,894.00
  - o \$24,606.00 this is related to an eye wash that can be used by future building occupants, so they are assigned to base building.
  - o \$18,414.00 this is to add gas bottle manifolds. While a user request, this serves the long term use of the building by any occupant, so they are assigned to base building.
  - o \$10,874.00 this is related to switching places of a break area and an office. While a user request, this serves the long term use of the building by any occupant, so they are assigned to base building.
- Flooring - \$0.05 – this is to make up for a rounding error for flooring that is all base building.

Please let me know if you have more questions.

When can we anticipate having funding approval? Our contract amendment is ready for routing and signatures.

Thanks!  
Bill

**Bill Martin, AIA, LEED AP**  
**Director of Facilities Planning & Construction**  
University of Central Florida  
P.O. Box 163020  
3528 North Perseus Loop, Building 16  
Orlando, FL 32816-3020  
O: 407-823-3196

---

**From:** Tracy Clark  
**Sent:** Friday, March 10, 2017 4:27 PM  
**To:** Bill Martin <[Bill.Martin@ucf.edu](mailto:Bill.Martin@ucf.edu)>  
**Cc:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>; William Merck <[William.Merck@ucf.edu](mailto:William.Merck@ucf.edu)>  
**Subject:** RE: IRIF Phase 2 funding request

What is the new category "MISC Building" for \$97.5k? who should be responsible for this? It was not on the prior lists?

Tracy Clark, CPA  
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance  
UCF Finance and Accounting  
12424 Research Parkway, Ste 300  
Orlando, Florida 32826  
Phone: 407-882-1006  
Fax: 407-882-1102  
[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

---

**From:** Bill Martin  
**Sent:** Friday, March 10, 2017 3:54 PM  
**To:** Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>  
**Cc:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>; William Merck <[William.Merck@ucf.edu](mailto:William.Merck@ucf.edu)>  
**Subject:** RE: IRIF Phase 2 funding request

Tracy, currently Phase 2 lags Phase 1 by about 4 months. Much of the work in Phase 1 has already been completed and needs to be re-done...no avoiding that. However, in Phase 2 the work is 4 months behind so we prioritized getting those changes priced first so we did not have to re-do as much work. Had we done Phase 1 first, the Phase 2 number would have been significantly higher because of the re-work. This also will minimize the schedule delay – because Phase 2 is set to finish last, it was critical that we got all of those changes priced and approved. It sounds backwards, but there is a reason for it!

I'd love to give you guys a site tour to see it in person. Let me know if you have any interest.

The document that I sent does not include Phase 1 yet, only Phase 2. Phase 1 will be reviewed at the end of the month.

How quickly do you anticipate the official green light? We are preparing a contract amendment, but that can't be executed until we get the funding approval.

Hope this helps,  
Bill

**Bill Martin, AIA, LEED AP**

**Director of Facilities Planning & Construction**

University of Central Florida

P.O. Box 163020

3528 North Perseus Loop, Building 16

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**From:** Tracy Clark

**Sent:** Friday, March 10, 2017 3:27 PM

**To:** Bill Martin <[Bill.Martin@ucf.edu](mailto:Bill.Martin@ucf.edu)>

**Cc:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>; William Merck <[William.Merck@ucf.edu](mailto:William.Merck@ucf.edu)>

**Subject:** RE: IRIF Phase 2 funding request

I was working on funding for total (phase 1 and 2). Why would we get phase 2 first? I thought phase 1 was where significant savings were to occur for CECS?

Thanks.

Tracy Clark, CPA

Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance

UCF Finance and Accounting

12424 Research Parkway, Ste 300

Orlando, Florida 32826

Phone: 407-882-1006

Fax: 407-882-1102

[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

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**From:** Bill Martin

**Sent:** Friday, March 10, 2017 3:23 PM

**To:** Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>

**Cc:** Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>; William Merck <[William.Merck@ucf.edu](mailto:William.Merck@ucf.edu)>

**Subject:** IRIF Phase 2 funding request

Tracy,

We recently received and reviewed the bid proposal for the changes to Phase 2 of IRIF from the Construction Manager, CPPI. Phase 1 costs are anticipated at the end of this month and will be requested separately. For Phase 2, the costs have come in slightly under our original estimate. Our original Phase 2 cost estimate was \$3,141,983.95, and the actual bid value is \$2,686,376.28 – a difference of **-\$455,607.68**. Please see the attached spreadsheet with the details.

We need immediate confirmation that this value (\$2,686,376.28) is available for the construction of the project and to draw against for project expenses, in order for us to proceed with a contract amendment to add this scope of work to the project. Please confirm at your earliest convenience.

Thanks,  
Bill

**Bill Martin, AIA, LEED AP**  
**Director of Facilities Planning & Construction**  
University of Central Florida  
P.O. Box 163020  
3528 North Perseus Loop, Building 16  
Orlando, FL 32816-3020  
*O: 407-823-3196*  
*C: 407-516-9288*

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**From:** Tracy Clark <Tracy.Clark@ucf.edu>  
**Sent:** Thursday, January 05, 2017 4:26 PM  
**To:** Dale Whittaker; Dania Suarez  
**Subject:** IRIF

Nothing on the carryforward plans for IRIF build out for COS or CECS. It's possible there's some funding in the startup numbers, or they may have some C&G funding they could use towards this. I'll start the conversation.

Tracy Clark, CPA  
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance  
UCF Finance and Accounting  
12424 Research Parkway, Ste 300  
Orlando, Florida 32826  
Phone: 407-882-1006  
Fax: 407-882-1102  
[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

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**From:** Tracy Clark <Tracy.Clark@ucf.edu>  
**Sent:** Thursday, January 05, 2017 5:47 PM  
**To:** Michael Johnson  
**Subject:** IRIF Build out costs for COS  
**Attachments:** IRIF PHASE 1 ADDED COST ESTIMATE 120216.xlsx

Michael,

Sit down cause the numbers are big!

First of all the good news, we can fully fulfill Dale's 65% share of the estimated startup commitment for the FCI clusters! (You may remember that in the beginning Dale could only commit to being able to fund part of his commitment – approximately 60% of it). We can now fund his full commitment.

Now to the IRIF build out costs. Total estimated lab build out costs for IRIF both phase 1 and 2 is \$6.5 million.

We are going to centrally handle COS and CECS basic build out costs, along with additional infrastructure costs due to design changes. That's about \$1.7 million.

The FCI clusters is going to handle another \$1.7 million for the four FCI clusters going into the building (CYBER, SCS, RISES AND ECP) from salary savings from late cluster hires (both basic build out and research specific costs). We can do this in addition to making up Dale's initial startup shortfall.

The research build out costs related to COS' occupancy of IRIF is projected to be \$916k. \$324k is for Phase 1 and \$592k is for Phase 2. Have you have planned for these costs? You can use startup funds, E&G funds, Aux. or C&G monies.

Attached is the overall cost schedule for your review. There are detail pages, room by room, that facilities has if you would like to see your sheets. I have asked for them, but not yet received them.

Let me know you thoughts.

Tracy Clark, CPA  
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[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

**IRIF ANTICIPATED BUILD-OUT COSTS - TOTAL PHASE 1 AND 2**

12/2/2016

| College/Department |               | PROJECT COSTS     |                 |             |           |          |          |             | Total by Department |                |
|--------------------|---------------|-------------------|-----------------|-------------|-----------|----------|----------|-------------|---------------------|----------------|
|                    |               | Construction Cost | Added Furniture | Design Cost | PMS       | BCO      | SFM      | Contingency |                     |                |
| RISES              | base building | \$110,276         | \$0             | \$6,559     | \$2,337   | \$2,006  | \$276    | \$11,683    | \$133,137           | \$492,167.61   |
|                    | research      | \$262,428         | \$37,750        | \$15,608    | \$6,316   | \$4,694  | \$656    | \$31,579    | \$359,030           |                |
| COS                | base building | \$582,312         | \$0             | \$35,010    | \$12,346  | \$8,269  | \$1,456  | \$61,732    | \$701,126           | \$1,617,380.68 |
|                    | research      | \$696,494         | \$67,500        | \$42,599    | \$16,132  | \$11,130 | \$1,741  | \$80,659    | \$916,255           |                |
| ECP                | base building | \$469,566         | \$0             | \$30,516    | \$10,002  | \$6,711  | \$300    | \$50,008    | \$567,103           | \$977,936.87   |
|                    | research      | \$317,315         | \$23,750        | \$19,700    | \$7,215   | \$5,984  | \$793    | \$36,076    | \$410,834           |                |
| CECS               | base building | \$549,100         | \$0             | \$34,208    | \$11,666  | \$8,813  | \$1,373  | \$58,331    | \$663,491           | \$1,368,844.16 |
|                    | research      | \$518,700         | \$69,500        | \$32,111    | \$12,406  | \$9,308  | \$1,297  | \$62,031    | \$705,353           |                |
| HAR                | base building | \$81,776          | \$0             | \$5,335     | \$1,742   | \$1,575  | \$0      | \$8,711     | \$99,139            | \$995,011.96   |
|                    | research      | \$605,750         | \$143,750       | \$38,764    | \$15,765  | \$11,503 | \$1,514  | \$78,826    | \$895,873           |                |
| CYBER              | base building | \$0               | \$0             | \$0         | \$0       | \$0      | \$0      | \$0         | \$0                 | \$143,149.46   |
|                    | research      | \$98,800          | \$21,000        | \$5,876     | \$2,514   | \$2,145  | \$247    | \$12,568    | \$143,149           |                |
| NSTC               | base building | \$422,967         | \$0             | \$27,593    | \$9,011   | \$6,060  | \$0      | \$45,056    | \$510,687           | \$598,412.41   |
|                    | research      | \$72,200          | \$0             | \$4,710     | \$1,538   | \$1,406  | \$181    | \$7,691     | \$87,726            |                |
| SCS                | base building | \$30,400          | \$0             | \$1,983     | \$648     | \$616    | \$0      | \$3,238     | \$36,885            | \$47,561.05    |
|                    | research      | \$2,280           | \$7,000         | \$149       | \$189     | \$110    | \$6      | \$943       | \$10,676            |                |
| AAC                | base building | \$6,232           | \$0             | \$407       | \$133     | \$110    | \$0      | \$664       | \$7,545             | \$7,545.18     |
|                    | research      | \$0               | \$0             | \$0         | \$0       | \$0      | \$0      | \$0         | \$0                 |                |
| infrastructure     | base building | \$200,000         | \$0             | \$12,471    | \$4,249   | \$3,674  | \$300    | \$20,000    | \$240,695           |                |
| TOTAL              |               | \$5,026,596       | \$370,250       | \$165,750   | \$114,209 | \$84,114 | \$10,139 | \$569,797   | \$6,488,704         |                |

|                       |                    |
|-----------------------|--------------------|
| <b>TOTAL ESTIMATE</b> | <b>\$6,488,704</b> |
|-----------------------|--------------------|

|                            |                    |
|----------------------------|--------------------|
| <b>TOTAL BASE BUILDING</b> | <b>\$2,959,808</b> |
|----------------------------|--------------------|

|                       |                    |
|-----------------------|--------------------|
| <b>TOTAL RESEARCH</b> | <b>\$3,528,896</b> |
|-----------------------|--------------------|

| Total          |           |             |
|----------------|-----------|-------------|
| Base Building  | \$737,125 | <b>FCI</b>  |
| Research Costs | \$923,690 | \$1,660,815 |

|                |           |            |
|----------------|-----------|------------|
| Base Building  |           | <b>COS</b> |
| Research Costs | \$916,255 | \$916,255  |

|                |             |             |
|----------------|-------------|-------------|
| Base Building  |             | <b>CECS</b> |
| Research Costs | \$1,601,226 | \$1,601,226 |

|                |           |             |
|----------------|-----------|-------------|
| Base Building  | \$510,687 | <b>NANO</b> |
| Research Costs | \$87,726  | \$598,412   |

|                |             |                |
|----------------|-------------|----------------|
| Base Building  | \$1,711,996 | <b>Central</b> |
| Research Costs | \$0         | \$1,711,996    |

