

INDEX OF MINUTES
STATE UNIVERSITY SYSTEM OF FLORIDA
BOARD OF GOVERNORS
ROOM 208
TURNBULL CONFERENCE CENTER
FLORIDA STATE UNIVERSITY
TALLAHASSEE, FLORIDA
JANUARY 21, 2016

*Video or audio archives of the meetings of the Board of Governors
and its Committees are accessible at <http://www.flbog.edu/>.*

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1. Call to Order and Chair's Remarks on the State of the System

The Chair, Tom Kuntz, convened the meeting at 11:34 a.m., on January 21, 2016, with the following members present and answering roll call: Vice Chair Ned Lautenbach; Dick Beard; Dean Colson; Daniel Doyle, Jr.; Patricia Frost; Tonnette Graham; Mori Hosseini; H. Wayne Huizenga, Jr.; Alan Levine; Wendy Link; Ed Morton; Norman Tripp; and Fernando Valverde.

Chair Kuntz welcomed Dr. Fernando Valverde to the Board. Dr. Valverde is the Regional President for Humana in North and South Florida and was instrumental in launching Florida International University's Herbert Wertheim College of Medicine. Dr. Valverde previously served as the Associate Dean for Community and Clinical Affairs and as an Associate Professor of Medicine in the College of Medicine. Dr. Valverde said he is truly honored to become a part of the Board of Governors, noting the passion the other members exude for higher education. He recognized President Rosenberg, as his former employer, commenting on President Rosenberg's dedication to higher education in Florida.

Chair Kuntz next thanked Florida State University for hosting the meeting and called on President Thrasher and Chair Burr for remarks.

President Thrasher congratulated Chair Kuntz on his first meeting as chair and introduced members of the Florida State University Board of Trustees in attendance at the meeting. President Thrasher announced that the university had received a \$100 million gift commitment from Jan Moran and the Jim Moran Foundation to create the first new interdisciplinary school of entrepreneurship. This builds on a \$4.2 million gift from the Moran Foundation in 2011 that created the Entrepreneurs in Residence program to teach students fundamental business practices. President Thrasher introduced Jason McIntosh and Mitch Nelson, two FSU students who identified a need in the community and started a business to address the need as part of a course at FSU. The business, called "Divvy Up," provides a pair of free socks to Florida-based homeless shelters for every pair of socks sold. Mr. McIntosh and Mr. Nelson received

Governor Scott's Young Entrepreneur Award. President Thrasher commended Mr. McIntosh and Mr. Nelson and all FSU students involved in entrepreneurial activities across campus. President Thrasher also thanked the Board for its ongoing support of FSU and its facility needs.

Chair Burr welcomed the Board to FSU and thanked the Board for its support of FSU's goal to become a top 25 ranked university and to make the State University System the number one system in the nation.

2. State of the System Address

Chair Kuntz delivered the State of the System address. A copy of the address as prepared is attached to the minutes.

3. Visit from the Honorable Andy Gardiner, President of the Florida Senate

Chair Kuntz welcomed President Gardiner and thanked him for being a great friend to the Board of Governors and the State University System. He said President Gardiner has made it a priority to ensure that Florida has a pathway to economic independence for persons with unique abilities.

President Gardiner thanked Chair Kuntz and announced Governor Scott will be signing legislation today that is important to all persons across the state with unique abilities. He recognized President Delaney and commended UNF for being the first university to provide postsecondary options to individuals with unique abilities. He thanked President Thrasher for his leadership in this area when he was in the Legislature to work with him to make Florida the first state to define inclusion, to remove classroom barriers, and to eliminate the special diploma for students with unique abilities.

The bill will create the Florida Center for Students with Unique Abilities, which will serve as the coordinating office for all the locations around the state that offer postsecondary programs for students with unique abilities. The bill also provides for scholarships and funding for programs that will serve the students. President Gardiner stated his hope is that we look at every child as a child first, then as a student, then as an individual having unique abilities. He thanked the Board for its partnership and friendship and the opportunity to talk about this important piece of legislation.

Chair Kuntz thanked President Gardiner for his support of the Board, the performance funding model, and the State University System.

