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BOARD OF GOVERNORS  
LIVE OAK PAVILION  
STUDENT UNION  
FLORIDA ATLANTIC UNIVERSITY  
BOCA RATON, FLORIDA  
NOVEMBER 3, 2016

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and its Committees are accessible at <http://www.flbog.edu/>.*

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1. Call to Order and Chair's Remarks

Chair Tom Kuntz convened the meeting at 11:13 a.m., on November 3, 2016, with the following members present: Vice Chair Ned Lautenbach; Dean Colson; Daniel Doyle, Jr.; Jacob Hebert; H. Wayne Huizenga, Jr.; Darlene Jordan; Alan Levine; Wendy Link; Edward Morton; Pam Stewart; Norman Tripp; Gary Tyson; and Fernando Valverde.

Chair Kuntz thanked President Kelly and Chair Barbar for hosting the meeting and the Trustee Summit, recognizing the effort that led up to two great days of meetings. President Kelly welcomed the Board and shared information on two new grants recently received by Florida Atlantic University. FAU received \$5.6 million of a \$47 million grant made by the Wallace Foundation, working in conjunction with the United States Department of Education, to fund a school principal preparation program that will focus on local needs for principals in Broward, Palm Beach, and St. Lucie counties.

The second was a \$4.4 million grant that FAU received as an Hispanic-serving institution. The purpose of the grant is to encourage Hispanic and low-income students' interest in computer sciences programs, by funding dual-language mentors to assist those students. This grant also ties into the workforce needs identified by the Access and Attainment Commission for computer programmers. President Kelly noted both initiatives relate to the Ready, Set, Work challenge and FAU's focus on setting targets for what their disciplines should earn. He explained FAU is embedding their advisors in the private sector to assist with matching students to job opportunities that may not be evident and making sure students are being paid a competitive wage.

President Kelly also announced that FAU is being designated by Nikon as a Center of Excellence in Microscopy, the only one in the southeastern United States. FAU will offer their facilities and expertise which Nikon will use to design better microscopes.

Chair Barbar welcomed the Board to FAU on behalf of the Board of Trustees and thanked the Board for their efforts on the Summit.

Chair Kuntz thanked all of the trustees who attended the Summit, stating we had record attendance and he thanked the presidents and the board chairs for encouraging their trustees to attend. He commented the Summit included productive dialogues on 2+2, performance funding, effective leadership, and elevating the System's research profile. He emphasized that it was important for everyone at least annually to come together as a group to share ideas and information and he encouraged trustees to attend future Summits.

Chair Kuntz informed members that two presidential confirmations were on the agenda for Dr. Robinson, as the new interim president at FAMU and for Dr. Martha Saunders, as the new president of UWF. He reiterated the selection of a president is one of the most important responsibilities of both the boards of trustees and this Board in light of the president's role to ensure the accountability, quality and integrity of the university. He stated he was looking forward to the confirmation hearings and encouraged members to engage the candidates in an active dialogue.

2. Trustee Summit/Remarks by Governor Rick Scott

The Trustee Summit was held on November 2, 2016, at FAU. The Summit included sessions on research and technology transfer, performance funding, articulation with Florida state colleges, and effective trustee leadership. Mr. Rick Goings, the Chief Executive Officer of Tupperware Brands, Inc. was the keynote speaker at lunch and presented a global perspective on shifts in population, jobs, education, and the world economy. Governor Rick Scott addressed the trustees and Board members to talk about the number of job openings in Florida, declining unemployment, the influx of new businesses seeking to relocate to Florida, the increase in STEM degrees, and the desire for students to graduate with a college degree without debt. He also emphasized the importance of utilizing mechanisms such as advanced placement, dual enrollment and credit for internships, in addition to online learning to help students graduate earlier and in a degree field which prepares them for a job. He urged trustees to find ways to reduce operating costs and the need for additional facilities. His goal is for Florida to have the number one university system in the country and for every student to walk out of a university with a job.