**NOTES:**

- ESTIMATE IS BASED OFF CONSTRUCTION COSTS THAT HAVE BEEN PROVIDED BY THE A/E AND CM BASED OFF THE LIMITED INFORMATION KNOWN ON REQUESTED CHANGES TO DATE. DESIGN HAS NOT BEEN APPROVED FOR THESE CHANGES (AND WILL NOT BE APPROVED UNTIL FULL FUNDING IS PROVIDED). IF ADDITIONAL SCOPE IS DISCOVERED DURING DESIGN, COSTS COULD INCREASE FROM THE ABOVE ROUGH-ORDER-OF-MAGNITUDE ESTIMATES
- "INFRASTRUCTURE" IS RELATED TO ADDITIONAL DATA AND SWITCHES WHICH WILL BE NEEDED DUE TO CHANGES. THESE COSTS HAVE BEEN ASSIGNED TO THE BASE BUILDING COST.
- THIS ESTIMATE IS FOR ALL CHANGES. SEE PHASE 1 AND PHASE 2 BREAKOUTS FOR ADDITIONAL BREAKDOWNS.
- REFER TO THE EMAIL ON THE CONCEPT DESIGN MEETING MINUTES FROM FEBRUARY 2015 WHERE FP&C ADVISED THAT THESE COSTS ARE NOT IN THE CURRENT BUDGET AND WILL NEED TO BE PROVIDED WHEN THE BUILD-OUT OCCURS.
- IN ADDITION TO COST INCREASES, THESE CHANGES ARE LIKELY TO CAUSE SCHEDULE DELAYS TO THE PROJECT, AS MUCH OF THE WORK RELATED TO THESE CHANGES HAS ALREADY BEEN COMPLETED (WALLS FRAMED, INFRASTRUCTURE ROUGHED IN, ETC.). SPECIFIC SCHEDULE DELAYS CANNOT BE KNOWN UNTIL THE CHANGES ARE BID, WHICH IS DEPENDENT ON WHEN FUNDING IS AVAILABLE.
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\$6,488,704

---

**From:** Tracy Clark <Tracy.Clark@ucf.edu>  
**Sent:** Thursday, January 05, 2017 5:47 PM  
**To:** Michael Georgiopoulos  
**Subject:** IRIF Build out costs for CECS  
**Attachments:** IRIF PHASE 1 ADDED COST ESTIMATE 120216.xlsx

Michael,

Sit down cause the numbers are big!

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The research build out costs related to CECS for the HAR cluster is projected to be \$900k and the research build out costs for other CECS space in IRIF is projected to be \$700k. \$1 million is needed for phase 1 and the other \$600k for phase 2. Have you have planned for these costs? You can use startup funds, E&G funds, Aux. or C&G monies.

Attached is the overall cost schedule for your review. There are detail pages, room by room, that facilities has if you would like to see your sheets. I have asked for them, but not yet received them.

Let me know you thoughts.

Tracy Clark, CPA  
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**IRIF ANTICIPATED BUILD-OUT COSTS - TOTAL PHASE 1 AND 2**

12/2/2016

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|                       |                    |
|-----------------------|--------------------|
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|                |           |            |
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\$6,488,704

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**From:** Tracy Clark <Tracy.Clark@ucf.edu>  
**Sent:** Friday, March 10, 2017 6:29 PM  
**To:** Seresa Cruz  
**Cc:** Florian Jentsch; Christopher Parkinson; Michael Johnson; Jennifer Steele; Manoj Chopra; Dale Whittaker  
**Subject:** Re: IRIF build out cost

Thank you very much!

Sent from iPhone

On Mar 10, 2017, at 6:28 PM, Seresa Cruz <[Seresa.Cruz@ucf.edu](mailto:Seresa.Cruz@ucf.edu)> wrote:

Tracy,

Yes; we have cancelled (reallocated) start-up funds from two planned lines. The \$885k is available in our carry forward.

Thank you,  
Seresa

Seresa Cruz,  
Director, Academic Support Services  
College of Sciences  
Budget and Human Resources

On Mar 10, 2017, at 5:02 PM, Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)> wrote:

All – I'm checking on the status of your financial commitment for the research buildout costs related to COS's occupancy of IRIF – phase I and II. You may recall that the base build out costs are being funded centrally, and the FCI base and research build out costs are being handled with carryforward FCI funds – so no obligation on the part of COS there.

Original quotes for COS were \$324k for phase I and \$592k for phase II. I received a revised cost estimate for phase II today from Bill Martin (attached) which reduces COS's estimate by approximately \$61k. New cost estimates for Phase I will be in towards the end of this month.

Bill Martin needs a commitment for the phase II funds to be able to move forward. Your share would be \$531,520.

Can you please get back to me ASAP.

Thanks.

Tracy Clark, CPA

Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance

UCF Finance and Accounting

12424 Research Parkway, Ste 300

Orlando, Florida 32826

Phone: 407-882-1006

Fax: 407-882-1102

[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

---

**From:** Florian Jentsch

**Sent:** Monday, January 30, 2017 12:08 PM

**To:** Christopher Parkinson <[Parkinson@ucf.edu](mailto:Parkinson@ucf.edu)>; Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>

**Cc:** Michael Johnson <[Michael.Johnson@ucf.edu](mailto:Michael.Johnson@ucf.edu)>; Jennifer Steele <[Jennifer.Steele@ucf.edu](mailto:Jennifer.Steele@ucf.edu)>; Manoj Chopra <[Manoj.Chopra@ucf.edu](mailto:Manoj.Chopra@ucf.edu)>; Seresa Cruz <[Seresa.Cruz@ucf.edu](mailto:Seresa.Cruz@ucf.edu)>

**Subject:** RE: IRIF build out cost

Hi Tracy, Chris, and Manoj:

As Chris said in his reply, we have been reviewing the build-out cost. Right now, Jenny is finishing an email with some requests for explanation/changes for a couple of rooms which she will send to Bill Martin and Trey Beck (the project manager), to resolve with the architect who drew the plans. For most rooms/labs, there were no or only very minor changes.

Once we have the final numbers, we will make a recommendation to the Dean. As discussed in a meeting Chris, Manoj, Christy, Jenny, and I had a week ago, in which we mostly talked about procedures for reassignment and refurbishment/renovation of labs upon vacating them, we also wanted to inquire (a) as to the due dates for any payments for IRIF and/or whether the College could pay these in installments, and (b) whether central administration will provide any support for on-campus moves (in general, but also for IRIF). If you could let us know about any possibilities in this respect, I would greatly appreciate it.

Thank you and best regards,

Florian

---

Florian Jentsch, Ph.D.

*Associate Dean,*

College of Sciences

*Professor,*

Department of Psychology and

Institute for Simulation & Training

University of Central Florida

---

COS-Office: Room CS 236

PII-Office: Room PII-117H (3100 Technology Pkwy, Orlando 32826)

Phone: (407) 823-1912 (COS Dean's Office)

(407) 882-0304 (PII, with voice mail)

Mobile: (407) 925-3691

E-mail: [Florian.Jentsch@ucf.edu](mailto:Florian.Jentsch@ucf.edu)

[fjentsch@ist.ucf.edu](mailto:fjentsch@ist.ucf.edu)

[florianjentsch@aol.com](mailto:florianjentsch@aol.com)

---

**From:** Christopher Parkinson

**Sent:** Sunday, January 29, 2017 15:24

**To:** Tracy Clark

**Cc:** Florian Jentsch; Michael Johnson; Jennifer Steele

**Subject:** Re: IRIF build out cost

Florian was sent the buildout. Christy, Florian and Jenne met and they are working on it.

Chris.

Christopher L. Parkinson

Professor, and

Special Assistant to the Provost on Faculty Cluster Affairs  
Dept. of Biology  
University of Central Florida  
407-823-4847  
Or 338Q Millican Hall

On Jan 29, 2017, at 2:23 PM, Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)> wrote:

I just wanted to check on the status of this?

Tracy Clark, CPA

Associate Provost for Budget, Planning and Administration and

Associate Vice President for Finance

UCF Finance and Accounting

12424 Research Parkway, Ste 300

Orlando, Florida 32826

Phone: 407-882-1006

Fax: 407-882-1102

[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

---

**From:** Florian Jentsch

**Sent:** Monday, January 09, 2017 2:31 PM

**To:** Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>; Christopher Parkinson  
<[Parkinson@ucf.edu](mailto:Parkinson@ucf.edu)>

**Cc:** Michael Johnson <[Michael.Johnson@ucf.edu](mailto:Michael.Johnson@ucf.edu)>; Jennifer Steele  
<[Jennifer.Steele@ucf.edu](mailto:Jennifer.Steele@ucf.edu)>

**Subject:** IRIF build out cost

Hi Tracy and Chris:

Dean Johnson has shared with me your email to him of 05 JAN 2017 with the title "IRIF Build out costs for COS" and its attachment, and asked me to look into these and identify any cost savings that could be realized by reducing scope and/or changing requested additions/modifications.

Unfortunately, the Excel spreadsheet in the above referenced email only contains the cost estimates in the aggregate and does not show which of the rooms were particularly expensive and/or which of the requested modifications were considered as "research" or how much they would each cost.

If available, could I please get access to more detailed cost estimates, especially for the two COS rooms/labs included in Phase I? If it is impossible to send this information electronically, please let me know where and when I might be able to review these, for a couple of hours. Jenny Steele and I would be happy to come over to Millican Hall or the IRIF construction trailer, as appropriate.

