

INDEX OF MINUTES
 STATE UNIVERSITY SYSTEM OF FLORIDA
 BOARD OF GOVERNORS
 GRAND BALLROOM
 FAIRWINDS ALUMNI CENTER
 UNIVERSITY OF CENTRAL FLORIDA
 ORLANDO, FLORIDA
 NOVEMBER 9, 2017

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 and its Committees are accessible at <http://www.flbog.edu/>.*

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1. Call to Order and Chair's Remarks

Chair Thomas G. Kuntz convened the meeting at 2:09 p.m., on November 9, 2017, with the following members present: Vice Chair Ned Lautenbach; Timothy M. Cerio; H. Wayne Huizenga, Jr.; Darlene Jordan; Sydney Kitson; Alan Levine; Wendy Link; Edward Morton; Jay S. Patel; Kishane Patel; Pam Stewart; Norman Tripp; Dr. Gary Tyson; Dr. Fernando Valverde; and Dr. Zach Zachariah. Patricia Frost participated by phone.

Chair Kuntz thanked President John Hitt and Chair Marcos Marchena for hosting the meeting, and extended a special thanks to the University of Central Florida for its efforts in connection with the meeting and the Trustee Summit. He also thanked President Hitt for his twenty-five years of service to the university. Chair Marchena thanked UCF Chief of Staff Dr. Rick Schell, Dr. Nancy Marshall and others for their efforts in working with Board staff to host the Trustee Summit and the Board meeting. President Hitt welcomed the Board and thanked them for their support of UCF initiatives such as the medical school, the Rosen School of Hospitality, the downtown campus, the new hospital, and many others. He stated he is looking forward to his new role as President Emeritus beginning in July.

Chair Kuntz next introduced three new Board members. Mr. Timothy Cerio is of counsel to the law firm of GrayRobinson in Tallahassee and focuses his practice on regulatory, health care law, and complex litigation. He previously served as General Counsel to Governor Scott and is a current Commissioner on the Constitution Revision Commission. Mr. Cerio stated he is honored to serve on the Board and congratulated President Hitt on his dedicated and longstanding service to UCF.

Mr. Jay Patel is the CEO of LHS Companies, a real estate development company operating in the Florida panhandle. Mr. Patel was a member of the University of West Florida Board of Trustees up until he was appointed to the Board of Governors and has three honorary doctorates in education, theology, and the hospitality industry. Mr. Patel said it is an honor to serve on the Board and he looks forward to working with the

members and the universities. He is also pleased to have the opportunity to serve on the Board with his son.

Dr. Zachariah previously served on the Board from its inception in 2003 until January 2010. He is board-certified in internal medicine and cardiology and serves as the Medical Director of UHealth Cardiology at the University of Miami Health Systems in Ft. Lauderdale. Dr. Zachariah said it is an honor to be back on the Board and he looks forward to working with everyone.

Chair Kuntz also recognized Ms. Patricia Frost and Vice Chair Ned Lautenbach for their reappointment to the Board.

Chair Kuntz thanked all of the trustees who attended the Trustee Summit and especially the Trustee Chairs who worked to ensure the roundtable discussions had by their boards were productive. He also expressed appreciation for the excellent presentation by the United States Secretary of Labor, Mr. Alexander Acosta, about the new apprenticeship program at the Department of Labor. President Rosenberg is a member of the new Task Force being spearheaded by the Department to implement this program. He encouraged even greater participation by the trustees at future Trustee Summits.

2. Trustee Summit

The Trustee Summit was held on November 8, 2017. In addition to Secretary Acosta's presentation, the Summit featured breakout sessions with a business panel that focused on skills employers need in their workforce and steps universities can take to develop those skills in their students; and a student entrepreneur panel that provided insight into the types of university opportunities, services, and mentoring that benefited their career paths. Representatives from the Florida Attorney General's Office and the Florida Commission on Ethics provided training on Florida's Sunshine Laws and Code of Ethics for Public Officers, and the trustee boards held roundtable discussions on priorities identified by the respective board chairs. In addition, the Chair and Vice Chair of the Board met with the chairs and vice chairs of the university boards of trustees to discuss funding priorities, potential changes to the performance-based funding model, and pending legislation.

