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 BOARD OF GOVERNORS  
 STATE UNIVERSITY SYSTEM OF FLORIDA  
 FLORIDA A&M UNIVERSITY  
 GRAND BALLROOM, STUDENT UNION  
 TALLAHASSEE, FLORIDA  
 MARCH 28, 2013

*Video or audio archives of the meetings of the Board of Governors  
 and its Committees are accessible at <http://www.flbog.edu/>.*

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Chair Dean Colson convened the meeting at 9:31 a.m., on March 28, 2013, with the following members present: Vice Chair Mori Hosseini; Dick Beard; Commissioner Tony Bennett; Matthew Carter; Dr. Manoj Chopra; Pat Frost; H. Wayne Huizenga, Jr.; Tom Kuntz; Ned C. Lautenbach; Alan Levine (participating by phone); Wendy Link; Ed Morton; John D. Rood; Norman Tripp; Elizabeth Webster; and Cortez Whatley.

1. Visit from the Honorable Will Weatherford, Speaker of the Florida House of Representatives

Chair Colson welcomed Speaker Will Weatherford and thanked him for taking time to join the Board during the busy Legislative Session. Chair Colson expressed appreciation for the great support that Speaker Weatherford has shown the Board and the State University System, especially related to online learning. He reminded members that Speaker Weatherford last year challenged the Board to consider embracing technology and disruptive innovations to take higher education to new heights. He further commented that the Board, through the work of the Strategic Planning Committee, used funding provided by the Legislature to hire a consultant to study online education. The Board forwarded ideas about online education to Legislature, and the House has picked up on those ideas.

Chair Colson also recognized Lynn Cobb, Special Counsel for the Florida House of Representatives, and thanked her for her efforts on behalf of higher. Speaker Weatherford echoed Chair Colson's appreciation for Ms. Cobb's tireless work.

Speaker Weatherford thanked Chair Colson for his leadership and steadfastness on behalf of higher education. He thanked Vice Chair Hosseini for his strong leadership and stated that the Board of Governors is the strongest that it has ever been. He said that he is extremely bullish on the direction that Florida is taking as a State and in the direction that the Board of Governors is taking the higher education system.

Speaker Weatherford said that he appreciated the Board and the System for the partnership with the Legislature. He reported on positive developments such as the Legislature's restoring the \$300 million to the System and adding \$65 million. He promised to provide the resources needed to have a vibrant System.

Speaker Weatherford answered questions from the Board about the direction for higher education and the remainder of the Legislative Session. At 9:50 a.m., Chair Colson thanked Speaker Weatherford for honoring the Board with a visit and for everything that he has done for higher education. The meeting continued with the Trustee Nominating and Development Committee.

## 2. Chair's Report

Chair Colson re-convened the full Board meeting at 10:15 a.m. with the following members present: Vice Chair Mori Hosseini; Dick Beard; Commissioner Tony Bennett; Matthew Carter; Dr. Manoj Chopra; Pat Frost; H. Wayne Huizenga, Jr.; Tom Kuntz; Ned C. Lautenbach; Alan Levine (participating by phone); Wendy Link; Ed Morton; John D. Rood; Norman Tripp; Elizabeth Webster; and Cortez Whatley.

Chair Colson thanked Florida A&M University and President Robinson for hosting the meeting. He commented on how nice it is to see one of the oldest campuses in the system. He recognized that Interim President Robinson would be staying at the helm of Florida A&M during the SACS probation and the Board's corrective action plan.

President Robinson formally welcomed the members of the Board of Governors to the campus. He said that Florida A&M just celebrated 125 years of excellence with caring, and he looks forward to another 125 years. He thanked Chancellor Brogan and his staff for the collaborative relationship that has been built with Florida A&M while working on projects for the benefit of the System.

Chair Colson officially welcomed and introduced Commission Tony Bennett. He also recognized Norman Tripp who was re-appointed to the Board for a second term.

Chair Colson thanked Speaker Weatherford, President Gaetz, the various Legislative committees devoted to higher education issues, and Governor Scott for their unparalleled support of the System and the Board of Governors this Session. He stated that together we are working toward the goal of making our System the best in the country and continuing to provide an affordable, high-quality educational experience.

Chair Colson recognized Ava Parker as a former member of the Board of Governors and presented her with a resolution thanking her for her service to the State University System and the Board of Governors. Ms. Parker thanked the Board and said that service to the State University System is the best community service that a person can

offer the State of Florida because it offers an opportunity to impact our children, families, and the economic growth of the State.

