

MINUTES
STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
ACADEMIC AND STUDENT AFFAIRS COMMITTEE
UNIVERSITY OF CENTRAL FLORIDA
Grand Ballroom
Fairwinds Alumni Center
12676 GEMINI BOULEVARD, NORTH
ORLANDO, FLORIDA 32816
November 9, 2017

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and its Committees are accessible at <http://www.flbog.edu>.*

1. Call to Order and Opening Remarks

Chair Tripp convened the meeting on November 9, 2017, at 10:20 a.m. with the following members present: Governors Link, Ciero (10:25 a.m.), Frost (by phone, 10:34 a.m.), Jordan (10:25), Kitson (10:22), Morton, Patel, Stewart, Tyson, and Valverde. A quorum was established.

2. Minutes of Committee Meeting

Chair Tripp asked for a motion to approve the minutes from the August 30, 2017, committee meeting. Governor Morton moved to approve the minutes and Governor Stewart seconded the motion. The motion was approved.

3. Vice Chancellor and Chief Academic Officer's Report

Vice Chancellor Jan Ignash reported on activities of the Academic and Student Affairs (ASA) unit:

- Dr. Ignash met with the Provost of the New College of Florida - Dr. Barbara Feldman after the August Board meeting. Dr. Ignash toured the new addition to the Science building, which includes classrooms, labs, and office space, and noted that it was an amazing addition to the campus.
- On September 6, Dr. Ignash participated in the FAMU-FSU College of Engineering Governance Council.
- The Academic and Student Affairs unit addressed concerns resulting from the hurricanes from students affected in Puerto Rico and the U.S. Virgin Islands.
- On September 19, 2017, ASA staff and staff from Department of Economic Opportunity held their quarterly meeting to discuss the soon to be released data using the new Bureau of Labor Statistics methodology.

- A faculty workgroup from the State University System and the Florida College System has been working on implementing the Civic Literacy legislation that was passed in 2017 for implementation Fall 2018. The workgroup identified two existing courses that could meet the requirement as well as existing assessments. The workgroup is on target for meeting the requirement of the legislation and will have a draft recommendation available on the Articulation Coordinating Committee website by November 15, 2017.
- Dr. Ignash, Ms. Emily Sikes, and 60 participants from the State University System institutions, including Vice Presidents for Research and star faculty, attended the 5th Federal William B. Young Research and Development Workshop, held on September 26-27, 2017 in Washington DC. Representatives from the American Association for the Advancement of Sciences (AAAS), National Institutes of Health (NIH), Center for Disease Control (CDC), Defense Advanced Research Projects Agency (DARPA), Office of Naval Research (ONR), National Institute of Standards and Testing (NIST), and the National Science Foundation (NSF) discussed funding priorities and provided practical information on research grants
- The CAVP Academic Coordination workgroup met via teleconference on October 5, 2017 and discussed eleven (11) new proposals.
- Ms. Sikes continues to respond to requests about how our universities can meet the needs of existing and potential employers in Florida. She worked closely with Enterprise Florida and our institutions in making a case for Florida housing Amazon's second headquarters. Ms. Sikes attended the Florida Chamber's Future of Florida Forum on September 28, 2017, the Florida Consortium of Metropolitan Research University's College to Career Statewide Employability Summit in Orlando, and the Gulf Power Economic Symposium in Destin on October 2-3, 2017.
- Dr. Diana Barbu attended the Cybersecurity Strategic Plan launch for the University of West Florida Center for Cybersecurity in Pensacola on October 13, 2017; the quarterly meeting for the Center for Cybersecurity in Tampa on October 26, 2017; and the Cybersecurity Conference on October 27, 2017.
- Dr. Lynn Hunt Long attended the Florida Institute of Oceanography Council meeting at Rookery Bay in Naples on October 20, 2017. She has also been working on the annual Teacher Education Information Survey and the textbook affordability report, which was due November 1, 2017.
- The Articulation Coordinating Committee met on October 25, 2017 and discussed program requirements and the Common Prerequisite Manual, credit by exam equivalency, and issues related to sending student transcripts faster.
- On October 26, 2017, Dr. Christy England and Ms. Cathy Oakley attended a meeting of the Florida Career Center Directors. They discussed efforts to support Governor Scott's Ready, Set, Work initiative and the baccalaureate follow-up study. On October 27, 2017 they attended the State University System Mental Health Workshop hosted by Florida Atlantic University.