3. Minutes of Board of Governors Meeting

A. Board of Governors Meetings held September 22, 2016

Mr. Lautenbach moved approval of the Minutes of the meeting held on September 22, 2016, as presented. Mr. Colson seconded the motion, and the members concurred unanimously.

#### 4. Chancellor's Report

Chancellor Criser thanked Paige Beles for her work on the Trustee Summit, stating this was the most productive Summit we've had to date. He also thanked the FAU team for their efforts in making everyone feel welcome and making the experience first class.

Chancellor Criser stated under the leadership of the Governor and the Legislature, we have enhanced textbook affordability standards as part of the process to address student affordability across the state. Board members received a report on November 1, 2016 that is a compilation of the individual reports submitted by the twelve universities on textbook affordability initiatives. He advised members that the universities used Fall 2016 semester data as a baseline for working to meet the expectation of lowering the costs of textbooks.

On a broader level, he noted our Board owes a report to the Governor and Legislature by the end of the year that addresses affordability initiatives, including textbook affordability. Our staff is actively engaged in cataloguing the activities that have been conducted during the past year and since there isn't a board meeting prior to December 31, he committed to working with individual Board members to ensure they have the opportunity to advise on content so we can submit the report on time.

Chancellor Criser next turned to the topic of graduation rates. One metric used to look at student success around graduation is time to degree, which he found helpful to understanding the underlying data behind graduation rates. He presented two slides, with the first slide depicting student progression for full and part-time students in the 2009-2015 cohort. As indicated on the slide, by year three, 4% of the students graduate and by year four, 44% of the students have graduated. By year 5, 65% of the students have graduated and by year 6, 71% of the students have graduated. This slide also shows the progression of students who are not retained and by year 6, we should be looking at our efforts to assist the remaining 7% of students from that cohort who have not graduated.

The second slide shows time to degree for three cohorts and the experience for each university in years 2012-13, 2013-14, and 2014-15. This slide also shows where we are moving as a System during the period of time and it reflects a positive direction in reducing the time to degree. He stated beginning this year, he anticipates ongoing discussions with the Board about time to degree to understand if there are systemic areas where certain policies have the effect of helping or hindering time to degree. One area previously discussed was the summer attendance regulation and we need to understand if that policy encourages or impedes students from graduating sooner. The ability of having the Bright Futures scholarship funded in the summer is another area for discussion.

Chancellor Criser commented he recently had the opportunity to meet with Cissy Proctor, the Executive Director of the Department of Economic Opportunity, about increasing engagement with the business community. He also had a similar discussion with the university presidents on how to build upon the relationships with business and community leaders, specifically to look for more opportunities to match our talent with workforce needs. He recognizes the sensitivity around those conversations, but is working closely with university leadership to get context around the volume and value of those conversations.

5. Think Florida

Chair Kuntz introduced Mr. John Sherry and Dr. Heather White who provided members with an overview of the partnership between the University of Florida and the Walt Disney Company and the services of the UF Career Resource Center. Mr. Sherry is a recruiter who has been with Walt Disney for over 25 years in a variety of leadership roles in operations and human resources. He is also an alumnus of the University of Florida. Dr. Heather White is the Director of the University of Florida's Career Resource Center, which has been ranked number one on the Princeton Review's "Best Career Services" list in 2010 and 2012. Dr. White has over 15 years of progressive leadership experience in higher education and student affairs.

Dr. White thanked the Board for the opportunity to present information about the University of Florida's partnership with Disney and the Career Resource Center. The Career Resource Center serves undergraduate and graduate students. Last year, they reached 26,507 students and made 15,749 employment connections. She described several Career Resource Center initiatives such as embedding career center staff into the various colleges to create career communities, and integrating career center staff into courses such as the "Good Life" that all first year students are required to take. According to Dr. White, experience has shown if they connect with students early in their academic career, it greatly increases their prospects for employability upon graduation. Another initiative is the B.E.S.T. program (Bridging Employment Success Today) which offers free training modules to students to enhance their employability skills. The B.E.S.T. program will also offer a career course called the "Art of Getting Hired" and additional career readiness modules for students to use.

