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BOARD OF TRUSTEES ROOM – UNIVERSITY CENTER
UNIVERSITY OF NORTH FLORIDA
JACKSONVILLE, FLORIDA
NOVEMBER 17, 2005

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MINUTES
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NOVEMBER 17, 2005

The Chair, Carolyn K. Roberts, convened the meeting of the Board of Governors in the Board of Trustees Room, University Center, University of North Florida, Jacksonville, Florida, at 1:40 p.m., November 17, 2005, with the following members present: John Dasburg, Vice Chair; René Albors; Dr. Akshay Desai; Ann Duncan; Dr. Stanley Marshall; Bill McCollum; Sheila McDevitt; Lynn Pappas; Ava Parker; Dr. Martha Peláez; Peter Rummell; Chris Schoonover; Commissioner John Winn; and Dr. Zach Zachariah.

1. Call to Order and Chair's Report

Mrs. Roberts thanked President Delaney and his staff for their warm hospitality. She said the dinner the previous evening had been relaxed and most enjoyable.

She said she continued to be very proud to serve with the members of this Board. She said their work and active participation in the Board Committees demonstrated their commitment and great interest in the State University System. She thanked Mr. Rummell for his service as the Chair of the Chancellor Search Committee and for recommending the selection of Dr. Mark Rosenberg as the next Chancellor. She said she was confident Dr. Rosenberg would be a great Chancellor. She reported that he would begin as Chancellor in early December.

Mrs. Roberts reported on the court-ordered mediation in the lawsuit filed to clarify university governance. The mediation was held on Tuesday, November 8, 2005, in Tallahassee, with former Justice Major Harding serving as the mediator. She said the mediation had gone well, although there were still issues on which the parties did not agree. She said she would ask the Board's Special Counsel for the mediation, former Justice Steven Grimes, to report the decision to the Board.

She said the Board would hear thorough presentations from Presidents Hitt and Maidique on their proposals for new medical schools. She said the Board had heard initial presentations on these aspirations, but had only now received the actual proposals. She noted that these were lengthy and complex proposals, about which the Board members might have questions and concerns. She noted that several Board members had commented on the need for further review and study. She advised the Board that she would not accept a motion on either of these proposals at this time. She encouraged members to ask their questions and to be fully informed on these proposals. She said she expected the Board to act on these proposals at the March 2006 Board meeting.

She reported on the Higher Education Access Task Force meeting held the previous day. She said it had been a good meeting. She noted that any recommendations made by the Task Force concerning the award of baccalaureate degrees would be brought to this Board for discussion and approval, before going to the Legislature.

She said Hurricane Wilma had inflicted quite a bit of damage at FAU, FIU, and FGCU, and she had asked the Presidents to provide short status reports on the storm's impact on these campuses. She advised the Board that the next meeting would be held January 26, 2006, in Gainesville, at the University of Florida.

2. Hurricane Update: FAU, FIU, FGCU, IFAS

President Brogan said the plight of those in South Florida suffering the effects of Hurricane Wilma were quickly lost in the national media. He said the hurricane had been a Category 3 storm as it rammed through the area, leaving a great deal of debris and damage. He said FAU had lost two days to Hurricane Katrina, and nine days to Hurricane Wilma. He said FAU had experienced approximately \$8 million in damages. He showed photos of the damage to the campus, including the loss of the roof on the Convocation Center. He commented that the University would not recover all its losses from insurance coverage, nor from FEMA.

President Maidique introduced Vice President Marcos Perez, who said recovery on the campus of FIU from Hurricane Wilma would take months. He said Board members would not recognize FIU from their July visit. He explained the reimbursement process, noting that losses were first reimbursed from insurance, then from FEMA. He noted that FIU had also served as Emergency Shelter for evacuees from the Keys several times this hurricane season. He estimated the total financial impact of the hurricanes on FIU at \$9.63 million; the total cycle in recouping these funds would take 10 to 12 months.

Provost Bonnie Yegidis, FGCU, said Florida Gulf Coast University had been closed after Hurricane Wilma for five days. She estimated the University had experienced losses of approximately \$800,000, mostly from water intrusion, roof damage and damage to screens and fences. She said the semester would be extended by one week to make up the lost days.

