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MINUTES BOARD OF GOVERNORS STATE UNIVERSITY SYSTEM OF FLORIDA UNIVERSITY OF NORTH FLORIDA BANQUET HALL, UNIVERSITY CENTER JACKSONVILLE, FLORIDA AUGUST 7, 2008

The Chair, Sheila M. McDevitt, convened the meeting of the Board of Governors, State University System of Florida, in the Banquet Hall, University Center, University of North Florida, Jacksonville, Florida, at 10:45 a.m., August 7, 2008, with the following members present: Ava Parker, Vice Chair; Ann Duncan; Charlie Edwards; Dr. Stanley Marshall; Frank Martin; Arthur "AJ" Meyer; Lynn Pappas; Tico Perez; Carolyn K. Roberts; Commissioner Eric Smith; Dr. Judith Solano; Gus Stavros; and Norm Tripp.

1. Recognition, Former Chair Carolyn K. Roberts, 2003-2008

Ms. McDevitt said she wanted to change the order of the agenda and recognize Mrs. Carolyn K. Roberts, Former Chair of the Board of Governors, as the first order of business. A tribute video of photos and audio statements honoring and thanking Mrs. Roberts, produced by staff at FIU, was shown.

Ms. McDevitt invited Mrs. Roberts to join her at the podium. She said that Mrs. Roberts had been a tenacious and passionate leader of the Board of Governors for the State University System of Florida. She said she had held this position for a long time, from June 2003 to August 2008, during tumultuous years as the Board of Governors implemented the new governance structure. She said that she had only made her acquaintance upon appointment to this Board and could now say she was pleased to have become her friend.

Ms. McDevitt read the following Resolution, signed by all the members of the Board:

WHEREAS, Carolyn K. Roberts has provided dedicated and tireless service to the State University System of Florida as Chair of the Board of Governors, from June 2003 to August 2008, an unprecedented record of service during the inaugural years of the Board of Governors; and

WHEREAS, Mrs. Roberts, with her commitment to students and to the eleven universities in the SUS, has been the "voice" of the Board and of the State

University System in the face of numerous challenges; and has carried the weight of these burdens with grace and composure; and

WHEREAS, there were no procedures in place, no "rules of engagement," and no Board staff, nevertheless Mrs. Roberts accepted the leadership role and forged the rules, depended on a few dedicated staff members, and mapped the course for this new Board, ever determined to demonstrate that a strong University System is key to the continued success and well-being of the State of Florida; and

WHEREAS, during her term as Chair and the many critical decisions to be made, Mrs. Roberts has always been grounded by her determination to do that which was best for the State University System; and

WHEREAS, to all her activities as Chair of the Board of Governors, Mrs. Roberts has epitomized public service at its best, and has left a lasting impact on a generation of Florida's higher education leadership; now therefore

BE IT RESOLVED that the members of the Board of Governors, meeting in the Banquet Hall, University of North Florida, in Jacksonville, on this seventh day of August, 2008, do hereby commend Carolyn Roberts for her commitment to the Board of Governors and to the State University System, and do wish her success and happiness in all future endeavors; and

BE IT FURTHER RESOLVED that the resolution be presented to Mrs. Roberts as a small token of the Board's appreciation and thanks.

Ms. McDevitt also presented her with a plaque thanking her and recognizing her service. Members of the Board, and the audience, stood and applauded.

Mrs. Roberts thanked her Board colleagues, the University Presidents and university staff, and all who had worked with her over the past 20 years. She invited members of her family to join her, her husband Fred, and younger son, John. She said she could not have given the service to this Board and the SUS without the support and love of her family. She said she had now been married for 32 years. She said that John, now working in Jacksonville as a banker, had 2 degrees from UF, as well as an MBA from Rollins. She said that her older son, Fred, Jr., had an undergraduate degree from UF and a J.D. from Stetson, but as a young lawyer and newlywed, he could not be with them for this recognition. She commented that John had been only eight years old when she had started on this journey with the Board of Regents. She said she had learned long ago to give back when you were blessed, and it had been her pleasure to give back to the State University System. She said the years had passed very quickly.

Mrs. Roberts said her service on this Board had always been guided by the 300,000 university students in Florida who depended on the Board of Governors doing the right thing. She said it was important to ensure that the degrees students were earning were competitive.