3. Minutes of Board of Governors Meeting

A. Board of Governors Meeting held August 31, 2017

Mr. Tripp moved approval of the Minutes of the meeting held August 31, 2017, as presented. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

4. Chancellor's Report

Chancellor Criser reported on higher education legislation pending in the House of Representatives and the Florida Senate that would continue the funding level established last year for Bright Futures Academic Scholars, increase the amount of funding for Bright Futures Medallion Scholars, and extend Bright Futures scholarship awards to summer terms. The bills would also extend the Benacquisto Scholarship Program and expand the First Generation Scholarship Program funding from a \$1:1 state match to a \$2:1 state match. He indicated several presentations have already been made before legislative committees, together with two presentations to the Education Subcommittee of the Constitution Revision Commission on the governance and financing structures of the State University System. Chancellor Criser noted he appreciated the opportunity to highlight the fact Florida has been ranked first by *U.S. News and World Report* for postsecondary education and that UF, FSU, USF, UCF, and FIU have all moved up in the national rankings for public postsecondary institutions.

He introduced new Board staff: Dr. Traki Taylor, the new Assistant Vice Chancellor in the Office of Academic and Student Affairs; Ms. Aileen Velasquez, a new Facilities Planner in the Finance and Facilities Office, and Ms. Kristin Whitaker, the Assistant Vice Chancellor for Public Policy and Advocacy.

Chancellor Criser also recognized Mr. Tim Jones, Assistant Vice Chancellor for Finance and Administration, Mr. Jason Jones, Chief Data Officer, and Mr. Gene Kovacs, Chief Information Officer, for their efforts to complete the integration of the data administrators and institutional researchers. And he recognized Dr. Jan Ignash for her efforts in working with college and university faculty to implement the new civics literacy requirements enacted last session.

Finally, Chancellor Criser explained he briefed Florida's congressional delegation on Florida's response to Hurricanes Irma and Maria and that discussions to solicit continued support for those efforts are ongoing.

5. Public Comment

Chair Kuntz asked Ms. Shirley if there were any requests for public comment for items on the Board's agenda. Ms. Shirley stated she had received three requests for public comment from Ms. Hosetta Coleman, Lieutenant Colonel Gregory Clark, and Dr. Tara Blackwell.

Chair Kuntz recognized Ms. Hosetta Coleman for public comment. Ms. Coleman said she is the vice chair of the FAMU Foundation Board of Directors and spoke in favor of the Florida Agricultural & Mechanical University Board of Trustees' request for the

Board of Governors to waive the requirement to conduct a presidential search. Ms. Coleman expressed a desire for stability in leadership at the university and praised Dr. Robinson's leadership abilities and vision for student success. She indicated that twelve historically black colleges or universities are looking to fill presidential vacancies and FAMU has an advantage given Dr. Robinson's proven leadership and commitment to the university.

Chair Kuntz next recognized Lieutenant Colonel Gregory Clark, the president of the FAMU National Alumni Association. He explained Dr. Robinson received a vote of confidence at the National Alumni Association Convention by its executive board, the membership, the FAMU Foundation, and the FAMU Boosters. He urged the Board to consider the appointment of Dr. Robinson as the 12th president of FAMU. He believes Dr. Robinson and his leadership team understand the challenges faced by the university and are working well with the board of trustees, faculty, students, and alumni to meet those challenges. He respectfully requested the Board to consider the board of trustees' request for a waiver of the presidential search process.

The final speaker was Dr. Tara Blackwell who indicated she was representing adjunct faculty at the University of South Florida. Dr. Blackwell said the metrics of the performance-based funding model addresses student outcomes but does not measure the degree to which faculty have an influence on negotiating their working conditions. She explained having an influence on working conditions helps teachers become better teachers, which improves student outcomes. And, unlike tenure-track faculty and graduate students, she said adjunct professors do not have a voice on campus and the University of South Florida is not allowing them to form a union. Dr. Blackwell asked the Board to instruct the university to stop blocking the formation of a union for adjunct professors on campus.

6. Election of Board Officers, Chair and Vice Chair

Chair Kuntz moved to the next item on the agenda which was the election of officers. Chair Kuntz opened the floor for nominations for the position of chair of the Board.

Mr. Tripp nominated Ned Lautenbach to serve as Chair for a term beginning January 1, 2018 and ending December 31, 2019. Mr. Kitson seconded the motion, and the members concurred unanimously. Mr. Lautenbach thanked the Board for their confidence. He noted he has big shoes to fill, but said he is honored to become the chair and looks forward to working with everyone.