3. Approval of Meeting Minutes

A. Board of Governors Meeting held January 17, 2013

Mr. Tripp moved that the Board approve the Minutes of the Meeting held on January 17, 2013, as presented. Mr. Hosseini seconded the motion, and the members concurred.

B. Board of Governors Meeting held February 21, 2013

Mr. Kuntz moved that the Board approve the Minutes of the Meeting held on February 21, 2013, as presented. Mr. Tripp seconded the motion, and the members concurred.

4. Chancellor's Report

Chancellor Brogan thanked Chair Badger, President Robinson, and Florida A&M University for hosting the meeting. He congratulated the university on its 125<sup>th</sup> anniversary.

Chancellor Brogan acknowledged the work related to library automation and recognized Jane Hayes for the experience, stability and wisdom that she brought to the origination of the Florida Library Virtual Campus. The new executive director Don Muccino will now take that work to the next level.

Chancellor Brogan thanked the new members of the Board and the new Trustees for attending orientations. He recognized Vice Chair Hosseini for spearheading the orientation for new Trustees.

Chancellor Brogan discussed the importance of health issues to the State University System. The Board office will soon post two positions related to health: (1) a consultant who can help shape the first health strategic plan for the System and (2) a permanent staff person to work on a daily basis on health-related issues.

Chancellor Brogan reported on a letter from Governor Scott related to the student issue at Florida Atlantic University. President Saunders has committed to issuing a report to the Chancellor to provide to the Governor.

Chancellor Brogan also recognized the outstanding efforts of President Hitt and the staff at the University of Central Florida for the rapid response and professional handling of the recent events which resulted in the loss of one student's life and the potential loss of many more lives. He commented that in the wake of this tragedy we

have the opportunity to re-commit to finding better ways to assure the long-term health, safety, and welfare of the people in the State University System. He acknowledged the bravery of Arabo Babakhani who immediately called law enforcement and the rapid response of the police to prevent a much greater tragedy.

President Hitt reviewed the timeline of events from March 18, 2013. He commended UCF's Police Chief Richard Beary, the Orange County police, and all of the first responders. He thanked the housing and residence life students and the professional counseling staff who spent hours supporting the students. He remarked that the planning the university did after the tragedy at Virginia Tech such as forming crisis management teams and rehearsing responses paid off.

President Hitt said that UCF will be conducting a thorough review of its crisis management policies and procedures as well as a critical analysis of the incident response operations. He reported that UCF will hold a one or two day workshop in late June or July to share best practices in emergency preparedness, crisis management and incident response. USF has tentative commitments to participate in a security workshop from national experts and the major tourist attractions in the Orlando area. He asked the other System institutions to contact UCF about participating.

Chancellor Brogan recognized Representative Joe Saunders whose district includes UCF. He said that Representative Saunders reached out to the System in the immediate aftermath of the incident.

Representative Saunders honored the UCF police department for the three-minute response time that helped avert disaster. He said that the workshop at UCF can be a learning process for the entire State University System. He encouraged the System to develop legislative recommendations and offered to be a conduit for those recommendations.

5. Viva Florida 500

Chair Colson recognized the Florida Humanities Council Treasurer Steve Seibert to commemorate Florida's 500<sup>th</sup> anniversary. Mr. Seibert said that this event is a focal point for community engagement and government. Most of the universities in the System are participating in this extraordinarily collaborative event. Mr. Seibert introduced Andy McLeod, Coordinator for Viva Florida 500 and Kerri Post, Deputy Secretary of State. They provided an overview of Viva Florida 500.

6. Audit and Compliance Committee Report

Chair Colson recognized Mr. Morton to report on the Audit and Compliance Committee. Mr. Morton reported that the Committee discussed the Corrective Action

Plan for Florida A&M University. He further reported that the Chancellor provided an update on the process for the implementation and monitoring of the Corrective Action Plan. President Robinson assured the Committee that his team is working toward an appropriate conclusion.

Mr. Morton further reported that Committee also addressed the SACS accreditation issue for Florida A&M University. Florida A&M will submit a written report to SACS in August 2013, SACS will conduct a site visit in September, and SACS will make a decision by the end of the calendar year.

Mr. Morton said Inspector General and Director of Compliance Derry Harper provided an overview of the Committee's roles and responsibilities. The Committee also reviewed a draft dashboard delineating the scope of responsibility for its members.

The Committee did not take any actions that will move to the full Board.

7. Academic and Student Affairs Committee Report

Chair Colson recognized Mr. Tripp to report on the Academic and Student Affairs Committee. Mr. Tripp reported that Vice Chancellor Jan Ignash provided an overview of the academic program approval process to educate the new members of the Committee. Provost Tony Waldrop from the University of Central Florida provided an update on the Academic Program Coordination Workgroup.