- Ms. Oakley and Ms. Sikes attended the Florida Association of Colleges and Employers meeting at Florida State University on November 3, 2017. The U.S. Department of Labor presented information on apprenticeships and the University Career Center staff presented on ways to better prepare students for post-graduation employment.
- Dr. Ignash introduced Dr. Traki L. Taylor as the new Assistant Vice Chancellor for Academic and Student Affairs.

Chair Tripp then recognized President Thrasher to comment on the interim suspension of fraternities and sororities at Florida State University. President Thrasher noted that FSU lost a young student unnecessarily on November 3, 2017. Following a conversation with the student's mother, President Thrasher met with Florida State University (FSU) senior staff and Chairman Burr about concerns and potential options. On November 6, 2017, President Thrasher announced an indefinite suspension of all fraternities and sororities' activities and banned all student organizations from serving alcohol. He noted that, prior to this incident, he had conversations with the leadership of FSU's Greek organizations and meetings with senior staff on various issues that occurred this semester. The President stated that his focus is on student safety. This suspension would allow the FSU Greek Community and the entire FSU community to come together and look at FSU's culture and values. President Thrasher stated that the suspension promoted a positive response from the community. He explained that FSU is on its way to instituting new ideas and solutions that will create a better culture for FSU and expressed his hopes that FSU can add to the conversation that is occurring at the national level about Greek Life. President Thrasher commented that Chairman Burr has been very supportive of the work that is being done and expressed his hope that it will send a message to everybody that FSU takes this issue very seriously. Finally, President Thrasher noted that he will keep Governor Tripp and Chancellor Criser apprised of what is going on at FSU.

Chair Tripp asked for comments from other presidents on this.

President Mark Rosenberg of Florida International University (FIU) stated his concern about the excesses that we are witnessing and that student safety has to be a priority. He noted that although Greek life is very valuable, it is hanging by a thread, in part because of the excesses and unwillingness of Greek leadership on the campuses as well as nationally to make the changes necessary to ensure that student safety comes first. President Rosenberg expressed support for President Thrasher's initiatives and noted that FIU is looking closely at its challenges and taking them very seriously. He also noted that Greek leadership at the institutional and national level needs to step up.

President Mike Martin of Florida Gulf Coast University (FGCU) congratulated President Thrasher for a bold and necessary move and noted that it is time to act. He commented that FGCU will join in the discussion about how student organizations conduct affairs on campus and the degree to which we allow them to carry the name

and the brand of the institutions. President Martin stated that he and his colleagues stand together in reforming what is happening at SUS institutions.

Governor Kishane Patel stated that he spoke with the student body president at Florida State University (FSU) and noted that the FSU student body president supports President Thrasher's decision to suspend activities. Governor Patel stated that the student Board of Directors supports and understands the need to fix the Greek system. He noted that this lays a precedent for the rest of the country to see that students can come up with solutions, rather than senior staff. Governor K. Patel also expressed support for President Thrasher.

Governor Levine emphasized that President Thrasher's actions were targeted not only at the Greek system, but also at student organizations generally. He also emphasized the value of the Greek system in facilitating the development of leadership skills, academic support, and self-governance. Data show students affiliated with Greek systems perform better academically. Governor Levine expressed support for starting the dialogue about the cultural issues and expressed hope that the value of the Greek system is not overlooked in the process.

University of South Florida President Judy Genshaft stated that the value of being part of the State University System (SUS) comes from institutions learning from each other. She expressed support for the discussion and noted that there is nothing more important than student safety.

Chairman Burr commented that this is an FSU issue, but that it is also a System issue that FSU can help solve. He mentioned a conversation with Governor Kuntz about researching nationally some of the best educational prevention programs to develop a set of standards and best practices. This information will be shared with the entire System to help make a difference for the public and private universities.

Governor Morton asked President Thrasher for a recommendation as to what we should collectively be doing, as the Board of Governors and as a community. President Thrasher responded that, as leaders of the System, this is a watershed moment for us and we need to stand up and say that this kind of conduct cannot continue at our universities, colleges and other public places.

Governor Morton asked if the Board should be taking action today (November 9, 2017) in recommending a time out for these types of activities systemically until the Universities figure out appropriate ground rules. Governor Thrasher responded that he did not want to speak for the other universities, but what Florida State University has done has created a conversation about the realities of college life today. Governor Morton stated that the Board of Governors is in a position to be leaders on this issue.

Governor Kitson applauded President Thrasher for his decisive action and commented that this is not a Greek problem but a System-wide problem at every SUS university. He

stated that this is an opportunity for a call to action and together the Board needs to find an actionable solution.