Chair Kuntz next opened the floor for nominations for the position of vice chair. Mr. Tripp nominated Sydney Kitson to serve as Vice Chair for a term beginning January 1, 2018 and ending December 31, 2019. Dr. Zachariah seconded the motion, and the members concurred unanimously. Mr. Kitson stated this is an incredible honor and

that he looks forward to serving with Mr. Lautenbach. He thanked the Board for their confidence in him and recognized the bold leadership of former chairs Dean Colson, Mori Hosseini and Thomas Kuntz. He emphasized that while performance-based funding is working, there is still more to do given the Board's goal to become the best university system in the country and to provide students with the best education at an affordable price.

7. Confirmation of Reappointment of the Interim President for Florida Agricultural & Mechanical University

Chair Kuntz said on September 12, 2017, the FAMU Board of Trustees extended Dr. Robinson's contract as interim president until September 14, 2018, and is requesting confirmation of Dr. Robinson's reappointment.

Mr. Tripp moved to confirm the reappointment of Dr. Larry Robinson as Interim President of FAMU and Mr. Morton seconded the motion. Chair Kuntz recognized Chair Kelvin Lawson to explain the request. Chair Lawson said the FAMU Board of Trustees extended Dr. Robinson's contract for one year and that the terms and conditions remain unchanged. The members then concurred unanimously in the vote to confirm Dr. Robinson's reappointment.

8. Request for Waiver of Presidential Search Process from Florida Agricultural & Mechanical University Board of Trustees

Chair Kuntz stated on August 18, 2017, the FAMU Board of Trustees voted unanimously to request a waiver from the Board of Governors that would allow the board of trustees to either conduct a national search or, alternatively, select Dr. Larry Robinson to serve as the university's next permanent president. Chair Lawson submitted a letter on behalf of the FAMU Board of Trustees requesting a waiver of the requirements in Board Regulation 1.002 pertaining to the presidential search and selection process. Chair Kuntz noted the regulation was first adopted last year and this is the first request the Board has received for a waiver of the process. Chair Kuntz turned to Chair Lawson to explain the request.

Chair Lawson stated the board is requesting a waiver of the regulation because they have had Dr. Robinson as their president on three separate occasions and they are making significant progress as they focus on their new strategic plan and work plan. He explained the board hired a psychologist to understand what the board, their constituents, alumni and other stakeholders wanted in a leader and he was pleased to report the data matched up well. He pointed to the forward momentum and progress that is being made and believes Dr. Robinson is the person who can continue to build on that progress. Chair Lawson asked for the Board's consideration of their request,

noting that they could not proceed to a vote until the Board made a decision on their request for a waiver.

Ms. Link moved to waive the requirements of Regulation 1.002 relating to Presidential Search and Selection for FAMU and Mr. Lautenbach seconded the motion. Mr. Levine spoke in favor of the motion, relaying a prior conversation with Chair Lawson about the need for a process to develop a profile of the type of leader that would serve FAMU well. Mr. Tripp also spoke in favor of the motion as did Chair Kuntz who noted the unique circumstances that supported the waiver. Chair Kuntz then called for a vote and the members concurred unanimously in the granting of the waiver.

9. Audit and Compliance Committee Report

Chair Kuntz called on Ms. Link for the Audit and Compliance Committee report. Ms. Link reported the Board's Inspector General, Mr. Joe Maleszewski, is surveying the universities on their approach to identifying and managing risks and the survey results will be presented to the committee at the January 2018 meeting. His office is also preparing a State University System Compliance Program Checklist for universities to use in updating the committee on their implementation of a university-wide compliance and ethics program. Finally, Mr. Maleszewski's office is continuing to monitor Florida Gulf Coast University's progress in implementing the corrective actions required in the whistle-blower investigative report issued last March. The university expects to have all fifteen corrective actions implemented by the end of this year and Mr. Maleszewski will provide a detailed report at the January 2018 meeting.

10. Strategic Planning Committee Report

Chair Kuntz called on Mr. Morton for the Strategic Planning Committee report. Mr. Morton reported the committee took up three items, two for information and one for action. The informational items included a review of the updated Educational Sites Survey Inventory and a review of the supplemental information provided by the University of West Florida, the University of Central Florida, Florida Agricultural and Mechanical University, and Florida State University showing how the universities' strategic plans, metrics and projected outcomes aligned with the Board's *2025 Strategic Plan* goals. He noted this information was requested by the Board at the August 2017 meeting when the universities' strategic plans were approved contingent upon the submission of this additional information. Mr. Morton reported the information was responsive and will assist the Board in determining what each university can contribute to the overall System-wide effort.