She also extended her sincere and special thanks to the Board staff. She said she understood that if she were to have success as Chair, she needed to surround herself with smarter people.

Mr. Edwards said he had known Carolyn Roberts since her Board of Regents service, as she had been Vice Chair of the BOR when he was appointed to that Board. He said she had been a great leader for this Board in its early days and he was confident she had charted a great future for the Board and for the State University System.

Ms. Pappas said she was so impressed by the significant passion Mrs. Roberts showed for the students in the SUS. She said she did not view students as amorphous student bodies, but as students. She said she felt this very deeply. She said the State of Florida and the State University System were deeply indebted to her. She added that she was pleased Mrs. Roberts still had some years of service left with the Board.

Mr. Perez noted that Mrs. Roberts had chaired the BOR Committee that had selected President Hitt in 1991, the year he had served as the President of the Alumni Association. He remarked that Mrs. Roberts could pull off the sweet "southern belle" routine, but anyone who doubted her smarts did so at their peril. He said her focus and commitment was for the best for every institution in the System, despite her "orange and blue" ties. He calculated that some 5,200,000 students had passed through the System during her years of service. He said they would never know her, but they would bless her.

Ms. Parker said she was convinced that Mrs. Roberts' car could make the trip from Ocala to Tallahassee by itself. She said that if Mrs. Roberts were needed in Tallahassee, for any reason, she never said no, even though the road trip was not an easy one. She said that commitment was evident in everything she did; she was committed always to diving in and doing whatever was necessary on behalf of the SUS. She said that her vision for the SUS, and her footprint would be clear. She commented that Mrs. Roberts' parents would be so proud of Carolyn's service to the State University System.

Mr. Stavros said he had only been a member of this Board for two years. He said it was a privilege to serve with Mrs. Roberts, and to get to know her family. He said his son, Paul, had served as a member of the Florida Arts Council with Fred Roberts. He said he had witnessed her dedication and her passion for the SUS. He said it was clear how much she cared for the SUS. He thanked her and congratulated her on her outstanding service.

Mr. Martin said Mrs. Roberts exemplified the best of public service. He noted that she had spent countless volunteer hours advocating on behalf of public higher education. She had been a responsible steward of public funds. He commented that she had likely traveled millions of miles through the state doing the business of the SUS with passion and commitment during more than 20 years of Board service. He said it had been his pleasure to serve with her.

Chancellor Rosenberg thanked Mrs. Roberts on behalf of the entire Board staff. He said he truly admired her energy, her diligence, her passion, and her good sense throughout her Board leadership. He presented her a photo of the Board staff which had been signed by all of them.

Mr. AJ Meyer said he had only been a member of this Board for two months, but he thanked her on behalf of all the students in the SUS, past and present. He said he commended her dedication to the well-being of all the students, and looked forward to her continued service as a member of this Board.

Mrs. Roberts expressed her thanks to the staff who had been the ones who had really made her look good. She said she appreciated their friendship and their advice. She said she felt blessed by her public service. She said she had made many friends during these 20 years, years which had passed by so quickly. She said she stood ready to be the biggest cheerleader for the new Chair, Ms. McDevitt.

2. <u>Chair's Report</u>

Ms. McDevitt thanked all the University Trustees and University Presidents who had participated in the BOG-BOT Workshop on Trusteeship the previous day. She said this was a good opportunity for them to get to know each other. She said she hoped they all remained engaged. She recognized that it was expensive to host these large gatherings, so she said she would look for other ways for all to continue to work together. She commented that the Trustee Board Chairs had discussed a number of shared ideas and issues that concerned them and their Boards.

Ms. McDevitt thanked President Delaney and the staff at UNF for their hospitality in hosting these two days. She said this University Center was a great facility and the staff had been wonderful.

Ms. McDevitt thanked her Board colleagues for their confidence in selecting her as their new Chair. She said it was an honor to follow Carolyn Roberts who led the Board through a rocky time while the Board was getting its "sea legs." She said she was sure that the Board was about to start on a steady course. Right now, however, the Board and the SUS were in a tough budget period. She said this gave them the opportunity to stand back and look at themselves and to build a strong System. As a strong System, the institutions would develop their individual strengths.