Dr. Cindy Littlejohn, IFAS, reported on IFAS facilities that had been damaged by Hurricanes Katrina, Rita and Wilma. She said damage had been extensive at the mosquito lab at Immokalee. She noted that these hurricanes caused unrecoverable expenses, as IFAS was still trying to recover from the four hurricanes of 2004.

Mrs. Roberts thanked the university staff members for these reports. She suggested that the staff bring a budget recommendation back to the Board for hurricane repair and recovery.

3. Approval of Minutes of Meeting held September 15, 2005; Minutes of Chancellor Search Committee Meeting held October 20, 2005; and Minutes of the Telephone Conference Call Meeting held October 26, 2005

Mr. Dasburg moved that the Board approve the Minutes of the Meeting held September 15, 2005; the Minutes of the Chancellor Search Committee Meeting held October 20, 2005; and the Minutes of the Meeting held by Telephone Conference Call on October 26, 2005, as written. Mr. Rummell seconded the motion, and members of the Board concurred.

4. Commissioner's Report

Commissioner Winn expressed his enthusiastic support for Chancellor Rosenberg. He said he had worked well with Dr. Rosenberg during his service as a member of the Articulation Coordinating Committee. He said they had pledged to meet regularly. Commissioner Winn said information from the Access Task Force revealed that more high school graduates were meeting the universities' admission criteria. There was also a decrease in the number of high school dropouts over the past six years. He said he had appointed a High School Reform Task Force to look at making further improvements in the high school years.

Commissioner Winn also reported on the Department's teacher recruitment and retention initiatives. He said the Department had launched a major marketing campaign coordinated by a professional public relations firm. He said the Department was interested in the reasons teachers entered the profession and stayed in the classroom. He said in tracking students into employment, out of 23 discipline areas, education graduates had the highest employment rate in-state. He noted that salaries for education graduates ranked sixth in the 23 discipline areas; business/management graduates' salaries ranked seventh on the list; social science graduates' salaries ranked eighteenth on the list; psychology graduates' salaries ranked twenty-first on the list. The Commissioner said it appeared that the choice of major was not purely a matter of potential salary.

Mr. Winn reported on the draft rule relating to teacher certification that was being circulated among the Deans of the Colleges of Education. He said the rule proposed to lift the burden of course requirements in favor of a competency-based curriculum. He noted that students who minor in education could receive a temporary teaching certificate for an internship in their first year of teaching and then be eligible for a regular teaching certificate.

He said he looked forward to working with Dr. Marshall on the Board's Strategic Plan issue dealing with teachers. He said he believed the Board's stated goal of producing 2700 additional teachers was too modest; the Board should aim higher. Mrs. Roberts inquired whether retention was an issue. The Commissioner responded that many teachers had previously received their teaching certificates; they needed to be in the pipeline.

5. Presentation: Proposal to Implement a new Medical School, FIU

President Maidique introduced Dr. Herbert Wertheim, the Chair of the FIU Board of Trustees Academic and Student Affairs Committee. He advised the Board that Dr. Wertheim had now removed all conditions on his gift of \$20 million to FIU for its proposed new medical school. He explained that the only condition for this gift was this Board's approval of the new medical school. Dr. Wertheim said it was a joy for him to be able to make this gift. He said he was convinced of the good this school would add to the Miami community and to the quality of health care in Miami. He also congratulated the Board on its selection of Dr. Mark Rosenberg as Chancellor. He said the Board had selected "one magnificent person."

Dr. Maidique explained FIU's proposal for a new medical school. He said he had great admiration for UCF and Dr. Hitt's proposal. He said he had learned a great deal from that proposal. He said the Board should carefully consider the need for these medical schools in the light of the future needs of Florida. He explained how rapidly FIU had grown in its relatively short history, and that it was the fastest institution in the country to achieve a Phi Beta Kappa chapter. He described FIU as a majority minority residential university. He said that there had been questions about the need for a new law school when FIU proposed its law school. This past year, the law school had 1600 applicants for 110 seats. He said the first graduate of the law school had now taken, and passed, the bar exam.

Dr. Maidique introduced his new Provost, Dr. Ron Berkman; FIU's consultant on the proposed medical school, Dr. Carlos Martini; members of the FIU Board of Trustees; officials from area hospitals supporting the proposal; and students eager to attend medical school.

