



2009 AUG 27 PM 2:59

Application for Board of Trustees Position

The information submitted will be used by the Board of Governors in considering action on your application. The questionnaire MUST BE COMPLETED IN FULL. Answer "none" or "not applicable" where appropriate. Completed applications should be sent to: Board of Governors, 325 W. Gaines Street, Suite 1614, Tallahassee, FL 32399-0480. Please type or print.

If appointed, you will be required to file financial disclosure statements

8/27/09

Date Completed

1. Name: MUNOZ, OSCAR
Last First Middle and/or (Maiden)

2. University Board of Interest: UNF BOARD OF TRUSTEES

Are you applying for reappointment? Yes [] No [X]

3. Residence Address: 7230 OAKMONT CT., PONTEVEDRA BEACH, FL 9. Johns
Street City County

4. Current Employer or Occupation: CSX CORPORATION

Business Address: 500 WATER ST., JACKSONVILLE, FL
Street Office#/Suite City

Post Office Box Suite Zip Code Area Code/Phone Number
32202 904-359-1329

E-mail Address: OMUNOZ@CSX.COM

5. Specify the preferred mailing address: Business [X] Home [] Fax # 904-359-1859

6. List all places of residence for the past five (5) years.
Address City and State From To
SAME

7. List all former and current residences outside of Florida that you have maintained at any time during adulthood.
Address City and State From To
2 KENSINGTON CT. MORRISTOWN, NJ 2/01 April, 2003



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Address	City and State	From	To
<u>SAME</u>			

7. List all former and current residences outside of Florida that you have maintained at any time during adulthood.

Address	City and State	From	To
<u>2 KENSINGTON Ct.</u>	<u>MORRISTOWN, NJ</u>	<u>2/01</u>	<u>April, 2003</u>

8. Date of Birth: [redacted] * Place of Birth: Huntington Beach, CA

9. Social Security No.: [redacted] *

10. Driver License No.: [redacted] Issuing State: Florida

11. Have you ever used or been known by any other legal name? Yes No If "Yes" explain.

12. Are you a United States citizen? Yes No If "No" explain.

13. If you are a naturalized citizen, date of naturalization: _____

14. Since what year have you been a continuous resident of Florida? 2003

15. Are you a registered Florida voter? Yes No If "Yes" list:
County of Registration St. Johns

16. Education:
A. High School: LQ - Calif Year Graduated: 1978
(Name and Location)

B. List all postsecondary educational institutions attended:

<u>Name and Location</u>	<u>Date Attended</u>	<u>Certificates/Degrees Received</u>
<u>UNIV SO CAL</u>	<u>1978-82</u>	<u>MS</u>
<u>Pepperdine</u>	<u>84-86</u>	<u>MBA</u>

17. Are you or have you ever been a member of the United States armed forces? Yes No
If "Yes" list:
A. Dates of service: _____
B. Branch or component: _____
C. Date and type of discharge: _____

18. Have you ever been arrested, charged, or indicted for violation of any federal, state, county or municipal law, regulation, or ordinance? (Exclude traffic violations for which a fine or civil penalty of \$150 or less was paid.) Yes No If "Yes" give details:

Date	Place	Nature	Disposition

19. Concerning your current employer and for all of your employment, including self-employment, during the last five years, list your employer's name, business address, type of business, occupation or job title, and period(s) of employment:

Employer Name and Address	Type of Business	Occupation/Title	Period of Employment
CSX CORPORATION	RAILROAD	EXEC VP + CFO	5/2003 to Present

20. Have you ever been employed by any state, district, or local government agency in Florida? Yes No If "Yes", identify the position(s), the name(s) of the employing agency, and the period(s) of employment, and reason for leaving:

Position	Employing Agency	Period of Employment

21. State your experiences and interests or elements of your personal history that qualify you for this appointment.

I STRONGLY SUPPORT PUBLIC EDUCATION & HAVE BEEN ENERGIZED BY THE GROWTH & IMPACT OF UNF IN THE COMMUNITY

22. Have you received any degree(s), professional certification(s) or designation(s) including awards related to the subject matter of this appointment? Yes No If "Yes", list:

23. Identify all association memberships and association offices held by you that relate to this appointment:

n/a

24. Do you currently hold an office or position (appointive, civil service, or other) with the Federal or any foreign government? Yes No If "Yes", please list:

25. Have you ever been elected or appointed to any public office in this state? Yes No
If "Yes", state the office title, date of election or appointment, term of office, and level of government (city, county, district or state):

Office Title Date of Election or Appointment Term of Office Level of Government

If your service was on an appointed board(s), committee(s) or council(s):

A. How frequently were meetings scheduled? _____
B. If you missed any of the regularly scheduled meetings, state the number of meetings attended, number missed, and the reason(s) for absence(s).

