

Forward By Design
Strategic Initiatives for the State University System of Florida

**Potential Revisions and Methodologies for
Board of Governors Consideration on December 6, 2007**

Chancellor Mark B. Rosenberg presented a set of strategic recommendations for the State University System of Florida to members of the Board of Governors at their September 27, 2007, meeting in Tallahassee. The Board chose to act on only the first recommendation at that meeting and decided to revisit the other recommendations in Orlando on December 6, 2007. Board staff, after receiving feedback from multiple stakeholders, prepared this document to facilitate the next round of Board discussions. An asterisk (*) indicates where Board members may have suggestions to improve or expand the initiatives. A double asterisk (**) indicates where the Chair of the Academic Programs/Strategic Planning Committee has made modifications for greater clarity and specificity. Staff has identified potential methodologies for addressing components of each initiative and a timetable for each initiative.

Initiatives	Methodologies for Addressing Initiatives	Next Steps
I. Improve quality.		
A. Freeze the current number of state universities that offer graduate degrees.	Approved	
B. 1. Approve compacts with each university that define distinctive missions around core institutional strengths and statewide workforce needs;	Compacts	For approval at March 27, 2008 BOG Meeting: ✓ Conceptual framework ✓ Proposed Timeline ✓ Template for Phase I
B. 2. approve institutional strategic plans;		
B. 3. develop multi-year performance indicators that focus on improvement strategies for <u>each institution, to include, among other indicators, a focus on student retention and graduation</u> and retention. (technical clarification)		
C. Achieve excellence in areas of core strength, and improve national rankings in select programs.*	Compacts	Same as I.B.

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** Chair of BOG Academic Programs/Strategic Planning Committee suggested changes for clarity.

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D. Approve master's, professional and doctoral degree proposals with the objective of avoiding unnecessary and wasteful duplication statewide. *	1. During Sept 2007 BOG meeting, Board rejected motion for Masters approval, requesting more discussion at December meeting. BOG currently approves professional and doctoral degrees. 2. Compacts	1. Board discussion at December 2007 meeting 2. Same as I.B.
E. Strengthen the current doctoral program review process, including approval of criteria for the elimination of state funding for Ph.D. and professional degree programs that are no longer relevant, no longer in demand, or that do not reflect state or student need.	(1) Revise BOG Regulation (2) Compacts	(1) Notice updated regulation at June 2008 BOG meeting (2) Same as I.B.
II. Increase baccalaureate degree production.		
A. <u>Reward universities that reach individually established targets on a set of measures drawn from a BOG-approved menu of undergraduate performance indicators (for example, freshman-to-sophomore retention rates; graduation rates; etc.).</u> Alter the funding of existing universities to reward improved freshman-to-sophomore retention rates and baccalaureate graduation rates, thereby increasing student access for the baccalaureate degree. **	Compacts	Same as I.B.
B. Develop a planning process to identify the location and mission of new baccalaureate-only institutions, including the possible conversion of State University System branch campuses and the construction of campuses when they meet such predetermined Board of Governors established criteria as projected population	Develop/update BOG Regulations	Phase I: Notice regulations at August 7, 2008 BOG meeting

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growth, economic development, and workforce development.		
C. Create new models for baccalaureate degree production through collaborative efforts with the Division of Community Colleges of the State Board of Education and the Independent Colleges and Universities of Florida.	Chancellor's office to lead effort	First report at March 2008 BOG meeting
D. Appoint a Joint Task Force of members of the Board of Governors and the State Board of Education to improve the readiness of underrepresented minority populations for the baccalaureate along with improving their retention and graduation rates to the same or better rate than system averages. **	(1) <i>Go Higher Florida!</i> Task Force completing work (2) Compacts (3) Other system initiatives lead by Chancellor's Office	(1) Scheduled for BOG review Dec 5-6, 2007 (2) Same as I.B. (3) In progress
E. Increase the number of collaborative distance education degrees with special emphasis on high state needs in <u>cooperation</u> collaboration with community colleges and independent colleges and universities. **	(1) Compacts (2) Chancellor leads cooperative effort	(1) Same as I.B. (2) In progress
III. Provide appropriate and predictable funding.		
A. Expand need-based financial aid to undergraduate students to improve access and affordability.	(1) Chancellor leads effort to increase need-based funding (2) Compacts (3) Accord with Governor	(1) In progress (2) Same as I.B. (3) In progress
B. <u>Increase total funding to the level necessary to ensure that students have access to a high-quality undergraduate education comparable to that available at peer institutions nationally, as evidenced by such indicators as reduced student-faculty ratios, adequate numbers of courses, and adequate numbers of advisors to facilitate successful progression to a timely graduation.</u> Increase undergraduate in-state	(1) Legislative Budget Request (2) Regulations re: Tuition Policy a. Initial revisions	(1) Work with Legislature to increase funding during Session (2) a. Notice BOG regulations for current tuition

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<p>tuition to the national average within three years to improve the quality of undergraduate education by, for example, reducing the student-faculty ratio and ensuring adequate numbers of courses and advisors to facilitate timely graduation. (As per Board discussion during September 2007 BOG meeting)</p>	<p>b. Differential and related policies</p> <p>(3) Compacts (4) Accord with Governor</p>	<p>and fees in January 2008</p> <p>b. Notice regulations for differential fees and related policies in May 2008</p> <p>(3) Same as I.B. (4) In progress</p>
<p>C. 1. <u>Develop a revised enrollment growth funding formula that promotes access to and expansion of the State University System.</u>**</p>	<p>(a) Compacts (b) Inclusion in LBR (c) Accord with Governor</p>	<p>(a) Same as I.B. (b) For approval at June 2008 BOG meet (c) In progress</p>
<p>C. 2. Develop a revised funding formula that <u>rewards</u> includes a performance-component focusing on retention and graduation.**</p>	<p>(a) Compacts (b) Inclusion in LBR (c) Accord with Governor</p>	<p>(a) Same as I.B. (b) For approval at June 2008 BOG meet (c) In progress</p>
<p>D. Develop a funding plan for targeted state investment in graduate program development, research and commercialization based on the state's economic development plan and the Board of Governors strategic plan for advanced degree production in the sciences, technology, engineering and mathematics.</p>	<p>(1) Chancellor's office coordinates development of plan (2) Compacts (3) Accord with Governor</p>	<p>(1) In progress (2) Same as I.B. (3) In progress</p>

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