FIU Next Horizon 2025 Strategic Plan Alignment to **2025 Florida BOG System Strategic Plan Goals** (The FIU 2025 Goals listed in the table below represent FIU's relative contribution to system-wide BOG goals)

TEACHING AND LEARNING

PERFORMANCE INDICATORS	BOG 2025 Goals (Revised in 2014)	FIU 2025 Goals
PRODUCTIVITY		
1) National Rankings for Universities PBF: NCF	1 in Top 10 Liberal Arts 1 in Top 10 Nation 1 in Top 11-25 Nation 2 in Top 25-50 Nation	5 Top 50 public university national rankings by 2025
2) Freshman in Top 10% of Graduating High School Class PBF: NCF	50%	27%*
3) Professional Licensure & Certification Exam Pass Rates Above Benchmarks	All Exam Pass Rates Above Benchmarks	All Exam Pass Rates Above Benchmarks*
4) Percent of SUS courses bearing a "high-quality" rating in the Florida Virtual Campus online catalog	90%	90%
5) Average Time to Degree (for FTIC in 120hr programs)	4.0	4.6*
6) Four-Year Graduation Rates (for Full- and Part-time FTIC)	50%	60%
7) Six-Year Graduation Rates (for Full- and Part-time FTIC) PBF: ALL	70%	70%
8) Percent of Bachelor's Degrees Without Excess Hours PBF: ALL (except FSU, UF)	80%	80%
9) Bachelor's Degrees Awarded Annually PBF: UCF	90,000	11,600*
10) Graduate Degrees Awarded Annually	35,000	4,120*
11) Bachelor's Degrees Awarded to African-American & Hispanic Students PBF: FAU, FGCU, FIU	36,000 (40%)	84.5%*

12) Number of Adult (Aged 25+) Undergraduates Enrolled PBF: UWF	75,000 (21%)	25%
13) Percent of Undergraduate FTE in Online Courses	40%	40%*
 14) Number of Institutions with at least 30% of Fall Undergraduates Receiving a Pell Grant (Related to University Access Rate) PBF: ALL 	All Institutions Above 30%	50%*
15) Academic Progress Rate (2nd Fall Retention with GPA>=2) PBF: ALL	90%	90%
STRATEGIC PRIORITIES		
16) Bachelor's Degrees in Programs of Strategic Emphasis (Categories Include: STEM, Health, Education, Global, and Gap Analysis) PBF: ALL	45,000 (50%) (after 2012-13 revision)	50%
17) Bachelor's Degrees in STEM & Health (Percent of Bachelor's Total)	30,000 (35%) (after 2012-13 revision)	25%*
 18) Graduate Degrees in Programs of Strategic Emphasis (Categories Include: STEM, Health, Education, Global, and Gap Analysis) PBF: ALL (except NCF) 	18,200 (60%) (after 2012-13 revision)	60%
19) Graduate Degrees in STEM & Health (Percent of Graduate Total)	15,200 (50%) (after 2012-13 revision)	37%*

SCHOLARSHIP, RESEARCH AND INNOVATION

PERFORMANCE INDICATORS	BOG 2025 Goals (Revised in 2014)	FIU 2025 Goals	
EXCELLENCE			
20) Faculty Membership in National Academies	75 (based on 2011)	20 (Members: 8 in National Academies, 12 in National Academy of Inventors)	
21) Faculty Awards PBF: FSU, UF	75 (based on 2011 data)	13*	

22) Percent of Undergraduate	TO BE DETERMINED	TBD
Seniors Assisting in Faculty Research or Percent of Undergraduates Engaged in Research PBF: NCF	Board staff will work to develop a standard definition for this metric across the System.	Offer a zero-credit research course to capture undergraduate student research engagement
PRODUCTIVITY		
23) Total R&D Expenditures PBF: UF	\$2.29B (based on 2012-13)	\$300M
24) Percent of R&D Expenditures funded from External Sources PBF: FAMU	71% (based on 2011-12)	55%*
STRATEGIC PRIORITIES		
25) Number of Patents Awarded Annually	410 (based on 2013)	55
26) Number of Licenses and Options Executed Annually	270 (based on 2011-12)	30
27) Number of Start-Up Companies Created	40	5

COMMUNITY AND BUSINESS ENGAGEMENT

PERFORMANCE INDICATORS	BOG 2025 Goals (Revised in 2014)	FIU 2025 Goals
EXCELLENCE		
28) Number of Universities with the Carnegie Foundation's Community Engagement Classification STRATEGIC PRIORITIES	All	Maintain classification (earned in 2010)
29) Percentage of Baccalaureate Graduates Continuing Education or Employed PBF: ALL	90%	73%

*By 2022 as noted in 2019 Accountability plan