Meetings Attended Meetings Missed Reason for Absence

26. Have you ever served on any profit or not-for-profit board? Yes No

If "Yes", state the title, date of appointment, length of service, and provide a brief description of your involvement.

OUTWARD BOARD USA - CURRENT - AUDIT COMM CHAIR

27. Have you ever been responsible or played a role in managing a business or other corporate entity? Yes No If "Yes", state the name of the business, the dates of your involvement, and provide a brief description of your involvement.

MY CAREER HAS SPANNED MANY A LARGE
CORPORATE ENTITY & MY POSITIONS HAVE BEEN
OF AN AT LEAST A SENIOR, DECISION-MAKING LEVEL FOR
THE PAST 20 YEARS

28. Describe any involvement with and/or relationship to the university to which you are applying or any other educational institution with which you are/were affiliated (other than as a student).

UNF BUSINESS SCHOOL ADVISORY COUNCIL

29. Describe your understanding of the role of a board of trustee member in ensuring the fiduciary and academic well-being of the university.

30. Has probable cause ever been found that you were in violation of Part III, Chapter 112, F.S., the Code of Ethics for Public Officers and Employees? Yes No If "Yes", give details:

<u>Date</u>	<u>Nature of Violation</u>	<u>Disposition</u>
_____	_____	_____
_____	_____	_____

31. Have you ever been suspended from any office by the Governor of the State of Florida? Yes No If "Yes", list:

Title of Office _____ Reason for Suspension: _____
Date of suspension: _____ Result: Reinstated Removed Resigned

32. Have you previously been appointed to any office that required confirmation by the Florida Senate?

Yes No If "Yes", list:
Title of Office: _____
Term of Appointment: _____
Confirmation results: _____

33. Have you ever been refused a fidelity, surety, performance, or other bond? Yes No
If "Yes", explain:

34. Have you held or do you hold an occupational or professional license or certificate in the State of Florida? Yes No If "Yes", provide the title and number, original issue date, and issuing authority. If any disciplinary action (fine, probation, suspension, revocation, and/or disbarment) has ever been taken against you by the issuing authority, state the type and date of the action taken:

<u>License/Certificate Title & Number</u>	<u>Original Issue Date</u>	<u>Issuing Authority</u>	<u>Disciplinary Action/Date</u>
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35. Have you, or businesses of which you have been an owner, officer, or employee, held any contractual or other direct dealings during the last four (4) years with any state or local governmental agency in Florida, including the university to which you have been appointed or are seeking appointment? Yes No If "Yes", explain:

<u>Name of Business</u>	<u>Your Relationship to Business</u>	<u>Business' Relationship to University</u>
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36. Have members of your immediate family (spouse, child, parent(s), sibling(s)), or businesses of which members of your immediate family have been owners, officers, or employees, held any contractual or other direct dealings during the last four (4) years with any state or local governmental agency in Florida, including the university to which you have been appointed or are seeking appointment? Yes No If "Yes", explain:

<u>Name of Business</u>	<u>Family Member's Relationship to you</u>	<u>Family Member's Relationship to Business</u>	<u>Business' Relationship to University</u>
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37. Have you ever been a registered lobbyist or have you lobbied at any level of government at any time during the past five years? Yes No If "Yes", explain:

A. Did you receive any compensation other than reimbursement for expenses? Yes No

B. Name of agency or entity you lobbied and the principals you represented:

<u>Agency Lobbied</u>	<u>Principals Represented</u>
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38. List three persons who have known you well during the past five (5) years. Include a current, complete address and telephone number. Exclude your relatives and members of the Florida Senate.

Name	Mailing Address	Zip Code	Area Code/Telephone Number
Michael J. Ward,	500 Water St.	32202	904-366-5210
Cherie Spenner,	13846 Atlantic Blvd # 301, Jax	32225	904-359-1564
Steve Crosby,	25805 Marsh Landing Pkwy, Ponte Vedra Bch		904-285-1891

39. Name any business, professional, occupational, civic, or fraternal organization(s) of which you are now a member, or of which you have been a member during the past five (5) years, the organization address(es), and date(s) of your membership(s).