4. Approval of Meeting Minutes

A. Board of Governors Meeting held November 5, 2015

Mr. Lautenbach moved the Board approve the Minutes of the meeting held on November 5, 2015, as presented. Mr. Hosseini seconded the motion, and the members concurred unanimously.

5. Chancellor's Report

Chancellor Criser introduced Paige Beles who joined us after working in the Governor's policy and appointments offices. Ms. Beles will be assisting with trustee appointments and keeping up with trustee agendas. He also thanked Brittany Davis for her leadership on the Think Florida: A Higher Degree for Business campaign and acknowledged the contributions made by the university communications directors to the campaign. He noted this communications campaign is a part of the Board's initiative, in tandem with the Presidents' commitments to the Governor's Ready, Set, Work challenge, to work more closely with the business community and heighten awareness of what the state universities have to offer. Chancellor Criser thanked Enterprise Florida and the Florida Chamber of Commerce for their contributions to the campaign and stressed the importance of being attuned to the talent needs of the business community.

6. Think Florida

Chair Kuntz introduced President Kelly to talk about the groundbreaking partnership between FAU, Scripps Florida, and Max Planck. President Kelly said FAU is privileged to have two of the world's greatest research institutions on its Jupiter Honors Campus. The goal is to increase enrollment on that campus to 3,000 STEM honors students and to fully integrate the campus with Scripps Florida and Max Planck. President Kelly said he and David Fitzpatrick, the CEO of Max Planck Florida Institute, met with Martin Stratmann, the President of the Max Planck Society in Germany, and they reached a formal agreement for FAU to be the first research school for Max Planck in the United States. He commented this will require FAU to become the intellectual and scientific equal of Max Planck and Scripps and to do that, they have begun hiring faculty capable of meeting that challenge.

President Kelly introduced David Fitzpatrick, the CEO and Scientific Director of the Max Planck Florida Institute. Dr. Fitzpatrick came from Duke University where he conducted cutting edge research. He also introduced Dr. Greg Fields. Dr. Fields is a member of the National Academy of Inventors and chair of the Department of Chemistry and Biochemistry at FAU and he has a joint faculty appointment with Scripps Florida.

Dr. Fitzpatrick stated it was wonderful to finally meet the Board of Governors and expressed appreciation for the opportunity to appear before them. He said partnerships with universities are fundamental to the culture of the Max Planck Society and critical to the training of graduate and post-doctoral students. Dr. Fitzpatrick has been with Max Planck Florida Institute for five years and emphasized the progress being made through its partnership with FAU. He noted Max Planck Florida has become well-respected in the scientific community as a neuroscience institute, receiving \$75 million in research funding from the National Institutes of Health (NIH) this past year. Further, out of the thirteen NIH Pioneer Awards made, two were awarded to scientific researchers at Max Planck Florida Institute and Scripps Florida. Dr. Fitzpatrick described a brand new graduate program between FAU, the University of Bonn in Germany and Max Planck. This program focuses on the brain and behavior and will be the first transatlantic research school. He commended President Kelly for recognizing what the Jupiter campus had to offer, including core facilities used by faculty at FAU, Max Planck and Scripps Florida that include technologies which are not available elsewhere in Florida. In closing, he applauded Chair Kuntz's focus on enhancing research and research excellence in Florida.

Dr. Greg Fields talked about the partnership between Scripps Florida and FAU. Dr. Fields has been at FAU for about a year and has a joint faculty appointment with Scripps Florida. Prior to coming to FAU, he collaborated with Dr. Bill Roush at Scripps Florida on a new compound to target osteoarthritis. Since coming to FAU, substantial progress has been made on that research, which he attributes to the ability of the postdoctoral, graduate and undergraduates students involved in the research to work in close proximity, utilizing the resources available at FAU and Scripps. The new compound also has shown to be effective in dealing with bone metastases associated with multiple myeloma. Dr. Fields also described the synergy between Scripps Summer Undergraduate Research Fellow Program and FAU's Honors Undergraduate Summer Research Program. This past year, the two programs were merged exposing the students to a wider range of research experiences.