Dr. Maidique explained FIU's vision to address health care disparities and to improve access for the medically underserved to high quality medical care. He said studies had shown that Florida had a shortage of physicians and ranked 23rd among the states with similar per capita income for the number of physicians per 100,000 population. He described the state and local needs for physicians, particularly the needs of the large elderly population in South Florida. He said the physician workforce was aging. He said Florida did not need just more physicians; Florida needs different physicians.

He said FIU proposed to expand feeder programs at the high school and undergraduate level to prepare a more diverse and qualified student pool for health care professions. He said the medical school, fully developed, would provide 480 new medical school seats, and 120 graduates per year. He said there was a correlation of 0.95 between the number of medical school seats and the number of residencies per State. Several area hospitals have committed to allocating residency positions to FIU graduates, as well as expanding residencies and fellowships.

Dr. Maidique described FIU's historic commitment to many new health programs over the past 10 to 15 years, which were natural precursors to a medical school. He said FIU had commitments of \$67 million to support the medical school, which could be

matched by the Legislature for a total of \$134 million. He explained the funding stream, noting that FIU would not seek state funding for any facilities for the medical school. He said once the school was fully operational, with 480 students, it would cost a total of \$29.9 million, of which \$21 million would be state appropriated funds. He estimated the economic impact of the medical school to be \$313 million during the first six years, and \$784 million yearly when the school was fully mature. For this investment, the FIU medical school would increase access to medical education, increase access in the area to health care, expand research in critical health issues, and foster economic development in the region.

Representative David Rivera told the Board that he had the utmost respect for the Board's authority, but the Legislature also had its duties. He said the Legislature would implement the Board's vision, and would do so without hurting the other institutions in the System. He said he recognized that new programs required new dollars. The Legislature accepts its responsibility.

6. Presentation: Proposal to Implement a new Medical School, UCF; Board Member Questions/Comments

President Hitt thanked the Board for the opportunity to present UCF's proposal for a new medical school. He introduced several members of the UCF Board of Trustees. He said UCF was now the eighth largest university in the nation and the second largest university in Florida. He presented information similar to that offered by President Maidique concerning the need for physicians in Florida. He said there was an urgency to the physician need in Florida because of the aging and impending retirement of the "baby boom" physicians. He explained the reasons for locating a medical school in Orlando, including its population growth rate, its strong economy, its airport and its quality of life. He noted that Orlando was the largest metropolitan area in the U.S. without a medical school. He said Orlando was already home to more than 500 biotechnology and life sciences companies, a key component of Enterprise Florida's Statewide Economic Development Plan.

Dr. Hitt explained that even if the state were successful in increasing residencies and expanding the existing schools, as recommended in the CEPRI Report, there would still be a statewide shortage of physicians and the shortage would continue to grow. He said that additional medical schools complemented the CEPRI recommendations. He described UCF's partnership model, noting that the hospital partners would pay 40 percent of the salary of 50 clinical physicians. The hospital partners would provide all clinical facilities, office space and support staff, and would provide the residencies. These partnerships would assist the hospitals in attracting highly qualified clinical doctors/faculty. He said UCF's medical partners were the Florida Hospital, Orlando Regional Healthcare and the University of Puerto Rico Medical School. Dr. Hitt said UCF had also attracted significant private support for the medical school. He commented that a medical school would result in quantifiable economic benefits significantly greater than the public investment required to establish and to operate the College of Medicine.

Mr. Richard Crotty, Mayor of Orange County, said Orange County was expected to experience a doubling in its population in the coming years. The County had experienced deficits in the past in the infrastructure required to support its growth. He said he viewed adequate health care as an infrastructure issue, as well. He said Dr. Hitt had already explained the physician shortage expected in Florida and in Orlando. Mr. Buddy Dyer, Mayor of the City of Orlando, said UCF presented a new model with its proposed partners for the medical school. He said the whole community pledged its support for the medical school.

