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 BOARD OF GOVERNORS  
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 INNOVATION, SCIENCE AND TECHNOLOGY BUILDING  
 FLORIDA POLYTECHNIC UNIVERSITY  
 LAKELAND, FLORIDA  
 JANUARY 26, 2017

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1. Call to Order

Chair Tom Kuntz convened the meeting at 10:29 a.m., on January 26, 2017, with the following members present: Vice Chair Ned Lautenbach; Dick Beard; Daniel Doyle, Jr.; Patricia Frost; Jacob Hebert; H. Wayne Huizenga, Jr.; Darlene Jordan; Sydney Kitson; Alan Levine; Wendy Link; Edward Morton; Norman Tripp; Gary Tyson; and Fernando Valverde.

Chair Kuntz thanked President Avent and Chair Martin for hosting the meeting. Chair Martin expressed appreciation for the opportunity to host the meeting so the Board can see the results of their efforts. He noted they had eight trustees in attendance at the meeting, along with several local officials. He stated they look forward to continuing to work with the Board to make Florida Polytechnic a great local and global university.

Chair Kuntz extended a warm welcome to our newest Board member, Governor Sydney Kitson. Mr. Kitson had a distinguished career in the National Football League, playing offensive guard for both the Green Bay Packers and the Dallas Cowboys until his retirement in 1985. He now serves as the Chairman and CEO of Kitson & Partners, which specializes in the development of master-planned communities and commercial properties. Mr. Kitson graduated from Wake Forest University with a bachelor's degree in Economics and has served on multiple civic, education, and non-profit boards. He is currently the Chairman of the Florida Chamber of Commerce and on the Executive Committee of the Board of Directors of the Florida Council of 100.

Mr. Kitson said he is humbled to become a part of this Board, which makes a real difference in the lives of young people. He stated the responsibility of the Board is incredible and looks forward to working with everyone.

Chair Kuntz informed members that the University of Florida Board of Trustees has been working, through its Governance Committee, to enhance the board's oversight of Shands Hospital. Members were presented with a document that summarizes new rules of engagement between the UF Board of Trustees and Shands, which will be considered by the UF Board of Trustees for approval. He asked members to contact

Chancellor Criser if they have any questions. President Fuchs stated his office strongly endorses the new framework, which will be taken up by the UF Board on Monday. Mr. Levine commented the new framework strikes the right balance between greater accountability and maintaining Shands' ability to compete in the marketplace.

2. State of the System Address

Chair Kuntz delivered the State of the System address. A copy of the address as prepared is attached to the minutes.

3. Chancellor's Report

Chancellor Criser provided an update on legislative activities, including Mr. Levine's testimony before a House of Representatives' committee on the activities of the Higher Education Coordinating Council and the need for more instruction on Civics. He stated Governor Scott is hosting a Jobs Summit in conjunction with an Enterprise Florida meeting on February 2 and 3, 2017. The Summit will provide an opportunity for business leaders to engage with leaders in postsecondary education.

He reported a new campaign called "Safer, Smarter, Stronger" will be launched at the March meeting to focus on the Board's request for additional funding to enhance campus security and mental health services.

He advised we are working closely with business organizations such as the Florida Chamber of Commerce and Enterprise Florida to create greater awareness of the State University System's talent pool. Enterprise Florida told us about an employer in Southwest Florida that was experiencing difficulty recruiting persons to meet its workforce needs. After contacting the employer, it became clear they were looking for engineers with 7 to 8 years of experience. Emily Sikes, the Board's Director of Workforce Education and Economic Development, contacted the colleges of engineering and university career centers for help in disseminating information about these employment opportunities to the universities' college of engineering alumni. Chancellor Criser cited this as an example of the type of concierge service the State University System can provide to the business community and students.

