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# MINUTES BOARD OF GOVERNORS STATE UNIVERSITY SYSTEM OF FLORIDA UNIVERSITY OF SOUTH FLORIDA TRADITIONS HALL, GIBBONS ALUMNI CENTER TAMPA, FLORIDA SEPTEMBER 24, 2009

The Chair, Sheila M. McDevitt, convened the meeting of the Board of Governors, State University System of Florida, in Traditions Hall, Gibbons Alumni Center, University of South Florida, Tampa, Florida, September 24, 2009, at 1:15 p.m., with the following members present: Ava Parker, Vice Chair; John Barnes; John Dasburg; Ann Duncan; Dr. Stanley Marshall; Frank Martin; Carolyn K. Roberts; Dr. Judith Solano; Gus Stavros; John Temple; Norman Tripp; and Dr. Zach Zachariah.

## 1. <u>Call to Order and Chair's Report</u>

Ms. McDevitt expressed her thanks to Board members and Presidents for their participation in the meeting. She also thanked President Judy Genshaft and her team at USF for their hospitality. She recognized two Trustee Board Chairs in the audience, Ms. Rhea Law of USF and Ms. Nancy Blosser of FAU.

She noted that fall was a busy time for the universities. She said the universities had opened with record fall enrollment.

Ms. McDevitt said this was a time of transition for the Board, as well. She welcomed Chancellor Brogan, who had started working in the Board office the previous week. She said she knew his departure from Florida Atlantic University was bittersweet as he had been at the helm there for six years. She said that FAU had grown in many ways under his leadership, both as a university and as an important part of the System. She said that he was brimming with ideas and ways to move the System forward and advance the agenda of the State University System.

She said this Board and all the Boards of Trustees were also about to change as the terms of several Board members and university trustees would end in early January. She thanked Dr. Zachariah, Chair of the Trustee Nominating Committee, for his leadership. She said the Committee was in the process of reviewing, interviewing and selecting trustees to fill 21 vacancies on the University Boards of Trustees. She noted that each university had two vacancies to be filled; there was one vacancy on the FAMU Board. She said members of the Committee had received the applications for review in early September and were providing the names of candidates to be interviewed

beginning the following week. She noted that FSU had generated considerable interest in its trustee positions; the Committee had received almost 100 applications for the FSU seats. She said the Committee hoped to complete its work and bring recommendations forward to the Board by the end of October.

She said campuses were also in transition. She noted that the UWF Board had awarded President Bense a two-year contract earlier in the week. She said later in the meeting, the Board would ratify the naming of an Interim President at FAU. The FAU Board would soon begin its search process for a permanent president. She said the FSU Board had already initiated its presidential search for President Wetherell's successor.

Ms. McDevitt said that over the past several months she had been working with the Governor and the Governor's Office, with legislative leadership, and with business and community leaders, about the State University System and the role it can and should play in the transition to the new knowledge economy for Florida. She said the leadership was happy with this message. She said she had been attending events throughout the state and many political candidates were giving the same message. She said they needed all their help in finding the resources to fund the University System.

She said it was important to continue to grow the universities to benefit the citizens of the state. She emphasized the importance of private contributions and private donors. She said the research function needed to continue to grow. The Board needed to support the mission of all the universities as all were producing graduates who would be entering jobs in Florida. She said she was committed to this effort, as were all the Board members and all the SUS presidents. She said it was important to continue to reinforce this message. She said she was optimistic about this effort in creating the economy they all sought for Florida.

Ms. McDevitt said that she, Chancellor Brogan and Commissioner Smith, had been in discussions with members of the Council of 100 about the possibility of a joint meeting of the Board of Governors and the State Board of Education on November 12, 2009, in conjunction with the fall meeting of the Council of 100 at the Scripps Research Institute. She said this was the first-ever meeting of these two Boards. She said it was critical for the SUS to have a collaborative relationship with its pre-K-12, and community and state college partners. She said they all needed to plan and coordinate the programs all the institutions were offering. She said they were making progress, but that there were some bridge issues that still needed to be addressed.