Dr. Clarence Brown, III, President and CEO, M.D. Anderson Cancer Center, introduced Dr. Jay Falk, Chief Academic Medical Officer, Orlando Regional Healthcare, who explained that the hospital system had eight residency programs, some of which had begun in the 1920's. He said 41 new residency slots had been added in the past two years. He said the hospital wanted to start looking more like an academic research facility, which this partnership would offer. Dr. Richard Morrison, Regional Vice President, Florida Hospital, reiterated the need for more physicians. He said the hospital was committed to expand its residencies even without the support of the federal government because of the great need. He said the hospital had committed \$1 million to the medical school to provide clinical support for its faculty. He said Florida would have the largest population in the U.S. requiring Medicare who would need the services of an enhanced group of trained physicians. Dr. Francisco Nieves-Rivera, Interim Dean, School of Medicine, University of Puerto Rico Medical School, said UPR offered its expertise in addressing the cultural and social aspects of medical delivery to diverse populations. He reiterated UPR's commitment to this partnership.

Dr. Hitt also introduced Ray Gilley, President and CEO, Metro Orlando Economic Development Council; Mr. Jacob Stuart, President, Orlando Regional Chamber of Commerce; Representative Dean Cannon, Chair-elect of the Orange County Legislative Delegation; and Dr. Cecil Wilson, an internist in Winter Park. All voiced their support and emphasized the need for a medical school at UCF. Representative Cannon said the Legislature would fund the educational programs the Board determines were needed in Florida; this funding would not be detrimental to the other universities in the System.

President Hitt noted there were many qualified applicants who cannot get admitted to the existing medical schools. He said UCF was working with strong partners, committed to a strong research-based program. He said the costs per student were in line with the costs per student in the existing medical school. He said these new schools would address the needs of the state for high quality medical care. He said these proposals were from two institutions seeking to become truly great research institutions, both on the brink of greatness.

Mrs. Roberts thanked all for their remarks. She said the Board needed to be well-informed on these proposals in order to make sound decisions. She asked Board members to ask all their questions about these proposals during the next several months.

Dr. Zachariah thanked the presidents for their passionate presentations. He said he had served as Co-Chair of the Medical Education Subcommittee. He said the Board must first determine whether there is a need for more medical schools. If the answer to that question is yes, then the Board must determine the most cost-effective way to create more medical schools. He said both universities had garnered impressive local support. He said, however, the big question for the Board should be determining its objective, whether to increase the number of medical schools or to have more physicians practicing in Florida. He said the only way to get more physicians practicing in Florida is to increase the residency programs in Florida.

Dr. Zachariah said that until 2003, both the American Medical Association and the American Association of Medical Colleges had indicated that there was a surplus of doctors in the U.S., so the federal government capped the number of residencies and hospitals could not start more residency programs. In December 2003, at the request of several subspecialties, the AMA recommended increasing the physician pool. The AMA's Council on Medical Education recommended that the AMA adopt the following policy: "In order to enhance the access to care, our AMA should collaborate with public and private sectors to ensure an adequate supply of physicians in all specialties and to develop strategies to mitigate the current geographic maldistribution of physicians." He suggested the state should exhaust all other remedies prior to creating more medical schools. He said in 2003, the federal government lifted the cap on payment for residency programs; CMS was now paying for residency programs, and would pay for new programs in new hospitals. He said neither proposal was clear as to who would be paying for the increases in residency programs they had identified.

He said an additional obstacle had been created by the State Department after 9/11. It had imposed restrictions on foreign doctors entering the U.S. In the past two years, this restriction had been lifted and the State Department was now encouraging medical doctors from foreign countries to enter U.S. residency programs. He said in 2002-2003, there were 25,783 foreign medical school graduates in residencies in the U.S. He said foreign doctors who completed residencies in the U.S. could remain in the U.S. for two years to serve in rural medically underserved areas.

He explained that on "Match Day," medical graduates were matched with residency programs. There are approximately 29,000 residency slots available. He said medical students in Florida needed to get into these residencies. There are approximately 33,000 new doctors competing for these 29,000 slots.

Dr. Zachariah said that the AMA had suggested that current medical schools increase their class size by 15 percent a year, this would yield a 30 percent increase in the number of doctors in 10 years. He said he was also concerned about the caliber of medical students when all these new schools opened. He said without any additional medical schools, he estimated Florida would graduate a total of 1122 students in allopathic and osteopathic schools, public and private, by 2011, an increase of 118 percent.