Thank you and best regards,

Florian

---

Florian Jentsch, Ph.D.

*Associate Dean,*

College of Sciences

*Professor,*

Department of Psychology and

Institute for Simulation & Training

University of Central Florida

---

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E-mail: [Florian.Jentsch@ucf.edu](mailto:Florian.Jentsch@ucf.edu)  
[fjentsch@ist.ucf.edu](mailto:fjentsch@ist.ucf.edu)  
[florianjentsch@aol.com](mailto:florianjentsch@aol.com)

---

<Phase II Lab Buildout Breakdown 030817.pdf>

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**From:** Tracy Clark <Tracy.Clark@ucf.edu>  
**Sent:** Friday, March 10, 2017 6:38 PM  
**To:** Megan Diehl  
**Subject:** Fwd: IRIF build out cost

This is the approach we need to take with Michael G.'s request. He needs to reallocate carry forward/start up to fund the full \$1 million college of engineering research build out. As you are evaluating his exceptional funding request, I would go back to him and tell him that our evaluation of his available funds is that he needs to reprioritize in order to fulfill this need.

Sent from iPhone

Begin forwarded message:

**From:** Seresa Cruz <[Seresa.Cruz@ucf.edu](mailto:Seresa.Cruz@ucf.edu)>  
**Date:** March 10, 2017 at 6:28:33 PM EST  
**To:** Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>  
**Cc:** Florian Jentsch <[Florian.Jentsch@ucf.edu](mailto:Florian.Jentsch@ucf.edu)>, Christopher Parkinson <[Parkinson@ucf.edu](mailto:Parkinson@ucf.edu)>, Michael Johnson <[Michael.Johnson@ucf.edu](mailto:Michael.Johnson@ucf.edu)>, Jennifer Steele <[Jennifer.Steele@ucf.edu](mailto:Jennifer.Steele@ucf.edu)>, Manoj Chopra <[Manoj.Chopra@ucf.edu](mailto:Manoj.Chopra@ucf.edu)>  
**Subject:** Re: IRIF build out cost

Tracy,

Yes; we have cancelled (reallocated) start-up funds from two planned lines. The \$885k is available in our carry forward.

Thank you,  
Seresa

Seresa Cruz,  
Director, Academic Support Services  
College of Sciences  
Budget and Human Resources

On Mar 10, 2017, at 5:02 PM, Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)> wrote:

All – I'm checking on the status of your financial commitment for the research buildout costs related to COS's occupancy of IRIF – phase I and II. You may recall that the base build out costs are being funded centrally, and the FCI base and research build out costs are being handled with carryforward FCI funds – so no obligation on the part of COS there.

Original quotes for COS were \$324k for phase I and \$592k for phase II. I received a revised cost estimate for phase II today from Bill Martin (attached) which reduces COS's estimate by approximately \$61k. New cost estimates for Phase I will be in towards the end of this month.

Bill Martin needs a commitment for the phase II funds to be able to move forward. Your share would be \$531,520.

Can you please get back to me ASAP.

Thanks.

Tracy Clark, CPA

Associate Provost for Budget, Planning and Administration and Associate Vice President  
for Finance

UCF Finance and Accounting

12424 Research Parkway, Ste 300

Orlando, Florida 32826

Phone: 407-882-1006

Fax: 407-882-1102

[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

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**From:** Florian Jentsch

**Sent:** Monday, January 30, 2017 12:08 PM

**To:** Christopher Parkinson <[Parkinson@ucf.edu](mailto:Parkinson@ucf.edu)>; Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>

**Cc:** Michael Johnson <[Michael.Johnson@ucf.edu](mailto:Michael.Johnson@ucf.edu)>; Jennifer Steele  
<[Jennifer.Steele@ucf.edu](mailto:Jennifer.Steele@ucf.edu)>; Manoj Chopra <[Manoj.Chopra@ucf.edu](mailto:Manoj.Chopra@ucf.edu)>; Seresa Cruz  
<[Seresa.Cruz@ucf.edu](mailto:Seresa.Cruz@ucf.edu)>

**Subject:** RE: IRIF build out cost

Hi Tracy, Chris, and Manoj:

As Chris said in his reply, we have been reviewing the build-out cost. Right now, Jenny is finishing an email with some requests for explanation/changes for a couple of rooms which she will send to Bill Martin and Trey Beck (the project manager), to resolve with the architect who drew the plans. For most rooms/labs, there were no or only very minor changes.

Once we have the final numbers, we will make a recommendation to the Dean. As discussed in a meeting Chris, Manoj, Christy, Jenny, and I had a week ago, in which we mostly talked about procedures for reassignment and refurbishment/renovation of labs upon vacating them, we also wanted to inquire (a) as to the due dates for any payments for IRIF and/or whether the College could pay these in installments, and (b) whether central administration will provide any support for on-campus moves (in general, but also for IRIF). If you could let us know about any possibilities in this respect, I would greatly appreciate it.

Thank you and best regards,

Florian

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Florian Jentsch, Ph.D.

*Associate Dean,*

College of Sciences

*Professor,*

Department of Psychology and

Institute for Simulation & Training

University of Central Florida

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COS-Office: Room CS 236

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Phone: (407) 823-1912 (COS Dean's Office)

(407) 882-0304 (PII, with voice mail)

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[fjentsch@ist.ucf.edu](mailto:fjentsch@ist.ucf.edu)

[florianjentsch@aol.com](mailto:florianjentsch@aol.com)

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**From:** Christopher Parkinson

**Sent:** Sunday, January 29, 2017 15:24

**To:** Tracy Clark

**Cc:** Florian Jentsch; Michael Johnson; Jennifer Steele

**Subject:** Re: IRIF build out cost

Florian was sent the buildout. Christy, Florian and Jenne met and they are working on it.  
Chris.

Christopher L. Parkinson  
Professor, and  
Special Assistant to the Provost on Faculty Cluster Affairs  
Dept. of Biology  
University of Central Florida  
407-823-4847  
Or 338Q Millican Hall

On Jan 29, 2017, at 2:23 PM, Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)> wrote:

I just wanted to check on the status of this?  
Tracy Clark, CPA  
Associate Provost for Budget, Planning and Administration and  
Associate Vice President for Finance  
UCF Finance and Accounting  
12424 Research Parkway, Ste 300  
Orlando, Florida 32826  
Phone: 407-882-1006  
Fax: 407-882-1102  
[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

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**From:** Florian Jentsch  
**Sent:** Monday, January 09, 2017 2:31 PM  
**To:** Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)>; Christopher Parkinson <[Parkinson@ucf.edu](mailto:Parkinson@ucf.edu)>  
**Cc:** Michael Johnson <[Michael.Johnson@ucf.edu](mailto:Michael.Johnson@ucf.edu)>; Jennifer Steele <[Jennifer.Steele@ucf.edu](mailto:Jennifer.Steele@ucf.edu)>  
**Subject:** IRIF build out cost

Hi Tracy and Chris:

Dean Johnson has shared with me your email to him of 05 JAN 2017 with the title "IRIF Build out costs for COS" and its attachment, and asked me to look into these and identify any cost savings that could be realized by reducing scope and/or changing requested additions/modifications.

Unfortunately, the Excel spreadsheet in the above referenced email only contains the cost estimates in the aggregate and does not show which of the rooms were particularly expensive and/or which of the requested modifications were considered as "research" or how much they would each cost.

If available, could I please get access to more detailed cost estimates, especially for the two COS rooms/labs included in Phase I? If it is impossible to send this information electronically, please let me know where and when I might be able to review these, for a couple of hours. Jenny Steele and I would be happy to come over to Millican Hall or the IRIF construction trailer, as appropriate. Thank you and best regards,

Florian

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Florian Jentsch, Ph.D.  
Associate Dean,  
College of Sciences



*Professor,*  
Department of Psychology and  
Institute for Simulation & Training  
University of Central Florida

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(407) 882-0304 (PII, with voice mail)  
Mobile: (407) 925-3691  
E-mail: [Florian.Jentsch@ucf.edu](mailto:Florian.Jentsch@ucf.edu)  
[fjentsch@ist.ucf.edu](mailto:fjentsch@ist.ucf.edu)  
[florianjentsch@aol.com](mailto:florianjentsch@aol.com)

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<Phase II Lab Buildout Breakdown 030817.pdf>