Chair Kuntz thanked President Kelly for his leadership in enhancing the partnership between FAU, Max Planck, and Scripps Florida.

7. Public Comment

Chair Kuntz asked the Board's General Counsel Vikki Shirley if there were any requests for public comment for items on the Board's agenda. Ms. Shirley stated a request for public comment was submitted by Ms. Carolyn Collins. Chair Kuntz called on Ms. Collins for her remarks.

Ms. Collins indicated she is a member of the FAMU National Alumni Association and congratulated Chair Kuntz on his new role. She said the Alumni Association is focused on performance funding, in particular the metrics relating to the percentage of undergraduate degrees awarded and the graduation and retention rates. The Alumni Association is working to improve graduation and retention rates by offering a new retention scholarship to students. Ms. Collins also invited the Board to attend the FAMU Day at the Capitol on February 4, 2016, where the Alumni Association will be offering retention scholarships to FAMU students.

8. Confirmation of Reappointment of the President for the University of Central Florida

Chair Kuntz said that on November 2, 2015, the Board of Trustees of the University of Central Florida unanimously reappointed Dr. Hitt to serve as the President of UCF. The reappointment extends Dr. Hitt's contract through June 30, 2016, with additional one-year terms upon the mutual agreement of the parties, which includes approval of the extension by the Board of Governors. Mr. Hosseini moved for confirmation and the motion was seconded by Mr. Lautenbach. Chair Kuntz called on Mr. Marcos Marchena, the Chair of the UCF Board of Trustees for comments. In light of the motion and second, Mr. Marchena demurred in favor of a vote, which was unanimous. Dr. Hitt thanked the Board, stating it has been an honor to serve the university for the past twenty-four years.

9. Strategic Planning Committee Report

Chair Kuntz called on Mr. Colson for the Strategic Planning Committee report. Mr. Colson stated that in November 2015, staff presented projections for degree production showing the State University System is unlikely to meet degree production goals in the 2025 Strategic Plan by an estimated 6,000 degrees annually at the baccalaureate level and 1,800 degrees annually at the graduate level. At that time, the Committee requested further information with regard to enrollments and degree production across Florida's higher education sectors.

Staff subsequently produced a discussion paper that identifies trends warranting further examination, several of which are particularly important:

- The growth in Florida College System degrees far outpaces that of the other sectors.
- Excluding Florida Polytechnic University, 6 of our 11 SUS institutions show stable instructional activity at their main campuses over the past five years, while 3 show increases and 2 show declines in growth.
- Joint-use regional campuses between SUS and Florida College System institutions appear to be experiencing decline in instructional activity over the past five years.

- Overall, there appears to be a shift in where baccalaureate programs are offered, with a decrease in regional campus offerings and a strong increase in online offerings and Florida College System baccalaureates.

Noting the greater role of technology in higher education, Mr. Colson attributed part of the shift to how students earn their credits and their degrees, which calls into question how we should invest in programs and course offerings throughout the System.

In addition, he noted the improvement in the economy may be a contributing factor to the trend in declining enrollments at the regional campuses. In 2007-08, when the economy was ailing, enrollment increased. Now, we may be seeing a “course correction” with potential students choosing to either delay or forego higher education because they can more easily obtain jobs.

For strategic planning purposes, Mr. Colson said it is important to understand the extent to which certain areas of the curriculum are being affected in the trends reported by staff and whether some regions are being affected more than others. He called for further analyses by region of the state and by broad program discipline areas, which should facilitate system-wide planning to increase degree production in areas of strategic emphasis, in alignment with Board of Governors’ *2025 Strategic Plan*.

10. Audit and Compliance Committee Report

Chair Kuntz called on Mr. Levine for the Audit and Compliance Committee report. Mr. Levine said the Committee discussed the results of the Auditor General’s Quality Assessment Review of our Inspector General’s office. Mr. Maleszewski reported the Auditor General’s office determined our internal audit function conforms with applicable professional standards and statute. Mr. Levine congratulated Mr. Maleszewski and his staff on the great work.