Mr. Tripp reported that the Committee has one action item.

- A. Approval, Limited Access Status for Bachelor of Social Work, University of North Florida

Mr. Tripp moved that the Board approve limited access status for the Bachelor of Social Work at the University of North Florida. Mr. Carter seconded the motion, and members of the Board concurred.

Mr. Tripp reported that the Committee also heard an update from Mr. Whatley on the Florida Student Association at a later point in the day

8. Facilities Committee Report

Chair Colson recognized Mr. Beard to report on the Facilities Committee. Mr. Beard reported that the Committee has two action items.

## A. Debt Approvals

- i. Resolution of the Board of Governors Requesting the Division of Bond Finance of the State Board of Administration to issue revenue bonds on behalf of Florida State University to finance construction of a student residence facility

Mr. Beard moved that the Board approve a resolution requesting the Division of Bond Finance of the State Board of Administration to issue revenue bonds on behalf of Florida State University to finance construction of a student residence facility. Mr. Carter seconded the motion, and members of the Board concurred.

- ii. Resolution of the Board of Governors Requesting the Division of Bond Finance of the State Board of Administration to issue revenue bonds on behalf of Florida International University to finance construction of a parking garage

Mr. Beard moved that the Board approve a resolution requesting the Division of Bond Finance of the State Board of Administration to issue revenue bonds on behalf of Florida International University to finance construction of a parking garage. Mr. Carter seconded the motion, and members of the Board concurred.

Mr. Beard reported that the Committee asked the Chancellor to form a group to work on modifying the Debt Guidelines.

9. Budget and Finance Committee Report

Chair Colson recognized Mr. Kuntz to report on the Budget and Finance Committee. Mr. Kuntz reported that the Committee asked staff to work with the universities to conclude the development of performance funding metrics by June 1<sup>st</sup>. He informed the Board that the Committee may need to schedule a meeting prior to the regularly-scheduled June Board meeting.

Mr. Kuntz reported there were two action items.

## A. Approval, Amended Regulation 18.001 Purchasing

Mr. Kuntz reported that the Board approved public notice of intent to amend Regulation 18.001 Purchasing at the January meeting. The Board received no public comments. Mr. Kuntz moved that the Board approve amended Regulation 18.001 Purchasing. Mr. Hosseini seconded the motion, and the members concurred.



B. Approval, Auxiliary Facilities 2013-2014 Operating Budget

Mr. Kuntz reported that the Committee reviewed the Auxiliary Facilities 2013-2014 Operating Budget. Mr. Kuntz moved that the Board approve the auxiliary facilities 2013-2014 operating budget. Mr. Carter seconded the motion, and the members concurred.

10. Trustee Nominating and Development Committee Report

Chair Colson recognized Mr. Hosseini to report on the Trustee Nominating and Development Committee. Mr. Hosseini reported that there were three recommendations to fill seats on the university Boards of Trustees.

A. Appointment of University Trustee, Florida International University  
(1 vacancy)

Mr. Hosseini moved that the Board re-appoint Jorge Luis Arrizurieta to the Florida International University Board of Trustees for a term beginning March 28, 2013, and ending January 6, 2018. The appointment is subject to confirmation by the Senate and to Mr. Arrizurieta attending an orientation session if he has not attended a Board orientation in the past year. Mr. Tripp seconded the motion. Members concurred in the motion unanimously.

B. Appointment of University Trustee, University of Central Florida  
(1 vacancy)

Mr. Hosseini moved that the Board appoint Beverly Jo Seay to the University of Central Florida Board of Trustees for a term beginning March 28, 2013, and ending January 6, 2018. The appointment is subject to confirmation by the Senate and to Ms. Seay attending an orientation session. Mr. Kuntz seconded the motion. Members concurred in the motion unanimously.

C. Appointment of University Trustee, University of South Florida  
(1 vacancy)

Mr. Hosseini moved that the Board appoint Nancy Hemingway Watkins to the University of South Florida Board of Trustees for a term beginning January 17, 2013, and ending January 6, 2016. The appointment is subject to confirmation by the Senate and to Ms. Watkins attending an orientation session. Ms. Link seconded the motion. Members concurred in the motion unanimously.

11. Florida Polytechnic University Report

Chair Colson reminded the Board that he sent a letter on February 20<sup>th</sup> to Florida Polytechnic University Board of Trustees Chair Rob Gidel asking the university to provide a report to the Board on the progress on benchmarks established in the legislation establishing the university. He said that these benchmarks include expectations regarding accreditation, academic programming, staffing, student enrollment, and facilities.