Ms. McDevitt thanked staff, particularly Dr. R.E. LeMon for his work on graduate medical education and medical funding. She said these were also critical discussions long-term, but also key to the economy. She extended thanks to Dr. Minear, Dr. Cohen-Vogel and Provost Wilcox for their work on the templates for the work plans and annual reports. She said these were critical for the Board's credibility and were

critical planning tools. She said she was also speaking with legislative leadership on the need for growing the Board staff to continue work on all these projects.

# 2. <u>Approval of Minutes of the Meeting of the Board of Governors held</u> <u>August 6, 2009</u>

Mr. Dasburg moved that the Board approve the Minutes of the Meeting of the Board of Governors held August 6, 2009, as presented. Ms. Duncan seconded the motion, and members of the Board concurred.

### 3. <u>Chancellor's Report</u>

Chancellor Frank Brogan extended a special thank you to the Board members for their confidence in naming him Chancellor. He said he was very happy as President of FAU, but he chose to offer himself for the Chancellor's position because of his passion and vision for higher education. He said he was very excited with the opportunities and challenges ahead for the State University System.

Chancellor Brogan said he had attended the installation ceremony for President Mark Rosenberg at Florida International University. He said it was a lovely event. Mr. Brogan thanked President John Delaney for his service as President in Residence. He said he had been instrumental in coordinating the System efforts and eventual success in securing differential tuition for the SUS. He congratulated President Bense, UWF, and Interim President Pritchett, FAU, for the confidence in their leadership shown by their respective Boards of Trustees.

He noted that this was a time of transition for him, both personally and professionally. He said his family was settling in to their new home in Tallahassee, but there was a lot of unpacking still to be done. He said his son, Colby John, was happily beginning at pre-school.

He reported that he had been in numerous meetings with Legislators and with legislative staff. He said he was pleased to report that their comments and reactions had been positive. He said he had been discussing a predictable revenue stream with them which would allow the universities to develop regular business plans. He noted that this would also be helpful on the operational side of the ledger. He said staff members were working with university representatives to codify a set of metrics which would demonstrate, over time, what was happening at the universities.

Chancellor Brogan said he hoped the universities would help "slingshot" Florida out of the recession by moving to a knowledge-based economy. He said Florida needed to move beyond its traditional economic base of agriculture and tourism. He noted that about 50 years ago North Carolina had made a conscious decision to create a research triangle connecting the universities and their research with emerging industries as its

textile and tobacco-based economy declined. He said Florida should also grow the universities as economic engines for the state. He said the University System was organized and working aggressively to help the economy.

Chancellor Brogan extended his thanks to the members of the Board staff. He said not since 1984 had he been able to assemble his entire staff in one room. He said this would require the staff to focus on a few things and do them very well.

He said he was pleased to note that the universities had begun the new budget year without a budget cut. He said he appreciated working with the University Presidents. He said he planned to brief them regularly on issues on the Board's agendas as well as about other issues to ensure communication was on-going and two-sided. He said he would do the same with the chairs of the university boards.

He said he was pleased that the Orange Grove Digital Repository had received a \$300,000 grant to further develop its Open Access Textbooks Project and to create a national model for dissemination of free and low-cost textbooks and educational materials. He explained that the Orange Grove was an online digital repository of free instructional resources for Florida's educators. He said Florida was working to make textbooks more affordable. A bill had passed the Legislature codifying that 30 days prior to the start of class, students would be advised of the need for textbooks in an effort to pre-empt runaway costs. He commented that as with energy, there was no single answer on textbook affordability. He said the Orange Grove Digital Repository now contained about 100 titles, to which students had free on-line access. He said that as students and faculty became more aware of the Orange Grove, its inventory would grow. He said materials could be printed at the readers' discretion and could be published at reduced prices. He said this gave students an opportunity for affordable textbooks.

Chancellor Brogan announced that on November 12, 2009, there would be a workshop meeting of the State Board of Education and of the Board of Governors in conjunction with the Fall meeting of the Council of 100. He said the purpose of the meeting was to educate the business community about education in Florida and future challenges and opportunities.

