

**Maximizing Resources  
to Produce  
A Brighter Future**

**The Independent Colleges & Universities of Florida (ICUF)  
Ed H. Moore, Executive Director  
October 2004  
[www.icuf.org](http://www.icuf.org)**

# If ICUF Were One University

It would have more students than the University of Florida,  
Florida State University and Florida Atlantic University combined.

	Total Degree-Seeking Students	Undergraduates
■ ICUF as One University	113,207	77,668
■ University of Florida	47,280	33,591
■ University of Central Florida	41,185	34,026
■ University of South Florida	39,561	30,913
■ Florida State University	37,071	29,234
■ Florida International University	33,601	25,770
■ Florida Atlantic University	25,139	19,134
■ University of North Florida	13,837	11,312
■ Florida A&M University	13,071	10,965
■ University of West Florida	9,412	7,438
■ Florida Gulf Coast University	5,776	4,387
■ New College of Florida	671	671

2003-2004

# If ICUF Were One University

It would have 180 educational sites throughout Florida.

- Barry University – Miami Shores [28 sites]
- Beacon College – Leesburg [1 site]
- Bethune-Cookman College – Daytona Beach [9 sites]
- Clearwater Christian College – Clearwater [1 site]
- Eckerd College – St. Petersburg [8 sites]
- Edward Waters College – Jacksonville [1 site]
- Embry-Riddle Aeronautical University–Daytona Beach [15 sites]
- Flagler College – St. Augustine [2 sites]
- Florida College – Temple Terrace [1 site]
- Florida Hospital College of Health Sciences – Orlando [1 site]
- Florida Institute of Technology – Melbourne [4 sites]
- Florida Memorial College – Miami [5 sites]
- Florida Southern College – Lakeland [3 sites]
- International College – Naples [9 sites]

- Jacksonville University – Jacksonville [3 sites]
- Lynn University – Boca Raton [3 site]
- Nova Southeastern University – Ft. Lauderdale [20 sites]
- Palm Beach Atlantic University – West Palm Beach [4 sites]
- Ringling School of Art and Design – Sarasota [1 site]
- Rollins College – Winter Park [1 sites]
- Saint Leo University – Saint Leo [12 sites]
- St. Thomas University – Miami [12 sites]
- Southeastern College – Lakeland [1 site]
- Stetson University – Deland [4 sites]
- The University of Tampa – Tampa [3 site]
- University of Miami – Coral Gables [17 sites]
- Warner Southern College – Lake Wales [9 sites]
- Webber International University – Babson Park [2 sites]

**ICUF institutions award bachelor degrees (112 degree programs)  
on 38 community college sites, partnering with 18 community colleges.**

# If ICUF Were One University

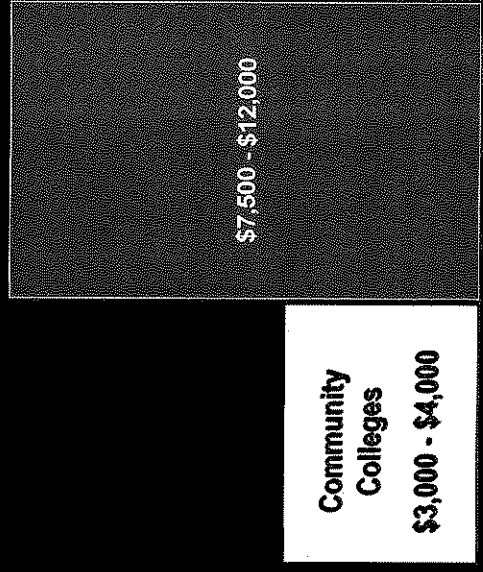
## It would be Florida's largest university

- It would be a Statewide, SACS accredited & Florida chartered "public" but not "state" university.
- It would award more than 15,000 bachelor degrees each year.
- It would produce nearly 1/3 of the total degrees granted each year in Florida.
- It would produce 37% of masters, 42% of doctoral & 56% of first-professional degrees.
- It would produce more than 29% of Florida's teachers.
- It would have 3,300 engineering and 3,800 computer science majors.
- Its annual operating budget would total more than \$1 billion.
- Its campuses would be built without state financing.

