



FLORIDA STATE UNIVERSITY  
SYSTEM OF FLORIDA

2009 AUG 27 AM 10:23

### Application for Board of Trustees Position

The information submitted will be used by the Board of Governors in considering action on your application. The questionnaire **MUST BE COMPLETED IN FULL**. Answer "none" or "not applicable" where appropriate. Completed applications should be sent to: Board of Governors, 325 W. Gaines Street, Suite 1614, Tallahassee, FL 32399-0400. Please type or print.

If appointed, you will be required to file financial disclosure statements.

8/26/09

Date Completed

1. Name: Rolando Margaret A.  
Last First Middle and/or (Maiden)

2. University Board of Interest: Florida State University

Are you applying for reappointment? Yes  No

3. Residence Address: [Redacted] Coral Gables, FL Miami-Dade  
Street City County

4. Current Employer or Occupation: Attorney at Shutts & Bowen LLP

Business Address: 201 S. Biscayne Boulevard, 1600 Miami Center, Miami  
Street Office#/Suite City

305-379-9144

Post Office Box Suite Zip Code Area Code/Phone Number

mrolando@shutts.com  
E-mail Address

5. Specify the preferred mailing address: Business  Home  Fax # 305-347-7744

6. List all places of residence for the past five (5) years.

[Redacted] Coral Gables, FL 33134 9/1991 Present  
Address City and State From To

7. List all former and current residences outside of Florida that you have maintained at any time during adulthood.

None. However I attended Spring Hill College in Mobile, AL and resided on campus during my 4 years there. Mobile, AL 8/1968 5/1972  
Address City and State From To

8. Date of Birth: [REDACTED] \* Place of Birth: Miami Beach, FL

9. Social Security No.: [REDACTED] \*

10. Driver License No.: [REDACTED] \* Issuing State: Florida

11. Have you ever used or been known by any other legal name? Yes  No  If "Yes" explain.  
I regularly used my nickname, "Peggy" Rolando, in social and business.

12. Are you a United States citizen? Yes  No  If "No" explain.

13. If you are a naturalized citizen, date of naturalization: \_\_\_\_\_

14. Since what year have you been a continuous resident of Florida? 1950

15. Are you a registered Florida voter? Yes  No  If "Yes" list.  
County of Registration Miami-Dade

16. Education:  
A. High School: \*Notre Dame Academy, Miami, FL Year Graduated: 1968  
(Name and Location) \*Now a part of Archbishop Curley Notre Dame High School

B. List all postsecondary educational institutions attended:

<u>Name and Location</u>	<u>Date Attended</u>	<u>Certificates/Degrees Received</u>
<u>Spring Hill College, Mobile, AL</u>	<u>8/1968 – 5/1972</u>	<u>BA magna cum laude (English; Education)</u>
<u>Florida State University, Tallahassee, FL</u>	<u>6/1972 – 5/1974</u>	<u>MA (English)</u>
<u>Florida State University, Tallahassee, FL</u>	<u>8/1975 – 3/1978</u>	<u>JD with honors</u>

17. Are you or have you ever been a member of the United States armed forces? Yes  No   
If "Yes" list:  
A. Dates of service: \_\_\_\_\_  
B. Branch or component: \_\_\_\_\_  
C. Date and type of discharge: \_\_\_\_\_

18. Have you ever been arrested, charged, or indicted for violation of any federal, state, county or municipal law, regulation, or ordinance? (Exclude traffic violations for which a fine or civil penalty of \$150 or less was paid.)  
 Yes  No  If "Yes" give details:

<u>Date</u>	<u>Place</u>	<u>Nature</u>	<u>Disposition</u>

19. Concerning your current employer and for all of your employment, including self-employment, during the last five years, list your employer's name, business address, type of business, occupation or job title, and period(s) of employment:

<u>Employer Name and Address</u>	<u>Type of Business</u>	<u>Occupation/Title</u>	<u>Period of Employment</u>
Shutts & Bowen LLP 201 S. Biscayne Blvd. 1600 Miami Center Miami, FL 33131	Law Firm	Real Estate Attorney/Partner	8/1/1978 – present

20. Have you ever been employed by any state, district, or local government agency in Florida?  
 Yes  No  If "Yes", identify the position(s), the name(s) of the employing agency, and the period(s) of employment, and reason for leaving:

<u>Position</u>	<u>Employing Agency</u>	<u>Period of Employment</u>
See attached Schedule 20		

21. State your experiences and interests or elements of your personal history that qualify you for this appointment.

See attached Schedule 21

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22. Have you received any degree(s), professional certification(s) or designation(s) including awards related to the subject matter of this appointment? Yes  No  If "Yes", list:

J.D., Florida State University College of Law, 1978  
 M.A., Florida State University, 1974

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23. Identify all association memberships and association offices held by you that relate to this appointment:

Florida State University College of Law Board of Visitors, Member - 1994 to present, Chair - 1999 to 2001  
 Florida State University College of Law Alumni Association  
 Florida State University Alumni Association

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24. Do you currently hold an office or position (appointive, civil service, or other) with the Federal or any foreign government? Yes  No  If "Yes", please list:

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25. Have you ever been elected or appointed to any public office in this state? Yes  No  If "Yes", state the office title, date of election or appointment, term of office, and level of government (city, county, district or state):

<u>Office Title</u>	<u>Date of Election or Appointment</u>	<u>Term of Office</u>	<u>Level of Government</u>
Historic Preservation Board	10/2008 6/2009 reappointed	2 years	City of Coral Gables

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If your service was on an appointed board(s), committee(s) or council(s):

- A. How frequently were meetings scheduled? Once per month
- B. If you missed any of the regularly scheduled meetings, state the number of meetings attended, number missed, and the reason(s) for absence(s).

<u>Meetings Attended</u>	<u>Meetings Missed</u>	<u>Reason for Absence</u>
10 (as of 8/26/09)	-0-	N/A

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26. Have you ever served on any profit or not-for-profit board? Yes  No   
If "Yes", state the title, date of appointment, length of service, and provide a brief description of your involvement.  
See Schedule 26

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27. Have you ever been responsible or played a role in managing a business or other corporate entity? Yes   
No  If "Yes", state the name of the business, the dates of your involvement, and provide a brief description of your involvement.

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Executive Committee of Spring Hill College      5 years (See Schedule 27 for a description of my involvement)

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28. Describe any involvement with and/or relationship to the university to which you are applying or any other educational institution with which you are/were affiliated (other than as a student).  
See Schedule 28

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29. Describe your understanding of the role of a board of trustee member in ensuring the fiduciary and

**academic well-being of the university.**

See Schedule 29

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**30. Has probable cause ever been found that you were in violation of Part III, Chapter 112, F.S., the Code of Ethics for Public Officers and Employees?** Yes  No  If "Yes", give details:

Date Nature of Violation Disposition

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**31. Have you ever been suspended from any office by the Governor of the State of Florida?** Yes  No  If "Yes", list:

Title of Office: \_\_\_\_\_ Reason for Suspension: \_\_\_\_\_

Date of suspension: \_\_\_\_\_ Result: Reinstated  Removed  Resigned

**32. Have you previously been appointed to any office that required confirmation by the Florida Senate?**

Yes  No  If "Yes", list:

Title of Office: \_\_\_\_\_

Term of Appointment: \_\_\_\_\_

Confirmation results: \_\_\_\_\_

**33. Have you ever been refused a fidelity, surety, performance, or other bond?** Yes  No  If "Yes", explain:

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**34. Have you held or do you hold an occupational or professional license or certificate in the State of Florida?**

Yes  No  If "Yes", provide the title and number, original issue date, and issuing authority. If any disciplinary action (fine, probation, suspension, revocation, and/or disbarment) has ever been taken against you by the issuing authority, state the type and date of the action taken:

<u>License/Certificate Title &amp; Number</u>	<u>Original Issue Date</u>	<u>Issuing Authority</u>	<u>Disciplinary Action/Date</u>
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██████████	1979	The Florida Bar	None
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**35. Have you, or businesses of which you have been an owner, officer, or employee, held any contractual or other direct dealings during the last four (4) years with any state or local governmental agency in Florida,**

including the university to which you have been appointed or are seeking appointment? Yes  No  If "Yes", explain:

<u>Name of Business</u>	<u>Your Relationship to Business</u>	<u>Business' Relationship to University</u>
See Schedule 35		