Dr. White said the Career Resource Center provides comprehensive recruiting services to its industry partners, such as Disney. Each year, the center sends out a graduation survey that has a 95% response rate. Last year, 55% of their students reported being employed within two weeks of graduation. The survey shows that internships are extremely important in that 30% of students who completed an internship found a job upon graduation.

Mr. Sherry stated Disney has enjoyed an active relationship with the university for over ten years. Disney sends hiring leaders to the university, attends the Career Resource Center Showcase each year, and partners with the Heavener Business School, in addition to recruiting from the other colleges. Disney focuses on developing key relationships with faculty to help them understand the type of positions Disney has open and the skills they need. Additionally, Disney sends recruiting leaders to help students with their resume writing skills. Mr. Sherry emphasized that they recruit for all aspects of the Disney Company, which operates in 40 different countries and has branched into areas including interactive gaming, movies, consumer products, sportscasting, television, in addition to the Disney parks. Currently, Disney has 35 UF students in Orlando in internships this semester.

Dr. White concluded their presentation by playing a short video produced by the University that is used for marketing their students and graduates to employers.

6. Public Comment

Chair Kuntz asked the Board's General Counsel Vikki Shirley if there were any requests for public comment for items on the Board's agenda. Ms. Shirley stated no requests for public comment had been received.

7. Confirmation of Interim President for Florida A&M University

Chair Kuntz stated the Board of Trustees of Florida A&M University selected Dr. Larry Robinson to serve as the interim president on September 20, 2016. Mr. Kelvin Lawson, the Chair of the Florida A&M University Board of Trustees, submitted a request for confirmation of Dr. Robinson's appointment. Chair Kuntz advised members that Mr. Lawson's request, along with a summary of key contract terms and Dr. Robinson's Curriculum Vitae, are included in the agenda materials.

Chair Kuntz explained the order of information for presidential confirmation items, indicating that members will first hear from the Chairs who will present their candidates for confirmation. The candidates will then address the Board, focusing on their vision for how their respective universities will contribute to the System and how they expect their universities to address university-specific concerns. After that, the floor will be open for questions from members.

Chair Lawson said he was honored to present Interim President Dr. Larry Robinson for confirmation. He described Dr. Robinson as a passionate, seasoned, and energetic leader with thirty years of prior experience as a renowned scientist, senior administrator and educator. Mr. Lawson detailed Dr. Robinson's stellar educational and employment background, including his former service as Interim President of the university in 2007 when he lead the university through a transition period, and again in

2012 to 2014, when he was instrumental in leading the university through the Southern Associations and Colleges and Schools accreditation process. Mr. Lawson also highlighted some of Dr. Robinson's awards and accolades such as the Tallahassee Urban League Legends Award and the University of Memphis College of Arts and Sciences Outstanding Alumni award. Mr. Lawson concluded his remarks by summarizing Dr. Robinson's proven ability to lead, stating he was honored to present Dr. Robinson for confirmation as interim president.

Dr. Robinson thanked Mr. Lawson for his comments, stating he was humbled by his selection to serve as the interim president. He noted we all share the common desire for Florida A&M University to continue to provide a life-changing high quality educational experience for its students. Dr. Robinson provided the Board with an overview of Florida A&M University's achievements including its number one ranking by U.S. News and World Report as the nation's premier public HBCU; its number one ranking by the National Science Foundation as the top HBCU producer of research awards and research expenditures; and he recounted the recent \$15.4 million award the university received from the National Oceanic and Atmospheric Administration, 50% of which must be spent on student support. Additionally, the National Society of Black Engineers announced it will award \$400,000 to 24 students to ensure the opportunity for them to participate in internships and find gainful employment.

Dr. Robinson next outlined his plan for addressing how Florida A&M University will meet the goals in its strategic plan and the Board of Governors' performance funding model. First, the university will focus on the six-year graduation rate and excess credit hours. They are developing strategies to implement the comprehensive retention, progression, graduation and debt reduction plan first presented in 2012. They will increase student participation in first year experience activities, expand living-learning community dormitory experiences, increase student engagement in curricular and co-curricular initiatives, offer professional development opportunities to students and faculty advisors; and enhance electronic mentoring of student progression.