**ICUF undergraduates cost the State much less than the cost of state university students and 25% less than the cost of community college students.**

**State Budget Costs**

Independent's FRAG vs. State University System's subsidy per student not including capital costs and operating subsidies to state institutions.



**\$2,200 - \$2,800**

ICUF student grant

State university student subsidy

## Council of 100 Findings

*We Must Do Better! Moving Florida's University System to the Next Level in Quality and Accessibility January 2004*

- From a state funding perspective, the private institutions have much higher "leverage."
- Public institutions receive 95% of funding, graduate 69% of the state's bachelor's degrees, and have a "Return on State Funding" of 19 graduates per million dollars.
- Private institutions, on the other hand, receive 5% of the state's funds invested into higher education and graduate 31% of the bachelor degrees, resulting in a "Return on State Funding" of 155 graduates per million dollars.

## ICUF Students/Families

According to CEPRI and OSFA, ICUF students are borrowing more, working more, and paying more at ICUF institutions than students at state universities. They do this by choice, seeking the education that best meets their needs.

While the State provides a four-year budget subsidy for each state university student that totals around \$40,000 ICUF students do not burden taxpayers with this expense, receiving instead the FRAG which totals less than \$10,000 over four years and institutional aid.

ICUF institutions serve diverse students & families in every Florida community. Their enrollments are 44% minority...more than in the state system.

Seven ICUF institutions have a majority of minority students.

The Florida Postsecondary Education Planning Commission, in 2001, determined that the State University System had a higher percentage of students whose family income exceeded \$50,000 than the ICUF student population.

## ICUF Student Choices Save Florida Money

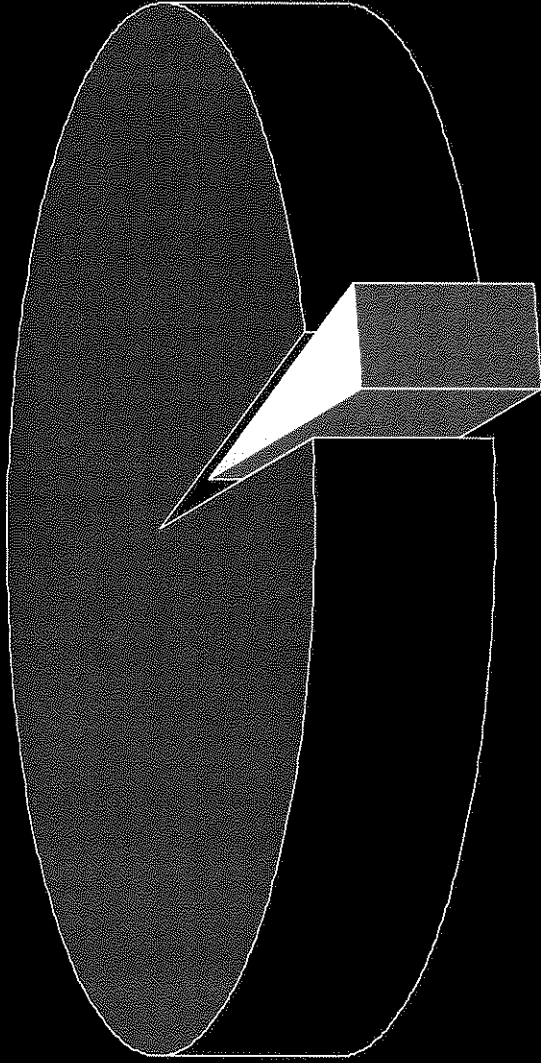
The Shared SAT Score Report prepared by the College Board shows that the major competitors for ICUF institutions are state universities in Florida. This suggests a strong possibility that students would attend one of the state universities, if they did not attend an ICUF institution.