**University of Central Florida**  
**Central Reserve - Planned E&G Budget Allocations**  
**Fiscal 2016-17**

UPDATED - 3/10/17

UPDATED - 3/10/17

|   |  |        | 5-Year Plan         |                    |                    |            |            |            |            |
|---|--|--------|---------------------|--------------------|--------------------|------------|------------|------------|------------|
|   | XREF   | Source | Original<br>2016-17 | To-Date<br>2016-17 | Revised<br>2016-17 | 2017-18    | 2018-19    | 2019-20    | 2020-21    |
| A. <u>Recurring allocations from recurring funds</u>    |  |        |                     |                    |                    |            |            |            |            |
|   |  | Q      | 597,117             | -                  | 597,117            | -          | -          | -          | -          |
|   |  |        | -                   | -                  | 23,609             | -          | -          | -          | -          |
|   |  |        | -                   | -                  | 2,596,150          | -          | -          | -          | -          |
| 1   | 2015-16 Salary increase  | B1     | 4,225,430           | 4,225,430          | 4,225,430          | -          | -          | -          | -          |
|   | 2016-17 Salary increase  | B2     | 7,450,000           | 4,373,820          | 4,430,317          | 2,637,102  | -          | -          | -          |
| 1   | ADI Pool   | A2     | (700,000)           | (700,000)          | (700,000)          | 750,000    | 750,000    | 750,000    | 750,000    |
| 1*  | Faculty/ instructor promotional increases (annualized)                     | A      | 763,861             | 577,558            | 577,558            | 764,135    | 750,000    | 750,000    | 750,000    |
|   | TIP, RIA, SoTL   | A      | 500,000             | -                  | 500,000            | 500,000    | 500,000    | 500,000    | 500,000    |
|   | Pool for lower-paid faculty  | A      | 250,000             | 111,392            | 111,392            | 99,426     | -          | -          | -          |
|   | Graduate health insurance  | G      | 675,000             | 566,846            | 566,846            | 220,000    | ?          | ?          | ?          |
| 1*  | Support staff for first 100 faculty  | D      | 1,220,260           | 525,919            | 525,919            | 90,466     | -          | -          | -          |
| 1*  | Support staff for second 100 faculty                                       | D      | 1,686,594           | 348,309            | 348,309            | 1,103,319  | -          | -          | -          |
| 1   | Title IX Coordinator (President) - annualized                              | O      | 48,527              | 48,527             | 48,527             | -          | -          | -          | -          |
| 1   | Title IX Investigator (SDES) - full year                                   | O      | 66,495              | 66,495             | 66,495             | -          | -          | -          | -          |
| 1   | Enrollment Management Position for IKM                                     | O      | 55,000              | 55,000             | 55,000             | -          | -          | -          | -          |
|   | Soldier to Scholars - Program Manager                                      | O      | 82,160              | 20,700             | 20,700             | 55,900     | -          | -          | -          |
|   | Soldier to Scholars - Veteran's Housing                                    | O      | 50,000              | 13,800             | 13,800             | 36,200     | -          | -          | -          |
| 1   | Communications and Marketing   | L      | 1,311,500           | 1,311,500          | 1,311,500          | -          | -          | -          | -          |
| 1   | Pegasus Magazine   | L      | 100,000             | 100,000            | 100,000            | -          | -          | -          | -          |
| 1   | UCF Branding Campaign  | X      | UBC                 | 510,000            | 510,000            | 785,000    | ?          | ?          | ?          |
| 1   | 2016-17 New faculty lines (45)   | E      | UBC                 | 5,600,000          | 5,600,000          | -          | -          | -          | -          |
| 5, 1  | National Academy Members   | E      | UBC                 | 1,187,000          | 1,187,000          | -          | -          | -          | -          |
| 5, 1  | Trustee Chairs (5)   | E      | UBC                 | 250,000            | 250,000            | -          | -          | -          | -          |
| 5, 1  | Research Admin Process & Technology Implementation                         | F      | UBC                 | 585,600            | 585,600            | -          | -          | -          | -          |
| 5, 1  | Post-doctoral fellowship opportunities (to be held in reserve)             | G      | UBC                 | 1,900,000          | 1,900,000          | -          | -          | -          | -          |
| 5, 1  | Preeminence supporting initiatives - AA                                    | P      | UBC                 | 1,077,400          | 1,077,400          | -          | -          | -          | -          |
| 1   | College of Engineering Graduate SCH Growth                                 | P      | Tuition-PY          | 513,824            | 513,824            | -          | -          | -          | -          |
| 1   | Contribution toward ORC Doctoral fellowships                               | G      | UBC                 | 510,000            | 510,000            | -          | -          | -          | -          |
| 1   | Increase graduate waivers & health insurance (\$869,520 to be issued as wa | G      | UBC                 | 265,680            | 265,680            | -          | -          | -          | -          |
| 1   | Increase graduate stipends   | G      | UBC                 | 669,600            | 669,600            | -          | -          | -          | -          |
| 1   | Merit-based scholarships (LEAD, Acad Enrich, Brain Bowl)                   | H      | UBC                 | 575,000            | 575,000            | -          | -          | -          | -          |
| 1   | SARC Learning support services   | H      | UBC                 | 264,000            | 264,000            | -          | -          | -          | -          |
| 1   | Library inflation (FY16 and FY17)  | H      | UBC                 | 679,000            | 679,000            | -          | -          | -          | -          |
| 1   | Office of Security Management  | I      | UBC                 | 500,000            | 500,000            | -          | -          | -          | -          |
| 1   | IT Security Incident Response  | I      | UBC                 | 745,700            | 745,700            | -          | -          | -          | -          |
| 1   | Undesignated divisional reserve allocations                                | J      | UBC                 | 3,300,000          | 3,300,000          | -          | -          | -          | -          |
| 1   | Athletic scholarships for women (Title IX)                                 | H      | UBC                 | 330,000            | 330,000            | -          | -          | -          | -          |
|   | Athletic scholarships (to replace waivers)                                 |        | -                   | -                  | -                  | 3,453,000  | 3,453,000  | 3,453,000  | 3,453,000  |
| 1   | Differential tuition for need based aid (FY16)                             | H      | Tuition-PY          | 396,512            | 396,512            | -          | -          | -          | -          |
|   | Differential tuition for need based aid (FY17)                             | H      | Tuition-CY          | 660,756            | -                  | 660,756    | -          | -          | -          |
|   | Tuition - E&G Interest   |        | Tuition-PY          | 4,000,000          | 2,330,148          | 4,000,000  | -          | -          | -          |
|   | Tuition - Estimated professional/ misc fee collections                     |        | Tuition-PY          | 152,588            | -                  | 152,588    | -          | -          | -          |
|   | Tuition - Committed for College Budget Model                               | U      | Tuition-CY          | 5,023,195          | 2,002,109          | 5,023,195  | -          | -          | -          |
|   | PBS Partnership  | N      | -                   | -                  | -                  | 800,000    | 800,000    | 800,000    | 800,000    |
| Total recurring allocations from recurring funds        |  |        | 48,077,799          | 35,836,869         | 45,114,524         | 11,294,548 | 6,253,000  | 6,253,000  | 6,253,000  |
| B. <u>Recurring allocations from nonrecurring funds</u> |  |        |                     |                    |                    |            |            |            |            |
| 1   | Development - Enhancement Plan   | M      | 2,000,000           | 2,000,000          | 2,000,000          | 2,000,000  | 2,000,000  | 2,000,000  | 2,000,000  |
| 1   | Foundation Support   | M      | 1,500,000           | 1,500,000          | 1,500,000          | 1,500,000  | 1,500,000  | 1,500,000  | 1,500,000  |
|   | Development - Enhancement Plan - NEW                                       | M      | 2,547,000           | 2,423,000          | 2,423,000          | 2,423,000  | 2,423,000  | 2,423,000  | 2,304,000  |
|   | Athletics- Development Positions   |        | -                   | 470,300            | 470,300            | 470,300    | 470,300    | 470,300    | 470,300    |
| 1   | Convocation Center rent  | R      | 1,000,000           | 1,000,000          | 1,000,000          | 1,000,000  | 1,000,000  | 1,000,000  | 1,000,000  |
| 1   | Conference entrance fees (5 years through 2016-17)                         | S      | 600,000             | 600,000            | 600,000            | 600,000    | 600,000    | 600,000    | 600,000    |
| 1   | Athletic Compliance Positions  | B3     | 350,000             | 350,000            | 350,000            | 350,000    | 350,000    | 350,000    | 350,000    |
|   | Director of Governmental Relations   | O      | 138,600             | -                  | 138,600            | 206,000    | 206,000    | 206,000    | 206,000    |
| 1   | Quality Enhancement Plan (QEP)   | P      | 700,000             | 700,000            | 700,000            | 700,000    | 700,000    | 700,000    | 700,000    |
| 1   | Undergraduate studies hiring plan  | P      | 300,000             | 300,000            | 300,000            | 300,000    | 300,000    | 300,000    | 300,000    |
|   | UCF Knights Success Grant (to enhance graduation rate)                     | H      | 150,000             | 150,000            | 150,000            | 150,000    | 150,000    | 150,000    | 150,000    |
| 1   | Finance & Accounting Operations  | Y      | 2,500,000           | 2,500,000          | 2,500,000          | 2,500,000  | -          | -          | -          |
|   | Health Sciences Campus chilled water expenses                              | Q      | -                   | -                  | -                  | -          | 2,500,000  | 2,500,000  | 2,500,000  |
|   | PO&M - Osceola   | Q      | -                   | -                  | -                  | -          | ?          | ?          | ?          |
|   | PO&M - FSEC  | Q      | 373,000             | 365,000            | 373,000            | 373,000    | 373,000    | 373,000    | 373,000    |
|   | Health Sciences Campus PO&M  | Q      | 252,836             | -                  | 252,836            | 252,836    | 252,836    | 252,836    | 252,836    |
| 1   | Health Sciences Campus Boggy Creek assessment                              | Q      | 45,000              | 45,000             | 45,000             | 45,000     | 45,000     | 45,000     | 45,000     |
| 1   | Health Sciences Campus property taxes                                      | Q      | 2,000               | 2,000              | 2,000              | 2,000      | 2,000      | 2,000      | 2,000      |
| 1   | Rosen maintenance costs  | Q      | 250,000             | 250,000            | 250,000            | 250,000    | 250,000    | 250,000    | 250,000    |
| 1   | International and cyber insurance  | Q      | 160,000             | 160,000            | 160,000            | 160,000    | 160,000    | 160,000    | 160,000    |
| Total recurring allocations from nonrecurring funds     |  |        | 12,868,436          | 12,815,300         | 13,214,736         | 13,282,136 | 13,282,136 | 13,282,136 | 13,163,136 |
| C. <u>Nonrecurring allocations</u>                      |  |        |                     |                    |                    |            |            |            |            |
|   | 2014-15 support staff for first 100 faculty (FY16)                         | D      | 22,989              | 22,989             | 22,989             | -          | -          | -          | -          |
| 1   | ORC operating budget shortfall   | F1     | UBC                 | 2,000,000          | 2,000,000          | 2,000,000  | 2,000,000  | ?          | ?          |
| 1   | SEMATECH (\$2.5 million over 5 years)                                      | F1     | 500,000             | 500,000            | 500,000            | -          | -          | -          | -          |
| 1   | Investment in Research (Osceola)   | F2     | 4,500,000           | 4,500,000          | 4,500,000          | 3,000,000  | 3,000,000  | 3,000,000  | 1,500,000  |
|   | Furniture for Interdisciplinary Research building (June 2017)              | F3     | 3,000,000           | 3,000,000          | 3,000,000          | -          | -          | -          | -          |
|   | Base buildout - IRIF   | F3     | Facility            | -                  | 2,300,000          | 2,300,000  | -          | -          | -          |
| 4   | COS - Pipe repair at Biology Animal Center                                 | F3     | Facility            | 1,500,000          | -                  | -          | 1,500,000  | -          | -          |
| 1   | CECS - Renovation of 3 CECE labs   | F3     | 575,000             | 575,000            | 575,000            | -          | -          | -          | -          |
| 1*  | BSBS Lab Decontamination   | F3     | 200,000             | 154,400            | 200,000            | -          | -          | -          | -          |
| 1   | Research Admin Process & Technology Implementation                         | F4     | UBC                 | 1,973,500          | 1,973,500          | 1,973,500  | -          | -          | -          |
| 1   | PBS Partnership (excluding purchase price)                                 | N      | 2,149,654           | 2,149,654          | 2,149,654          | 985,000    | 888,000    | 400,000    | -          |