Second, to increase retention rates, the university will increase the selectivity of students for admission and for those students admitted on a conditional basis, the university will offer them access to a program that will help them accelerate their college preparedness.

Third, they will focus on post-graduation success by ensuring their students find gainful employment. They will review all existing degree programs and propose new program and tracks with attention to current trends in various professions and the job market in general. They will expand membership in Florida A&M's graduate feeder program that provides access to high caliber graduate programs around the nation. They will revitalize the industry cluster program which has been a vital source of internships, employment opportunities and donations.



Fourth, with regard to student debt and loan default rates, they will continue to hold mandatory financial literacy workshops to teach students how to budget and embed those in freshmen academic success courses. They will continue to participate in the American Student Assistance program which teaches students life-long financial skills. They will utilize debt counselors to assist students with financial literacy skills and they have strengthened their financial aid procedures to rigorously require students to demonstrate satisfactory academic progress to enable them to continue to receive federal need-based financial aid.

Fifth, they want to move closer to the system standards on licensure passage rates. For each program with specialized accreditation, they will examine their policies and procedures to ensure that their students are prepared to pass the examinations upon graduation.

Dr. Robinson also touched on a campus safety and security initiative led by their Chief of Police to develop innovative education and communication strategies to enhance the safety and security of their students. The university is also preparing for its 10-year reaffirmation by the Southern Association of Colleges and Schools and is developing new recruitment strategies with a focus on 2+2. Dr. Robinson concluded his remarks by commenting on the academic standing of its current freshman class, which is at the highest level in the last six years and the level of degree production, which is at the highest level in the last seven years.

Mr. Levine stated it was a pleasure to work with Dr. Robinson as part of the university's strategic planning process and commented favorably on the linkage between the university's strategic plan and the Board's performance funding initiative. He congratulated Mr. Lawson and the Florida A&M Board of Trustees for selecting Dr. Robinson. Mr. Morton likewise congratulated the board of trustees on their outstanding selection of Dr. Robinson as interim president.

Mr. Tripp indicated he had the opportunity to talk with Dr. Robinson during the Trustee Summit and asked Dr. Robinson to address his concern about getting the university on the right path to become a premier research institution. Dr. Robinson explained he came to Florida A&M University, in part, because of the vision of the then-president to move the university into the realm of a high-quality research university. To move the university forward in research, he noted it takes high quality faculty and rigorous tenure and promotion criteria to contribute to the research mission. It also takes great leadership and the willingness of talented faculty and students to make it all work.

Mr. Levine moved to approve confirmation of the Interim President for Florida A&M University. Mr. Colson seconded the motion, and the members concurred unanimously.

8. Confirmation of Appointment of the President for the University of West Florida

Chair Kuntz stated the next item is consideration of the confirmation of the appointment of the President of the University of West Florida. On September 15, 2016, the University of West Florida Board of Trustees selected Dr. Martha Saunders to serve as the next President of the university. Mr. Lewis Bear, the Chair of the University of West Florida Board of Trustees, submitted a request for confirmation of Dr. Saunders' appointment. Chair Kuntz explained that the request, along with documentation relating to the search process and a summary of key contract terms, are included in the agenda materials. Chair Kuntz called on Chair Bear for remarks.

Chair Bear said it was an honor for him to present Dr. Martha Saunders for confirmation on behalf of the Board of Trustees. Prior to taking up the confirmation, he thanked outgoing President Judy Bense for her service to the university, the region, and the state. He praised President Bense for anchoring the university to the 21<sup>st</sup> century and for preparing students to enter high-wage, high-skilled jobs. Members gave President Bense a standing ovation and Chair Kuntz called on her for remarks.