The one action item related to a legislative budget request submitted by Florida Gulf Coast University, which was approved by the committee and forwarded to the Budget and Finance Committee for consideration.

11. Innovation and Online Committee Report

Chair Kuntz recognized Mr. Lautenbach for the Innovation and Online Committee report. Mr. Lautenbach reported the committee received an update on the implementation of the forty-nine tactics in the *2025 Strategic Plan for Online Education*. Of those tactics, the implementation work groups are making headway on thirty-one tactics, eleven are in the initial stages, and seven will be addressed soon. He stated the initiatives will ensure quality in all aspects of online programs – from courses, to professional development, to student services, to technology – while ensuring access to affordable programs.

12. Facilities Committee Report

Chair Kuntz called on Mr. Huizenga for the Facilities Committee report. Mr. Huizenga stated the Facilities Committee met and approved two items.

A. FAMU-FSU College of Engineering Educational Plan Survey Validation

Mr. Huizenga moved approval of the FAMU-FSU College of Engineering Educational Plan Survey Validation. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

B. Amend 2018-2019 Fixed Capital Outlay Legislative Budget Request

Mr. Huizenga moved to amend the 2018-2019 Fixed Capital Outlay Legislative Budget Request, as presented. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

13. Academic and Student Affairs Committee Report

Chair Kuntz recognized Mr. Tripp to report on the Academic and Student Affairs Committee. Mr. Tripp reported the following academic programs were approved by the committee, in addition to a request from the University of Florida Levin College of Law to implement a new semester pricing tuition model.

A. Academic Programs

- i. Doctor of Athletic Training, CIP 51.0913, Florida International University

Mr. Tripp reported the Committee considered a request for implementation of a doctorate program from Florida International University in Athletic Training to be implemented effective Fall 2018.

Mr. Tripp moved approval of the Doctor of Athletic Training, CIP 51.0913, at Florida International University. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- ii. Ph.D. Integrative Anthropological Sciences, CIP 45.0299, University of Central Florida

Mr. Tripp reported the Committee considered a request for implementation of a doctorate program from the University of Central Florida in Integrative Anthropological Sciences to be implemented effective Fall 2018.

Mr. Tripp moved approval of the Ph.D. in Integrative Anthropological Sciences, CIP 45.0299, at the University of Central Florida. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- iii. Semester Pricing Tuition Model, University of Florida Levin College of Law

Mr. Tripp reported the Committee considered a request for implementation of a semester-pricing tuition model from the University of Florida Levin College of Law to be implemented effective Fall 2018.

Mr. Tripp moved to approve the Semester Pricing Tuition Model at the University of Florida Levin College of Law for the following programs: Juris Doctor (CIP 22.0101); LLM in Energy, Environment and Natural Resources Law (CIP 22.0207); LLM in Taxation (CIP 22.0211); LLM in International Taxation (CIP 22.0210); and LLM in Comparative Law (CIP 22.0206). Mr. Lautenbach seconded the motion, and the members concurred unanimously.

B. Support of the Action of Florida State University to Suspend Greek Life Organizations

Mr. Tripp reported on the committee's discussion with President Thrasher on the recent tragic death of a student at Florida State University. Following the tragedy, President Thrasher suspended the activities of all fraternities and sororities at the university and called for campus-wide discussions on what needs to be done to make a permanent change in the Greek life culture. Mr. Tripp stated the committee approved a motion supporting the suspension and Chair Kuntz inquired whether he would like to present the same motion to the full Board. Mr. Tripp then made a motion to support the actions of Florida State University to indefinitely suspend Greek organizations on campus; to request the State University System Presidents to place all student organizations on notice of the Board's support of the university's actions and intent to take further action if necessary; and to revisit the issue at the January meeting. Mr. Levine seconded the motion, and the members concurred unanimously.

14. Select Committee on 2+2 Articulation Report

Chair Kuntz recognized Mr. Levine for the Select Committee on 2+2 Articulation report. Mr. Levine said the Select Committee received an update on the implementation of the three strategies for improving 2+2 articulation. Those strategies are to develop a web-based advising toolkit; encourage universities to improve and expand existing local 2+2 enhancement programs and identify key components of effective programs; and to develop a 2+2 data and information toolkit. Mr. Levine stated the workgroup is making progress on implementing these strategies and at the next meeting, a determination as to the future of this committee would be at the discretion of the new chair of the Board.