Chancellor Brogan said it was critical that this Board define the vision for higher education for the next 50 years. He said the Board should examine the plan, Forward by Design, and determine what access looked like, what did access to a degree mean, and how to organize its budget. He said higher education was changing quickly in Florida, as community colleges changed to state colleges. He said a critical priority for him in the weeks and months ahead was to lay out the roadmap for higher education, to create a vision and to see that vision implemented. He said the two boards needed to speak to each other as both had some responsibilities for postsecondary education in Florida. He said he was optimistic about the future and thanked the Board members for their support.

# 4. <u>Presentation, USF Center of Excellence for Biomolecular Identification and Targeted Therapeutics</u>

Dr. R.E. LeMon explained that the University of South Florida's Center of Excellence for Biomolecular Identification and Targeted Therapeutics had one of the most highly ranked proposals in the history of the Centers of Excellence competition. He noted that the Center was selected for funding not only on the merits of its scientific validity but also because of its promise for commercialization, workforce development, and assistance in the transformation of Florida to a knowledge-based, innovation environment.

Dr. Daniel Lim, Center Director, explained the mission of the Center, as follows: to move promising biotechnology products to market and commercialization in Florida; to create jobs in the biotechnology industry in the State of Florida and the Tampa Bay region; to provide workforce development through universities and colleges to foster and support the biotechnology industry in the State of Florida; and to improve Florida's national ranking in biotechnology. He said the research focus of the Center was the detection and diagnosis of human diseases and illnesses using new and innovative techniques and the development of new ways to treat and prevent life-threatening diseases and illnesses. He said the Center was the first one to be university-wide and multi-disciplinary across all colleges.

He said the Center was first funded in 2007 with \$8 million from the State, matched by USF. He said the first years had been spent building out the multidisciplinary core laboratories. He described 29 multidisciplinary faculty seed grants totaling over \$2 million involving 64 faculty from USF Health, Engineering, Chemistry, Physics, Cell Biology/Microbiology/Molecular Biology. He also described industry and spinoff investments, including the Draper Laboratory, a MIT non-profit spinoff with over 1200 employees and \$420 million in annual revenues. He said Draper had come to Tampa because of the BITT Center. He described USF faculty spinoff companies, e.g., Nanopharma. He said the Florida Advanced Technological Education Center (FLATE) was partnered with Hillsborough Community College and St. Petersburg College for workforce development. He said they had already surveyed 139 companies to inventory the region's biotechnology industry. He commented that two recently hired faculty had already brought in grants of \$2 million.

Ms. McDevitt thanked Dr. Lim. She said it was clear that the BITT Center was doing what these Centers of Excellence should be doing. She also thanked Provost Wilcox and Dr. Karen Holbrooke, Vice President for Research, for their leadership.

### 5. <u>Ratification, Interim President, Florida Atlantic University</u>

Ms. McDevitt recognized Ms. Nancy Blosser, Chair, FAU Board of Trustees. Ms. Blosser reported that the FAU Board of Trustees had unanimously selected Dr. John Pritchett to serve as interim president of the University on July 22, 2009, pending ratification by the Board of Governors. She said that Dr. Pritchett had accepted the appointment and had begun his presidential duties on September 14, 2009.

Ms. Blosser said that Dr. Pritchett had served as the Provost and Chief Academic Officer at FAU since 2004. She said he had guided the University through a time of academic transformation, establishing a Graduate College, transitioning Harbor Branch Oceanographic Institute into the university structure, and achieving the total reorganization of the university's undergraduate curriculum. She said he had come to FAU from Auburn University where he had served for three decades as a faculty member and as an academic administrator, including Dean of the Graduate School and Acting Provost and Vice President for Academic Affairs. She said he had earned his Ph.D. in Animal Physiology/ Biological Chemistry at Iowa State University.

Ms. Blosser said Dr. Pritchett was thoughtful and knowledgeable, and known for his collegiality and cordiality. She said he was universally admired. She said the FAU Board was confident that FAU would stay on course under the leadership of John Pritchett. She urged the Board to ratify his appointment as Interim President.