President Bense thanked the Board of Governors for their support. She explained she has spent her life in higher education, starting with the University of West Florida in 1979. In her role as interim and then full president, she described herself as the "greenest rookie" anyone had ever seen and she appreciated the support and education she received from this Board and its predecessor members. She noted the University of West Florida is different, stating she came to learn their place and thanked her Board of Trustees, past and present, for their support and encouragement.

Chair Bear then described the search process as being a very robust process. He thanked Vice Chair O'Sullivan for his efforts, along with the other board members and members of the search committee. He next provided members with an overview of Dr. Saunders' credentials, starting with her initial position in the College of Arts and Sciences at the University of West Florida where she became the Dean of the College. Over her thirty year career, she has served in leadership positions in higher education in Mississippi, Georgia, Florida and Wisconsin, serving as a university president on two occasions. Dr. Saunders returned to the University of West Florida in 2012 as the Provost. Since returning to the university, she established the Innovation Institute which houses Complete Florida and the Florida Virtual Campus; the Center for Research and Economic Opportunity; the Center for Cybersecurity; and the University College, which delivers high-impact educational practices leading to professional readiness and student success. Dr. Saunders also established the Office of Equity,

Diversity and International Programs and launched a faculty and staff professional development program. She developed a five-year strategic enrollment plan which he commented is already bearing fruit and led the successful reaffirmation of the university's accreditation status. Chair Bear then offered Dr. Saunders to the Board for confirmation of her appointment as President of the University of West Florida.

Chair Kuntz called on Dr. Saunders for her presentation. Dr. Saunders thanked the Board for its consideration and talked about the journey that brought her here today. She explained she worked her way up through the faculty ranks until she was a Dean and was encouraged by former President Morris Marks to reach higher in her career. She left the university and became a provost in Georgia, a chancellor in Wisconsin, and returned to her alma mater in Mississippi to become its president. Along the way, Dr. Saunders stated she learned about fundraising, cultivating enrollment of capable students, and building a university brand. Her first task is to crystallize the achievements of her predecessor, President Bense, who transformed the campus from a commuter school to a traditional university. She is also going to focus on growing the university to its full potential, aligning university goals with those of the Board of Governors. Her goal is for the university to provide a quality product and increase visibility both within and beyond the regional community.

Dr. Saunders is looking to refine the university's physical space so it will become a campus of distinction. The campus is rich with natural and historical resources. She will also recommend the approval of a few new programs of distinction designed to meet market demand, to put students into jobs, to increase research capacity, and to enhance the university's partnerships with industry. She also plans to increase their online offerings so the university can build on its successful online programs. She wants to leverage the university's successes in diversity such as their TRIO scholars program where at risk students are graduating at a higher rate because of the support of the program. Dr. Saunders stated this program should be scalable to other students at the university.

She acknowledged the university will need to make performance based funding work for them. Performance based funding has effected change in the State University System. However, it has been more challenging for the University of West Florida than for others. Between the first and second year of performance based funding, they improved in the excellence category by 22% and by 10% the following year. We are projecting another double digit increase this year in the excellence category. She stated they have the right people at the university to do this work and an outstanding faculty. They also have amazing students, self-directed and self-possessed and a very engaged board of trustees. She wants to provide greater professional growth opportunities for faculty, students and staff. By building programs of distinction, she predicts they will be able to gain national attention. In closing, Dr. Saunders thanked the Board for their service and for this opportunity to serve the university, its students, and the state.

Chair Kuntz called on Mr. Doyle. Mr. Doyle stated the search committee worked very hard and he recalled the great interview that Dr. Saunders gave before the search committee, describing her as a “bright spot in the room,” similar to her presentation today.

Ms. Link inquired about the academic areas Dr. Saunders would like to focus on with regard to creating new programs of distinction. Dr. Saunders responded they are seeking approval for a Doctorate in Intelligent Systems and Robotics in partnership with the Institute of Human and Machine Cognition. She also views their cybersecurity program as an area where there is high demand, in addition to a Logistics and Supply Train Management program that is currently offered. She will explore new programs in the College of Health such as a program focused on the study of chronic disease in an aging population.