He noted the Committee was briefed on the Auditor General’s financial and operational audits of Florida Polytechnic University. Florida Polytechnic earned a clean financial audit and there is a clear plan by the university to address the issues raised in the operational audit.

Mr. Levine stated the Committee discussed undertaking a cybersecurity risk assessment of the State University System and passed a motion to support pending legislation that would provide public records and open meetings exemptions, which are necessary for the discussion and development of a plan to address cybersecurity issues without creating vulnerability. Mr. Levine said the pending legislation would create exemptions for data and information from technology systems owned, contracted or maintained by a state university related to risk assessments, risk mitigation, audits,

policies and procedures and evaluations, noting that the legislation is similar to public records exemptions applicable to other state agencies.

Mr. Levine reported Mr. Maleszewski and the university chief audit executives are continuing to work on the draft regulations previously discussed by the Committee, noting there will be an opportunity for further input during an upcoming in-person meeting. Finally, in March, the Committee will be presented with a summary of the State University System Performance-based Funding Data Integrity audits and certifications, as well as an update on the FAMU plan for addressing the cash deficits in the university's intercollegiate program.

11. Facilities Committee Report

Chair Kuntz called on Mr. Huizenga for the Facilities Committee report. Mr. Huizenga reported the Committee heard presentations on major projects completed in 2015 and reviewed annual energy consumption and savings. He stated action was taken on three items that he is bringing forward from the Committee.

A. Amendment to 2016-2017 State University System Fixed Capital Outlay Legislative Budget Request

Mr. Huizenga moved approval of the amendment to the 2016-2017 SUS Fixed Capital Outlay Budget Request as presented to the Committee. Mr. Hosseini seconded the motion and the members concurred unanimously.

B. University of South Florida Grocery Store Project

The second item was consideration of the University of South Florida to enter into a ground sublease with Publix Supermarkets to allow for construction of an on-campus grocery store. Mr. Huizenga moved approval of a Resolution to authorize the University of South Florida to enter into a ground sublease with Publix for the construction, financing, operation and maintenance of a new grocery store on the main campus. Mr. Hosseini seconded the motion and the members concurred unanimously.

C. Florida International University Educational Plant Survey Validation

The last item related to the validation of Florida International University's Educational Plant Survey. Mr. Huizenga moved to validate the Educational Plant Survey. Mr. Doyle seconded the motion, and the members concurred unanimously.

12. Nomination and Governance Committee Report

Chair Kuntz recognized Mr. Hosseini to report on the Nomination and Governance Committee.

A. Appointment of University Trustees

Mr. Hosseini moved approval of the Committee's recommendations for the following persons to fill trustee vacancies at each of the universities. Each appointment term runs from January 21, 2016 to January 6, 2021, except for the two vacancies at Florida Polytechnic University, which expire on July 15, 2020. All of the appointments are subject to confirmation by the Senate and each appointee attending an orientation session conducted by the Board office.

i. Florida A&M University

For Florida A&M University, there are three vacancies and Mr. Hosseini moved approval of Craig Reed and Thomas Dortch. Mr. Lautenbach seconded the motion, and the members concurred unanimously. Mr. Hosseini said the Committee will take up the appointment of Mr. Warren's seat at the March meeting.

ii. Florida Atlantic University

For Florida Atlantic University, there are two vacancies and Mr. Hosseini moved approval of Robert Stilley and Shaun Davis. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

iii. Florida International University

For Florida International University, there are two vacancies and Mr. Hosseini moved approval of Gerald Grant. Mr. Lautenbach seconded the motion, and the members concurred unanimously. Mr. Hosseini said the Committee will take up the appointment of Mr. Maury's seat at the March meeting.

iv. Florida Polytechnic University

For Florida Polytechnic University, there are two vacancies and Mr. Hosseini moved approval of Sandra Featherman and Frank Martin. Mr. Kuntz seconded the motion, and the members concurred unanimously.

v. Florida State University

For Florida State University, there are two vacancies and Mr. Hosseini moved approval of Ed Burr and Craig Mateer. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

vi. New College of Florida

For New College of Florida, there are two vacancies and Mr. Hosseini moved approval of Audrey Coleman and John Lilly. Mr. Kuntz seconded the motion, and the members concurred unanimously.