She said that she had spoken with each of the University Board Chairs and anticipated that she would spend some time with each of the University Boards at one of their meetings. She said she had also met with Legislative leaders and with the staff of the Governor's Office. She said she was committed to spend as much time as necessary to be sure they were all on the same page. She said there was no point in fighting among themselves; it was important to march forward together.

She expressed her thanks to the UCF Chair, Rick Walsh, President Hitt and Vice President Dan Holsenbeck for her tour of UCF. She said she hoped to have similar tours of the other campuses to learn more about each of them. She said it was her objective to develop a State University System which could respond to state needs. She said it was key for all the Trustees and all the Presidents to build relationships between institutions as part of the System. She said she wanted to promote a more active engagement of the SUS in decision-making with the business community. She said the universities should have a robust connection with state, regional and local economic development plans.

Ms. McDevitt said she was interested in developing Board of Governors and Board of Trustees consensus on System priorities and on institutional needs and enhancements. She said there were both short-term and long-term issues to be addressed. She said one long-term issue was the identification of higher education goals for the state, how educated did the state want to be. She remarked that 26 percent of working-age Floridians had earned the baccalaureate degree; workforce demands would expect that percentage to be higher. She said she hoped the universities could soon re-open their doors to greater numbers of students. She said she was interested in university mission alignment with statewide and Board of Governors strategies. She said it was critical that the universities provide graduates prepared for the workforce. She said change was far more rapid than it was twenty years ago, even five years ago. The universities need to be prepared to respond. She said she wanted to enhance the quality and the effectiveness of the University System and of each of the constituent universities.

Ms. McDevitt also described some of the short-term issues to be addressed by the Board. She said it was critical to maintain base funding. She said she hoped to turn down the volume on governance and tuition issues. She said the Board should focus on SUS priorities, including Forward by Design. She said she was interested in the development of new system efficiencies and shared services. She said this had been mentioned by the Trustee Board Chairs as an area for exploration, even in the delivery of academic programs. She said it was key for the Board to restore access and to continue to maintain a quality "2 + 2" program with the community colleges. She said she had appointed President Judy Genshaft as the SUS representative on the State College System Task Force to provide input and feedback as this new system was

developed. She said there was much to be done but there were a lot of smart people involved. She said she was sure they could develop solutions together.

Ms. McDevitt said she had distributed new Board committee assignments. She said the committees had been redesigned to obtain better engagement by Board members on the issues. She said she believed the Board would benefit by a more deliberative process. Rather than schedule Board action on the same day the committee first considered an issue, she said a committee should consider and discuss serious and complicated issues at one meeting and bring final action to the next meeting of the Board. She said she wanted to encourage more Board member driven initiatives so Board members became more knowledgeable and better informed.

She said the quality of the institutions should be the Board's concern, as well as the quality of the students and the faculty. She said all the universities had a focus on undergraduate education; some also had important research missions. She said the Board needed to be attentive to each institution and its priorities.

She said the Strategic Planning Committee had been structured to address the Board's strategic initiatives. She said she had appointed Co-chairs for the work of the Committee, with Lynn Pappas handling the Forward by Design initiatives, and Frank Martin handling issues relating to academic programs and research. She said she had asked Carolyn Roberts to chair two subcommittees addressing economic development and workforce, and health and medical education. She said President Machen had expressed the need for the Board to focus on medical education and on accreditation issues for the new medical schools. She said the Board also needed to focus on economic development and its involvement with the Council of 100, to be sure that the Board communicated properly about its targets. She said she had asked Ann Duncan to continue her work with the Centers of Excellence program.

Ms. McDevitt said she would appoint a Task Force, to include Trustees and members of the Board of Governors, to review best practices in the State University System on shared services the universities could implement. She said she would ask Mr. Rick Walsh, Chair of the UCF Board, and Ann Duncan to chair that effort. She said she welcomed suggestions as to others who should serve on this Task Force.

She noted that the Board needed to have a more robust engagement with the Legislature. To accomplish that, she said she had named a Legislative Committee which she would chair. She said she hoped to meet with the university lobbyists to develop their joint priorities.

She commented that each Board meeting should have a context. She said she wanted to showcase the important work being done by the universities at each meeting. She said that FGCU and FAU had been invited to address this meeting about their

recent economic development mission to Europe with Governor Crist. She said the universities did have an economic impact and numerous entrepreneurial opportunities.