Mr. Tripp noted the university has already established itself as a military-friendly campus, but asked what can be done to increase that reputation. Dr. Saunders replied they have a military advisory council that meets several times a year with university representatives and there are a number of areas in which the interests of the university and the military representatives are aligned. She noted approximately 23% of their students are military-affiliated and believes they can do more, especially with veterans. Their engineering students work with industry partners at Eglin Air Force Base and they can build on the programs needed by these partners.

Mr. Colson moved to approve confirmation of the President for the University of West Florida. Mr. Doyle seconded the motion, and the members concurred unanimously.

9. Board of Governors Regulation 1.006 Conflict of Interest

Chair Kuntz called on Ms. Shirley to present the item. Ms. Shirley explained there were no public comments and the regulation was ready for final approval.

Mr. Lautenbach moved to approve amended Board of Governors Regulation 1.006 Conflict of Interest. Mr. Tripp seconded the motion, and the members concurred unanimously.

10. Audit and Compliance Committee Report

Chair Kuntz called on Mr. Levine for the Audit and Compliance Committee report.

A. Public Notice of Approval of Board of Governors Regulations

- i. Regulation 4.001 University System Processes for Complaints of Waste, Fraud, or Financial Mismanagement

Mr. Levine moved approval of Board of Governors Regulation 4.001 University System Processes for Complaints of Waste, Fraud, or Financial Mismanagement. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- ii. Regulation 4.002 State University System Chief Audit Executives

Mr. Levine moved approval of Board of Governors Regulation 4.002 State University System Chief Audit Executives, noting that the regulation was revised during the comment period to require a copy of the approved university chief audit executive charters, and any subsequent changes, be provided to the Board of Governors. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- iii. Regulation 4.003 State University System Compliance and Ethics Programs

Mr. Levine moved approval of Board of Governors Regulation 4.003 State University System Compliance and Ethics Programs, noting that the regulation was revised during the public comment period to clarify that the chief compliance officer not be the same individual as the chief audit executive, except that this requirement would not apply to New College of Florida and Florida Polytechnic University based on fiscal and workload considerations. In addition, the regulation was revised to require a copy of the approved university chief compliance officer charters, and any subsequent changes, be provided to the Board of Governors. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- iv. Regulation 4.004 Board of Governors Oversight Enforcement Authority

Mr. Levine moved approval of Board of Governors Regulation 4.004 Board of Governors Oversight Enforcement Authority. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

## 11. Facilities Committee Report

Chair Kuntz recognized Mr. Huizenga for the Facilities Committee report. Mr. Huizenga reported the Facilities Committee conducted an all day workshop on October 18<sup>th</sup> and heard presentations on over 30 high priority university capital projects. In addition to the new projects, the Committee noted the system-wide need to address outstanding maintenance items in a meaningful way. The plan is for staff to begin

development of a prioritized funding list that will be ready for consideration by the Board at the January meeting.

#### 12. Select Committee on 2+2 Articulation Report

Chair Kuntz recognized Mr. Levine for the Select Committee on 2+2 Articulation report. Mr. Levine said the Select Committee began with a review of the key findings from previous meetings which indicate 2+2 articulation is working well overall with nearly half of Associate in Arts graduates enrolling in an SUS institution each year, although there are a few areas where there are improvement opportunities to provide a more seamless transition for students.

In accordance with the approved work plan, the Committee discussed potential solutions for improving 2+2 articulation in the areas of academic transitions, the admissions process, and cultural transitions. The Committee also discussed information currently available about Associate in Arts graduates and whether additional information is needed to support the Board's planning efforts.

The Committee will continue the dialogue on the strategies at a workshop in January and include topics discussed yesterday related to: working with K-12 to provide information on transfer and articulation to students in dual enrollment courses; overlapping or integrated advising in K-12 through postsecondary; and exploring 2+2 opportunities for students in rural areas. In addition, staff will provide an overview of the process for addressing issues around quality and alignment in the Florida College System and the State University System.

