



UNIVERSITY OF SOUTH FLORIDA

Office of the President

January 23, 2009

Sheila McDevitt, Chair
Florida Board of Governors
325 W. Gaines Street
Suite 1614
Tallahassee, FL 32399-0400

In re: Proposed Doctor of Pharmacy ("PharmD") Program

Dear Governor McDevitt:

Thank you for meeting with us to discuss the proposed Doctor of Pharmacy Program at USF. As we discussed, there is a national need for Pharmacists, and we have received significant requests from the pharmacy industry to produce more graduates to fill the needs of our state.

We understand the concerns of the Board of Governors on funding new programs during this time of economic downturn, and given the need and our capacity to provide this educational program, we have revised the attached USF PharmD Business Plan (FBOG Table 2P) to remove state appropriation funding from Planning Year 3 (2010-11), making it clear that all three years of planning funds (2008/2009 through 2010/2011) will come from private or other sources. In addition, a notation is included regarding the designated "Net Pharmacy School Funds Required" (\$574,630) to document our agreement to include that sum in USF fundraising priorities and/or identify other sources for funding. USF further agrees that, given the current financial constraints in Florida, USF will partner with the BOG to explore the feasibility of requesting recurring state resources for the program implementation commencing in Fall 2011.

Our respective staff members have spent considerable time working through the issues of mutual concern and it is my understanding that we are in agreement regarding the following points:

- The criticality of the State's continuing and long-term needs and priorities (for high skilled, high wage job creation and economic development) in spite of the current economic climate. With the first enrolled class slated for Fall 2011, the first graduates will be workforce ready in 2015. Immediate program approval will position the USF PharmD program to continue with curriculum development and accreditation, in preparation for implementation. The workforce needs assessment supports the availability of highly paid jobs for those 2015 and beyond graduates in Florida.
- The investment of resources for planning the PharmD program to date has been necessary to assure a credible submission for program approval, but it is not prudent for USF to expend significant private funds planning or formally begin the accreditation process necessary to enroll the first call in Fall 2011 without BOG program approval and the required legislative action.

Moreover, we recognize that program approval by the BOG will signal future implementation adding to the confidence of private and corporate donors whose gifts are an essential element of the revised business plan. Such approval will also signal the potential need for future state support.

- A fiscally responsible business plan has been developed that includes future non-recurring and recurring funding requests from the State, through the BOG, beginning in the 2011 legislative session. However, USF recognizes that currently there is a scarcity of available state revenue even for existing programs, and, therefore, will not seek state funding in the 2011 legislative session without specific discussion with the BOG and coordination through the established BOG legislative budget request process. If initial state funding is not forthcoming in 2011, the USF Board of Trustees will make a determination whether to:

Either,

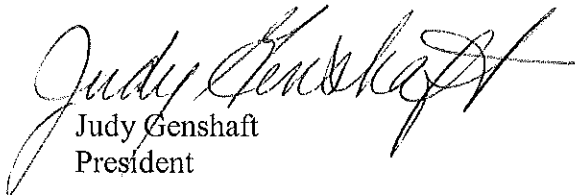
- Delay implementation of the program, one year, until Fall 2012, and request public funding in the subsequent fiscal cycle

Or,

- Develop an alternative funding model to support program implementation on the original timeline that may include one or more of the following initiatives:
 - Increase tuition to a higher level
(with a parallel increase in the provision of need-based financial aid)
 - Increase private investment
 - Re-scale the enrollment plan
 - Reallocate resources within the University along with a requisite reallocation of student headcount/FTE.
 - Or some combination of all of the above.

We appreciate the investment of your effort to ensure a successful launch of this critical initiative. Your assistance is instrumental to providing skilled PharmD graduates to meet a workplace demand critical to Florida's future success. Please let me know if you have any questions regarding this matter.

Sincerely,



Judy Genshaft
President

cc: Rhea Law, Chair
USF Board of Trustees
Dr. Ralph Wilcox, Provost

One (1) attachment:

1. USF PharmD Business Plan (FBOG Table 2P) Summary Costs for Proposed Doctor of Pharmacy – revised January 15, 2009