He indicated a memorial service will be held for Dr. Charlie Reed on February 3 at the FSU Alumni Center. Dr. Reed was the former Chancellor of the California State University System and the former Chancellor of the State University System of Florida. Chancellor Criser acknowledged Dr. Reed's incredible service to the state and his wealth of knowledge about higher education. He explained Dr. Reed's family asked for a portion of contributions made on behalf of Dr. Reed to be directed to the Board of Governors Foundation to benefit students. He offered to provide additional information to anyone who would like to make a memorial contribution.

4. Minutes of Board of Governors Meeting

A. Board of Governors Meetings held November 3, 2016

Mr. Tripp moved approval of the Minutes of the meeting held on November 3, 2016, as presented. Ms. Jordan seconded the motion, and the members concurred unanimously

5. Think Florida

Chair Kuntz introduced Mr. John Townsend of T. Rowe Price. Mr. Townsend is a vice president of T. Rowe Price Group, Inc., and T. Rowe Price Services, Inc. He serves as the head of individual and institutional services for the Tampa office and is a member of the University of South Florida Muma College of Business Dean's Executive Advisory Council.

Mr. Townsend thanked the Board for the opportunity to talk about the relationship between T. Rowe Price and the University of South Florida Muma College of Business. He first met the Dean of the College at a Tampa Chamber of Commerce event in 2006. The Dean invited him to campus to meet with students as part of a program the College had developed to expose students to business professionals. After meeting with the students and seeing how committed USF faculty and administration are to creating student success, he worked with the College to develop the Corporate Mentors Program. This program targets first generation students and partners them with corporate executives who serve as their mentors. Mr. Townsend has been serving as a mentor for the last 10 years and applauded USF for the variability of services it provides to its students to make them work-force ready.

When Mr. Townsend learned that student success is often predicated by internships, he worked with USF to develop an internship program that he described as a win for the businesses, the students, and the university. T. Rowe Price also sponsors a program called "25 under 25" which recognizes the best undergraduate business students. He acknowledged that businesses often don't know how to interact with universities and credited USF for taking the initiative to ask businesses what their needs are and what USF can do to prepare students to meet those needs.

6. Public Comment

Chair Kuntz asked the Board's General Counsel Vikki Shirley if there were any requests for public comment for items on the Board's agenda. Ms. Shirley stated no requests for public comment had been received.

7. Higher Education Coordinating Council Report

Chair Kuntz called on Mr. Levine for a report on the activities of the Higher Education Coordinating Council (HECC). Mr. Levine explained the HECC represents K-12, private and public universities, state colleges and other postsecondary institutions and develops recommendations for consideration by the Legislature, the Governor, and various educational governing bodies. Recently, the HECC submitted its annual report to the Legislature. Included in the report is a recommendation for 55% of Floridians between the ages of 25-64 to hold a high quality postsecondary credential by 2025. He noted that approximately 46% of working age Floridians has a degree or certificate that leads to employment. By 2025, 64% of all jobs in Florida will require a degree or a certificate.

He indicated the HECC also found a significant gap in the earning potential between high school graduates and persons with certificates. There is approximately a \$22,000 difference between the starting salary for a high school graduate and the starting salary for a person holding a certificate. He said the Legislature is evaluating the 55% attainment goal and HECC encourages all governing bodies, colleges, universities, and K-12 schools to build this initiative into their strategic plan objectives wherever possible.

In addition, the HECC is recommending: (a) continued support of all education sectors in defining key performance metrics to align with statewide higher education policy and fiscal goals, recognizing that performance benchmarks might differ by delivery sector and program; (b) a broader commitment to seamless articulation pathways, which he noted is consistent with the ongoing work of the Board's Select Committee on 2+2 Articulation; (c) expanding incentives to promote collaboration and engagement between the business community and the education system; (d) aligning and incentivizing education funding to better meet Florida's industry talent needs; and (e) supporting Florida's participation in a nationwide state authorization reciprocity agreement to enable Florida institutions to offer distance education programs to students out of state without having to comply with onerous and expensive regulatory frameworks imposed by other states across the country.