Mr. Temple moved that the Board ratify the appointment of Dr. John Pritchett as Interim President at Florida Atlantic University, as recommended by the FAU Board of Trustees. Mr. Tripp seconded the motion.

Mr. Tripp said he had the pleasure to have served on the FAU Board and to have worked with Dr. Pritchett. He said this was an excellent selection, as he knew that Dr. Pritchett worked well with FAU faculty and staff. He said he hoped he would remain at FAU when the new President was selected.

Chancellor Brogan said he was also pleased that Dr. Pritchett could continue his leadership of the University during the transition. He thanked Ms. Blosser for her positive remarks. He said FAU had come a long way under Dr. Pritchett's academic direction.

There were no further comments, and members of the Board concurred unanimously. Dr. Pritchett thanked the Board. He said there was a great deal happening at FAU and he did not intend to miss a beat through this transition.

# 6. <u>Action Items/Status Reports, Board Committees:</u>

A. Budget, Finance and Business Operations Committee

Ms. Parker reported that the Budget, Finance and Business Operations Committee had considered the following items and was presenting them to the Board for final action.

1. Approve, 2009-2010 State University System Operating Budget

Ms. Parker moved that the Board approve the 2009-2010 State University System Operating Budget, as presented. Mr. Tripp seconded the motion, and members of the Board concurred.

1. Approve, Notice of Intent to Amend BOG Regulations: BOG Regulation 7.001, Tuition and Associated Fees; BOG Regulation 7.003, Fees, Fines and Penalties; and BOG Regulation 7.008, Waiver of Tuition and Fees

Ms. Parker said the Committee had reviewed amendments to several BOG fees regulations due to actions taken by the Board and the 2009 Legislature. She moved that the Board approve the public notice of intent to amend BOG Regulation 7.001, Tuition and Associated Fees; BOG Regulation 7.003, Fees, Fines and Penalties; and BOG Regulation 7.008, Waiver of Tuition and Fees, as presented, for publication on the Board of Governors web site, pursuant to the Board's regulation development procedure. Mr. Tripp seconded the motion, and members of the Board concurred.

2. Approve, 2010-2011 Legislative Budget Requests: State University System; Board General Office

Ms. Parker moved that the Board approve a 2010-2011 operating Legislative Budget Request for the State University System and for the Board General Office, as presented, and authorize the Chancellor to make technical changes, as necessary. Mr. Tripp seconded the motion, and members of the Board concurred.

Ms. McDevitt noted that the Committee had not spent a great deal of time discussing the Budget Request, as the Board would consider the LBR again at the January 2010 meeting.

3. Approve, 2010-2011 Legislative Agenda Issues

Ms. Parker reported that the Committee had discussed several legislative suggestions, relating to a capitalization threshold and the optional retirement program. She moved that the Board approve the proposals for legislative consideration, as presented.

Mr. Tripp seconded the motion, and members of the Board concurred.

### B. Facilities and Real Estate Committee

Ms. Parker reported that the Facilities and Real Estate Committee had considered the following items and was presenting them to the Board for final action.

1. Approve Resolution authorizing the issuance of Revenue Bonds by the Division of Bond Finance of the State Board of Administration of Florida to finance the construction of a Health and Wellness Center, FSU

Mr. Dasburg moved that the Board adopt the resolution approving the issuance of fixed rate revenue bonds, by the Division of Bond Finance on behalf of Florida State University, in an amount not to exceed \$40 million for the purpose of financing the construction of a Health and Wellness Center on the main campus of Florida State University, as presented. He noted that Board staff and staff of the Division of Bond Finance had reviewed the resolution and all supporting documentation. Based on that review, it appeared that the proposed financing was in compliance with Florida Statutes governing the issuance of university debt and the Board's debt management guidelines. Mr. Tripp seconded the motion, and members of the Board concurred.