Dr. Zachariah said only 16 percent of the physicians practicing in South Florida graduated from a Florida medical school. He noted that only one out of every three

Florida medical school graduates end up in practice in Florida. In 2004-2005, 49,104 doctors had active medical licenses, but 10,944 of these Florida licensed doctors were not practicing in Florida. He said he suspected these doctors were not practicing because of problems living in a litigious society and difficulty in paying high medical malpractice insurance. He said UCF and FIU estimated total costs to the State of \$500 million to build these medical schools. He estimated each medical school graduate would cost the state \$170,000; current statistics showed that about 65 percent of the graduates of Florida medical schools would leave the State of Florida upon graduation. Of the projected 240 medical school graduates from both schools, only 72 would stay in Florida to practice. He said he believed it was not a wise expenditure of taxpayer dollars to educate a small number of future Florida doctors. He said he appreciated the passion of the presidents for these programs, but he said they did not make economic sense to him.

Mr. Rummell said he did not understand Dr. Zachariah's analysis. He asked that he provide this information to the Corporate Secretary for distribution to all the Board members.

Ms. Pappas said she noted that the figures shown in the presentations show a 50 percent retention rate of doctors in Florida. She said Dr. Zachariah quoted a 30 percent retention rate. She said she was confused by this retention rate. Specifically, she wondered how these new programs would identify ways to address a better retention rate and how the new medical schools would create more physicians for Florida. Dr. Zachariah said that 65 percent of the Florida medical school graduates leave Florida for residency programs and stay in the states where they complete these residencies for their practice.

Dr. Marshall commended both presidents for their excellent presentations. He said these presentations emphasized the Board's need for a strong executive officer. He said he hoped the Chancellor would do the hard work necessary in analyzing these proposals. He said he looked forward to the Chancellor's report.

Mr. McCollum said these were compelling presentations. He said he was particularly interested in the points made by FIU about the proposed relationship of its medical students and increased opportunities for residencies in Florida, increasing the likelihood of these doctors staying in Florida to practice medicine. He said he was also interested in the statements concerning the impact of these programs on economic growth in Florida, and that both universities estimated that these schools would generate more tax revenue than they would cost the State.

President Maidique commented that the UF graduates who were able to complete their residency in Florida tended to remain in Florida for their practice. President Hitt said he had visited the University of Alabama that had experienced a clustering of healthcare jobs around the medical school. He added that residencies were more likely to cluster around medical schools because of the academic program of the medical schools.

President Maidique commented on the correlation between residencies and physicians remaining in state to practice. He responded to Mr. McCollum that if hospitals aspire to create residencies, it helps if the hospital is affiliated with a medical school, which raises the quality of care in the hospital and in the community. Dr. Zachariah said it was true that the federal government would pay to support new residencies in new hospitals, and that it was possible to create residencies in hospitals affiliated with a medical school. He noted that UF could have sought additional affiliations with hospitals to create new residencies, but it had not done so. He said proximity was not important; affiliation with the academic center was the important factor.

Dr. Peláez said for her, the main goal was a need to improve access to the medically underserved. She said she believed that these proposals were cost-effective in growing medical doctors in Florida.

Commissioner Winn also thanked the presidents for these excellent presentations. He noted, however, that he had many questions before he would be ready for final consideration of these proposals. He said the assumption that there was an infinite amount of money held by the government was simply not true. Funding schools of this magnitude would require taking funds from somewhere out of the total legislative allocation for education and out of other higher education priorities. He estimated that it would cost approximately \$600 million to fund the K-12 class-size requirements. He said he did not know how the balance sheet should be adjusted. He said the proposals required further analysis in a broader context.

Ms. Duncan said she had a series of questions, which she had given staff for further analysis. She said the proposals had conflicting information about the number of applicants in Florida qualified for medical school. She said she would like the Board to engage in further discussion of the quality of medical education in Florida, as it was her hope to achieve higher quality for the existing medical schools. She said she also wanted further discussion about expanding the capacity of the current medical schools. She said both proposals had raised the issue of legislative matching of the private funds they had obtained to support these proposals; she was interested to know whether the Legislature could, and would, match those large sums so quickly.