Name	Mailing Address	Office(s) Held & Term	Date(s) of Membership
United Way Audit Com	1301 Riverplace St 400, PO Box 4142, Jax, FL 32203		03/2007
Continental Airlines Board	1600 Smith, Houston TX	Audit Chair	-4/04 to Present
Outward Bound USA - Board	100 Mystery Pt. Rd, Garrison, NY 10524		-06/2006
Audit Committee Leadership Network	1601 Trapelo Rd, Waltham, MA		-08/2006

40. Do you know of any reason why you will not be able to attend fully the duties of the position to which you have been or will be appointed? Yes No If "yes", explain:

41. Are you now, or have you within the past three years, been a member of any club or organization that, to your knowledge, in practice or in policy, restricts membership or restricted membership during the time that you belonged, on the basis of race, religion, national origin or gender?

Yes No If "yes", detail the name and nature of the organization, relevant policies and practices, and state whether you intend to continue as a member if appointed by the Board of Governors.

42. Have you ever been the object of any equal employment opportunity complaint or any civil action based upon discrimination in the work place? Yes No If "yes", explain and provide details of the outcome:

43. Are there any pending lawsuits against you or are you a party to a lawsuit in any court in which you are the plaintiff or defendant? Yes No If "yes", what type and where?

44. Have any judgments been entered against you as a result of any civil or administrative proceeding(s)? Yes No If "yes", identify the proceeding(s) that resulted in the judgment and the date the judgment was entered.

45. Are you now engaged in activities, or have you engaged in activities in the past, that will reflect unfavorably on the board to which you seek appointment? Yes No If "yes", please explain.

46. Is there anything that you were not questioned about in your application that you should make known to us at this time that impugns your integrity, character and fitness for the position you are seeking? Yes No If "yes", please explain.



Oscar Munoz
Executive Vice President
and Chief Financial Officer
CSX Corporation
Jacksonville, Florida

Oscar Munoz has been executive vice president and chief financial officer of CSX Corporation since 2003. He is responsible for all financial, strategic planning, information technology and real estate activities.

As a member of the Executive Team, Munoz has helped CSX become a highly focused and increasingly profitable leader in freight rail and logistics services. Since 2003, the company's core earnings power and market capitalization have more than doubled.

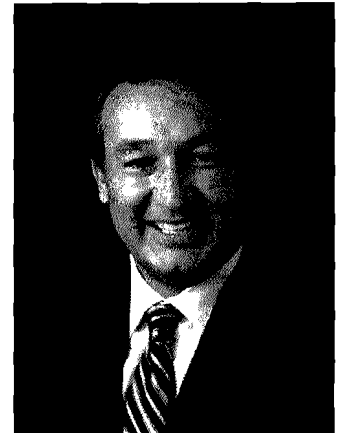
Munoz brings significant experience from industries outside of transportation, having progressed through leadership assignments at Pepsico, Coca-Cola, AT&T and US WEST Communications. Before joining CSX, he was vice president and chief financial officer of AT&T Consumer Services, and earlier in his career was a vice-president at Coca-Cola.

Mr. Munoz is a member of the board of directors of Continental Airlines and Outward Bound USA. He has twice been recognized – in 2001 and 2006 – as one of the 100 most influential Hispanics by Hispanic Business magazine. Munoz is also a member of the Audit Committee Leadership Network.

He earned a bachelor's degree from the University of Southern California in 1982, and a master's of business administration at Pepperdine University.

Oscar Munoz

Executive Vice President & Chief Financial Officer
CSX Corporation
Jacksonville, Florida



Date of Employment by CSX (or predecessor): May 2003

Education: Pepperdine University, M.B.A., 1986
University of Southern California, B.S., 1982

Employment Before CSX

1983 to 1986 Financial Analyst, Accounting Manager, Manager-Financial Control, Pepsico Inc., Los Angeles and Purchase, N.Y.
1986 to 1991 Division Controller, Director-Financial Operations, Assistant Corporate Controller, Coca-Cola Enterprises, Los Angeles and Atlanta
1991 to 1996 Chief Financial Officer & Region Vice President, Coca-Cola Enterprises, Hollywood, Fla.
1996 to 1997 Executive Director, Coca-Cola Company, Atlanta
1997 to 1999 Vice President, Finance & Controller, USWEST Communications Inc., Denver
1999 to 2000 Chief Financial Officer & Vice President, U.S. West Retail Markets, Denver
2000 Senior Vice President-Finance & Administration, Qwest Communications International Inc., Denver
2001 to 2003 Chief Financial Officer and Vice President, AT&T Consumer Services, AT&T Corporation, Basking Ridge, N.J.