## E&amp;G Commitments

UPDATED - 3/10/17

UPDATED - 3/10/17

|                                |   |      |        | 5-Year Plan         |                    |                    |             |             |             |            |
|--------------------------------|---|------|--------|---------------------|--------------------|--------------------|-------------|-------------|-------------|------------|
|                                |   | XREF | Source | Original<br>2016-17 | To-Date<br>2016-17 | Revised<br>2016-17 | 2017-18     | 2018-19     | 2019-20     | 2020-21    |
| 1                              | US Tennis Association Complex (due end of 2016) (Project Surface) | M    |        | 1,155,000           | 1,155,000          | 1,155,000          | 1,190,000   | -           | -           | -          |
|                                | Development Enhancement Plan - NEW                                | M    |        | 900,000             | 900,000            | 900,000            | -           | -           | -           | -          |
|                                | Center for Emerging Media Renovation                              | K    |        | 5,000,000           | 5,000,000          | 5,000,000          | -           | -           | -           | -          |
|                                | Generator for Biology Building                                    | K    |        | 929,000             | 929,000            | 929,000            | -           | -           | -           | -          |
|                                | Band building   | K    |        | 300,000             | -                  | 300,000            | -           | -           | -           | -          |
| 1                              | National Academy Members  | E    | UBC    | 1,719,500           | 1,719,500          | 1,719,500          | -           | -           | -           | -          |
|                                | HR Consulting Projects  | O    |        | 300,000             | -                  | 300,000            | -           | -           | -           | -          |
| 1                              | Creative Village Project Liaison and Coordinator                  | O    |        | 250,000             | 250,000            | 250,000            | -           | -           | -           | -          |
|                                | Strategic planning initiatives (consulting)                       | O    |        | 200,000             | -                  | 200,000            | -           | -           | -           | -          |
| 1                              | Contract management software (Legal)                              | B3   |        | 53,934              | 53,934             | 53,934             | 61,449      | 69,565      | ?           | ?          |
| 1                              | University Innovation Alliance liaison                            | B3   |        | 48,090              | 48,090             | 48,090             | -           | -           | -           | -          |
|                                | Re-key building   | I    |        | 300,000             | -                  | -                  | 500,000     | ?           | ?           | ?          |
| 1                              | IT Security Incident Response                                     | I    | UBC    | 565,680             | 565,680            | 565,680            | -           | -           | -           | -          |
| 1                              | IT database/ application licenses                                 | I    | UBC    | 300,480             | 300,480            | 300,480            | -           | -           | -           | -          |
| 1                              | Academic advising costs (EAB 5-year contract through 2019-20)     | H    |        | 150,000             | 150,000            | 150,000            | 150,000     | 150,000     | ?           | ?          |
| 1                              | Oracle/ Cisco Contract (5-year payback through 2019-20)           | Z    |        | (2,329,154)         | (2,329,154)        | (2,329,154)        | (1,529,401) | (1,529,401) | (1,529,401) | -          |
| 1                              | UCF Branding Campaign   | X    | UBC    | 360,000             | 360,000            | 360,000            | 640,000     | ?           | ?           | ?          |
|                                | ID theft services   | I    |        | -                   | 45,200             | 45,200             | -           | -           | -           | -          |
|                                | Athletic scholarships   |      |        | -                   | 870,000            | 870,000            | 1,000,000   | 1,000,000   | 1,000,000   | -          |
|                                | GAA progression fees- FY16  | C    |        | -                   | 49,067             | 49,067             | -           | -           | -           | -          |
|                                | Daytona State College - HVAC replacement project                  |      |        | -                   | -                  | ?                  | -           | -           | -           | -          |
|                                | Creative Village start up costs                                   |      |        | -                   | -                  | ?                  | ?           | ?           | ?           | ?          |
|                                | Boggy Creek Bond Assessment (once development begins)             |      |        | -                   | -                  | ?                  | ?           | ?           | ?           | ?          |
|                                | Health Sciences Campus support (pending but not approved)         |      |        | -                   | -                  | ?                  | ?           | ?           | ?           | ?          |
| Total nonrecurring allocations |   |      |        | 26,623,673          | 27,242,340         | 28,087,940         | 9,497,048   | 5,578,164   | 2,870,599   | 1,500,000  |
| D.                             | Total Recurring and Non-recurring Allocations:                    |      |        |                     |                    |                    |             |             |             |            |
|                                | Recurring allocations (A)   |      |        | 48,077,799          | 35,836,869         | 45,114,524         | 11,294,548  | 6,253,000   | 6,253,000   | 6,253,000  |
|                                | Non-recurring allocations (B + C)                                 |      |        | 39,492,109          | 40,057,640         | 41,302,676         | 22,779,184  | 18,860,300  | 16,152,735  | 14,663,136 |
|                                | Total allocations   |      |        | 87,569,908          | 75,894,509         | 86,417,200         | 34,073,732  | 25,113,300  | 22,405,735  | 20,916,136 |

### Current Funding Plan for Approved Projects and Information for Those Not Yet Approved

Updated 3/2/17 - DRAFT

|  | Estimated Cost     |               |              |                         |              | Secured Funding Sources            |  |                 |            |                     |            |            | Funding Needed |
|--|--------------------|---------------|--------------|-------------------------|--------------|------------------------------------|--|-----------------|------------|---------------------|------------|------------|----------------|
|  | Completed ?        | Core Project  | Lab Buildout | Furniture and Equipment | Moving Costs | External                           | Internal - Division/Unit (incl. Bonds) |                 |            |                     |            |            |                |
|  |                    |               |              |                         |              | Donations/ DSO/ State Approp./Loan | Academic Affairs                       | Admin & Finance | F&S        | Investment Earnings | Auxiliary  | E&G        |                |
| <b>Academic/ Research Space</b>  |                    |               |              |                         |              |                                    |  |                 |            |                     |            |            |                |
| Engineering Building I Renovation  | No                 | \$ 20,667,375 | ?            | N/A                     | N/A          | \$ 3,620,723                       |  |                 | \$ 173,619 | \$ -                | \$ -       | \$ -       | \$ 16,873,033  |
| Mathematical Sciences Renovation   | No                 | 15,464,512    | ?            | N/A                     | N/A          | 3,877,895                          |  |                 | 1,000,000  | -                   | -          | -          | 10,586,617     |
| ARA Small Research Building  | No                 | 27,000,000    | ?            | N/A                     | ?            | -                                  |  |                 | -          | -                   | -          | -          | 27,000,000     |
| Osceola ICAMR - Phase II   | No                 | ?             | ?            | ?                       | ?            | -                                  |  |                 | -          | -                   | -          | -          | ?              |
| Archie Carr Turtle Research  | No                 | 5,000,000     | N/A          | N/A                     | N/A          | Potential                          |  |                 | -          | -                   | -          | -          | 5,000,000      |
| Millican Hall Renovation   | No                 | 13,270,196    | N/A          | N/A                     | N/A          | -                                  |  |                 | -          | -                   | -          | -          | 13,270,196     |
| Swing Space/ Modulars  | No                 | 32,746,967    | ?            | N/A                     | ?            | -                                  |  |                 | -          | -                   | -          | -          | 32,746,967     |
| Lab Compliance   | No                 | ?             | N/A          | N/A                     | ?            | -                                  |  |                 | -          | -                   | -          | -          | ?              |
| Trevor Colburn Building and Colbourn Demolition  | No                 | 38,000,000    | N/A          | N/A                     | N/A          | -                                  |  |                 | -          | -                   | -          | 38,000,000 | -              |
| Colburn Hall Renovation  | No                 |               | N/A          |                         | ?            |                                    |  |                 |            |                     |            |            |                |
| Global UCF Building  | Yes                | 17,200,000    | N/A          | N/A                     | N/A          | -                                  |  | 600,000         |            | 10,000,000          | 4,800,000  | 1,800,000  | -              |
| Interdisciplinary Research Bldg - Phase I  | No                 | 30,000,000    | 2,948,480    | N/A                     | N/A          | -                                  |  | 3,000,000       |            | 24,000,000          | -          | 3,000,000  | 2,948,480      |
| Interdisciplinary Research Bldg - Phase II   | No                 | 16,614,853    | 2,765,920    | N/A                     | N/A          | -                                  |  |                 | -          | 17,000,000          | -          | -          | 2,380,773      |
| Creol 3rd Floor Buildout   | No                 | 2,000,000     | N/A          |                         | N/A          | -                                  |  |                 | -          | -                   | -          | 2,000,000  | -              |
| Creol Expansion  | No                 | 6,784,228     | N/A          |                         | ?            | -                                  |  | 2,700,000       |            | -                   | -          | 4,000,000  | 84,228         |
| TAF Research (polluted drains)   | No                 | 10,000        | N/A          | N/A                     | N/A          | -                                  |  | 10,000          |            | -                   | -          | -          | -              |
| TAF Research (HVAC)  | No                 | 2,000,000     | N/A          | N/A                     | N/A          | -                                  |  | 2,000,000       |            | -                   | -          | -          | -              |
| Lab Renovation/ Repair - BSBS  | No                 |               | ?            | N/A                     | N/A          | -                                  |  | (361,000)       |            | -                   | -          | 361,000    | -              |
| Lab Renovation/ Repair - BSBS Lake Nona (PK Lab)   | No                 | ?             | ?            | N/A                     | N/A          | -                                  |  | -               |            | -                   | -          | 361,000    | ?              |
| Lab Renovation/ Repair - CECS  | No                 | 1,500,000     | ?            | N/A                     | N/A          | -                                  |  | 925,000         |            | -                   | -          | 575,000    | -              |
| Performing Arts Center - Phase I   | No                 | 30,000,000    | N/A          | N/A                     | N/A          | Potential                          |  |                 | -          | -                   | -          | -          | 30,000,000     |
| Performing Arts Center - Phase II  | No                 | 24,727,944    | N/A          | N/A                     | N/A          | Potential                          |  |                 | -          | -                   | -          | -          | 24,727,944     |
| Rehearsal Hall   |                    | 10,000,000    | N/A          | ?                       | N/A          | Potential                          |  |                 | -          | -                   | -          | -          | 10,000,000     |
| <b>UCF Downtown</b>  |                    |               |              |                         |              |                                    |  |                 |            |                     |            |            |                |
| Band Building  | Under Construction | 2,500,000     | N/A          | N/A                     | N/A          | -                                  | 300,000                                | 400,000         | 1,500,000  | -                   | -          | -          | 300,000        |
| Chemistry - Phase I (EFR#036)  | No                 | 2,452,000     | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| Chemistry - Phase II (EFR#036)   | No                 | 5,275,000     | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| Chemistry - Phase III (EFR#036)  | No                 | 5,280,000     | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| FSEC HVAC Chiller System Replacement (EFR#032)   | No                 | 6,000,000     | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| Elevator Modernization - VAB, Nicholson, BAI   | No                 | 460,000       | N/A          | N/A                     | N/A          |                                    |  |                 | 460,000    |                     |            |            | -              |
| Flooring Replacement - HPA and Nicholson   | No                 | 816,800       | N/A          | N/A                     | N/A          |                                    |  |                 | 74,871     |                     |            |            | 741,929        |
| VAB HVAC Replacement (EFR#005)   | No                 | 4,000,000     | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| Fire Alarm System Master Communicator  | No                 | 500,000       | N/A          | N/A                     | N/A          |                                    |  |                 | 500,000    |                     |            |            | -              |
| Smoke System Fan Replacement - Engineering II, Psychology, HPAII                             | No                 | 650,000       | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| Biological Sciences (Building 20) HVAC System Replacement (EFR#006)                          | No                 | 5,000,000     | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| Roof Replacement - Tech Commons II and Barbara Ying  | No                 | 275,000       | N/A          | N/A                     | N/A          |                                    |  |                 | 275,000    |                     |            |            | -              |
| Exterior Door Replacement - Engineering  | No                 | 200,000       | N/A          | N/A                     | N/A          |                                    |  |                 | 200,000    |                     |            |            | -              |
| Biological Sciences (Building 20) Code Compliance Upgrades (EFR#035)                         | No                 | 4,000,000     | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| Classroom Upgrades and Seating Replacement (EFR#029) (Note below:recurring funds requested)  | No                 | 270,000       | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| Research Building I  | No                 | 61,000,000    | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| Research Building II   | No                 | 66,000,000    | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| Laboratory Research Maintenance and Repairs (EFR#028) (Note below:recurring funds requested) | No                 | 596,000       | N/A          | N/A                     | N/A          |                                    |  |                 |            |                     |            |            |                |
| <b>UCF Downtown</b>  |                    |               |              |                         |              |                                    |  |                 |            |                     |            |            |                |
| Academic Building  | No                 | 60,000,000    | N/A          | 5,346,000               | ?            | 40,000,000                         |  | 20,000,000      |            | -                   | 11,000,000 | -          | (5,654,000)    |
| Academic Building Overrun  | No                 | 10,000,000    | N/A          | N/A                     | N/A          | Potential                          |  |                 | -          | -                   | -          | -          | 10,000,000     |
| Tri-Gen Building   | No                 | 20,000,000    | N/A          | N/A                     | N/A          | 20,000,000                         |  |                 | -          | -                   | -          | -          | -              |
| Garage   | No                 | 15,000,000    | N/A          | N/A                     | N/A          | -                                  |  | 15,000,000      |            | -                   | -          | -          | -              |
| Center for Emerging Media Renovation   | No                 | 5,000,000     | N/A          | N/A                     | N/A          | -                                  |  |                 | -          | -                   | -          | 5,000,000  | -              |
| Infrastructure   | No                 | 4,800,000     | N/A          | N/A                     | N/A          | -                                  |  |                 | -          | -                   | -          | 295,533    | 4,504,467      |
| Downtown Welcome Center  | No                 | 3,000,000     | N/A          | ?                       | ?            | -                                  |  |                 | -          | -                   | -          | -          | 3,000,000      |
| Fountain   | No                 | 200,000       | N/A          | N/A                     | N/A          | -                                  |  | 200,000         |            | -                   | -          | -          | -              |
| Centroplex - UCFPD Renovation  | No                 | 450,000       |              |                         |              |                                    |  |                 |            |                     |            |            |                |
| Centroplex - Interdisciplinary Research Renovation   | No                 | 1,050,000     |              |                         |              |                                    |  |                 |            |                     |            |            |                |
| COHPA Centers -Housing   | No                 | 900,000       |              |                         |              |                                    |  |                 |            |                     |            |            |                |