Applied to Institution	Most often applied to	Next most often applied to	Next most often applied to	Next most often applied to
Flagler College	UCF-31%	FSU-31%	UF-29%	USF-18%
Florida Institute of Technology	UF-20%	<b>ERAU-18%</b>	UCF-17%	FSU-18%
Florida Southern College	FSU-32%	USF-31%	UCF-30%	UF-26%
Jacksonville University	FSU-33%	UNF-31%	UF-30%	UCF-24%
Palm Beach Atlantic University	UCF-24%	FAU-22%	FSU-21%	UF-20%
Saint Leo University	USF-33%	UCF-26%	FSU-22%	UF-21%
St. Thomas University	FIU-65%	<b>UM-41%</b>	<b>Barry-39%</b>	FSU-23%
University of Miami	UF-33%	FSU-29%	FIU-18%	UCF-17%
Webber International University	UCF-33%	USF-30%	FSU-25%	UF-19%



**With less than 5% of the higher education budget,  
ICUF University awards 31% of Florida's degrees.**

11 State Universities



ICUF University

# Meeting Florida's Future Needs

Florida must increase its production of bachelor degreed graduates, especially targeted bachelor-degreed graduates in education, health, science, math, engineering, technology and business. The State must develop strategies to increase production dramatically while being able to afford the growth and maintain educational quality.

Student populations are growing but not rapidly enough to move Florida to the national average for bachelor degree production.

And, for the State University System and ICUF simply to battle over this population of already college-bound students will not increase production. It will simply waste resources.

Currently, it's unclear how a production strategy will be coordinated.

- The Florida State Board of Education is wrestling with class-size and K-12 issues.
- The Florida Board of Governors governs only state universities.
- Community colleges reside in the Department's Division of Community Colleges.
- ICUF institutions are private, non-profits governed by their own boards of trustees.

The ICUF Presidents Council proposes to work with the Florida Board of Governors to coordinate their strategies to increase dramatically the number of new and otherwise not college-bound bachelor degree students in Florida.

## Partnering & Delivering – *YesTeach!*

In past years, ICUF has responded to challenges from the Governor, Legislature, Florida Board of Education, Department of Education, the Commissioner of Education, Volunteer Florida, Just Read, Florida! and Workforce Florida, Inc. to deliver on targeted strategies.

For example, after identifying Florida's "Teacher Gap" at an Education Summit in 2002, ICUF expanded its teacher education programs at 21 of its colleges and universities.

In partnership with the Department of Education in 2003, a jointly funded demonstration created a campaign that recruited, prepared, placed or supported nearly 1,000 new teachers.

Similar, projects are underway partnering with private and public groups to deliver:

- \*additional nurses and health care professional to Florida hospitals;
- \*more engineers, computer scientists and technology specialists for high-growth industries;
- \*more business graduates and MBAs to Florida businesses;
- \*more bachelor-degreed law enforcement professionals; and
- \*more degreed-graduates on Florida's military bases.

# Partnering & Delivering – *YesTeach!Math&Science*

Building on to the *Yes Teach!* demonstration, FDOE partnered with ICUF to recruit nearly 1,000 additional math & science teachers in 2004-2005

This project will provide recruitment, job placement, on-line education and employee retention services to 4,000 college students, job-seekers, new teachers & current educators. Every school district gets a teacher recruitment service system.

To help school children with math & science, 300 student mentors will visit targeted schools. Every education, math and science major can get job placement services and funding assistance to become a teacher.

A Teacher's eLibrary with 100 hours of continuing education and in-service instruction will be available free-of-charge throughout Florida for students and teachers.

Similar targeted project proposals are pending at FDOE and the Legislature

- \*to retrain every Florida school principal and assistant principal
- \*to provide 5,000 special reading mentors to school children
- \*to increase bachelor degree production on primary campus by 6,500 above projected
- \*to provide access to 7,000 additional minority college students over three years
- \*to retain 2,500 engineers, nursing and technology graduates in Florida
- \*to match 500 professors and graduate students with high-potential businesses

## Sample FBOG/ICUF Partnering Possibility

The FBOG and ICUF Presidents Council, working with the community college system could jointly develop for consideration by the Governor and Legislature a significant tuition assistance grant program for bachelor degree-completing students on community colleges campuses. State universities and ICUF institutions could partner with community colleges, package and deliver a menu of bachelor degree programs on every community college campus. This could be accomplished immediately at reduced operating costs for all and with little capital expenditure. While helpfully slackening enrollment demand on both state and independent university and college campuses, this could provide an efficient option for non-traditional and place-bound students around the state. It could be a low-cost strategy to increase bachelor degree production over the next two years.