Chronology Of CSX Employment

2003 to present Executive Vice President and Chief Financial Officer, CSX Corporation, Jacksonville

Business and Professional Affiliations: Board of Directors, Continental Airlines – Audit Chair; Board of Directors, Outward Bound USA – Audit Chair; Member, Audit Committee Leadership Network; United Way of Northeast Florida, Audit Committee.

CERTIFICATION

STATE OF FLORIDA, COUNTY OF Duval

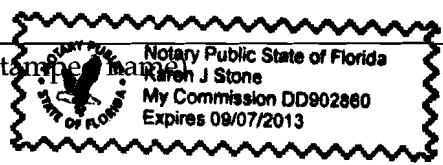
Before me, the undersigned authority, personally appeared Oscar Munoz who after being duly sworn, say: 1) that he/she has carefully prepared or read the answers to the foregoing question; 2) that the information contained in said answers is complete and true; 3) that he/she will, as an appointee, fully support the Constitutions of the United States and the State of Florida. Be it further known that in signing this document I understand that a Level 2 background check by the Florida Department of Law Enforcement will be performed on all nominees who are recommended to the Florida Board of Governors.

[Signature]
Affiant's signature

Sworn to and subscribed before me on this 27th day of August, 2009, by Oscar Munoz.

[Signature]
(signature of notary)

(typed, printed or stamped name)
Notary Public
Commission No.:
My Commission Expires:



Personally Known OR Produced Identification _____
Type of Identification Produced _____

MEMORANDUM

AS A GENERAL MATTER, APPLICATIONS FOR ALL POSITIONS WITHIN STATE GOVERNMENT ARE PUBLIC RECORDS WHICH MAY BE VIEWED BY ANYONE UPON REQUEST. HOWEVER, THERE ARE SOME EXEMPTIONS FROM THE PUBLIC RECORDS LAW FOR IDENTIFYING INFORMATION RELATING TO PAST AND PRESENT LAW ENFORCEMENT OFFICERS AND THEIR FAMILIES, VICTIMS OF CERTAIN CRIMES, ETC. IF YOU BELIEVE AN EXEMPTION FROM THE PUBLIC RECORDS LAW APPLIES TO YOUR SUBMISSION, PLEASE CHECK THIS BOX.

Yes, I assert that identifying information provided in this application should be excluded from inspection under the Public Records Law.

IF YOU NEED ADDITIONAL GUIDANCE AS TO THE APPLICABILITY OF ANY PUBLIC RECORDS LAW EXEMPTION TO YOUR SITUATION, PLEASE CONTACT THE GENERAL COUNSEL FOR THE BOARD OF GOVERNORS.

Vikki R. Shirley
General Counsel
Board of Governors
State University System of Florida
325 W. Gaines Street, Suite 1614
Tallahassee, FL 32399-0400
(850) 245-0466



BOARD OF TRUSTEES

UNIVERSITY *of*
NORTH FLORIDA

August 27, 2009

Florida Board of Governors
Trustee Nominating Committee
Office of the Chancellor
325 West Gaines Street, Suite 1614
Tallahassee, Florida 32399-0400

Dear Members of the Trustee Nominating Committee:

With Luther Coggin's second term as a member of UNF Board of Trustees coming to a close and after careful consideration of the composition of the current UNF Board, the Board would like to nominate Oscar Munoz to succeed Mr. Coggin. This nomination reflects our need to have an additional Board member with a strong financial background, who is also a leader in the community and a well respected citizen.

Mr. Munoz currently serves as Executive Vice President and Chief Financial Officer of CSX and CSXT and is responsible for management and oversight of all financial and strategic planning activities at CSX. Before joining CSX, Mr. Munoz was vice president and chief financial officer for AT&T Customer Services. He has also held leadership positions with Pepsico, Coca-Cola and U.S. WEST Communications. He will bring with him a set of unique talents that will be invaluable as the University of North Florida moves forward.

Mr. Munoz has informed the Board of Trustees that he would be honored to serve as a trustee and has indicated his intent to submit an application. If I can provide further support for this nominee, please do not hesitate to contact me.

Sincerely,


R. Bruce Taylor, Chair
Board of Trustees