#### 13. Innovation and Online Committee Report

Chair Kuntz called on Mr. Lautenbach for the Innovation and Online Committee report. Mr. Lautenbach stated the Committee met on October 17 to hear the *Cost of Online Education* report, which included the following findings:

1. It's costing universities, on average, \$41.48 more per credit hour to develop and deliver online courses than it costs to offer on-campus courses. Universities may recover part of that cost by charging students an average of \$30 per credit hour for a distance learning fee.
2. Florida already has in place initiatives to save or avoid costs, but more can be done.
3. In general, the more online courses a student takes, the faster he or she is likely to graduate.
4. The price students pay when they register for online courses varies across the system.

Mr. Lautenbach moved that the reconstituted Task Force on Strategic Planning for Online Education develop and recommend a new tuition and fee model that would encourage online students to graduate in a timely manner, while being cognizant of institutional costs and fairness in student pricing. Mr. Tripp seconded the motion, and the members concurred unanimously.

Mr. Lautenbach moved that the Implementation Committee and Steering Committee present recommendations for sharing additional services and/or resources. Mr. Tripp seconded the motion, and the members concurred unanimously.

Mr. Lautenbach moved that the Implementation Committee and Steering Committee present recommendations for sharing courses and programs. Mr. Tripp seconded the motion, and the members concurred unanimously.

Mr. Lautenbach moved that the Implementation Committee and Steering Committee develop common definitions and common dashboards to more effectively manage online education. Mr. Tripp seconded the motion, and the members concurred unanimously.

Mr. Lautenbach reported the Committee expects all of these recommendations to be presented at the March meeting. Finally, the Committee received a presentation on UF Online's annual report and nonmaterial amendments to its comprehensive business plan, and a presentation from a UF faculty member who teaches courses through UF Online and in the classroom setting.

#### 14. Academic and Student Affairs Committee Report

Chair Kuntz recognized Mr. Tripp to report on the Academic and Student Affairs Committee. Mr. Tripp stated the Committee received a special update on mental health from Dr. Maribeth Ehasz, Vice President of Student Development and Enrollment Services at the University of Central Florida. Dr. Ehasz noted an increase in both the number and severity of student mental health issues compared to last year at this time. She also highlighted the need for additional mental health professionals on university campuses. In addition, Dr. Corey King, Vice President for Student Affairs at Florida Atlantic University and Chair of the Council for Student Affairs, updated the Board on the Anti-Hazing Prevention Session that was held this October 13.

##### A. Public Notice of Approval of Board of Governors Regulations

##### i. Regulation 6.013 Military Veterans and Active Duty

Mr. Tripp moved approval of amended Regulation 6.013 Military Veterans and Active Duty. Ms. Link seconded the motion, and the members concurred unanimously.

- ii. Regulation 8.003 Textbook and Instructional Materials Affordability

Mr. Tripp moved approval of amended Regulation 8.003 Textbook and Instructional Materials Affordability. Ms. Link seconded the motion, and the members concurred unanimously.

15. Strategic Planning Committee Report

Chair Kuntz called on Mr. Colson for the Strategic Planning Committee report. Mr. Colson stated the Committee took up one action item related to New College of Florida.

A. New College of Florida Plan for Growth

Mr. Colson reported that in the context of its 2016 University Work Plan presented in June, New College was asked to consider the particular initiatives and associated resources necessary to increase its student population to 1200 students. Board staff conducted a site visit on July 29, 2016, and Board members toured New College and met with administrators on September 20 and 22, 2016. At the meeting today, President O'Shea presented information on the initiatives and resources necessary to increase its student population to 1200. Mr. Colson moved that the Board approve the New College of Florida growth plan and that the legislative budget request be forwarded to the Budget and Finance and Facilities Committees for consideration. Mr. Levine seconded the motion, and the members concurred unanimously.