vii. University of Central Florida

For the University of Central Florida, there are three vacancies and Mr. Hosseini moved approval of Alex Martins and Marcos Marchena. Mr. Lautenbach seconded the motion, and the members concurred unanimously. Mr. Hosseini said the Committee will take up the appointment of Mr. Gilley's seat at the March meeting.

viii. University of Florida

For the University of Florida, there are two vacancies and Mr. Hosseini moved approval of Marsha Powers, who will succeed Mr. Edwards. Mr. Lautenbach seconded the motion, and the members concurred unanimously. Mr. Hosseini said the Committee will take up the appointment of the other seat at the March meeting.

ix. University of North Florida

For the University of North Florida, there are two vacancies and Mr. Hosseini moved approval of Paul McElroy and Sharon Wamble-King. Mr. Tripp seconded the motion, and the members concurred unanimously.

x. University of South Florida

For the University of South Florida, there are two vacancies and Mr. Hosseini moved approval of Stephanie Goforth and Nancy Watkins. Mr. Kuntz seconded the motion, and the members concurred unanimously.

xi. University of West Florida

For the University of West Florida, there are two vacancies and Mr. Hosseini moved approval of David Cleveland and Richard Baker. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

13. Innovation and Online Committee Report

Chair Kuntz called on Mr. Lautenbach for the Innovation and Online Committee report. Mr. Lautenbach stated the Committee received a report on the selection process for an opt-in common learning management system (LMS). Two weeks ago, the process resulted in the selection of Canvas, following involvement of people throughout the State University System and from institutions in the Florida College System. He stated staff is in the process of developing a Master Agreement. Mr. Lautenbach emphasized the importance of a common LMS to students and their ability to move forward. While recognizing the new system is on an opt-in basis, he asked the university presidents to advise whether their university would be moving to the new system.

The Committee also heard an update on the implementation of the newly approved 2025 Strategic Plan for Online Education. A Steering Committee of provosts met with an Implementation Committee of university staff and established top priorities for immediate action, which include ensuring quality courses, enhancing professional development, and determining the cost of online education. Staff will report back in March.

The last item on the agenda was the approval of two goals to recommend to the Strategic Planning Committee for inclusion in the 2025 Strategic Plan. The goals relate to quality and access and would establish a goal of 90% of SUS courses bearing a “high quality” rating in the Florida Virtual Campus online catalog, and a goal of 40% of SUS undergraduate FTE enrollments in online courses.

14. Academic and Student Affairs Committee Report

Chair Kuntz recognized Mr. Tripp to report on the Academic and Student Affairs Committee. Mr. Tripp reported the Committee was provided with an overview of the programs and services available to students with disabilities in the State University System, including a video produced by FIU and its Disability Services Director that depicts accommodations and services across the System. The Committee also recognized the valuable contributions of the Johnson Scholarship Program for students with disabilities and heard from two students from FSU and FAMU who shared their experiences on campus.

A. Academic Program Items

- i. Limited Access Status for the Bachelor of Science in American Sign Language/English Interpreting (16.1603) at the University of North Florida

Mr. Tripp reported the Committee considered a request for limited access status from the University of North Florida for its Bachelor of Science in American Sign Language/English Interpreting program. Limited access is being sought based on the need for students to acquire the necessary minimum language competency and specific processing skills to serve as American Sign Language/English interpreters.

Mr. Tripp moved approval of Limited Access Status for the Bachelor of Science in American Sign Language/English Interpreting (CIP 16.1603) at the University of North Florida. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- ii. Termination of the Ph.D. in Chemical Physics (40.0508) at Florida State University

Mr. Tripp reported the Committee considered two program termination requests from Florida State University. The first request relates to termination of the Ph.D. in Chemical Physics which currently has no students enrolled.

Mr. Tripp moved approval of termination of the Ph.D. in Chemical Physics (CIP 40.0508) at Florida State University. Mr. Beard seconded the motion, and the members concurred unanimously.

