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BOARD OF GOVERNORS  
STATE UNIVERSITY SYSTEM OF FLORIDA  
BY TELEPHONE CONFERENCE CALL  
THE SCRIPPS RESEARCH INSTITUTE  
JUPITER, FLORIDA  
NOVEMBER 12, 2009

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The Chair, Sheila M. McDevitt, convened the meeting of the Board of Governors by telephone conference call, from The Scripps Research Institute, Jupiter, Florida, at 10:00 a.m., November 12, 2009, with the following members present: Ava Parker, Vice Chair; Ann Duncan; Charlie Edwards; Dr. Stanley Marshall; Frank Martin; Tico Perez; Carolyn K. Roberts; Commissioner Eric Smith; Dr. Judith Solano; Gus Stavros; John Temple; Norman Tripp; and Dr. Zach Zachariah.

1. Final Approval, BOG Regulation 2.002, University Work Plans and Annual Reports

Ms. McDevitt said the Board had spent a great deal of time discussing accountability measures. She said certain specific accountability measures were now required by the legislation authorizing differential tuition. She noted that BOG Regulation 2.002, University Work Plans and Annual Reports, codified the requirements for university work plans and annual reports. She said the work plans would outline the university's top priorities, strategic directions, and specific actions and financial plans for achieving those priorities, as well as performance expectations and outcomes on institutional and systemwide goals. She said the work plan/report would reflect the university's distinctive mission and focus on core institutional strengths within the context of State University System goals and regional and statewide needs.

She said it was important to adopt this regulation. This would put in place the reporting requirements to the Legislature and a process to institute a planning and accountability system designed to inform strategic planning, budgeting and other policy decisions for the SUS and to communicate information about SUS performance to elected officials and the broader public. The regulation had been approved for notice at the Board's September meeting.

Mr. Martin moved that the Board approve BOG Regulation 2.002, University Work Plans and Annual Reports, as presented. Dr. Solano seconded the motion.

Chancellor Brogan welcomed members of the Board to The Scripps Research Institute. He said this was truly a world-class research entity and he was pleased the Board was meeting here later in the morning with the members of the State Board of Education and the Council of 100.

Chancellor Brogan noted that the proposed BOG Regulation set forth dashboard indicators for university and System goals. He said this system of accountability dovetailed with the legislative requirements related to differential tuition, but went beyond those requirements. He said the Board would have significant information from the universities on a broad range of metrics. He said in developing their work plans, the universities could identify their unique mission as well as graduation rates, numbers of baccalaureate degrees, student diversity and types of degrees. He said this would give the Board members, and others, a better sense of the personality of the institutions. He said this would help align the universities with workforce needs and research activities across the state, the region and the world.

Chancellor Brogan said the work done in developing the work plan templates had been accomplished with the assistance of representatives of the universities. Staff from the Senate and House had also participated in the discussions. He said these work plans and annual reports would assist the Board in its decision-making going forward. He said this would also assist the Board in demonstrating that the investment in the universities was paying returns and that the universities were meeting their targeted goals.

Chancellor Brogan said this would begin the process of aligning the strategic plans of each university with the strategic plan for the System. He said a great deal of preparatory work had occurred during the development of this BOG regulation. He noted that Board members had received a timeline of work already completed and work still to be done in preparing work plans and annual reports. He said university work plans were to be submitted by the end of May. He said these were important for the Board and for the universities in pressing for flexible funding from the Legislature. He said this would also present the case that the universities were working both effectively and efficiently and were aligning with the world of work. He expressed his appreciation to Dr. Minear for "quarterbacking" this important work.

Mr. Edwards commented that he had been appointed to chair the Board's Accountability Committee as his first assignment as a member of this Board. He said he had found that there were over 200 reports filed annually by the State University System, most of them required to be submitted to the Legislature. He said the implementation of this regulation with its streamlined reporting structure was a tremendous step in the right direction. Ms. McDevitt concurred, noting that these work plans and annual reports incorporated all the information required for various state and federal reports. She said she had discussed with legislative leadership the possibility of

eliminating many of the current statutorily required reports so that this would be the one and only report to the Legislature.

Commissioner Smith noted that the National Governors Association had made recommendations on accountability systems for university systems. Key issues included number of degree completions, remedial hours, and numbers of transfers from community colleges. He suggested that there might be additional metrics. Ms. McDevitt noted that many metrics had been considered and that the work continued to be refined.

Chancellor Brogan said that staff and others had considered many measures. He noted that at some point the discussion about measures had to end in order to be able to produce the reports in accordance with the prescribed timelines. He said the Board could continue to refine and improve the measures. These reports would be valuable for many purposes.

Ms. McDevitt said this was probably the most important task the Board was undertaking this year. She said the accountability system was key to moving forward on many other Board initiatives, particularly to demonstrate the Board's accountability with its resources. She also thanked Dr. Minear who had switched gears on this project countless times over the past five years.

There were no further comments, and members of the Board approved proposed BOG Regulation 2.002, University Work Plans and Annual Reports, as presented

Ms. McDevitt noted that the Board might still have to adopt a regulation dealing with the question of efficiencies by the university boards of trustees on an annual basis. She said the Board would need a process to address that issue.

## 2. Adjournment

Having no further business, the Chair adjourned the conference call meeting of the Board of Governors at 10:20 a.m., November 12, 2009.

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Sheila M. McDevitt,  
Chair

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Mary-Anne Bestebreurtje,  
Corporate Secretary