# ICUF Enrollment/Degree Facts - 2003-2004 Annual Report

	Enrollment	Undergrads	FL Resident	Minorities	FRAG-03	Info Sys	Engineer	Nursing	Business	Teachers	BA/BS Degrees
Barry University	9,042	5,893	4,914	62%	2,808	480	308	280	597	1,371	
Beacon College	82	82	19	21%	19					9	
Bethune-Cookman College	2,794	2,794	1,837	96%	1,396	148	42	526	506	351	
Clearwater Christian College	623	623	289	11%	247	6		120	126	133	
Eckerd College	1,631	1,631	555	14%	666	23		203	177	340	
Edward Waters College	1,301	1,301	1,043	100%	783	74		321	177	126	
Embry-Riddle Aeronautical University	4,926	4,518	1,149	19%	946	64	1,526	292		835	
Flagler College	2,034	2,034	1,418	7%	1,570		10	8	425	339	
Florida College	478	478	152	12%	127	13		18	52	15	
Florida Hospital College of Health Sciences	1,403	1,403	1,026	44%	452		299		25	25	
Florida Institute of Technology	4,689	2,346	773	16%	668	194	893	196	23	386	
Florida Memorial College	2,176	2,176	1,910	94%	1,057	186		351	512	184	
Florida Southern College	2,490	2,451	1,878	15%	1,316	31	26	406	174	453	
International College	1,500	1,333	1,328	29%	888	253		551		240	
Jacksonville University	3,078	2,674	1,550	25%	979	67	50	598	57	401	
Lynn University	2,276	1,928	667	31%	489		35	804	143	349	
Noxa Southeastern University	23,522	5,223	4,068	62%	2,361	222	77	1,952	804	942	
Palm Beach Atlantic University	2,996	2,420	1,767	31%	1,453	35	4	848	456	493	
Ringling School of Art and Design	989	989	480	19%	362					213	
Rollins College	3,829	2,997	2,092	22%	1,538	73		304	96	686	
Saint Leo University	12,190	11,752	3,209	24%	1,634	1,495		4,288	455	1,901	
Saint Thomas University	2,519	1,171	918	90%	754	54	15	332	99	300	
Southeastern College	1,675	1,675	990	20%	742			176	135	245	
Stetson University	3,439	2,161	1,665	12%	1,454	69		662	169	454	
The University of Tampa	4,645	4,110	1,967	23%	1,154	139	133	972	294	667	
University of Miami	15,235	9,996	5,214	59%	4,366	191	843	1,709	243	2,053	
Warner Southern College	989	941	797	29%	695	7		492	99	366	
Webber International University	666	588	471	35%	405			387		95	
	113,207	77,688	44,146	42%	31,329	3,824	3,368	1,893	17,213	5,556	14,099

10/10/2004	2003-2004	2003-2004	2003-2004	2003-2004	2003-2004	2003-2004	2003-2004	2003-2004	2003-2004	2003-2004
	Undergrad	Undergrad	Undergrad	Undergrad	Undergrad	Undergrad	Undergrad	Undergrad	Undergrad	Undergrad
	Enrolled	Enrolled	Enrolled	Enrolled	Enrolled	Enrolled	Enrolled	Enrolled	Enrolled	Awarded
28	28	28	28	28	21	7	12	25	21	28
				\$79.9M	actual					