Mr. Levine explained the HECC took up the issue of civics and the proficiency of college graduates in the areas of United States history, American government, the Constitution and the economy. The HECC has invited representatives from the Florida Chamber of Commerce and Associated Industries of Florida to its next meeting to have a dialogue with the business community and hear their perspective. He has received feedback that they share the concern that students do not have demonstrable knowledge of our history, and how our government and the economy functions. He indicated there is interest on this topic at the Legislature so he expects more to come on this topic.

#### 8. Select Committee on 2+2 Articulation Report

Chair Kuntz recognized Mr. Levine for the Select Committee on 2+2 Articulation report. Mr. Levine said the Select Committee held a workshop yesterday to discuss outstanding issues and identify solutions to address some of the critical issues identified by the Committee. He thanked the experts from the Florida College System, the Department of Education, the universities, and the colleges for participating in the workshop and providing valuable input into the discussion.

He reported the following strategies were identified for inclusion in the Committee's implementation plan: (a) better advising on sequencing of courses for dually enrolled students; (b) creating more structured pathways at the dual enrollment level to ensure students with long term objectives have a clear path; (c) implementing a statewide common advising website that contains information on articulation and pathways; (d) developing best practices for advising and deploying those practices system wide; (e) requiring each university to develop relationships like UCF's DirectConnect and USF's FUSE and developing standards for those programs and a reporting mechanism to the Board; (f) building bridges to culturally integrate students as they transition to university campuses; (g) evaluating rural areas to determine why attainment is so low; and (h) improving data collection and data analytics to track student progress and address gaps in the data. These recommendations will be presented to the Select Committee and then to the full Board for approval in March.

#### 9. Academic and Student Affairs Committee Report

Chair Kuntz recognized Mr. Tripp to report on the Academic and Student Affairs Committee. Mr. Tripp stated the Committee received an update from Dr. Christy England, Associate Vice Chancellor for Academic Research and Policy, on the positive impact that counseling center services have on the academic success of students facing mental and behavioral health issues. Dr. England reported students who use counseling center services are as likely, or more likely, to remain enrolled and graduate than students who do not. The Committee also learned after three or more counseling sessions, most students report improved behavioral and mental health, and that counseling plays a critical role in making sure students who face mental and behavioral health issues do well academically and go on to graduate.

## 10. Facilities Committee Report

Chair Kuntz called on Mr. Huizenga for the Facilities Committee report. Mr. Huizenga stated the Facilities Committee met yesterday and is prepared to report favorably on four action items.

### A. UF Educational Plant Survey Amendment

Mr. Huizenga moved that the University of Florida Educational Plant Survey be amended as approved by the Committee. Mr. Tripp seconded the motion, and the members concurred unanimously.

### B. Amendment to the 2017-2018 State University System Fixed Capital Outlay Legislative Budget Request

Mr. Huizenga moved approval of the amended 2017-2018 SUS Fixed Capital Outlay Legislative Budget Request, parts A, B, C, D and E. Mr. Tripp seconded the motion, and the members concurred unanimously.

### C. UF Parking Garage XIV – Bond Authorization

Mr. Huizenga moved to adopt the University of Florida bond resolution requesting the Division of Bond Finance of the State Board of Administration of Florida to issue revenue bonds on behalf of the university to finance the construction of a parking garage on the main campus in an amount not to exceed \$37,200,000. Mr. Tripp seconded the motion, and the members concurred unanimously.

### D. FSU College Town Phase III – Debt Authorization

Mr. Huizenga moved to adopt the two Seminole Boosters Florida State University College Town resolutions as presented in the Committee meeting materials, one in the amount of \$15 million and one in the amount of \$31 million. Mr. Tripp seconded the motion, and the members concurred unanimously.

## 11. Budget and Finance Committee Report

Chair Kuntz recognized Mr. Lautenbach for the Budget and Finance Committee report. Mr. Lautenbach stated the Committee has two action items to present.