## Facilities Projects

### Current Funding Plan for Approved Projects and Information for Those Not Yet Approved

NOTE: Wording in RED indicates 2/13/17 & 3/2/17 changes or adds.

### Updated 3/2/17 - DRAFT

|   | Estimated Cost     |                |              |                         |              | Secured Funding Sources            |  |                 |              |                     |               |               | Funding Needed |
|---|--------------------|----------------|--------------|-------------------------|--------------|------------------------------------|--|-----------------|--------------|---------------------|---------------|---------------|----------------|
|   | Completed ?        | Core Project   | Lab Buildout | Furniture and Equipment | Moving Costs | External                           | Internal - Division/Unit (incl. Bonds) |                 |              |                     |               |               |                |
|   |                    |                |              |                         |              | Donations/ DSO/ State Approp./Loan | Academic Affairs                       | Admin & Finance | F&S          | Investment Earnings | Auxiliary     | E&G           |                |
| <b>Other Facilities</b>   |                    |                |              |                         |              |                                    |  |                 |              |                     |               |               |                |
| UCF Entry Gateway - Phase I (CDA)   | No                 | 2,515,560      | N/A          | N/A                     | N/A          | -                                  |  |                 | -            | -                   | -             | -             | 2,515,560      |
| UCF Entry Gateway - Phase II  | No                 | 6,642,054      | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               | 6,642,054      |
| Twin Rivers Golf Course   |                    | 2,000,000      | N/A          | N/A                     | N/A          | -                                  |  |                 | -            | -                   | -             | -             | 2,000,000      |
| US Tennis Association Complex   |                    | 3,500,000      | N/A          | N/A                     | N/A          | -                                  |  |                 | -            | -                   | -             | 3,500,000     | -              |
| UCF Fieldhouse - Upgrades/ chilled water  | No                 | 6,703,652      | N/A          | N/A                     | N/A          | -                                  |  | 6,703,652       |              | -                   | -             | -             | -              |
| UCF Fieldhouse - Temp HVAC  | Yes                | 700,000        | N/A          | N/A                     | N/A          | 800,000                            |  | -               |              | -                   | -             | -             | (100,000)      |
| UCFSC Athletic Leadership Center  | Yes                | 6,237,915      | N/A          | N/A                     | N/A          | 5,600,000                          |  |                 |              | -                   | -             | -             | 637,915        |
| UCFSC Eastside Club   | Yes                | 2,600,000      | N/A          | N/A                     | N/A          | 2,600,000                          |  |                 |              | -                   | -             | -             | -              |
|   | Under Construction |                |              |                         |              |                                    |  |                 |              |                     |               |               |                |
| UCFSC Stadium Video and Sound   | Under Construction | 6,066,327      | N/A          | N/A                     | N/A          | ?                                  |  | 5,392,866       |              | -                   | -             | -             | 673,461        |
| UCFCC Arena Video and Sound   | Under Construction | 2,315,394      | N/A          | N/A                     | N/A          | 2,050,199                          |  | -               |              | -                   | -             | -             | 265,195        |
| UCFCC Arena Plaza   | Yes                | 3,681,000      | N/A          | N/A                     | N/A          | 350,000                            |  | 3,331,000       |              | -                   | -             | -             |                |
|   |                    |                |              |                         |              |                                    |  |                 |              |                     |               |               |                |
| Stadium Rust Remediation(EFR#031) (Note below:recurring funds requested)                              | No                 | 6,250,000      | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
| Northeast campus utility extension which includes connector Infrastructure and pad(EFR#034)           | No                 | 2,400,000      | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
| University Swing Space(EFR#015)   | No                 | 810,000        | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
|   |                    |                |              |                         |              |                                    |  |                 |              |                     |               |               |                |
| <b>Infrastructure, HVAC and Other</b>   |                    |                |              |                         |              |                                    |  |                 |              |                     |               |               |                |
| OUC Buy-out for Lake Nona   | No                 | 15,000,000     | N/A          | N/A                     | N/A          | -                                  |  |                 | -            | -                   | -             | -             | 15,000,000     |
| CDA - Alafaya Pedestrian Safety - Mid-block Crossings(EFR#012)  | No                 | 517,000        | N/A          | N/A                     | N/A          | -                                  |  |                 | -            | -                   | -             | -             | 517,000        |
| CDA - Alafaya Pedestrian Safety - Pedestrian Lighting(EFR#013) (Note below:recurring funds requested) | No                 | 75,000         | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
| CDA - Alafaya Pedestrian Safety - Signalization(EFR#014)  | No                 | 100,000        | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
| CDA - Alafaya Pedestrian Safety - Alafaya & University Wayfinding/Branding(EFR#008)                   | No                 | 50,000         | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
| CDA - Alafaya Pedestrian Safety - Campus Wayfinding   | Ongoing            | 750,000        | N/A          | N/A                     | N/A          |                                    |  |                 | 750,000      |                     |               |               | -              |
| CDA - Alafaya Pedestrian Safety - Campus Bike Path(EFR#009)   | No                 | 500,000        | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
| Reflecting Pond (EFR#037) (Note below:recurring funds requested)                                      | No                 | 729,543        | N/A          | N/A                     | N/A          |                                    |  |                 | 50,000       |                     |               | -             | 679,543        |
| Central Energy Plant (Chillers)   | No                 | 14,600,000     | N/A          | N/A                     | N/A          | -                                  |  | 1,600,000       |              | -                   | 13,000,000    | -             | -              |
| Venue HVAC Repair   | No 7/31            | 2,800,000      | N/A          | N/A                     | N/A          | -                                  |  | 800,000         |              | -                   | 1,000,000     | 1,000,000     | -              |
| Generator for Biology Building  | No                 | 1,000,000      | N/A          | N/A                     | N/A          | -                                  |  | -               |              | -                   | -             | 1,000,000     | -              |
| Daytona HVAC Repair   | Yes                | 776,250        | N/A          | N/A                     | N/A          | -                                  |  | -               |              | -                   | -             | 776,250       | -              |
| CDA - Road Improvements - North Orion   | Yes                | 347,000        | N/A          | N/A                     | N/A          | -                                  |  | 341,000         |              | -                   | -             | -             | 6,000          |
| CDA - Road Improvements - Libra   | Yes                | 4,800,000      | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               | -              |
| Band Building Road & Utilities  | No                 | 1,500,000      | N/A          | N/A                     | N/A          | -                                  |  | 54,339          | 483,847      | -                   | -             |               | 961,814        |
| Band Building Lighting  | No                 | 1,000,000      | N/A          | N/A                     | N/A          | -                                  |  |                 |              | -                   | -             | -             | 1,000,000      |
| Building Hardening for Shelter - Classroom I  | No                 | 2,200,000      | N/A          | N/A                     | N/A          | -                                  |  |                 |              | -                   | -             | -             | 2,200,000      |
| Building Hardening for Shelters - Future  | No                 | 9,800,000      | N/A          | N/A                     | N/A          | -                                  |  |                 |              | -                   | -             | -             | 9,800,000      |
| Building Demolitions (3 buildings)  | No                 | 500,000        | N/A          | N/A                     | N/A          | -                                  |  |                 | 34,900       | -                   | -             | -             | 465,100        |
| Chilled Water Replacement   | No                 | 21,617,120     | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
| Wastewater, Water, Natural Gas Replacement  | No                 | 29,640,000     | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
| Alarms, Camera, Access Control (Note below:recurring funds requested)                                 | NO                 | 12,960,000     | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
|   |                    |                |              |                         |              |                                    |  |                 |              |                     |               |               |                |
| 1,500 Ft of Chilled Water Lines District Energy Plant (DEP) to North Orion                            | No                 | 2,200,000      | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
| Purchase Additional Wastewater Treatment Capacity   | No                 | 1,575,160      | N/A          | N/A                     | N/A          |                                    |  |                 |              |                     |               |               |                |
|   |                    |                |              |                         |              |                                    |  |                 |              |                     |               |               |                |
| Grand Total   |                    | \$ 756,119,851 | \$ 5,714,400 | \$ 5,346,000            | \$ -         | \$ 78,898,817                      | \$ 300,000                             | \$ 62,696,857   | \$ 5,502,237 | \$ 51,000,000       | \$ 29,800,000 | \$ 61,668,783 | \$ 231,774,277 |

