MINUTES STATE UNIVERSITY SYSTEM OF FLORIDA BOARD OF GOVERNORS SELECT COMMITTEE ON TWO+TWO ARTICULATION UNIVERSITY OF CENTRAL FLORIDA ORLANDO, FL JUNE 28, 2018

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1. Call to Order and Opening Remarks

Chair Link convened the meeting on June 28, 2018, at 9:11 a.m. with the following members present: Governors Lautenbach, Link, Patel, Stewart, and Tripp. A quorum was established.

2. Minutes of Committee Meeting

Chair Link asked for a motion to approve the minutes from the March 28, 2018 Committee meeting. Governor Lautenbach moved to approve the minutes, Governor Tripp seconded the motion, and the motion carried unanimously.

3. Florida College System Perspective

Chair Link recognized the success of the State's 2+2 articulation system; however, noted that there are always ways to strengthen the program. The Committee will be looking at ways to improve and partner in an effort to provide whatever works best for the students.

The Chair invited representatives from the Division of Florida Colleges and Florida College System (FCS) institutions to the table to report on their perspective on articulation. Present were: FCS Chancellor Madeline Pumariega; FCS Council of Presidents Chair, President Ava Parker; Florida Gateway College President Lawrence Barrett; President Tim Beard and Dr. Bob Bade from Pasco Hernando State College; Dr. Lenore Rodicio from Miami-Dade College; Valencia College President Sanford Shugart; and President Stanley Sidor and Dr. Douglas Wymer from Lake Sumter State College. Dr. Elizabeth Dooley, University of Central Florida (UCF) Provost, and Vice Provost for UCF Connect, Dr. Jeffrey Jones, were also in attendance.

Chancellor Pumariega provided background information about student success in the Florida College System and in transferring to the state universities. Discussion included:

- Governor Lautenbach's question regarding data about the some 5,000 Associate in Arts (A.A.) students who were admitted to but ended up not enrolling in a state university;
- Governor Link's inquiry about the students who applied but were not accepted at any university was explained by Dr. Pumariega as possibly including students who may have the A.A. but are lacking common prerequisites or other limited access requirements;
- Dr. Lautenbach's suggestion of surveying the students who were accepted but who didn't enroll and Chancellor Pumariega's response that this could be an action of the 2+2 work group if desired;
- Governor Kitson's observation that this might lead to the opportunity of working with students to address those specialized requirements earlier;
- Chair Link's observation that some students may be place-bound;
- President Ava Parker pointed out that some A.A. graduates may be unsure of the opportunity to apply to more than one state university as part of the 2+2 guarantee and whether students receive information about other opportunities for enrollment
- A request by Governor Lautenbach for further information about university support given to FCS students who sign up for targeted pathways of admission to a university as a follow-up request;
- Governor Patel's request on FCS enrollment in state universities; and
- Governors Lautenbach and Patel's questions about how 2+2 and targeted pathways are promoted and the involvement of school counselors and local school boards.

Chancellor Pumariega provided data showing the success of FCS students who transfer to a state university. She further explained that the most popular majors are Business/Management, Health Sciences, Life Sciences, and Engineering.

Chair Link noted that the 2+2 Workgroup is reviewing the need for a new comprehensive website that could assist in communicating pathways and best practices.

Dr. Pumariega concluded the discussion with comments about the importance of students moving on to achieve some postsecondary credential. She noted that this will provide a much more competitive workforce to assist the state's job market. Governor Lautenbach reminded the committee of Chancellor Pumariega's comment that 50% of the jobs today will not be around ten years from now. It's a huge challenge; however, Florida could be a national leader in in this area if the state succeeds in meeting it.

Chair Link recognized that the Committee has previously had reports about some of the targeted enhancement programs from around the state. She will be interested in particular in hearing from any programs that are new or different.

4. FAMU 2+2 Enhancement Program Update

Chair Link recognized the effort that Florida Agricultural and Mechanical University (FAMU) in expanding the institution's reach in targeted services. She then invited FAMU Vice President of Student Affairs, William Hudson, to provide additional information to the Committee.

Dr. Hudson discussed the focus of the FAMU Ignite Pilot Program efforts to address low transfer student enrollment at the university. In August 2016, discussions began between FAMU University Board of Trustees Chairman Al Lawson, Chancellor Pumariega, FAMU President Robinson, and others. Ignite was ultimately established with seven FCS institution partners. The long-term goal is for FAMU to establish more rigorous articulation agreements with all FCS institutions.

After the reviewing of data, "Venom Pathways" were developed to assist in tracking student success and completion of prerequisites. Dual advising involving both FAMU and the FCS institution assist in directing students through the requirements for the major. Over half of the majors lead to degrees of strategic emphasis.

Dr. Hudson noted that FAMU is serious about students finding the right pathway for admission to the university. Students not initially enrolled at the universities are redirected to FCS institutions and informed of Venom Pathways.

Finally, among the lessons learned from the program development was the importance of monitoring the progress towards the transfer goals by reporting out to the FAMU Board of Trustees at every meeting. Chair Link commended the university on keeping the Board of Trustees informed.