Dr. Desai also thanked the presidents for these commendable proposals, and their approach to defining the needs of health care and other specialty needs. He said with new technology, the availability of DNA, customized treatments and the coming medical challenges, such as avian flu epidemics, there was a rising demand for more sophisticated medical care. He said demand might be even greater than now anticipated. He commented that the .95 correlation cited for the connection between medical graduates and residencies might be true historically, but not necessarily out in the future. He noted that there had only been one new medical school created in the past 20 years; the close correlation might no longer hold true. He said he would like additional information on this correlation data.

Dr. Desai said that the U.S. was spending approximately 17 percent of GDP on health care; health care benefits cost more than the cost of steel in the auto industry.

He said the question was the funding source. He observed that the pharmaceutical industry could induce demand. He said he would need further information before the Board's March meeting.

Mr. Albors thanked the presidents for the excellent presentations. He said he was convinced Florida needed more doctors.

Ms. McDevitt said she did not yet have enough information. She recommended that the Chancellor hire an independent consultant to look at this information. She said she was interested in the economic impact information the universities had offered, as well as the infrastructure needs to build these schools. She said she was also aware of the enormous costs associated with the class-size requirements, as well as other state needs. She asked that staff provide some detailed analysis on the issue of residents remaining in state, and the correlation of out-of-state students. She remarked that both universities had garnered impressive community support. She said she wanted to be comfortable that the investment Florida made in medical education was right.

Dr. LeMon said staff had reviewed these proposals extensively, but that the staff no longer had specific expertise in medical education. Mrs. Roberts asked that staff find an appropriate consultant to assist the Board. Mr. Dasburg concurred, particularly since Chancellor Rosenberg was in the awkward position of having previously been closely associated with the proposal from FIU.

Mrs. Roberts thanked all the participants. She said the Board had much to learn prior to the March 2006 meeting.

7. Discussion: Board of Governors Legislative Issues, 2006 Legislative Session

Mr. Maxey said the Agenda included four issues on which the Board should focus during the 2006 Legislative Session, as follows: a technology fee, realignment of the statutes with HB 1001, tuition flexibility, and authority to the university Direct Support Organizations regarding the issuance of bonds. He said there were additional issues regarding facilities funding which had been raised by the universities, including the ability to reallocate funds among projects funded by Capital Improvement Trust Fund fees, reallocating funds among projects, and maintaining the Concurrency Trust Fund used to support campus master plan infrastructure needs. He said the Presidents had discussed raising the cap on the collected campus student fees to 45 percent.

Commissioner Winn recommended that the Board defer this discussion to the January Board meeting to allow more time. He said he was particularly concerned about authorizing the universities to charge a new technology fee.

Commissioner Winn moved that the Board defer action on its 2006 Legislative Agenda to the January 2006 Board meeting. Mr. Rummell seconded the motion.

Ms. Duncan inquired when the Board would act on its amended PECO list, with the allocation of additional dollars. Mrs. Roberts said she would likely convene the

Board on a telephone conference call in December after Commissioner Winn released the new allocation to the State University System.

Mr. Ben Watkins, Executive Director, Division of Bond Finance, said the Chancellor had appointed a representative advisory group to work with him on a recommendation to the Board on the issue of bonding projects by the DSOs. He said he was confident they could reach consensus.

There was no further discussion. Members of the Board concurred.

8. Accountability Project, Operating Efficiency Measures

Mr. Rummell reported that the Performance and Accountability Committee had discussed a set of accountability measures for operating efficiency to parallel the academic accountability measures the Board had previously adopted for the Strategic Plan. He said these measures would serve as a preliminary management dashboard, as indicators of the efficiency and effectiveness of SUS and institutional management. He said he was encouraged by this excellent start and thanked the Administrative Vice Presidents and the Provosts for their assistance in developing these measures.

Mr. Rummell moved that the Board approve the measures, as presented. Mr. Albors seconded the motion, and members of the Board concurred.

