



"Amazing Minds, Limitless Possibilities"

Board of Governors Meeting University Work Plan Presentation June 19, 2013 University of South Florida

Doing even better what we already do well

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Contributing to the Florida SUS in new ways

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Contributing to the Florida SUS in new ways Recalibrating mission: linking education to work

NCF is in the tiniest sector of US education











Nat'l Arts & Science Colleges

- Not for everyone
- Superb faculty & students
- Close interactions
- Faculty + students = curr
- Outrageous outcomes







Best educationanywhere

- allywileie at any pric
- at any price

Challenges

- Cost
- Knowledge Explosion
- Recession & push for training
- Skepticism







Smallest sector Most diverse

New College – no exception

Shares strengths

- State's designated honors college
- High touch
- Outrageous outcomes = state's hedge fund





Shares challenges

- visibility
- cost

Exemplary and Nationally Recognized:

- Ranked #3 Best Value in Public Higher Education by the *Princeton Review/USA Today* in 2013
- Ranked #5 among all Public Liberal Arts Colleges by U.S. News & World Report in 2013
- Ranked #5 in Pell Grant students graduating at higher rates than overall students. (USA News Oct. 4, 2012).



Outsized Outcomes



68 Fulbrights since 2001

Distinctive Yet Integral in the SUS

- Academic rigor, deep engagement as measured by National Survey of Student Engagement
- Demonstrated mastery
- Highly valued public liberal arts option for Florida's top undergraduates



Strategy: Strengthen our position in recruitment of top students

Outperform our competitors in academic rigor, intellectual exploration, and customized student experience.

- Transform high achieving high school students into academic entrepreneurs.
- Negotiate semester contracts and develop tutorials
- Narrative evaluations focus on strengths and weaknesses, not a simple grade
- Every student completes a senior project, and recruits a committee of 3 faculty for their oral baccalaureate exam.



Strategy: Cultivate an entrepreneurial spirit throughout the College

- Gain real mastery and prepare for graduate studies and professions
- Entrepreneurial academics require integration of student support into an effective whole
- Faculty innovate in pedagogy and research that connects with region

Strengths



- Clarity of mission
- World-class academic program
- Faculty committed to teaching
- 100% undergraduate research participation
- National partnerships for liberal arts

Opportunities



 Incremental growth without loss of quality

- Leverage community and region
- Add master programs in selected areas
- Partner with other area institutions

Three Key Initiatives

- Strengthen student preparation for senior research and creative work through improved teaching and advising (*Academic Quality*)
- 2. Increase 1st year retention and 6-year graduation rates (*Improve Efficiency*)
- **3.** Launch data science and analytics initiative and increase % of students in STEM fields (*Return on Investment*)

Key Performance Indicators

Percent of Bachelor's Degrees in STEM

- Second highest % in the SUS in 2011-12
- Higher than the average % at Florida Research 1 Universities



Key Performance Indicators

5-yr trend NCF Average Time to Degree for FTIC



FTIC Retention Rate



Internships, Community and Business Engagement

- 46% students complete internships
- 58% volunteer
- Emerging priority in planning discussions with Trustees





Capital Improvement Fee for 2013-14

- Documented capital renewal and deferred maintenance needs in excess of \$3 million
- Students and Student Fee Committee voted to recommend \$2/CH fee increase, \$6.14 → \$8.14



Capital Improvement Fee for 2013-14

 \$125,697 cash or \$602,147 cash + bond will address capital renewal and deferred maintenance priorities





Tuition for 2013-14

- NCF will comply with 1.7% tuition increase required by statute. This will generate \$50,000
- New tuition revenue will support enhanced internship program
- NCF 2012-13 Florida resident tuition & fees are lowest in the SUS (main campuses)
- NCF graduates have low average debt compared to the SUS average

In Conclusion: Themes for 2013-14 Work Plan

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