Chair Kuntz suggested that this issue be an agenda item at the January meeting and reemphasized the need for action. He also stated that the Board should wait on taking action until FSU has gone through its process. The Board can review FSU's progress on this issue at the January Board meeting.

Chair Tripp commented that this issue is related to the mental health issue that also encompasses alcohol and drugs at SUS institutions. He stated that the Board and SUS institutions all need to get on the same page about what it is that the universities are doing for student safety and what it is that they need to do ensure student safety.

Governor Levine suggested a motion to formally support the actions of FSU to indefinitely suspend Greek organizations on campus; to request the SUS Presidents to place all student organizations on notice of the Board's support of FSU's actions and the Board's intent to take further action if necessary; and to revisit this issue at the January meeting. Governor Jordan made the motion as stated by Governor Levine. Governor Frost seconded the motion.

Interim President Larry Robinson noted that Florida Agricultural and Mechanical University (FAMU) was allowed the opportunity to develop an anti-hazing plan in response to a specific hazing that occurred. He stressed the importance of FAMU being allowed to develop its own plan because of what has already occurred at FAMU and offered to share that plan with FSU. He stated that the problem is bigger than fraternities and sororities, and where membership is a part of an organization, hazing is a part of their existence. He commented that vigilance must be maintained.

Governor Cerio expressed support for Governor Levine's idea and Governor Jordan's motion. He applauded President Thrasher for his action and noted that a zero tolerance policy works when students police themselves.

President Genshaft suggested to Governor K. Patel that this would be an important discussion with the student leadership from the SUS institutions. Governor K. Patel responded that FSU's student body president will chair a committee to work on these issues. Additionally, he noted that a discussion will be scheduled for the Florida Student Association's next board meeting and agreed to share the outcomes of that discussion at the next Board of Governor's meeting.

Chair Tripp asked Dr. Ignash to work with Dr. Corey King and the Council for Student Affairs because this is the group on the campuses that is dealing with this day-to-day.

4. Academic Program Items

A. Doctor of Athletic Training, CIP 51.0913, Florida International University

Chair Tripp reported that this program will provide advanced education and evidenced-based clinical experience to enhance patient-centered care and outcomes and quality of life for individuals. The program will focus on injury/illness prevention and entrepreneurial leadership. The FIU Board of Trustees approved the program on June 2, 2017 with a Fall 2018 implementation. Provost Furton as well as the Chair of the Department of Athletic Training, Dr. Jennifer Doherty-Restrepo, presented information on and answered questions about the program. Governor Valverde moved to approve the program and Governor Link seconded the motion. The motion was approved.

B. Ph.D. Integrative Anthropological Sciences, CIP 45.0299, University of Central Florida

Chair Tripp reported this program is specifically designed to prepare graduates for employment in the private and government sectors as well as outside of academia in fields not explicitly tied to anthropology and archeology. The UCF Board of Trustees approved the program on March 16, 2017 with a Fall 2018 implementation. Provost Dale Whitaker presented information on the proposed program. Governor Tyson moved to approve the program and Governor Kitson seconded the motion. The motion was approved.

C. University of Florida, Proposed New Tuition at the Levin College of Law

Chair Tripp reported the proposed new tuition model would be implemented at the University of Florida, Levin College of Law in Fall 2018 for the following programs: Juris Doctor (CIP 22.0101); Master in Energy, Environment, and Natural Resources Law (CIP 22.0207); Master in Taxation (CIP 22.0211); Master in International Taxation (CIP 22.0210); and Master in Comparative Law (CIP 22.0206). The University of Florida Provost Joseph Glover presented information and answered questions on the Semester Pricing Model. Governor Link moved to approve the Semester Pricing Tuition Model at the University of Florida, Levin College of Law and Governor Jordan seconded the motion. The motion was approved.

5. TEAm Grant Initiative Update

Dr. Ignash provided the 2017 progress report on the Targeted Educational Attainment(TEAm) Grant Initiative. The Initiative is designed to provide incentives for our universities to increase degree production in high demand workforce areas identified by the Access and Attainment Commission's Gap Analysis.

Vice Chancellor Ignash's presentation indicated that:

- Recovering from a decrease in 2016's enrollments, the ACC Project in accounting exceeded expectations in 2017. She indicated that, as a result, degree completions are expected to increase in the coming years.
- The CAPTURE Project in computer engineering and computer science is meeting expectations in both enrollments and degree completions.
- The CSIT Project in computer science, information technology, computer engineering, and management information systems is operating at 90% efficiency with regard to enrollments and is meeting degree completion expectations.
- The FITC Project in computer science, information technology, and computer engineering is exceeding enrollment expectations and meeting degree completion expectations.