Chair Colson called on Mr. Hosseini as Chair of the Select Committee on Florida Polytechnic University for remarks. Mr. Hosseini reminded the Board that he, Mr. Beard, and Mr. Tripp are the members of the Select Committee. He stated that the job of the Select Committee is to oversee the transfer of assets from the University of South Florida to Florida Polytechnic University and to oversee the implementation of SB 1994 which was signed by the Governor on April 20, 2012. He said that this Board must ensure that the Florida Polytechnic University Board of Trustees complies with the legislation. The Select Committee will continue to report to the Board on the progress.

Chair Colson called on Florida Polytechnic University for the report. Ms. Parker introduced Chair Gidel and recognized the members of the Florida Polytechnic University Board of Trustees who attended the meeting: (1) Don Wilson, (2) Dick Hallion, (3) Frank Martin, and (4) Bob Stork. She also recognized Vice President of Academic Affairs Dr. Ghazi Darkazalli.

Chair Gidel presented the report. He recognized that the members of the Board of Trustees were made up of individuals from major components of Florida's economy including cyber security, telecommunications, capital markets, aerospace, and the media business. He stated that in deciding what the vision for the Polytechnic would be and how to execute it, the Trustees reviewed various models and concluded that the best model for Florida Polytechnic was industry-engaged. He said that an integral part of building the institution will be incorporating industry through the educational curriculum and delivery. He said that the Polytechnic has the unique opportunity to build an institution from the beginning - a university that will provide a culture of mentoring with industry and, as a result, will be able to attract students, faculty, and industry partners.

Chair Gidel reviewed the funding sources for the campus. He stated that the Board has to do three things under the legislation: (1) complete the campus, (2) build an academic mission, and (3) provide housing and student services. The Trustees have the money to finish the Science and Technology Building and the infrastructure to support that building, but the challenge is to complete the campus. He said that using E&G money would enable the Trustees to complete the campus; however, they would not be able to build the academic mission or provide housing and student services. He said that the

Board of Trustees wants to protect the E&G money for building the academic mission and is looking for third party capital to provide housing and student services.

Ms. Parker reported on program development. She reported that the Polytechnic will offer two colleges: (1) College of Innovation and Technology and (2) College of Engineering. These two colleges will be limited to five (5) majors. The programs will focus on emerging fields such as cloud virtualization, big data analytics, and motion control. These programs are either not offered in the System or will be developed in a manner different than programs that are currently offered. The university will recruit first-time students, transfer students, and master's students.

Ms. Parker stated that the curriculum will be developed in close collaboration with industry, so the university will be nimble. The university has already been approached by industry partners. She said that Florida Polytechnic wants to be the jobs university, and the goal is to have a 75% job placement for graduates.

Ms. Parker further reported that the university is looking at non-tenure models for the faculty and will place an emphasis on teaching as well as research. The university will also focus on integrated teaching and interdisciplinary models.

Ms. Parker informed the Board that the university has already begun recruitment efforts. The university is working with the State Colleges, STEM feeder schools, and engineering charter schools in Polk County and Duval County. The university is also targeting South America and the Far East.

Ms. Parker said that the university is working on an ambitious schedule to obtain SACCS accreditation by the timeline prescribed by the statute. She said that the goal is to start classes in 2014 with 500 students, and, at full enrollment, would have about 5000 students.

Ms. Parker sees Florida Polytechnic as a complement to a great State University System and a wonderful State College System. She said that the State of Florida is missing an applied research university.

Members of the Board engaged Chair Gidel and Ms. Parker in a discussion about the progress of the university. Among the topics discussed were costs, funding, recruitment, accreditation, facilities, enrollment, and shared services. The Board requested that the university provide a monthly update to the Select Committee on Florida Polytechnic, so the Select Committee could respond immediately to any concerns.

Chair Colson expressed appreciation to Chair Gidel and all of the Trustees at Florida Polytechnic University for the yeoman's volunteer work that they are doing. He said

that this Board looks forward to hearing the work plan presentation in June. Chancellor Brogan explained that the Board office will work the Florida Polytechnic on accommodating the work plan template to the stage of development of the university. Chair Colson thanked Chair Gidel, the Trustees, and Ms. Parker for the presentation.

12. Concluding Remarks and Adjournment

Chair Colson thanked members for attending the meeting. Having no further business, the meeting was adjourned at 12:51 p.m., March 28, 2013.

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Dean Colson, Chair

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Monoka Venters,  
Corporate Secretary