5. <u>UCF DirectConnectTM and Transfer Connect: Florida College Partner Perspectives</u>

Governor Link then introduced Dr. Sanford Shugart, President of Valencia College, and Dr. Lawrence Barrett, President of Florida Gateway College, to provide the Committee with the FCS perspective on the University of Central Florida (UCF) DirectConnectTM and Transfer Connect.

Dr. Shugart provided background information about composition of Valencia College A.A. transfer students at UCF in comparison to native students. He indicated that

fundamentally the DirectConnectTM was developed so that A.A. students would be treated the same way as native students.

Dr. Shugart discussed the challenges facing central Florida citizens in gaining access to postsecondary education. The growth of the central Florida population and relative small number of postsecondary institutions made it necessary to cooperate more fully with one another in order to meet the needs of the students and region. He stressed that it will become even more important as the region continues to expand in the next few years, noting that it is predicted that the region's population will grow by another million people by 2030. If the postsecondary participation rate remains flat, then the area postsecondary institutions will need to be able to provide space for another 60,000 to 80,000 students by 2035.

Dr. Shugart went on to present five observations that the Select Committee might want to consider, knowing that the Board's focus is at the policy level.

- 1. A variety of solutions focusing on statewide policy that drives regional innovation to solutions that work region by region;
- 2. Incentivize collaboration in every way.
- 3. Prevent loss of credit.
- 4. Incentivize access and diversity.
- 5. Measure outcomes appropriately to account for differences between transfer and native populations that may affect the interpretation of the results.

Governor Link then introduced Dr. Lawrence Barrett, President of Florida Gateway College. Dr. Barrett discussed the importance of postsecondary access to rural communities. Dr. Barrett indicated that he talked with three students participating in the program and they noted that the transfer Connect to UCF program is ideal because many are place-bound and unable to take advantage of the traditional path to a university. Additionally, UCF waives campus-based fees, making further education affordable. Finally, the University provides success coaches who assist in and out of the classroom.

Dr. Barrett discussed the importance of monitoring quality and the success of transfer students as compared to the native UCF students. In conclusion he noted that online programs will assist students of smaller institutions in the attainment of further postsecondary credentials.

Chancellor Criser clarified that the metrics utilized do not disadvantage transfer students. Metrics look at first-time-in-college students and that transfer student success is tracked. He also noted that from a policy perspectives, the Board does look at retention and graduation being the quality metric verses enrollment.

Chair Link clarified that time to degree metrics only count if students are first-time-incollege, full-time, and not transfer students.

Dr. Shugart reinforced the importance to think about how policy changes affect transfer students.

Governor Kitson stressed the importance for a continued dialog and feedback.

Governor Lautenbach inquired about the types of discussions take place between the universities and FCS institutions.

Dr. Shugart indicated that discussions were extensive and deep. For example, the Collaboration Council reviews data and areas that need focus and collaboration between UCF and Valencia College. He also provided information on a project funded by a grant with the Helios Educational Foundation entitled Central Florida Educational Ecosystem Database (CFEED). CFEED is a collaborative project between UCF, Valencia College, Orange County Public Schools, and Osceola County Schools that will allow institutions to understand how individual students experience the education pathway through K-12 through the completion of a post-secondary credential. This first-of-a-kind collaboration will use metrics and predictive analytics to better understand student success.

Governor Link thanked the two presidents for sharing their thoughts and asked if any other representatives had any further comments. President Parker indicated that the FCS presidents have embraced the targeted programs and 2+2, knowing that 50-60% of their students go the FCS institution because they ultimately want to transfer to a university. She noted that some of the most frustrating things are ensuring that a particular course is an acceptable prerequisite and that there is correct advising based upon the major.

President Parker indicated that one challenge may be as to how to redirect students to similar programs or other universities. Students are guaranteed admission to a university; however, how do students know about other options when denied?

Governor Link reminded members of the math discussion during the previous meeting presented by Dr. Jan Ignash, Vice Chancellor of Academic and Student Affairs.

Chancellor Pumariega noted that there is SUS representation in the FCS mathematics project. She reminded the group that it has been shown that the number one person influencing a child going to college is the parent. There needs to be a parent focus, while also recognizing that there is a population of students who have some college credit already who might need just a little assistance in order to obtain a degree.

Governor Link asked if there were further questions. University of South Florida President Judy Genshaft complimented the Florida College System and institutional leadership. Dr. Pumariega then noted that President Genshaft recently met with all of the institutional presidents of FCS institutions participating in Fuse. This was a very effective regional meeting.

Governor Frost asked if parents receive information about college opportunity and the expense of college tuition. She hoped that information was periodically being distributed about how students are able to access the System.

Miami-Dade Executive Vice President and Provost Lenore Rodicio briefly discussed articulation issues involved through Connect for Success with Florida International University.

Governors Valverde, Morton and Kitson all recognized the quality and support given to family members who have attended FCS institutions.

6. Concluding Remarks and Adjournment

Governor Link then proposed that the rest of the agenda be pushed back to the September 2018, committee meeting.

Governor Trip recognized that the more discussions between the SUS and FCS will benefit the students.

Having no further business, Chair Link adjourned the meeting at 10:28 a.m.

	Wendy S. Link, Chair	
Lynda Page		
Director of Articulation		