2. Approve Resolution authorizing the issuance of Revenue Bonds by the Division of Bond Finance of the State Board of Administration of Florida to finance the construction of a Parking Garage, UCF

Ms. Parker moved that the Board adopt the resolution approving the issuance of fixed rate, revenue bonds, by the Division of Bond Finance on behalf of the University of Central Florida, in an amount not to exceed \$19.5 million for the purpose of financing Parking Garage VI on the main campus of the University of Central Florida, as presented. She noted that Board staff and staff of the Division of Bond Finance had reviewed the resolution and all supporting documentation. Based on that review, it appeared that the proposed financing was in compliance with Florida Statutes governing the issuance of university debt and the Board's debt management guidelines. Mr. Tripp seconded the motion, and members of the Board concurred.

3. Approve, 2010-2011 SUS Fixed Capital Outlay Legislative Budget Request

Ms. Parker moved that the Board approve the 2010-2011 SUS Fixed Capital Outlay Legislative Budget Request, as presented, and authorize the Chancellor to make revisions to the Request, as necessary. Mr. Tripp seconded the motion, and members of the Board concurred.

4. Approve, 2010-2011 Legislative Agenda Issues

Ms. Parker reported that the Committee had discussed several legislative suggestions, relating to the Capital Improvement Fee, concurrency, the minor projects threshold, and property insurance. She moved that the Board approve the proposals for legislative consideration, as presented. Mr. Tripp seconded the motion, and members of the Board concurred.

5. Final Approval, Amended Chapter 14 BOG Regulations: BOG Regulation 14.002, Definitions (Construction Program); BOG Regulation 14.004, Public Announcement and Qualification Procedure (Construction Program); BOG Regulation 14.005, Certification and Competitive Selection of Architects/Engineers (Construction Program); and BOG Regulation 14.0055, Certification and Competitive Selection of Construction Management Services (Construction Program)

Ms. Parker said these construction regulations had been noticed following the August Board meeting. The regulations had been amended to reflect legislative changes to the construction program. No further amendments had been suggested during the comment period.

Ms. Parker moved that the Board approve the amended BOG regulations relating to the construction program, as follows: BOG Regulation 14.002, Definitions (Construction Program); BOG Regulation 14.004, Public Announcement and Qualification Procedure (Construction Program); BOG Regulation 14.005, Certification and Competitive Selection of Architects/Engineers (Construction Program); and BOG Regulation 14.0055, Certification and Competitive Selection of Construction Management Services

(Construction Program), as presented. Mr. Tripp seconded the motion, and members of the Board concurred.

6. Approve, Notice of Intent to Adopt BOG Regulation 21.111, Campus Master Plan Consistency with the State's Comprehensive Plan and not in Conflict with Local Government Comprehensive Plans

Mr. Dasburg moved that the Board approve the Notice of Intent to Adopt BOG Regulation 21.111, Campus Master Plan Consistency with the State's Comprehensive Plan and not in Conflict with Local Government Comprehensive Plans, as presented, for publication on the Board of Governors web site, pursuant to the Board's regulation development procedure. Mr. Tripp seconded the motion, and members of the Board concurred.

### C. Trustee Nomination and Board Procedures Committee

Dr. Zachariah thanked the members of the Trustee Nomination and Board Procedures Committee. He said the Committee had received a lot of applications for the 21 vacant positions on the University Boards of Trustees. He reported that all the members of the Committee had been assigned to review the applications from two or three universities. He said they had been asked to advise the Corporate Secretary of their recommendations of the candidates to be interviewed for these vacancies by September 25, 2009. Members of the Committee would interview the recommended candidates, individually, during the weeks of September 28 and October 5.

He said that by October 9, members of the Committee had been asked to provide Ms. Bestebreurtje with the names of the top two individuals they were recommending to fill the vacancies. He said the Committee was scheduled to meet on or about October 20, 2009, either by phone or in person, to consider the recommendations and to select the individuals who would be recommended to the full Board for the vacant trustee positions. He said the full Board would meet later on that same day to consider and vote on the recommended candidates.