9. Adoption of State Board of Education Rules

Ms. McDevitt reported that the Student Affairs Committee had reviewed a number of rules, previously adopted by the State Board of Education, establishing consistent policies for articulation between and among state universities, community colleges, and school districts. She moved that the Board approve the following rules: Rule 6A-10.019, Rule 6A-10.024, Rule 6A-10.02412, Rule 6A-10.0242, Rule 6A-10.030, Rule 6A-10.033, Rule 6A-10.0331, Rule 6A-10.038, Rule 6A-10.041, and Rule 6A-10.043, as presented. Mr. Albors seconded the motion, and members of the Board concurred.

10. Exercise the Right of Eminent Domain to Condemn Private Property on the Campus, FSU

Mr. Dasburg moved that the Board approve the exercise of the right of eminent domain by the Board of Trustees of Florida State University to acquire fee simple title in the Board of Trustees of the Internal Improvement Trust Fund of all properties, as described in the Agenda, and to give authority to the Board of Trustees of Florida State University to accomplish the acquisition of the properties through condemnation, including the authority to prepare and to execute all necessary parcel-specific condemnation resolutions, as presented. Ms. Pappas seconded the motion, and members of the Board concurred.

11. Consent Agenda Items

- A. Resolution Requesting the Division of Bond Finance of the State Board of Administration of Florida to Issue Revenue Bonds on Behalf of the State University System to Finance the Acquisition and Construction of Capital Projects of the State University System

Mr. Dasburg moved that the Board adopt a resolution requesting the Division of Bond Finance of the State Board of Administration of Florida to issue revenue bonds on behalf of the State University System of Florida, in an amount not exceeding \$70 million to partially finance Capital Improvement Fee projects appropriated by the 2005 Legislature, as presented. Mr. Albors seconded the motion, and members of the Board concurred.

- B. Resolution Requesting the Division of Bond Finance of the State Board of Administration of Florida to Issue Revenue Bonds on Behalf of Florida A & M University, to Refinance All or a Portion of Certain Outstanding Student Apartment Facility Revenue Bonds, FAMU

Mr. McCollum moved that the Board adopt a resolution requesting the Division of Bond Finance of the State Board of Administration of Florida to issue revenue bonds on behalf of Florida Agricultural and Mechanical University, in an amount not exceeding \$19 million for the purpose of refinancing all or a portion of the outstanding State of Florida, Board of Regents, Florida Agricultural and Mechanical University Student Apartment Facility Revenue Bonds, Series 1992, and Series 1996, as presented. Ms. Pappas seconded the motion, and members of the Board concurred.

- C. Resolution Approving the Issuance of Bonds in an Amount Not Exceeding \$19.5 million by the Escambia County Housing Finance Authority for and on Behalf of the University of West Florida Foundation, Inc., to Finance the Refunding of Certain Outstanding Obligations, UWF

Mr. Dasburg moved that the Board adopt a resolution for the University of West Florida Foundation, Inc., to issue bonds not to exceed \$19.5 million for the purpose of refunding certain housing revenue debt obligations previously issued on behalf of the Foundation to finance student housing facilities for the University of West Florida, as presented. Mr. Albors seconded the motion, and members of the Board concurred.

12. Status Reports, Board Committees

- A. Audit Committee

Ms. Pappas invited President Bryant to report on the status of Florida A & M University's financial action plan. Dr. Bryant reported that

Florida A & M University was responding to some 16 critical audit findings. The University had a corrective action plan in place and had developed new fiscal processes and procedures. She said she was pleased to report that the University had ended the fiscal year in the black. Ms. Pappas congratulated Dr. Bryant on this successful report, and thanked her for her excellent leadership of Florida A & M University.

B. Student Affairs Committee

Ms. McDevitt reported that the Student Affairs Committee had begun its discussions of access and diversity in the State University System. She said she was excited by the activities already in place at the universities. She reported that the Committee would continue these discussions and that she would be naming university representatives to an Access and Diversity Task Force to explore university best practices and bring recommendations for the Board's consideration.

She said the Committee had also reviewed Policy Guidelines to guide the Board's review of select regulations pertaining to tuition and fees. She moved that the Board approve these Policy Guidelines, as presented. Ms. Duncan seconded the motion, and members of the Board concurred.

13. Adjournment

Having no further business, the Chair adjourned the regular meeting of the Florida Board of Governors at 5:15 p.m., November 17, 2005.

Carolyn K. Roberts,
Chair

Mary-Anne Bestebreurtje,
Corporate Secretary