36. Have members of your immediate family (spouse, child, parent(s), sibling(s)), or businesses of which members of your immediate family have been owners, officers, or employees, held any contractual or other direct dealings during the last four (4) years with any state or local governmental agency in Florida, including the university to which you have been appointed or are seeking appointment? Yes  No  If "Yes", explain:

<u>Name of Business</u>	<u>Family Member's Relationship to you</u>	<u>Family Member's Relationship to Business</u>	<u>Business' Relationship to University</u>

37. Have you ever been a registered lobbyist or have you lobbied at any level of government at any time during the past five years? Yes  No  If "Yes", explain:

- A. Did you receive any compensation other than reimbursement for expenses? Yes  No
- B. Name of agency or entity you lobbied and the principals you represented:

<u>Agency Lobbied</u>	<u>Principals Represented</u>

38. List three persons who have known you well during the past five (5) years. Include a current, complete address and telephone number. Exclude your relatives and members of the Florida Senate.

<u>Name</u>	<u>Mailing Address</u>	<u>Zip Code</u>	<u>Area Code/Telephone Number</u>
Gregory Lucey, S.J., President Emeritus Spring Hill College	4000 Dauphin St. Mobile, Alabama	36608	251-591-6461
Victoria L. Weber, Esq.	119 S. Monroe St., Suite 300 Tallahassee, FL	32301	850-222-7500
Donald J. Weidner, Dean FSU College of Law	425 W. Jefferson St. Tallahassee, FL	32306-1601	850-644-3071

39. Name any business, professional, occupational, civic, or fraternal organization(s) of which you are now a member, or of which you have been a member during the past five (5) years, the organization address(es), and date(s) of your membership(s).

<u>Name</u>	<u>Mailing Address</u>	<u>Office(s) Held &amp; Term</u>	<u>Date(s) of Membership</u>
See Schedule 39			

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40. Do you know of any reason why you will not be able to attend fully the duties of the position to which you have been or will be appointed? Yes  No  If "yes", explain:

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41. Are you now, or have you within the past three years, been a member of any club or organization that, to your knowledge, in practice or in policy, restricts membership or restricted membership during the time that you belonged, on the basis of race, religion, national origin or gender? Yes  No  If "yes", detail the name and nature of the organization, relevant policies and practices, and state whether you intend to continue as a member if appointed by the Board of Governors.

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42. Have you ever been the object of any equal employment opportunity complaint or any civil action based upon discrimination in the work place? Yes  No  If "yes", explain and provide details of the outcome:

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43. Are there any pending lawsuits against you or are you a party to a lawsuit in any court in which you are the plaintiff or defendant? Yes  No  If "yes", what type and where?

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44. Have any judgments been entered against you as a result of any civil or administrative proceeding(s)? Yes  No  If "yes", identify the proceeding(s) that resulted in the judgment and the date the judgment was entered.

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45. Are you now engaged in activities, or have you engaged in activities in the past, that will reflect unfavorably on the board to which you seek appointment? Yes  No  If "yes", please explain.

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46. Is there anything that you were not questioned about in your application that you should make known to us at this time that impugns your integrity, character and fitness for the position you are seeking? Yes  No  If "yes", please explain.

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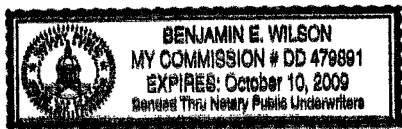
CERTIFICATION

STATE OF FLORIDA, COUNTY OF MIAMI-DADE

Before me, the undersigned authority, personally appeared Margaret A. Rolando who after being duly sworn, say: 1) that he/she has carefully prepared or read the answers to the foregoing question; 2) that the information contained in said answers is complete and true; 3) that he/she will, as an appointee, fully support the Constitutions of the United States and the State of Florida. Be it further known that in signing this document I understand that a Level 2 background check by the Florida Department of Law Enforcement will be performed on all nominees who are recommended to the Florida Board of Governors.

Margaret A. Rolando  
Affiant's signature

Sworn to and subscribed before me on this 26<sup>th</sup> day of August, 2009, by Margaret A. Rolando.