She noted that in the past, the former Board Chair, Mrs. Roberts, had said the Board for the State University System needed to do a better job advocating for the universities and being more creative about positioning the universities for the future. She had said the universities were economic engines and extraordinarily valuable assets to their communities and that it was the job of this Board to do all it could to protect the investments made in them by the state and others.

Ms. McDevitt welcomed Dr. Judy Solano, to her first Board meeting. She said Dr. Solano currently served as Chair and Associate Professor of Computer and Information Sciences at the University of North Florida where she had been for more than 20 years. She said she had served two previous terms as president of the Faculty Association, from 1986 to 1988, and from 1994 to 1996. Dr. Solano earned her undergraduate degree at Pennsylvania State University and her Ph.D. and M.S. from Florida State University. She invited Dr. Solano to make a few remarks.

Dr. Solano thanked Ms. McDevitt. She noted that she had been at UNF since 1979, and had long advocated on behalf of the faculty voice in the governance of higher education. She noted that there had been no faculty voice on the Board of Regents. She said this was a poignant moment for her sitting as a member of the Board of Governors, especially on her home campus. She assured all the faculty members in the System that she took her Board responsibility very seriously. She said the faculty perspective should be an important part of Board of Governors conversations.

Dr. Solano said she wanted to raise an issue that was important to Florida's future. She noted that Florida was identified by storms, but there was another storm now in the "outer bands" regarding faculty members. She said that as in business and industry, "baby boomers" in the faculty were beginning to retire. She said the universities were beginning to lose some key faculty members. She said this was not a concern if the universities were able to attract new young faculty, but the universities were currently not able to be competitive in recruiting new talent. The universities were cutting back on faculty recruitment and leaving vacant positions vacant. She noted that the universities were also starting to lose faculty who were mid-career who would normally remain at an institution. She described this as an "unexpected leak in the middle." She said these were faculty members who would normally want to stay at a university, but who were not receiving the level of support from the university they might expect. As a result, they could not turn away "poachers" coming with attractive offers. She said the universities were not just losing research scientists, they were also losing other talented teaching faculty members.

Dr. Solano said the news articles about departing faculty address only salary concerns. She noted that while salary increases would be appreciated by all faculty,

particularly as salaries were not keeping pace with cost of living increases, but that was not the only issue driving faculty away. She said that faculty also needed support in other ways, such as lab space, renovated or new buildings. She said that some faculty were housed in facilities in desperate need of renovation. She said faculty also needed basic equipment, and upgrades in computer technology and software. She cautioned the Board that distance learning was not the complete panacea to solve faculty workload. She noted that a simple piece of software she had waited a year to obtain would enhance her ability to provide distance learning.

Dr. Solano said faculty would appreciate funding for travel. She said that adding more students with fewer faculty made the student-faculty ratio worse. She noted that faculty were currently generating a lot of research dollars; in this arena, faculty were about as productive as they could be. She said it was just not possible to keep doing more and more with less. She said it was important for faculty to know that the SUS was moving forward into the future. She commented that all this could be seen as whining, but it was true that all this did affect students. If faculty and staff did not get the support they needed, students received a lesser quality educational experience. She urged the Board to work with the Legislature to convince the public of the kind of support that was needed for the students and their total educational experience. She said the faculty also pledged to work on this.

3. <u>Approval of Minutes of the Meeting of the Board of Governors held</u> June 19, 2008

Mr. Martin moved that the Board approve the Minutes of the Meeting of the Board of Governors held June 19, 2008, as presented. Ms. Parker seconded the motion, and members of the Board concurred.

4. <u>Chancellor's Report</u>

Dr. Rosenberg thanked President Delaney and Dr. Bruce Taylor, Chair of the UNF Board of Trustees, for hosting this second annual meeting of the members of the University Boards of Trustees and the Board of Governors. He said this facility was a perfect setting for the meetings and that he felt the meetings had been thoughtful and meaningful.

He extended his thanks to the new Board Chair, Sheila McDevitt. He said she was hitting the ground running.

Dr. Rosenberg thanked the Board staff who were working on a number of important projects this summer. Staff were participating in the meetings about the new State College System created by legislation during the 2008 Legislative Session; they were cooperating with community college personnel and Commissioner Smith on the Distance Learning Task Force. They were also working on the project on Textbook

Affordability, also created by 2008 legislation. Members of the Faculty Senates and the Provosts were also participating in this workgroup. Dr. Rosenberg said the new GI Bill, passed by Congress, did not have a direct impact on the SUS this year, but would affect the SUS in 2009. The universities needed to be prepared for a new wave of undergraduate students.