- iii. Termination of the Ph.D. in Research and Evaluation Methods (13.0601) at Florida State University

Mr. Tripp reported the second request related to the termination of the Ph.D. in Research and Evaluation Methods from Florida State University. The degree content has been consolidated with the Educational Leadership and Policy program and is now offered as a major.

Mr. Tripp moved approval of termination of the Ph.D. in Research and Evaluation Methods (CIP 13.0601) at Florida State University. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

B. Board of Governors Regulations

- i. Approve Amended Board of Governors Regulation 6.002 Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen

Mr. Tripp moved approval of the amended Board Regulation 6.002, Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- ii. Approve Amended Board of Governors Regulation 6.004 Admission of Undergraduate, Degree-Seeking Transfer Students

Mr. Tripp moved approval of the amended Board Regulation 6.004, Admission of Undergraduate, Degree-Seeking Transfer Students. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

- iii. Approve Amended Board of Governors Regulation 6.008 Postsecondary College-level Preparatory Testing, Placement, and Instruction for State Universities

Mr. Tripp moved approval of the amended Board Regulation 6.008, Postsecondary College-level Preparatory Testing, Placement, and Instruction for State Universities. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

15. Budget and Finance Committee Report

Chair Kuntz reported the committee had several items requiring Board approval.

A. Performance Based Funding Model

Mr. Kuntz reported the Committee took up two items. The first item relates to Metric 1 of the Performance Based Funding Model. Mr. Kuntz stated the Committee recommends raising the wage threshold on Metric 1 to \$25,000 and he moved approval of this change. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

B. Public Notice of Intent to Create Board of Governors Regulation 9.006, Remuneration of University Presidents and Administrative Employees

Mr. Kuntz stated the second item relates to the promulgation of a new regulation that will provide guidance to the universities for consistent implementation of the statutes that limit the amount of state funds paid to presidents and administrative employees. Mr. Kuntz moved approval of the public notice of intent to create Board of Governors Regulation 9.006, Remuneration of University Presidents and Administrative Employees. Mr. Lautenbach seconded the motion, and the members concurred unanimously.

16. Health Initiatives Committee Report

Chair Kuntz recognized Mr. Morton for the Health Initiatives Committee Report. Mr. Morton said the Committee received a presentation from Amy Beaven, Director of STEM and Health Initiatives. Ms. Beaven presented an update on the Health Initiative

Strategic Plan, including the process for narrowing the goals to those with near-term implementation implications. The Committee reviewed a draft Strategic Plan that includes goals, priorities, and strategies to meet the most pressing needs that were identified in the environmental scan process. The Committee will meet with its Advisory Group in February to refine the strategies based on the excellent feedback provided in the Committee meeting today. Mr. Morton reported he anticipates approval of a Strategic Plan for Health at the March meeting.

17. Recognition, Mr. Cavallaro, Mr. Carter, and Mr. Hosseini

Chair Kuntz presented resolutions to Stefano Cavallaro and Matthew Carter honoring their distinguished and dedicated service on the Board and contributions to the State University System, and to Mori Hosseini for his effective leadership as Chair of the Board of Governors from January 1, 2014 until December 31, 2015. Ms. Shirley read the resolutions, which are appended to the minutes.

Mr. Cavallaro, who served as the student representative to the Board from May 30, 2014 to May 30, 2015, thanked the Board, the presidents, the board of trustee members for their friendship and for contributing to his development as he moved from being a student to a full-time employee at an accounting firm. He said he greatly enjoyed his time on the Board and was fortunate, as a student at Florida State University, to be able to come to the Board office for his briefings.

Chair Kuntz thanked Mr. Carter for the perspective he brought to the Board, noting he was sure Mr. Carter will approach his service on the FAMU Board of Trustees with the same enthusiasm and thoughtfulness. Mr. Carter thanked the Board for the tremendous opportunity to work on initiatives such as the performance funding metrics and the Public-Private Partnership Guidelines. He encouraged members to stay tuned to FAMU, because he expects great improvement by the university on the performance funding metrics and welcomes the opportunity to be part of that process.

