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BOARD OF GOVERNORS
STATE UNIVERSITY SYSTEM OF FLORIDA
RETREAT
SARASOTA, FLORIDA
SEPTEMBER 10-11, 2013

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The Chair, Dean Colson, convened the Board of Governors Retreat at 6:09 p.m. on September 10, 2013. The following members were present: Mori Hosseini, Vice Chair; Dick Beard; Matthew Carter; Manoj Chopra; Carlo Fassi; H. Wayne Huizenga, Jr.; Ned Lautenbach; Alan Levine; Wendy Link; Ed Morton; Pam Stewart; Norman Tripp; and Elizabeth Webster.

1. Introductions

Chair Colson thanked the Board members for participating in the retreat. He asked the newest member of the Board Interim Commissioner Pam Stewart to introduce herself to the other Board members.

2. Discussion: September 10, 2013

Chair Colson reviewed the retreat agenda and the meeting agenda. He updated the members on the Chancellor transition. He informed the members that he and Vice Chair Hosseini met with Chancellor Brogan and staff at the Board office on August 15th to discuss the transition.

Chair Colson reminded members that the agenda at the Board meeting will include a recommendation for Dr. Jan Ignash, Vice Chancellor and Chief Academic Officer to become Interim Chancellor. Chair Colson said that the office runs smoothly now, and he is confident that the office will continue to do so while the search for a new chancellor is completed.

Chair Colson said that he will appoint a Chancellor Search Committee in the next couple of weeks, and Randy Goin, Jr. will staff the Committee. He would like the Search Committee to develop a position description and search process. He also said that the Search Committee will decide whether to hire a search consultant.

The discussion ended at 8:14 p.m. on September 10, 2013.

3. Discussion: September 11, 2013

Mr. Colson called the retreat to order at 8:38 a.m. on September 11, 2013, with the following members present: Mori Hosseini, Vice Chair; Dick Beard; Matthew Carter; Manoj Chopra; Carlo Fassi; H. Wayne Huizenga, Jr.; Tom Kuntz; Ned Lautenbach; Alan Levine; Wendy Link; Ed Morton; Pam Stewart; Norman Tripp; and Elizabeth Webster.

Chair Colson, Chancellor Brogan, Vice Chancellor Jan Ignash, and Chief Financial Officer Tim Jones presented an overview of major Board initiatives in budget, facilities, strategic planning, and academic and student affairs. The overview included a review of staffing levels at the Board office, a comparison to staffing levels at System offices in other states, and a review of a master calendar of Board activities for 2014.

The Board's General Counsel Vikki Shirley presented an overview of the governance responsibilities of the Board of Governors. The presentation included the 2002 constitutional amendment, the delegation of authority to the university boards of trustees, and the 2010 governance agreement between the Board and the Legislature.

Ms. Shirley also reviewed the Board of Governors-Board of Trustees Communication protocol adopted on November 13, 2006, and revised on January 24, 2007. Chair Colson stated that the Board had worked hard over the last couple of years to provide opportunities for communication with the members of the university boards of trustees. Vice Chair Hosseini talked about the new Trustee orientation sessions and the Trustee Summit being held in November. He stated that the goal was to foster cooperation with the university boards of trustees.

Chancellor Brogan, Dr. Ignash, and Mr. Jones presented an update on performance funding. The update included a review of the four principles utilized in the development of the Board performance funding model: (1) use metrics that align with State University System Strategic Plan goals, (2) reward excellence or improvement, (3) have a few clear, simple metrics, and (4) acknowledge the unique mission of the different institutions. The update also included a review of performance funding systems in other states.

Along with Chief Financial Officer Tim Jones, Governor Kuntz discussed the three metrics used to award the \$20 million in performance funding appropriated during the 2013 Legislative Session. They also reviewed the ten metrics proposed for future performance funding. They informed members that eight of the metrics would be common to all universities except New College - only seven metrics apply to New College because no graduate degrees are offered. They explained that the Board of Governors will choose one metric for each institution - two for New College. They explained that each university board of trustees will recommend the final metric to the Board of Governors for approval. Vice Chair Hosseini asked Board staff to prepare a talking points document on performance funding.

The meeting adjourned for lunch at 12:02 p.m. and reconvened at 1:08 p.m.

Chair Colson, Chancellor Brogan and Dr. Ignash presented an update on the Commission on Access and Attainment. Chair Colson reviewed the formation of the Commission, its membership, and its guiding questions. The update included a discussion of the areas of need identified by the gap analysis and the \$15 million appropriated during the 2013 Legislative Session to provide grants to universities and colleges to address the identified gap areas. Members discussed the disconnect between employers in Florida who cannot

find engineers and the findings of the gap analysis. Vice Chancellor Ignash agreed to provide specific numbers for the supply, demand, and gap to allow members to analyze the disconnect.

Governor Beard, Chancellor Brogan, and the Board's Facilities Director Chris Kinsley presented an update on facilities funding. The update included a review of the work of the Facilities Task Force on space needs in the System and a review of the decline in Public Education Capital Outlay funding. Mr. Kinsley said that the current focus is on continuation projects, utilities/infrastructure needs, and renovation rather than on new projects. Governor Beard proposed that the Facilities Committee hold a workshop for universities to present new projects and tie the requests to the Strategic Plan. Members want to understand which facilities are needed rather than which are requested.

Chancellor Brogan and Dr. Ignash presented an update on the academic coordination. The update included a review of the work of the Council of Academic Vice Presidents Academic Coordination Project.

Chair Colson reviewed the changes to the Board's operating procedures to address statutory changes for public comment. He also discussed the possibility of changing the responsibilities of the Trustee Nominating and Development Committee to encompass governance items.

Dr. Ignash updated members on online education. The review included the UF Online Advisory Board, the Florida Virtual Campus, and the Task Force on Postsecondary Online Education in Florida.

Members discussed shared services efforts. Members requested an update on System shared services at an upcoming Board meeting.

4. Adjournment

The retreat concluded at 4:15 p.m., September 11, 2013.

Dean Colson,
Chair

Monoka Venters,
Corporate Secretary