Dr. Ignash indicated that funding for the Initiative has been expended but the Board Office continues to monitor returns on the State's investment of \$15 million that was generously appropriated to more rapidly increase degree production in the top high-demand workforce areas. Chair Kuntz said that the Board should return to the Legislature and ask for additional TEAm Initiative funding in order to replicate these results in other high demand areas.

6. Academic and Student Affairs Updates

A. SUS Council of Academic Vice Presidents (CAVP)

Dr. Gary Perry, Provost and Vice President for Academic Affairs, FAU, Chair of the CAVP, reported on the following activities:

- The CAVP met via teleconference to determine how to recover lost instructional days due to Hurricane Irma. Each institution determined how to recover this time (e.g. using Reading Days) and faculty determined how to recover lost hours in their courses (e.g. online lectures, additional assignments).
- Each institution committed to aiding students from Puerto Rico and the U.S. Virgin Islands and discussed the System's response and determined its response.
- The Steering Committee for Online Education, made up of six members of CAVP, continues to review the progress on implementing the Board's Online Strategic Plan. Additionally, Dr. Perry discussed the development and implementation of STEM labs for online students.
- The CAVP discussed the future of and support for the University Press of Florida. All members of CAVP expressed support for the Press and agreed to make an additional investment of \$250,000. The investment will be shared among the 12 institutions to help the press become viable. A committee of five Provosts, chaired by Provost Dr. Sallie McRorie, will work with Ms. Meredith Babb, the Director of the University Press, to develop metrics to ensure its success.

- Good progress was made on the Civic Literacy requirement and we are on track for implementation. Provost Perry congratulated Dr. Ignash on the progress on this initiative.

B. SUS Council for Student Affairs (CSA)

Dr. Corey King, FAU Vice President of Student Affairs and CSA Chair, provided the CSA report.

- All of the directors of the counseling centers across the System met in October at Florida Atlantic University for the State University System Mental Health Workshop. The primary purpose was to determine how to be more proactive in addressing mental health issues on our campuses and reaching out to secondary and elementary school partners as well.
- The CSA discussed campus shelters in light of Hurricane Irma and the ways in which universities can support each other. Several members of the group are examining campus shelters across the System. The University of West Florida, Florida International University, and the University of Central Florida will work collaboratively to identify recommendations for the Council to consider.
- The Council was provided with an update on Title IX by Ms. Iris Elijah, the Assistant General Counsel for the Board of Governors.
- The CSA supports the efforts of FSU and President Thrasher and Dr. Amy Hecht, Vice President of Student Affairs. The group concurred that steps must be taken to change campus culture. As a result of past incidents, a halt process has been implemented by some of the SUS institutions, which allows universities to shut down processes related to the Greek community, student organizations, and the greater community to ensure student safety. An annual hazing-prevention summit has been developed and held annually since 2014. Additionally, an online hazing education prevention program has been implemented and to date more than 64,000 students in the System have completed it. The CSA will also work with the deans of students to review policies and procedures. The Council will have a conference call within the next 2 weeks to talk about efforts and next steps. The CSA would like to enlist Governor K. Patel and the Florida Student Association as they call upon student leaders to help develop solutions.

C. Florida Student Association (FSA)

Governor Kishane Patel, Student Body President at UWF, provided the FSA report.

- The main priorities of the FSA this year include expanding Bright Futures; recognizing Mental Health Awareness Day on January 12; planning Statewide Mental Health Awareness Week; and revising provisions to excess credit hours surcharge.

- The FSA held a Rally in Tally event geared towards speaking with legislators about college student concerns. Approximately 35 students attended and met with over 30 elected officials including the Senate President and Speaker of the House. Some members in the Senate and House agreed to author bills to support mental health awareness and excess credit hours surcharge efforts.
- The FSA is encouraging students to use Career Services.
- Statewide Mental Awareness Week is November 13-15, 2017.
- The FSA will work with CSA and others to address these cultural college issues discussed earlier in the meeting.

7. Concluding Remarks and Adjournment

Having no further business, Chair Tripp adjourned the meeting at 11:57 a.m.

Governor Kitson commented that he served as a moderator for recent student university alumni who have started their own entrepreneurial businesses. He noted that it reinforced the notion that SUS students are graduating with a high quality education.

Norman D. Tripp, Chair

Traki L. Taylor, Ph.D.
Assistant Vice Chancellor for Academic and Student Affairs