15. Budget and Finance Committee Report

Chair Kuntz recognized Mr. Lautenbach for the Budget and Finance Committee report. Mr. Lautenbach reported the committee heard a presentation from New College of Florida on the implementation of Year One of their Growth Plan and reviewed the Mental Health and Safety Plans developed by the universities. He then presented the following action items for Board approval.

A. Performance-Based Funding Model

Mr. Lautenbach moved to amend the Performance-Based Funding Model to incorporate the new textbook methodology developed by the State University System workgroup for Metric 3. Mr. Huizenga seconded the motion, and the members concurred unanimously.

Mr. Lautenbach moved to amend Metric 9 of the Performance-Based Funding Model for the University of Florida, Florida State University, and New College of Florida to use the percentage of Bachelor Degrees awarded without excess hours. Mr. Huizenga seconded the motion, and the members concurred unanimously.

16. Nomination and Governance Committee Report

Chair Kuntz stated the committee recommended the following persons to fill trustee vacancies at the following universities for terms that run from January 6, 2018 to January 6, 2023, except for the vacancy at the Florida Polytechnic University which term runs from November 9, 2017 to November 7, 2022. He explained the appointments are subject to confirmation by the Florida Senate and each appointee attending an orientation conducted by the Board office and the annual Trustee Summits.

A. Appointment of University Trustees

Chair Kuntz moved approval of the reappointment of Kimberly Moore to the Florida Agricultural & Mechanical University Board of Trustees, subject to Senate confirmation and attending an orientation session and annual Trustee Summits. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Chair Kuntz moved approval of the appointment of Brent Burns to the Florida Atlantic University Board of Trustees, subject to Senate confirmation and attending an orientation session and annual Trustee Summits. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Chair Kuntz moved approval of the appointment of Richard Eide to the Florida Gulf Coast University Board of Trustees, subject to Senate confirmation and attending an orientation session and annual Trustee Summits. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Chair Kuntz moved approval of the appointment of Roger Tovar to the Florida International University Board of Trustees, subject to Senate confirmation and attending an orientation session and annual Trustee Summits. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Chair Kuntz moved approval of the appointment of Dr. Louis Saco to the Florida Polytechnic University Board of Trustees, subject to Senate confirmation and attending an orientation session and annual Trustee Summits. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Chair Kuntz moved approval of the appointment of Jim Henderson to the Florida State University Board of Trustees, subject to Senate confirmation and attending an

orientation session and annual Trustee Summits. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Chair Kuntz moved approval of the reappointment of George Skestos to the New College of Florida Board of Trustees, subject to Senate confirmation and attending an orientation session and annual Trustee Summits. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Chair Kuntz moved approval of the reappointment of Beverly Seay to the University of Central Florida Board of Trustees, subject to Senate confirmation and attending an orientation session and annual Trustee Summits. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Chair Kuntz moved approval of the appointment of Dr. Anne Egan to the University of North Florida Board of Trustees, subject to Senate confirmation and attending an orientation session and annual Trustee Summits. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

Chair Kuntz moved approval of the reappointment of Suzanne Lewis to the University of West Florida Board of Trustees, subject to Senate confirmation and attending an orientation session and annual Trustee Summits. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

17. Presidential Search Report

A. University of North Florida

Chair Kuntz recognized Ms. Link for a report on the presidential search at the University of North Florida. Ms. Link stated a compensation study was completed and the University of North Florida Board of Trustees approved a pay range. She reported the search consultant, Parker Executive Search, is actively recruiting and will continue to build the pool of prospective applicants through January 2018. She anticipates the Search Committee will screen the applicants at the beginning of February and schedule interviews with about eight candidates, with the goal of recommending three finalists to the Board of Trustees by February 7, 2018.

The board and the campus community will conduct interviews the week of February 12, with final interviews by the board resulting in the selection of a President-Elect by February 16, 2018. She explained the university's goal is to complete the process to allow for confirmation by the Board of Governors at its March 28-29 meeting, which will be held at the University of North Florida.

Chair Kuntz thanked Ms. Link for her dedicated service on the search committee and the value she was bringing to the process.

18. Concluding Remarks and Adjournment

Chair Kuntz said the next meeting will be held on January 24-25, 2018, at Florida State University.

Having no further business, the meeting was adjourned at 3:10 p.m. on November 9, 2017.

Thomas G. Kuntz, Chair

Vikki Shirley,
Corporate Secretary