16. Select Committee on Florida Polytechnic University Report

Chair Kuntz recognized Ms. Link for the Select Committee on Florida Polytechnic University report. Ms. Link reported the Select Committee met today and Provost Terry Parker provided the Committee with the University's latest status update. Florida Polytechnic is on pace to meet all of its legislative mandates and is on pace with regard to receiving accreditation by the Southern Association of Colleges and Schools no later than December 2017. The university's next major hurdle will be to submit the Compliance Certification to SACS, which it expects to accomplish by December 15, 2016.

17. Budget and Finance Committee Report

Chair Kuntz recognized Mr. Lautenbach for the Budget and Finance Committee report.

A. Public Notice of Approval of Board of Governors Regulations



- i. Regulation 7.002 Tuition and Fee Assessment, Collection, Accounting and Remittance

Mr. Lautenbach moved to approve amended Regulation 7.002 Tuition and Fee Assessment, Collection, Accounting and Remittance. Mr. Tripp seconded the motion, and the members concurred unanimously.

- ii. Regulation 18.001 Purchasing

Mr. Lautenbach moved to approve amended Regulation 18.001 Purchasing. Mr. Tripp seconded the motion, and the members concurred unanimously.

#### B. Prioritization of Legislative Budget Issues

Mr. Lautenbach reported the Committee met on October 17 to review and prioritize a number of budget request issues that were discussed by committees at the September meeting. He noted these issues are not included in the Board's official LBR which is focused on performance funding, student safety and mental health, but they are important to the system. Each Budget and Finance Committee member had an opportunity to weigh in on a suggested priority list, which is included in the agenda materials, and which could be funded if additional resources are available from the Legislature. He reported that two issues rise to the top: strategic cluster hires and the Sunshine State Education & Research Computing Alliance, and moved to approve the Legislative Budget Priorities list, as presented. Mr. Tripp seconded the motion, and the members concurred unanimously.

#### C. New College of Florida Growth Plan

Mr. Lautenbach moved to include the New College of Florida Growth Plan in the Board's official 2017-2018 Legislative Budget Request. Mr. Tripp seconded the motion, and the members concurred unanimously.

#### D. Performance-Based Funding Model

Mr. Lautenbach moved to approve the following amendments to the performance funding model:

1. For metric 1, the benchmarks are modified to reflect the new wage threshold definition adopted back in January.
2. For metric 2, the definition and benchmarks are modified to include wages of graduates employed outside Florida.

3. For metric 3, the cost per undergraduate degree metric is modified to move to a net tuition per undergraduate student metric with benchmarks that will focus on student tuition and fee affordability.
4. The Boards of Trustees at the University of North Florida and the University of Florida have modified their choice metric and the amendments accept their modifications.

Mr. Tripp seconded the motion, and the members concurred unanimously.

18. Presidential Search Report

A. Florida Gulf Coast University

Chair Kuntz recognized Mr. Morton for a report on the presidential search at Florida Gulf Coast University. Mr. Morton stated the Search Committee met recently with the search consultant who advised that the number of applicants exceeded expectations and they have an array of qualified candidates. The Search Committee next meets on November 10, 2016, to narrow the list of applicants to those who will be interviewed by the Search Committee on campus. Following the interviews, the Search Committee will narrow the list down to three to five candidates to present to the Florida Gulf Coast University Board of Trustees in early December for them to select a final candidate to bring to the Board of Governors for confirmation in January. Chair Kuntz inquired if the time for submission of applications has closed. Mr. Morton responded that the deadline is November 8<sup>th</sup>. Ms. Link asked if the university is still pursuing a different approach to the president's contract. Mr. Morton replied they asked the search firm whether the employment arrangement that was voted on resulted in a negative impact on the applicants and the response they received was "no". He clarified that there will, in fact, be a contract with the new president that will be for a one-year term with incentive clauses that may extend for a period of years.

19. Concluding Remarks and Adjournment

Chair Kuntz announced that the next meeting of the Board is scheduled for January 25-26, 2017, at Florida Polytechnic University.

Having no further business, the meeting was adjourned at 1:08 p.m. on November 3, 2016.

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Thomas G. Kuntz, Chair

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Vikki Shirley,  
Corporate Secretary