5. <u>Consent Agenda Items:</u>

A. Final Approval, Repeal Former Board of Regents Rules, Noticed in June: Former BOR Rule 6C-5.910, Recruitment, Selection, Appointment, and Non-reappointment; Former BOR Rule 6C-5.915, Compensation; Former BOR Rule 6C-5.920, Benefits and Hours of Work; Former BOR Rule 6C-5.930, Learning Opportunities; Former BOR Rule 6C-5.935, Promotion, Change in Assignment, Demotion and Transfer; Former BOR Rule 6C-5.940, Tenure and Permanent Status; Former BOR Rule 6C-5.945, Employee Ethical Obligations and Conflicts of Interest; Former BOR Rule 6C-5.950, Disciplinary Actions, Complaints, and Appeals; Former BOR Rule 6C-5.955, Separations from Employment and Layoff; Former BOR Rule 6C-8.010, Incentive Efficiency Program; Former BOR Rule 6C-16.002, Approval (of motor vehicles and watercraft); Former BOR Rule 6C-16.005, Maintenance; and Former BOR Rule 6C-16.006, Aircraft

Ms. Parker moved that the Board approve the repeal of former Board of Regents rules related to personnel policies, the Incentive Efficiency Program, and the acquisition and maintenance of motor vehicles, watercraft, and aircraft, noticed in June, as follows: former BOR Rule 6C-5.910, Recruitment, Selection, Appointment, and Nonreappointment; former BOR Rule 6C-5.915, Compensation; former BOR Rule 6C-5.920, Benefits and Hours of Work; former BOR Rule 6C-5.925, Evaluation and Recognition; former BOR Rule 6C-5.930, Learning Opportunities; former BOR Rule 6C-5.935, Promotion, Change in Assignment, Demotion and Transfer; former BOR Rule 6C-5.940, Tenure and Permanent Status; former BOR Rule 6C-5.945, Employee Ethical Obligations and Conflicts of Interest; former BOR Rule 6C-5.950, Disciplinary Actions, Complaints, and Appeals; former BOR Rule 6C-5.955, Separations from Employment and Layoff; former BOR Rule 6C-8.010, Incentive Efficiency Program; former BOR Rule 6C-16.002, Approval (of motor vehicles and watercraft); former BOR Rule 6C-16.005, Maintenance; and former BOR Rule 6C-16.006, Aircraft. Ms. Pappas seconded the motion, and members of the Board concurred.

B. Ratify Legislatively Designated Centers of Excellence

Ms. Parker moved that the Board ratify as Centers of Excellence, the FIU Center for Hurricane Damage Mitigation and Product Development, and the FSU Center for Advanced Aero-Propulsion, designated as Centers of Excellence by the 2008 Florida Legislature and funded from the 2007-08 Centers of Excellence appropriation. This would clarify each entity's formal status and obligation to report on its activities via the Centers of Excellence Annual Report. Ms. Pappas seconded the motion, and members of the Board concurred.

C. Approve, Notice of Intent to Amend BOG Regulation 10.001, Self-Insurance Programs

Mr. Perez moved that the Board approve the Notice of Intent to amend BOG Regulation 10.001, Self-Insurance Programs, to include the UCF College of Medicine Self-Insurance Program, as presented. Ms. Duncan seconded the motion, and members of the Board concurred.

6. Focus on the SUS: Partnership Agreements

Ms. McDevitt said she was interested in hearing about the partnership agreements President Bradshaw, FGCU, and President Brogan, FAU, had entered during their recent trip to Europe with Governor Crist.

President Bradshaw said he was pleased to have been part of the Governor's delegation to Europe. He said he had the opportunity to learn about global warming and had visited a "green building." He said his visit underscored the opportunities for coastal and marine-related research. He introduced Dr. Aswani Volety, Professor, College of Arts and Sciences, FGCU, who had been on the trip, as well. Dr. Volety explained the partnership research on coastal issues, marine science and the maintenance of oyster reefs. He said their British partners would be visiting FGCU in the fall. He commented on the different coastal ecosystem in the UK, which was a rocky and uneven coast. He said this gave researchers the opportunity to compare the different dynamics of the ecosystems. He said they would jointly develop the curriculum for the program. Ms. McDevitt inquired how they were addressing carbon reduction. Dr. Volety commented that the British seemed more attuned to creating less waste, using less plastic and styrofoam products.