Benjamin E. Wilson  
(signature of notary)

Benjamin E. Wilson  
(typed, printed or stamped name)  
Notary Public  
Commission No.: DD 479891  
My Commission Expires: 10/10/2009

Personally Known  OR Produced Identification   
Type of Identification Produced \_\_\_\_\_



MEMORANDUM

**AS A GENERAL MATTER, APPLICATIONS FOR ALL POSITIONS WITHIN STATE GOVERNMENT ARE PUBLIC RECORDS WHICH MAY BE VIEWED BY ANYONE UPON REQUEST. HOWEVER, THERE ARE SOME EXEMPTIONS FROM THE PUBLIC RECORDS LAW FOR IDENTIFYING INFORMATION RELATING TO PAST AND PRESENT LAW ENFORCEMENT OFFICERS AND THEIR FAMILIES, VICTIMS OF CERTAIN CRIMES, ETC. IF YOU BELIEVE AN EXEMPTION FROM THE PUBLIC RECORDS LAW APPLIES TO YOUR SUBMISSION, PLEASE CHECK THIS BOX.**

Yes, I assert that identifying information provided in this application should be excluded from inspection under the Public Records Law.

**IF YOU NEED ADDITIONAL GUIDANCE AS TO THE APPLICABILITY OF ANY PUBLIC RECORDS LAW EXEMPTION TO YOUR SITUATION, PLEASE CONTACT THE GENERAL COUNSEL FOR THE BOARD OF GOVERNORS.**

Vikki R. Shirley  
General Counsel  
Board of Governors  
State University System of Florida  
325 W. Gaines Street, Suite 1614  
Tallahassee, FL 32399-0400  
(850) 245-0466

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**SCHEDULES TO  
APPLICATION FOR BOARD OF TRUSTEES POSITION  
FOR FLORIDA STATE UNIVERSITY**

**Applicant: Margaret A. Rolando**

**Schedule 20: Employment by any state, district or local governmental agency in Florida**

9/77 to 7/78	Florida Legislature - Senate Commerce Committee Tallahassee, FL Intern
6/76 to 7/78	Florida State University College of Law Tallahassee, FL Legal Writing Instructor and Supervisor
8/74 to 8/75	Florida Department of Insurance Tallahassee, FL Information Specialist II
8/72 to 6/74	Florida State University Department of English Tallahassee, FL Teaching Assistant

**Schedule 21: State your experiences and interests or elements of your personal history that qualify you for this appointment**

**Florida State University.** I attended FSU from 1972-1974 and obtained a M.A. in English Literature from the Department of English. I returned to FSU from 1975 to 1978 and obtained a J.D. with honors from the College of Law. I have served on the FSU College of Law Board of Visitors continuously since 1994. I was Chair of the Board from 1999 to 2001. I have been a long time donor to the College of Law and have established an endowment fund of \$100,000 with the law school for the purpose of providing scholarships to students with outstanding academic credentials. In addition, I have sponsored the Book Award for Real Property course from 1994 to the present, which is awarded to the law student with the highest grade in Real Property. Last year I hosted a reception for FSU College of Law alums at my home. Each year as part of the Board of Visitors meeting, we meet in small sessions with the law students to discuss various topics. Through the years, I and my fellow panelists have talked with students about "Practicing Real Estate Law," "Destination South Florida: Breaking into the South Florida Job Market," "Everything You Always Wanted to Know about Life in the Large Firm," "Preparing for a Career in Business Law" and "Women in the Legal Profession."

**Spring Hill College.** I served on the Board of Trustees of Spring Hill College (my undergraduate school) in Mobile, Alabama for nine years (2000 to 2009). I found the experience to be rewarding and challenging. I was fortunate to be a member of these critical committees: Executive Committee (2004 to 2009); Finance (2006 to 2009); Buildings and Grounds (2000 to 2009); and Academic Affairs (2000 to 2006). During my tenure on the Board, the college was engaged in a major building and renovation campaign which resulted in the transformation of the campus and the addition of a new library, student center (under construction) and 2 dormitories and major renovations of several classroom

buildings, the administration building, former library and 5 dorms. I served on the Buildings and Grounds Committee throughout this period and I chaired the committee my last two years on the board. In addition, the college owns a significant undeveloped property in desirable locations, some of which was leased for development. I worked with the administration and its counsel in structuring these transactions.