Chair Kuntz expressed appreciation to Mr. Hosseini for his steadfast commitment to enhancing the quality and accountability of the State University System. He noted Mr. Hosseini's dedication resulted in transformative changes such that we now have the highest 6-year graduation rate among 4-year public institutions in the 10 largest states. Mr. Hosseini said he was humbled and also honored and privileged to have served everyone in the System for two years. He commented this is a very happy day for him because we are in good hands under the leadership of Mr. Kuntz and Mr. Lautenbach. He expressed appreciation to all of the Board members for their dedication to making higher education better for all students. He also thanked the presidents and the boards of trustees' chairs for the hard work they do every day, stating they are the heroes who make our institutions great

18. Concluding Remarks and Adjournment

Chair Kuntz reported the next in person meeting of the Board is scheduled for March 16-17, 2016, at the University of West Florida.

Having no further business, the meeting was adjourned at 1:17 p.m. on January 21, 2016.

Tom Kuntz, Chair

Vikki Shirley,
Corporate Secretary

FLORIDA BOARD OF GOVERNORS
Resolution
STATE UNIVERSITY SYSTEM OF FLORIDA

WHEREAS, the Honorable Matthew M. Carter II has provided dedicated and effective service to the State University System of Florida as a member of the Board of Governors, State University System, from March 23, 2012, to December 18, 2015; and

WHEREAS, during his tenure on the Board, Mr. Carter served as a strong advocate for students, in particular for veterans seeking a higher education in the State University System. As such, he was an invaluable advisor on the Academic and Student Affairs Committee, providing thoughtful insight on complex policy issues facing the State University System, including the safety the security of students, university program proposals, and regulations affecting students; and

WHEREAS, Mr. Carter has been a knowledgeable member of the Audit and Compliance Committee, the Facilities Committee, and the Health Initiatives Committee where, as an engaged leader, he weighed in on the development of the performance funding data integrity process, the Public-Private Partnership Guidelines, and the Workforce Gap Analysis on Health-Related Programs; and

WHEREAS, to all these activities Mr. Carter has brought a sense of purpose and duty, demonstrating the highest and best qualities of public service; now therefore,

BE IT RESOLVED that the members of the Board of Governors, meeting at the Turnbull Conference Center, Florida State University, on this twenty-first day of January, 2016, do hereby commend Mr. Matthew M. Carter II for his esteemed leadership of and invaluable contributions to the State of Florida and the Board of Governors, State University System and extend to him all best wishes; and

BE IT FURTHER RESOLVED that the resolution be presented to Mr. Carter as a small token of the Board's appreciation and thanks.

Thomas G. Kuntz, Chair

H. Wayne Huizenga, Jr.

Ned C. Lautenbach, Vice Chair

Alan Levine

Richard A. Beard III

Wendy Link

Dean C. Colson

Edward Morton

Daniel Doyle, Jr.

Katherine Robinson

Patricia Frost

Pamela Stewart

Tonnette Graham

Norman D. Tripp

Morteza "Mori" Hosseini

Fernando Valverde



FLORIDA BOARD OF GOVERNORS
Resolution
STATE UNIVERSITY SYSTEM OF FLORIDA

WHEREAS, the Honorable Stefano Cavallaro has provided distinguished and dedicated service to the State University System of Florida as the representative of the Florida Student Association on the Board of Governors, State University System of Florida from May 30, 2014, to May 30, 2015; and

WHEREAS, Mr. Cavallaro has been a devoted member of this Board and a tireless advocate for the perspectives of the 335,000 students in the System while also serving as Student Body President of the Florida State University. He used his position to encourage discussion and interest in the issues affecting students in the State University System, including prevention and awareness activities designed to reduce incidents of sexual misconduct on university campuses; and

WHEREAS, during his tenure on the Board, Mr. Cavallaro served as a member of the Academic and Student Affairs Committee, the Budget and Finance Committee, and the Legislative Affairs Committee. On these committees, he represented the student voice on issues ranging from college affordability to performance-based funding. He also brought the student point of view to other committees as the Board considered issues as varied as enhancing campus security to the future of online learning; and