### A. Public Notice of Intent to Amend Board of Governors Regulation 9.014 Collegiate License Plates Revenues

Mr. Lautenbach moved approval of public notice of intent to amend Board of Governors Regulation 9.014 Collegiate License Plates Revenues. He noted this is a technical correction to reflect the University of West Florida and Florida Agricultural and Mechanical University expenditure allocations and a modification to the University of Florida's expenditure plan to allocate more resources to fundraising. Mr. Tripp seconded the motion, and the members concurred unanimously.

B. 2017-2018 Board Office Legislative Budget Request

Mr. Lautenbach moved to approve the Board Office 2017-2018 Legislative Budget Request of \$1.1 million for the Board's Office of Information Resource Management, with authority for the Chancellor to make technical changes as necessary. Mr. Tripp seconded the motion, and the members concurred unanimously.

12. Audit and Compliance Committee Report

Chair Kuntz called on Ms. Link for the Audit and Compliance Committee report. Ms. Link reported Mr. Joseph Maleszewski, the Board's Inspector General and Director of Compliance, provided an update regarding the universities' implementation of the compliance program required by Board Regulation 4.003. Some universities are experiencing challenges with the implementation due to staffing and resource issues and he will provide more detail about their progress at an upcoming meeting.

Mr. Maleszewski also provided an update on Florida Agricultural and Mechanical University's (FAMU) progress in addressing its Athletics Program cash deficit. The university's receipt of donations and a reduction in expenses have reduced the deficit by a little over \$400,000. Ms. Link thanked Chair Lawson and members of FAMU's staff for their efforts and transparency in working to resolve the deficit.

Mr. Maleszewski stated the Auditor General's operational audit report of the Board of Governors' office contained one finding. He presented a high-level corrective action plan to the Committee and will report on the progress to implement the plan in June.

13. Strategic Planning Committee Report

Chair Kuntz called on Mr. Morton for the Strategic Planning Committee report. Mr. Morton stated the Committee asked Vice Chancellor Ignash to provide an overview of the regular annual activities associated with the Committee as well as a review of special initiatives that have been conducted. This included a review of the Board's three major planning documents: the 2012-2025 Strategic Plan, the Annual Accountability Report, and the universities' Annual Work Plans. These items were presented for information only and there were no action items.

14. Select Committee on Florida Polytechnic University Report

Chair Kuntz recognized Ms. Link for the Select Committee on Florida Polytechnic University report. Ms. Link said the university submitted its Compliance Certification to the Southern Association of Colleges and Schools (SACS) on January 3, 2017. She explained this was a major hurdle for the university because it involved the collection of a large amount of data. The next critical action for the university's successful accreditation is for SACS to conduct a site visit for the initial accreditation, which is scheduled for February 13-15, 2017. She congratulated President Avent for the university being on track to obtain accreditation this year and for graduating its first class of students in January.

15. Presidential Search Report

## A. Florida Gulf Coast University

Chair Kuntz recognized Mr. Morton for a report on the presidential search at Florida Gulf Coast University (FGCU). Mr. Morton stated the search has been extended through the month of January. Ten to fifteen additional applicants have applied and the Search Committee will reconvene on February 6, 2017, to consider the additional applicants. The applicants selected on February 6 will be interviewed by the Search Committee on February 15, at which time the Search Committee will determine those applicants to advance to the FGCU Board of Trustees. The FGCU Board of Trustees will meet February 28 to interview a minimum of 3 candidates to select a president to present to the Board of Governors for confirmation in March.

16. Concluding Remarks and Adjournment

Chair Kuntz announced that the next meeting of the Board is scheduled for March 29-30, 2017, at Florida A&M University.

Having no further business, the meeting was adjourned at 11:35 a.m. on January 26, 2017.

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Thomas G. Kuntz, Chair

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Vikki Shirley,  
Corporate Secretary