The college worked very hard to build a diverse, committed and knowledgeable board. The Board met 3 times per year for 2 days for a combination of board and committee meetings, social encounters with other board members, faculty, administrators and students. The level of attendance and participation was extraordinarily high. Each board member was a member of 2 committees. We were collegial but not afraid to debate a question. The administration frequently arranged enrichment sessions on particular issues facing the college. For example, before the trustees voted on a bond issue, we had a session on credit enhancements and how bonds are underwritten, priced and sold. We have also had tutorials on reading and understanding college financial statements.

When the president of the college announced that he would be retiring, I was tapped to be a member of the committee that planned the presidential search and its schedule.

As a member of the Executive Committee I participated in monthly conference calls on the major policy, financial and operational issues facing the administration. We dealt with a myriad of issues on student recruiting, enrollment and retention, campus development and renovation, financial stability and fund raising, accreditation, investments, financial aid, faculty development, promotions and compensation, bond issues and financing.

I have been a donor for over 25 years to Spring Hill College and have established an endowed fund for the purpose of providing scholarships to students majoring in literature or one of the other humanities who demonstrates financial need. I have hosted numerous events at my home for alums, parents, students and prospective students.

**Georgia Museum of Art.** I have served on the Board of Advisors of the Georgia Museum of Art from 1992 to present. The museum is located on the campus of the University of Georgia in Athens. It is both an academic museum and the official art museum of the state of Georgia. Its permanent collection consists of American paintings (primarily 19<sup>th</sup> and 20<sup>th</sup> century), American, European, and Asian works on paper, Italian Renaissance paintings, and southern decorative arts. The museum has received national recognition for its exhibitions and publications. It also has extensive educational and outreach programs. While this board is an advisory one, it plays a significant supporting role as the chief development arm of the museum. I have a strong interest in the arts and this position has allowed me to become more familiar with many of the issues facing art museums, such as conservation, de-accessioning, borrowing and lending works of art, acquiring art, vetting donations of art and mounting exhibitions. I have also been a long term financial contributor to the museum.

**Schedule 26: Have you ever served on any profit or not-for-profit board? State the title, date of appointment, length of service and provide a brief description of your involvement.**

Spring Hill College, Mobile, Alabama, Member of Board of Trustees (2000 to 2009); Committees: Executive Committee (2004 to 2009); Finance (2006 to 2009); Buildings and

Grounds (2000 to 2009); and Academic Affairs (2000 to 2006) [Please see responses to Question 23 for details about my involvement.]

American College of Real Estate Lawyers, Board of Governors (2007 to 2009). ACREL membership is by invitation only and is considered recognition by one's peers of the highest professional achievement in the real estate field. There are only 925 members in ACREL throughout the United States. As a Board member my involvement includes serving as a liaison with one of the Committees, attending board meetings twice a year, helping to develop and establish policies, monitoring the finances of the college and strategic planning.

Florida Philharmonic Orchestra, Member of Dade County Board of Governors (1991 to 2002). My activities and responsibilities included: making financial contributions; fund raising, educating friends and the community about the Orchestra, attending various Florida Philharmonic events, attending monthly Board of Governors' meetings, and giving advice regarding marketing.

Dade County 4-H Foundation, Member of the Board of Directors (1992 to 2000). My involvement included: providing financial contributions; offering business and legal advice; attending Foundation meetings 4 times per year; speaking at 4 H events; drafting By Laws for the Dade 4 H Foundation so that it could qualify as a charitable organization; hosting meetings of the 4 H Foundation.

**Schedule 28: Describe any involvement with and/or relationship to the university to which you are applying or any other educational institution with which you are/were affiliated (other than as a student).**

Florida State University College of Law Board of Visitors, Member - 1994 to present, Chair - 1999 to 2001. [Please see responses to Question 23 for details about my involvement.]

Spring Hill College, Mobile, Alabama, Member of Board of Trustees (2000 to 2009); Committees: Executive Committee (2004 to 2009); Finance (2006 to 2009); Buildings and Grounds (2000 to 2009); and Academic Affairs (2000 to 2006) [Please see responses to Question 23 for details about my involvement.]

Georgia Museum of Art, Athens, Georgia, Member of the Board of Advisors (1992 to present) [Please see responses to Question 23 for details about my involvement.]