F. Student Affairs and Campus Life Committee: Approve, Notice of Intent to Amend BOG Regulations: BOG Regulation 6.011, Student Ombudsman; and BOG Regulation 6.014, Student Governments Ms. Duncan said the Committee had one action item for Board action. She moved that the Board approve the Notice of Intent to Amend BOG Regulation 6.011, Student Ombudsman, and BOG Regulation 6.014, Student Governments, as presented, for publication on the Board of Governors web site, pursuant to the Board's regulation development procedure. Mr. Dasburg seconded the motion, and members of the Board concurred.

Mr. Barnes said that during the notice period he would work with Dr. Jon Rogers and Ms. Vikki Shirley on additional amendments to the regulation on Student Government.

Ms. Duncan said the Committee had heard several presentations. She said the Committee had heard a report from the Tampa Alcohol Coalition and planned to move forward with a policy on excessive alcohol abuse. Ms. Duncan said the Committee had also heard from a panel of university representatives on campus emergency management and planning for the H1N1 flu and other pandemics.

G. Strategic Planning and Academic and System Oversight Committee

Mr. Martin reported that the Strategic Planning and Academic and System Oversight Committee had considered the following items and was presenting them to the Board for final action.

1. Approve, Exception to 120 hours to degree, Bachelor's of Music with an Emphasis in Music Business, FAU

Mr. Martin moved that the Board approve the request for the Bachelor of Music with an emphasis in Music Business, CIP 50.0909, at Florida Atlantic University to be 132-137 hours to degree, as presented. Ms. Duncan seconded the motion, and members of the Board concurred.

2. Approve, Request to Offer Lower-level Coursework at USF-Polytechnic, USF

Mr. Martin moved that the Board approve the request to offer lower-division undergraduate courses at the University of South Florida Polytechnic Campus in Polk County, as presented. He said that during the Committee meeting, members of the Committee had requested certain budget information about the campus. He said this information had been distributed during the

lunch break. Mrs. Roberts seconded the motion. Members of the Board concurred, with Mr. Dasburg voting no.

3. Approve, Notice of Intent to Amend BOG Regulations: BOG Regulation 6.002, Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen; BOG Regulation 6.004, Admission of Undergraduate, Degree-Seeking Transfer Students; and BOG Regulation 6.017, Criteria for Awarding the Baccalaureate Degree

Mr. Martin moved that the Board approve the Notice of Intent to Amend BOG Regulations, as follows: BOG Regulation 6.002, Admission of Undergraduate First-Time-in-College, Degree-Seeking Freshmen; BOG Regulation 6.004, Admission of Undergraduate, Degree-Seeking Transfer Students; and BOG Regulation 6.017, Criteria for Awarding the Baccalaureate Degree, as presented, for publication on the Board of Governors web site, pursuant to the Board's regulation development procedure. Ms. Duncan seconded the motion, and members of the Board concurred.

Approve Requests for Academic Infrastructure Support
 Organization Status: Florida Center for Library Automation;
 Florida Institute of Oceanography; University Press of Florida

Mr. Martin moved that the Board approve requests for Academic Infrastructure Support Organization Status for the following entities: the Florida Center for Library Automation; the Florida Institute of Oceanography; and the University Press of Florida, as presented. Ms. Duncan seconded the motion, and members of the Board concurred.

5. Approve, Notice of Intent to Adopt BOG Regulation 2.002, University Work Plans and Annual Reports

Mr. Martin moved that the Board approve the Notice of Intent to Adopt BOG Regulation 2.002, University Work Plans and Annual Reports, as presented, for publication on the Board of Governors web site, pursuant to the Board's regulation development procedure. Ms. Duncan seconded the motion, and members of the Board concurred.

# 7. <u>Concluding Remarks and Adjournment</u>

Ms. McDevitt said the Board would continue to work on the Strategic Plan and university mission alignment. She said she would also continue to pursue the issue of additional medical residencies for Florida.

Having no further business, the Chair adjourned the meeting of the Board of Governors, State University System of Florida, at 2:20 p.m., September 24, 2009.

Sheila M. McDevitt, Chair

Mary-Anne Bestebreurtje, Corporate Secretary