Ms. Sue Skemp, Executive Director, Center of Excellence for Ocean Energy Technology, FAU, said the Memoranda of Understanding were important as researchers moved forward in exploring ocean energy. She said the Gulfstream ran between FAU and the UK. She said she had spent 30 years in the aerospace industry, and was now responsible for the stewardship of the state resources provided for the Center of Excellence. She said she hoped to use these funds to leverage support from industry. She said she expected more trade missions to visit, putting Florida in the

limelight in creating a sustainable future. She said she had been pleased to participate on a panel at the Governor's recent Climate Summit.

Ms. McDevitt said she was anxious to hear more about ocean technology. Ms. Skemp said the research was not just about harnessing ocean currents, but about conductivity as there were warm currents over the arctic currents below. She said the Center was interested not just in power production but also in environmental and resource assessment.

Ms. McDevitt said she hoped to schedule a university presentation at each Board meeting to showcase programs with which this Board might not be familiar.

- 7. <u>Action Items/Status Reports, Board Committees:</u>
 - A. Budget, Finance, and Business Operations Committee
 - 1. Approval, 2009-2010 SUS Budget Request

Mr. Perez moved that the Board approve the 2009-2010 operating Legislative Budget Request for the State University System, as presented, and subject to additional information regarding utility costs and other issues to be presented at the September Board meeting. He moved further that the Chancellor be authorized to make technical corrections, as necessary. Mr. Edwards seconded the motion, and members of the Board concurred.

2. Approval, 2009-2010 Board General Office Budget Request

Mr. Perez moved that the Board approve the 2009-2010 Legislative Budget Request for the Board's General Office, as presented. He moved further that the Chancellor be authorized to make technical corrections, as necessary. Mr. Martin seconded the motion, and members of the Board concurred.

3. Approval, Notice of Intent to Amend BOG Regulations: BOG Regulation 7.001, Tuition and Associated Fees; BOG Regulation 7.002, Tuition and Fee Assessment, Collection, Accounting and Remittance; BOG Regulation 7.003, Fees, Fines and Penalties; BOG Regulation 7.008, Waiver of Tuition and Fees

Mr. Perez said the Budget Committee had reviewed four BOG Regulations dealing with tuition collection, fee assessment, and fines. These regulations had been reviewed with appropriate

university personnel. He moved that the Board approve the Notice of Intent to Amend BOG Regulations, as follows: BOG Regulation 7.001, Tuition and Associated Fees; BOG Regulation 7.002, Tuition and Fee Assessment, Collection, Accounting and Remittance; BOG Regulation 7.003, Fees, Fines and Penalties; and BOG Regulation 7.008, Waiver of Tuition and Fees. These regulations would be posted to the Board's website for public comment. Mr. Edwards seconded the motion, and members of the Board concurred.

4. Approval, Notice of Intent to Repeal BOG Regulation 7.004, Deferred Payment of Fees

Mr. Perez moved that the Board approve the Notice of Intent to Repeal BOG Regulation 7.004, Deferred Payment of Fees. This regulation would be posted to the Board's website for public comment. Ms. Parker seconded the motion, and members of the Board concurred.

5. Approval, Notice of Intent to Create new BOG Regulation 7.015, Florida National Guard Educational Assistance Programs

Mr. Perez moved that the Board approve the Notice of Intent to create new BOG Regulation 7.015, Florida National Guard Educational Assistance Programs. This regulation would be posted to the Board's website for public comment. Mr. Edwards seconded the motion, and members of the Board concurred.

B. Audit and Compliance Committee

Ms. Pappas said the Audit and Compliance Committee had reviewed and ratified the recommendations contained within the Final Report of the Task Force on FAMU Finance and Operational Control Issues. She moved that the Board ratify the Final Report, as presented. Mr. Perez seconded the motion, and members of the Board concurred.

Ms. Parker commended Ms. Pappas for the work of the Task Force. She thanked President Ammons and all the FAMU staff for their cooperation and their work with the Task Force.