WHEREAS, Mr. Cavallaro's service as an effective student representative included organizing student leaders to advocate for a sales tax exemption on textbooks and funding Bright Futures Scholarship awards for summer terms. Mr. Cavallaro also successfully planned and coordinated the Rally in Tally on March 18, 2015, during the 2015 Legislative Session to ensure that student government representatives from across the State University System could lobby legislative leaders for student issues on behalf of their constituents. He is an exemplary role model of effective advocacy for current and future leaders and displayed dedication and enthusiasm in carrying out his duties; now therefore,

BE IT RESOLVED that the members of the Board of Governors, meeting at the Marshall Student Center Ballroom, University of South Florida, on this eighteenth day of June, 2015, do hereby commend Mr. Stefano Cavallaro for his invaluable contributions to the Florida State University Board of Trustees and the Board of Governors, State University System and extend to him all best wishes; and

BE IT FURTHER RESOLVED that this resolution be presented to Mr. Cavallaro as a small token of the Board's appreciation and thanks.

Morteza "Mori" Hosseini Chair

Ned C. Lautenbach

Thomas G. Kuntz, Vice Chair

Alan Levine

Richard A. Beard III

Wendy Link

Matthew M. Carter II

Edward Morton

Dean C. Colson

Dr. Katherine Robinson

Daniel Doyle, Jr.

Commissioner Pam Stewart

Patricia Frost

Norman D. Tripp

Tonnette Graham

H. Wayne Huizenga, Jr.



FLORIDA BOARD OF GOVERNORS
Resolution
STATE UNIVERSITY SYSTEM OF FLORIDA

WHEREAS, the Honorable Mori Hosseini served ably and with great dedication as the Chair of the Board of Governors, State University System of Florida from January 1, 2014 until December 31, 2015; and

WHEREAS, during his tenure as Chair, Mr. Hosseini contributed generously of his time and gave of his considerable abilities in representing the Board and the State University System, voicing the Board's commitment to the students, the universities, and the boards of trustees; and

WHEREAS, Mr. Hosseini provided effective leadership on numerous issues that proved critical to the success of the Board of Governors and the State University System, including working tirelessly to ensure continued support for the Board's performance-based funding model, securing over \$200 million in new state support for the model, and through the establishment of a data integrity certification process to provide assurance that the data used in the model is reliable, accurate and complete; and

WHEREAS, Mr. Hosseini led the Board of Governors and the State University System into new frontiers through the establishment of the Public-Private Partnership Guidelines to enable universities to construct and acquire much-needed facilities through innovative partnerships with private entities subject to appropriate oversight by the Board of Governors and the boards of trustees; and through the creation of the Health Initiatives Committee charged with developing a strategic plan to address health-related workforce needs and increasing the competitiveness of the State University System's health-related research; and

WHEREAS, Mr. Hosseini, as Chair of the Nomination and Governance Committee, shepherded the appointment of an impactful group of trustees to university boards of trustees and elevated the level of engagement with the university boards of trustees through the institution of an annual Trustee Summit, which has proved successful in deepening the channels of communication between the respective boards; and

WHEREAS, Mr. Hosseini has brought his thirst for knowledge, sense of humor, and graciousness to all of his activities as Chair of the Board of Governors, demonstrating the best qualities of public service; now therefore,

BE IT RESOLVED that the members of the Board of Governors, meeting at the Turnbull Conference Center, Florida State University, on this twenty-first day of January, 2016, do hereby commend Mr. Mori Hosseini for his invaluable contributions to the State of Florida, the State University System, and the Board of Governors and wish him success and happiness in all future endeavors; and

BE IT FURTHER RESOLVED that the resolution be presented to Mr. Hosseini as a small token of the Board's appreciation and thanks.

Thomas G. Kuntz, Chair

H. Wayne Huizenga, Jr.

Ned C. Lautenbach, Vice Chair

Alan Levine

Richard A. Beard III

Wendy Link

Dean C. Colson

Edward Morton

Daniel Doyle, Jr.

Katherine Robinson

Patricia Frost

Pamela Stewart

Tonnette Graham

Norman D. Tripp

Morteza "Mori" Hosseini

Fernando Valverde