**Schedule 29: Describe your understanding of the role of a board of trustee member in ensuring the fiduciary and academic well-being of the university.**

Be prepared. Research and understand what you are being asked to vote on. Read and consider all materials included in the agenda book. Ask for advice from independent experts. Understand the advice provided.

Be independent. Ask questions. Listen carefully. Exercise good judgment. Understand the pros and cons of alternative courses of action. Evaluate the risks and benefits of the question the board is acting on.

Understand that the university has many stakeholders, often with competing interests. Balance the interests of the university as an institution with the interests of a particular group of constituents. Know that your duty of loyalty is to the university.

**Schedule 35: Have you, or businesses of which you have been an owner, officer, or employee, held any contractual or other direct dealings during the last four (4) years with any state or local governmental agency in Florida, including the university to which you have been appointed or are seeking appointment?**

I am an equity partner in Shutts & Bowen LLP, a state-wide law firm with more than 200 attorneys. The firm has represented the following public entity/governmental clients in a wide variety of legal matters including general representation, real estate financing, labor and employment, land use and zoning, administrative and public procurement, community redevelopment eminent domain and right of way acquisition, construction litigation, public finance, ADA defense and redistricting:

Florida Department of Administration  
Florida Department of Transportation  
Florida Department of Agriculture and Consumer Services  
Orlando-Orange County Expressway Authority  
Sanford Airport Authority  
Florida State Board of Administration  
Florida Housing Finance Authority  
Miami-Dade County Housing Finance Authority  
South Florida Water Management District

Florida Atlantic University  
University of Central Florida

Broward County  
Palm Beach County  
Flagler County  
Lake County  
Miami-Dade County  
Orange County  
Palm Beach County  
Seminole County

Various Community Development Districts

Broward County School Board  
Broward Early Learning Coalition  
Broward Supervisor of Elections  
Broward County Legislative Delegation  
City of Orlando, Florida Community Redevelopment Agency  
City of Hollywood, Florida Community Redevelopment Agency

Cities:

Apopka  
Coral Gables  
Coral Springs  
Dania Beach  
Delray Beach

New Smyrna Beach  
North Bay Village  
Oak Hill  
Oldsmar  
Orlando

Fort Lauderdale  
 Highland Beach  
 Hillsborough Beach  
 Indiatlantic  
 Key Biscayne  
 Kissimmee  
 Lauderhill  
 Leesburg  
 Lynn Haven  
 Miami  
 Miami Gardens  
 Miramar

Palm Beach  
 Palm Coast  
 Pembroke Pines  
 Sanford  
 Sunny Isles Beach  
 Sunrise  
 Tampa  
 Vero Beach  
 Wellington  
 West Melbourne  
 West Palm Beach  
 Winter Park

**Schedule 39. Name any business, professional, occupational, civic, or fraternal organization(s) of which you are now a member, or of which you have been a member during the past five (5) years, the organization address(es), and date(s) of your membership(s).**

<u>Name</u>	<u>Mailing Address</u>	<u>Office(s) Held &amp; Term</u>	<u>Date(s) of Membership</u>
American College of Real Estate Lawyers	11300 Rockville Pike Suite 903 Rockville, MD 20852	Board of Governors	2007 to 2009
		ACREL Member	2000 to present
		Common Interest Ownership Committee Secretary	2007 to present
		Cmttee Member	2002 to present
		Program Committee	2002 to 2007
The Florida Bar, Real Property, Probate and Trust Law Section	651 East Jefferson Street Tallahassee, FL 32399	Treasurer	2009 to present
		Member of Executive Committee	2006 to present
		Director of Circuit Representatives	2006 to 2009
		Continuing Legal Education Committee	2005 to 2006
		Vice Chair, Cmttee Member	2005 to 2006 2005 to 2007
		Sponsorship Committee Chair	1998 to 2003 2003 to 2005
		Vice Chair, Cmttee member	1998 to 2003 1998 to 2006
		Member of Executive Council	1993 to present
American Bar Association	321 N. Clark St. Chicago, IL 60654-7598	Member	2004 to present

Dade County Bar Association	123 NW First Avenue, Suite 214 Miami, Florida 33128	Member	1979 to present
Coral Gables Historic Preservation Association (f/k/a Coral Gables Historic Homeowners Association)	PO Box 347944, Coral Gables, FL 33134	Member	1998 to present

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