C. Facilities and Real Estate Committee

1. Authorize Release of Funds from the University Concurrency Trust Fund in accordance with the Campus Development Agreement

between the University of Florida Board of Trustees and Alachua County and the City of Gainesville

Ms. Parker moved that the Board 1approve the allocation and authorize the Department of Education to release funds in the amount of \$7,972,270 to Alachua County, Florida, as partial payment towards amounts negotiated in the Campus Development Agreement between the University of Florida Board of Trustees and Alachua County and the City of Gainesville, as presented. The parties had signed the Campus Development Agreement consistent with this action. Mr. Perez seconded the motion, and members of the Board concurred.

2. Authorize Release of Funds from the University Concurrency Trust Fund in accordance with the Campus Development Agreement between the University of South Florida Board of Trustees and the City of Lakeland

Ms. Parker moved that the Board a1pprove the allocation and authorize the Department of Education to release funds in the amount of \$5,096,906 to the City of Lakeland, Florida, as agreed in the Campus Development Agreement between the University of South Florida Board of Trustees and the City of Lakeland, as presented. The parties had signed the Campus Development Agreement consistent with this action. Mr. Perez seconded the motion, and members of the Board concurred.

3. Approval, Resolution of the Board of Governors Authorizing the Issuance by the University of Central Florida Finance Corporation of Taxable Debt to Finance the Purchase and Renovation of Two Former Fraternity Houses, Main Campus, UCF

Ms. Parker moved that the Board adopt the resolution approving the issuance of fixed or variable rate, taxable debt by the University of Central Florida Finance Corporation, in an amount not to exceed \$4 million for the purpose of financing the purchase and renovation of two former fraternity houses on the main campus of the University of Central Florida, as presented. She noted that Board staff and staff of the Division of Bond Finance had reviewed the resolution and all supporting documentation. Based on that review, it appeared that the proposed financing was in compliance with Florida Statutes governing the issuance of university debt and the Board's debt management guidelines. Mr. Perez seconded the motion, and members of the Board concurred.

D. Strategic Planning and Academic and System Oversight Committee

Ms. McDevitt said because of the importance of the work of this Committee, she had appointed every member of the Board as a member of the Committee. She said the membership would be divided among several different workgroups. She said she had asked Ms. Lynn Pappas and Mr. Frank Martin to serve as Co-Chairs of the Committee.

Ms. Pappas said she had already had several planning discussions with Board staff members. She said the Committee would be divided into two subcommittees. She said she would be chairing the Subcommittee on Forward by Design and Frank Martin would chair the Subcommittee on Academic Programs, Research and Economic Development. She said her subcommittee would be addressing issues such as university mission, strategic planning, university compacts, increasing baccalaureate degrees, System structure and the policies surrounding appropriate and predictable funding. She said her intent was to develop project teams with three or four members which would provide leadership to the full Committee on specific projects. She said she would ask each project team to develop a workplan. She said the Committee would build on the Strategic Plan developed under Mr. Dasburg's leadership and develop what the SUS would be as a System. She said it was important for the Committee to be serious in its understanding of the issues. She noted that there was a challenging body of work before the Committee and she was eager to move the process forward.

Mr. Martin reported that his subcommittee would focus on issues surrounding academic programs, research and economic development. He said there would also be two permanent select subcommittees, both to be chaired by Carolyn Roberts, on Health and Medical Education and on Economic Development, Workforce and Research. He said that each of the subgroups would develop a workplan for projects to be reported to the full Committee. He invited Board members to advise him if they had particular interests. He said he planned to schedule visits to all the universities.

Mrs. Roberts noted that she looked forward to a more inclusive process with the university presidents. She encouraged the Presidents to advise the Board how it could work with the universities in economic development and health and medical education.

8. <u>Concluding Remarks and Adjournment</u>

Ms. McDevitt thanked the Board members for their participation in the two days of meetings. She commented that several members had asked her if there could be fewer scheduled Board meetings. She noted that there were only five scheduled meetings in 2009. She said the Board's objective should be to have great universities and a great State University System to serve Florida's students. She also thanked FIU staff for the videos, about the State University System and the tribute video honoring Carolyn Roberts.

Having no further business, the Chair adjourned the meeting of the Board of Governors, State University System of Florida, at 12:20 p.m., August 7, 2008.

Sheila M. McDevitt, Chair

Mary-Anne Bestebreurtje, Corporate Secretary