# ICUF FAST FACIS - 2003-2004 Annual Report

	Enrollment	Undergrads	FL Resident	Minorities	Sites	CC Sites	FRAG-03	FRAG-04	Teachers	BA/BS Degrees
Barry University	9,042	5,893	4,914	62%	28	10	2,808	3,170	597	1,371
Beacon College	82	82	19	21%	1		19	24		9
Bethune-Cookman College	2,794	2,794	1,837	96%	9		1,396	1,450	506	351
Clearwater Christian College	623	623	289	11%	1		247	275	126	133
Eckerd College	1,631	1,631	555	14%	8	2	666	753		340
Edward Waters College	1,301	1,301	1,043	100%	1		783	950	177	126
Embry-Riddle Aeronautical University	4,926	4,518	1,149	19%	15	7	946	998		835
Flagler College	2,034	2,034	1,418	7%	2	1	1,570	1,625	339	466
Florida College	478	478	152	12%	1		127	130	52	15
Florida Hospital College of Health Sciences	1,403	1,403	1,026	44%	1		452	530		25
Florida Institute of Technology	4,689	2,346	773	16%	4	1	668	680	23	386
Florida Memorial College	2,176	2,176	1,910	94%	5		1,057	1,485	512	184
Florida Southern College	2,490	2,451	1,878	15%	3		1,316	1,311	174	453
International College	1,500	1,333	1,328	29%	9	6	888	965		240
Jacksonville University	3,078	2,674	1,550	25%	3		979	1,015	57	401
Lynn University	2,276	1,928	667	31%	3		489	537	143	349
Nova Southeastern University	23,522	5,223	4,068	62%	20	1	2,361	2,595	804	942
Palm Beach Atlantic University	2,996	2,420	1,767	31%	4		1,453	1,490	456	493
Ringling School of Art and Design	989	989	480	19%	1		362	361		213
Rollins College	3,829	2,997	2,092	22%	1		1,538	1,550	96	686
Saint Leo University	12,190	11,752	3,209	24%	12	8	1,634	1,733	455	1,901
Saint Thomas University	2,519	1,171	918	90%	12		754	795	99	300
Southeastern College	1,675	1,675	990	20%	1		742	880	135	245
Stetson University	3,439	2,161	1,665	12%	4		1,454	1,510	169	454
The University of Tampa	4,645	4,110	1,967	23%	3		1,154	1,360	294	667
University of Miami	15,235	9,996	5,214	59%	17	1	4,366	4,500	243	2,053
Warner Southern College	989	941	797	29%	9		695	800	99	366
Webber International University	656	588	471	35%	2	1	405	460		95
	113,207	77,688	44,146	44%	180	38	31,329	33,932	5,556	14,099

10/1/2004	2003-2004	2003-2004	2003-2004	2003-2004	Sep-04	Sep-04	Fall 2003	Fall 2003	2003-2004	2003-2004
28	28	28	28	28	10	10	actual	est.	Enrolled	Awarded
					18-CCs	18-CCs				



FROM HERE YOU CAN GO ANYWHERE!

## ICUF Facts

- If Florida's 28 independent colleges & universities were one university, it would enroll more than 133,000 students, equal to the combined enrollments of the University of Florida, Florida State and Florida Atlantic.
- ICUF members offer degree programs at 180 locations around Florida, including 112 degree programs at 18 community colleges.
- Our members produce nearly one-third of the degrees awarded in Florida each year, including 37% of master's degrees, 42% of Ph.D.'s, and 57% of first-professional degrees.
- It costs taxpayers about \$40,000 to subsidize a state university student for four years. The tuition-assistance grants our Florida residents receive come to about \$10,000 over four years.
- Public institutions receive 95% of state higher education funding, graduate 69% of the state's bachelor's degrees, and have a "Return on State Funding" of 19 graduates per million dollars.
- Private institutions, on the other hand, receive 5% of the state's funds invested in higher education and graduate 31% of the bachelor degrees, resulting in a "Return on State Funding" of 155 graduates per million dollars.
- 44% of ICUF students are minorities, a larger share than the state university system, and minorities comprise a majority of enrollment at seven of our institutions.
- Shared SAT Score Reports show that most of our students also apply to one or more state universities. The large number of Florida students ICUF schools enroll reduces growth pressure – and construction costs – at the state universities.
- ICUF institutions are ideally situated – working in close cooperation with legislators and state education officials – to produce a substantial share of the additional bachelor's degrees Florida needs to meet national standards, as well as the teachers, nurses, engineers and information technology specialists the state needs to fill future workforce needs.