### Recurring funds requested

|  |    | Per year    |         |
|--|----|-------------|---------|
| Classroom Upgrades and Seating Replacement (EFR#029)           | No | \$270,000   | ongoing |
| Laboratory Research Maintenance and Repairs (EFR#028)          | No | \$596,000   | ongoing |
| CDA - Alafaya Pedestrian Safety - Pedestrian Lighting(EFR#013) | No | \$25,000    | ongoing |
| Reflecting Pond (EFR#037)                                      | No | \$91,322    | ongoing |
| Alarms, Camera, Access Control                                 | No | \$2,246,000 | ongoing |
| CDA - Educational Programs                                     | No | \$167,000   | ongoing |
| Unfunded PO&M - 2016-17  | No | \$2,271,842 | ongoing |
| Unfunded PO&M - 2017-18?                                       | No | \$353,713   | ongoing |

## Facilities Projects

### Current Funding Plan for Approved Projects and Information for Those Not Yet Approved

Updated 4/21/17

|  | Type         | Collective Impact Goal | Revenue Generating? | Phase     | Project Cost | Funding Needed |
|--|--------------|------------------------|---------------------|-----------|--------------|----------------|
| <b><u>Research</u></b>   |              |                        |                     |           |              |                |
| Interdisciplinary Research Bldg                                  | Capital Plan |                        |                     | Select    | 52,329,253   | 5,329,253      |
| Research Building II   | Capital Plan |                        |                     | Select    | 61,000,000   | 61,000,000     |
| Research Building III  | Capital Plan |                        |                     | Select    | 66,000,000   | 66,000,000     |
| ARA Small Research Building                                      | Capital Plan |                        |                     | Select    | 27,000,000   | 27,000,000     |
| Osceola ICAMR - Phase II   |              |                        |                     | Select    | -            | -              |
| Creol 3rd Floor Buildout   |              |                        |                     | Select    | 2,000,000    | -              |
| Creol Expansion  |              |                        |                     | Select    | 6,784,228    | 84,228         |
| TAF Research (HVAC)  | MP           |                        |                     | Select    | 2,000,000    | -              |
| TAF Research (polluted drains)                                   | MP           |                        |                     | Select    | 10,000       | -              |
| Lab Renovation/ Repair - Biology                                 | MP           |                        |                     | Select    | 361,000      | -              |
| Lab Renovation/ Repair - BSBS Lake Nona (PK Lab)                 | MP           |                        |                     | Select    | -            | -              |
| Lab Renovation/ Repair - CECS                                    | MP           |                        |                     | Select    | 1,500,000    | -              |
| Laboratory Research Maintenance and Repairs                      | MP           |                        |                     | Select    | 596,000      | 596,000        |
| Archie Carr Turtle Research                                      | Capital Plan |                        |                     | Select    | 5,000,000    | 5,000,000      |
| Lab Compliance   |              |                        |                     | Select    | -            | -              |
| <b><u>Renovations</u></b>  |              |                        |                     |           |              |                |
| Engineering Building I Renovation                                | Capital Plan |                        |                     | Select    | 20,667,375   | 16,873,033     |
| Mathematical Sciences Renovation                                 | Capital Plan |                        |                     | Select    | 15,464,512   | 10,586,617     |
| Chemistry - Phase I  |              |                        |                     | Select    | 2,452,000    | 2,452,000      |
| Chemistry - Phase II   |              |                        |                     | Select    | 5,275,000    | 5,275,000      |
| Chemistry - Phase III  |              |                        |                     | Select    | 5,280,000    | 5,280,000      |
| FSEC HVAC Chiller System Replacement                             |              |                        |                     | Select    | 6,000,000    | 6,000,000      |
| VAB HVAC Replacement   |              |                        |                     | Select    | 4,000,000    | 4,000,000      |
| Flooring Replacement - HPA and Nicholson                         |              |                        |                     | Select    | 816,800      | 741,929        |
| Elevator Modernization - VAB, Nicholson, BAI                     |              |                        |                     | Select    | 460,000      | -              |
| Millican Hall Renovation   | Capital Plan |                        |                     | Select    | 13,270,196   | 13,270,196     |
| Biological Sciences (Building 20) HVAC System Replacement        |              |                        |                     | Select    | 5,000,000    | 5,000,000      |
| Biological Sciences (Building 20) Code Compliance Upgrades       |              |                        |                     | Select    | 4,000,000    | 4,000,000      |
| Generator for Biology Building                                   |              |                        |                     | Select    | 1,000,000    | -              |
| Roof Replacement - Tech Commons II and Barbara Ying              |              |                        |                     | Select    | 275,000      | -              |
| Exterior Door Replacement - Engineering                          |              |                        |                     | Select    | 200,000      | -              |
| Smoke System Fan Replacement - Engineering II, Psychology, HPAIL |              |                        |                     | Select    | 650,000      | 650,000        |
| Classroom Upgrades and Seating Replacement                       |              |                        |                     | Select    | 270,000      | 270,000        |
| Fire Alarm System Master Communicator                            |              |                        |                     | Select    | 500,000      | -              |
| University Swing Space   |              |                        |                     | Select    | 810,000      | 810,000        |
| Daytona HVAC Repair  |              |                        |                     | Completed | 776,250      | -              |

## Facilities Projects

### Current Funding Plan for Approved Projects and Information for Those Not Yet Approved

Updated 4/21/17

|  | Type | Collective Impact Goal | Revenue Generating? | Phase     | Project Cost | Funding Needed |
|--|------|------------------------|---------------------|-----------|--------------|----------------|
| <b><u>New Buildings</u></b>                          |      |                        |                     |           |              |                |
| Global UCF Building                                  |      |                        |                     | Completed | 17,200,000   | -              |
| Band Building  |      |                        |                     | Select    | 2,500,000    | 300,000        |
| Trevor Colburn Building and Colbourn Hall Demolition |      |                        |                     | Select    | 38,000,000   | -              |
| Performing Arts Center - Phase I                     |      |                        |                     | Select    | 30,000,000   | 30,000,000     |
| Performing Arts Center - Phase II                    |      |                        |                     | Select    | 24,727,944   | 24,727,944     |
| Rehearsal Hall                                       |      |                        |                     | Select    | 10,000,000   | 10,000,000     |
| UCF Entry Gateway - Phase I (CDA)                    |      |                        |                     | Select    | 2,515,560    | 2,515,560      |
| UCF Entry Gateway - Phase II                         |      |                        |                     | Select    | 6,642,054    | 6,642,054      |
| Swing Space/ Modulares                               |      |                        |                     | Select    | 32,746,967   | 32,746,967     |
| <b><u>UCF Downtown</u></b>                           |      |                        |                     |           |              |                |
| Academic Building                                    |      |                        |                     | Select    | 65,346,000   | (5,654,000)    |
| Academic Building Overrun                            |      |                        |                     | Select    | 10,000,000   | 10,000,000     |
| Tri-Gen Building                                     |      |                        |                     | Select    | 20,000,000   | -              |
| Garage   |      |                        |                     | Select    | 15,000,000   | -              |
| Center for Emerging Media Renovation                 |      |                        |                     | Select    | 5,000,000    | -              |
| Infrastructure                                       |      |                        |                     | Select    | 4,800,000    | 4,504,467      |
| Downtown Welcome Center                              |      |                        |                     | Select    | 3,000,000    | 3,000,000      |
| Fountain   |      |                        |                     | Select    | 200,000      | -              |
| Centroplex - UCFPD Renovation                        |      |                        |                     | Select    | 450,000      | 450,000        |
| Centroplex - Interdisciplinary Research Renovation   |      |                        |                     | Select    | 1,050,000    | 1,050,000      |
| COHPA Centers -Housing                               |      |                        |                     | Select    | 900,000      | 900,000        |

## Facilities Projects

### Current Funding Plan for Approved Projects and Information for Those Not Yet Approved

Updated 4/21/17

|  | Type | Collective Impact Goal | Revenue Generating? | Phase        | Project Cost | Funding Needed |
|--|------|------------------------|---------------------|--------------|--------------|----------------|
| <b><u>Athletics</u></b>  |      |                        |                     |              |              |                |
| Twin Rivers Golf Course  |      |                        |                     | Select       | 2,000,000    | 2,000,000      |
| US Tennis Association Complex  |      |                        |                     | Select       | 3,500,000    | -              |
| UCF Fieldhouse - Upgrades/ chilled water                                   |      |                        |                     | Select       | 6,703,652    | -              |
| UCF Fieldhouse - Temp HVAC   |      |                        |                     | Completed    | 700,000      | (100,000)      |
| UCFSC Athletic Leadership Center   |      |                        |                     | Completed    | 6,237,915    | 637,915        |
| UCFSC Eastside Club  |      |                        |                     | Completed    | 2,600,000    | -              |
| UCFSC Stadium Video and Sound  |      |                        |                     | Construction | 6,066,327    | 673,461        |
| UCFCC Arena Video and Sound  |      |                        |                     | Construction | 2,315,394    | 265,195        |
| UCFCC Arena Plaza  |      |                        |                     | Completed    | 3,681,000    | -              |
| Stadium Rust Remediation   |      |                        |                     | Select       | 6,250,000    | 6,250,000      |
| Venue HVAC Repair  |      |                        |                     | Select       | 2,800,000    | -              |
| <b><u>Auxiliary Operations</u></b>   |      |                        |                     |              |              |                |
| <b><u>Infrastructure, HVAC and Other</u></b>                               |      |                        |                     |              |              |                |
| OUC Buy-out for Lake Nona  |      |                        |                     | Select       | 15,000,000   | 15,000,000     |
| CDA - Alafaya Pedestrian Safety - Mid-block Crossings                      |      |                        |                     | Select       | 517,000      | 517,000        |
| CDA - Alafaya Pedestrian Safety - Pedestrian Lighting                      |      |                        |                     | Select       | 75,000       | 75,000         |
| CDA - Alafaya Pedestrian Safety - Signalization                            |      |                        |                     | Select       | 100,000      | 100,000        |
| CDA - Alafaya Pedestrian Safety - Alafaya & University Wayfinding/Branding |      |                        |                     | Select       | 50,000       | 50,000         |
| CDA - Alafaya Pedestrian Safety - Campus Wayfinding                        |      |                        |                     | Select       | 750,000      | -              |
| CDA - Alafaya Pedestrian Safety - Campus Bike Path                         |      |                        |                     | Select       | 500,000      | 500,000        |
| Reflecting Pond  |      |                        |                     | Select       | 729,543      | 679,543        |
| Central Energy Plant (Chillers)  |      |                        |                     | Select       | 14,600,000   | -              |
| Band Building Road & Utilities   |      |                        |                     | Select       | 1,500,000    | 961,814        |
| Band Building Lighting   |      |                        |                     | Select       | 1,000,000    | 1,000,000      |
| Building Hardening for Shelter - Classroom I                               |      |                        |                     | Select       | 2,200,000    | 2,200,000      |
| Building Hardening for Shelters - Future                                   |      |                        |                     | Select       | 9,800,000    | 9,800,000      |
| Building Demolitions (3 buildings)   |      |                        |                     | Select       | 500,000      | 465,100        |
| Chilled Water Replacement  |      |                        |                     | Select       | 21,617,120   | 21,617,120     |
| Wastewater, Water, Natural Gas Replacement                                 |      |                        |                     | Select       | 29,640,000   | 29,640,000     |
| Alarms, Camera, Access Control   |      |                        |                     | Select       | 12,960,000   | 12,960,000     |
| 1,500 Ft of Chilled Water Lines District Energy Plant (DEP) to North Orion |      |                        |                     | Select       | 2,200,000    | 2,200,000      |
| Purchase Additional Wastewater Treatment Capacity                          |      |                        |                     | Select       | 1,575,160    | 1,575,160      |



**Facilities Projects**  
**Current Funding Plan for Approved Projects and Information for Those Not Yet Approved**

**Updated 4/21/17**

Northeast campus utility extension which includes connector Infrastructure and pad

**Grand Total**

| Type | Collective Impact Goal | Revenue Generating? | Phase  |
|------|------------------------|---------------------|--------|
|      |                        |                     | Select |
|      |                        |                     |        |

| Project Cost          | Funding Needed        |
|-----------------------|-----------------------|
| 2,400,000             | 2,400,000             |
| <b>\$ 583,064,998</b> | <b>\$ 340,539,304</b> |
|                       |                       |

- Recurring funds requested**
- 
- Classroom Upgrades and Seating Replacement (EFR#029)
  - Laboratory Research Maintenance and Repairs (EFR#028)
  - CDA - Alafaya Pedestrian Safety - Pedestrian Lighting(EFR#013)
  - Reflecting Pond (EFR#037)
  - Alarms, Camera, Access Control
  - CDA - Educational Programs
  - Unfunded PO&M - 2016-17
  - Unfunded PO&M - 2017-18?

No  
 No  
 No  
 No  
 No  
 No  
 No  
 No

---

**From:** Christopher Parkinson <Parkinson@ucf.edu>  
**Sent:** Tuesday, May 09, 2017 7:46 AM  
**To:** Tracy Clark  
**Subject:** RE: IRIF Buildout

Morning Tracy

This seems to be about the same as before for us. I believe we are fine in terms of the costs. I will go through my budget this week to make sure all is still good, but we have not filled all the positions so there will be additional cost savings.

Chris

---

**From:** Tracy Clark  
**Sent:** Thursday, May 04, 2017 6:28 PM  
**To:** Michael Georgiopoulos <[michaelg@ucf.edu](mailto:michaelg@ucf.edu)>; Michael Johnson <[Michael.Johnson@ucf.edu](mailto:Michael.Johnson@ucf.edu)>; Christopher Parkinson <[Parkinson@ucf.edu](mailto:Parkinson@ucf.edu)>; Christopher Hale <[Christopher.Hale@ucf.edu](mailto:Christopher.Hale@ucf.edu)>; Elizabeth Klonoff <[Elizabeth.Klonoff@ucf.edu](mailto:Elizabeth.Klonoff@ucf.edu)>  
**Cc:** Joel Hartman <[Joel.Hartman@ucf.edu](mailto:Joel.Hartman@ucf.edu)>; Dale Whittaker <[Dale.Whittaker@ucf.edu](mailto:Dale.Whittaker@ucf.edu)>; William Merck <[William.Merck@ucf.edu](mailto:William.Merck@ucf.edu)>; Lee Kernek <[Lee.Kernek@ucf.edu](mailto:Lee.Kernek@ucf.edu)>; Bill Martin <[Bill.Martin@ucf.edu](mailto:Bill.Martin@ucf.edu)>  
**Subject:** IRIF Buildout

All –

Facilities and Safety (F&S) has worked extremely hard to get the final IRIF Phase I and Phase II buildout quotes to fit within our expected budget. Although Phase II came in lower than expected Phase I came in higher. F&S went back to the sub-contractors and between these vendors, the general contractor, and some financial risk on the side of F&S, they have committed to completing the work within the \$6.5 million originally quoted in January. **We need to give them our go ahead ASAP in order to stay on schedule for a December opening.**

I need each of you to share in this cost as shown below:

|   |             |
|---|-------------|
| Faculty Cluster                             | \$1,700,000 |
| College of Science                          | 900,000     |
| College of Engineering and Computer Science | 1,000,000   |
| NANO  | 600,000     |
| Central Funding                             | 2,300,000   |

Please send me an email with your commitment for the above contribution. Thanks and let me know if you have any questions.

Tracy Clark, CPA  
Associate Provost for Budget, Planning and Administration and Associate Vice President for Finance  
UCF Finance and Accounting  
12424 Research Parkway, Ste 300  
Orlando, Florida 32826  
Phone: 407-882-1006  
Fax: 407-882-1102  
[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

---

**From:** Tracy Clark <Tracy.Clark@ucf.edu>  
**Sent:** Thursday, May 04, 2017 7:46 PM  
**To:** Dale Whittaker  
**Subject:** Re: IRIF Buildout

I do. We just have to fund \$600,000 more from central - I wasn't comfortable asking the units for more.

Bill Martin and team got the subs down as far as they could and then they released F&S contingency funds. Time is of the essence.

Next week's Facilities Budget Committee is on cost estimating - you don't want to miss it!!! I'd say a fiancé person needs to be involved ALL throughout the process - all meetings if necessary. And not one that works in F&S.

Our consolation prize - I got Lee to fund the lease space buildout for Limbitless - \$40k!! Albert will be very happy since their bank account is only \$113k and they didn't know how they'd handle the buildout costs.

Sent from my iPad

On May 4, 2017, at 7:06 PM, Dale Whittaker <[Dale.Whittaker@ucf.edu](mailto:Dale.Whittaker@ucf.edu)> wrote:

If you approve, I approve our share

On May 4, 2017, at 6:28 PM, Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)> wrote:

All –

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Faculty Cluster \$1,700,000

College of Science 900,000

College of Engineering and Computer Science 1,000,000

NANO 600,000

Central Funding 2,300,000

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Orlando, Florida 32826

Phone: 407-882-1006

Fax: 407-882-1102

[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

**From:** Christopher Hale  
**Subject:** FW: IRIF Buildout  
**To:** Tracy Clark  
**Cc:** Elizabeth Klonoff  
**Sent:** May 8, 2017 9:01 AM (UTC-04:00)

Hi Tracy,  
NANO will provide \$600K in funding as identified below.  
Chris

---

**From:** Tracy Clark  
**Sent:** Thursday, May 04, 2017 6:28 PM  
**To:** Michael Georgiopoulos <michaelg@ucf.edu>; Michael Johnson <Michael.Johnson@ucf.edu>; Christopher Parkinson <Parkinson@ucf.edu>; Christopher Hale <Christopher.Hale@ucf.edu>; Elizabeth Klonoff <Elizabeth.Klonoff@ucf.edu>  
**Cc:** Joel Hartman <Joel.Hartman@ucf.edu>; Dale Whittaker <Dale.Whittaker@ucf.edu>; William Merck <William.Merck@ucf.edu>; Lee Kernek <Lee.Kernek@ucf.edu>; Bill Martin <Bill.Martin@ucf.edu>  
**Subject:** IRIF Buildout

All –

Facilities and Safety (F&S) has worked extremely hard to get the final IRIF Phase I and Phase II buildout quotes to fit within our expected budget. Although Phase II came in lower than expected Phase I came in higher. F&S went back to the sub-contractors and between these vendors, the general contractor, and some financial risk on the side of F&S, they have committed to completing the work within the \$6.5 million originally quoted in January. **We need to give them our go ahead ASAP in order to stay on schedule for a December opening.**

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[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

**From:** Michael Georgiopoulos  
**Subject:** RE: IRIF Buildout  
**To:** Tracy Clark  
**Cc:** Michael Georgiopoulos; Nanette Aubert  
**Sent:** May 5, 2017 11:08 AM (UTC-04:00)

Tracy,

CECS will cost share \$1M. Please coordinate with Nanette.

Regards,

Michael

---

**From:** Tracy Clark  
**Sent:** Thursday, May 4, 2017 6:28 PM  
**To:** Michael Georgiopoulos <michaelg@ucf.edu>; Michael Johnson <Michael.Johnson@ucf.edu>; Christopher Parkinson <Parkinson@ucf.edu>; Christopher Hale <Christopher.Hale@ucf.edu>; Elizabeth Klonoff <Elizabeth.Klonoff@ucf.edu>  
**Cc:** Joel Hartman <Joel.Hartman@ucf.edu>; Dale Whittaker <Dale.Whittaker@ucf.edu>; William Merck <William.Merck@ucf.edu>; Lee Kernek <Lee.Kernek@ucf.edu>; Bill Martin <Bill.Martin@ucf.edu>  
**Subject:** IRIF Buildout

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Fax: 407-882-1102  
[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)

**From:** Michael Johnson  
**Subject:** Re: IRIF Buildout  
**To:** Tracy Clark  
**Cc:** Seresa Cruz  
**Sent:** May 5, 2017 8:55 AM (UTC-04:00)

Tracy,

We're in.

Mike

Michael D. Johnson, Dean  
College of Sciences  
University of Central Florida

On May 4, 2017, at 6:28 PM, Tracy Clark <[Tracy.Clark@ucf.edu](mailto:Tracy.Clark@ucf.edu)> wrote:

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