Themes for 2013-14 Work Plan
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Doing even better what we already do well
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Contributing to the Florida SUS in new ways
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Recalibrating mission: linking education to work
NCF is in the tiniest sector of US education
21 M students
4589 Institutions
21 M students

4589 Institutions

Res 1’s, Metropolitan/Doc, Regional Comps, Masters, Baccalaureate, Community Colleges, Special Focus, Tribal, For Profits
Distinctively American Institutions:

Research 1
(Multiversity)

Liberal Arts College
(Residential Undergraduate Arts & Sciences College)
Distinctively American Institutions:

Research 1’s (Multiversity) ≈ 11%

National Liberal Arts (National Arts & Sciences Colleges) ≈ 1%
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Same core = Arts and Sciences
Nat’l Arts & Science Colleges

• Not for everyone
• Superb faculty & students
• Close interactions
• Faculty + students = curr
• Outrageous outcomes

Best education
• anywhere
• at any price
Challenges

- Cost
- Knowledge Explosion
- Recession & push for training
- Skepticism

- Smallest sector
- Most diverse
New College – no exception

Shares strengths
- State’s designated honors college
- High touch
- Outrageous outcomes = state’s hedge fund

Shares challenges
- visibility
- cost
Exemplary and Nationally Recognized:

- Ranked #3 Best Value in Public Higher Education by the *Princeton Review/USA Today* in 2013
- Ranked #5 among all Public Liberal Arts Colleges by *U.S. News & World Report* in 2013
- Ranked #5 in Pell Grant students graduating at higher rates than overall students. (*USA News* Oct. 4, 2012).
68 Fulbrights since 2001

Outsized Outcomes

2013: 6 Fulbrights 2 Goldwaters 1 Truman
Distinctive Yet Integral in the SUS

- Academic rigor, deep engagement as measured by National Survey of Student Engagement
- Demonstrated mastery
- Highly valued public liberal arts option for Florida’s top undergraduates
Strategy: Strengthen our position in recruitment of top students

Outperform our competitors in academic rigor, intellectual exploration, and customized student experience.

- Transform high achieving high school students into academic entrepreneurs.
- Negotiate semester contracts and develop tutorials
- Narrative evaluations focus on strengths and weaknesses, not a simple grade
- Every student completes a senior project, and recruits a committee of 3 faculty for their oral baccalaureate exam.
Strategy: Cultivate an entrepreneurial spirit throughout the College

- Gain real mastery and prepare for graduate studies and professions
- Entrepreneurial academics require integration of student support into an effective whole
- Faculty innovate in pedagogy and research that connects with region
Strengths

- Clarity of mission
- World-class academic program
- Faculty committed to teaching
- 100% undergraduate research participation
- National partnerships for liberal arts
Opportunities

- Incremental growth without loss of quality
- Leverage community and region
- Add master programs in selected areas
- Partner with other area institutions
Three Key Initiatives

1. Strengthen student preparation for senior research and creative work through improved teaching and advising *(Academic Quality)*

2. Increase 1st year retention and 6-year graduation rates *(Improve Efficiency)*

3. Launch data science and analytics initiative and increase % of students in STEM fields *(Return on Investment)*
Key Performance Indicators

Percent of Bachelor’s Degrees in STEM

- Second highest % in the SUS in 2011-12
- Higher than the average % at Florida Research 1 Universities
Key Performance Indicators

5-yr trend NCF Average Time to Degree for FTIC

FTIC Retention Rate

5-yr trend NCF Average Time to Degree for FTIC

- 2007-08: 4.5
- 2011-12: 4.2

FTIC Retention Rate

- 2007 Fall: 50%
- 2008 Fall: 55%
- 2009 Fall: 60%
- 2010 Fall: 65%
- 2011 Fall: 70%
Internships, Community and Business Engagement

- 46% students complete internships
- 58% volunteer
- Emerging priority in planning discussions with Trustees

% of Graduates Reporting Internship Activities
% of Graduates Reporting Volunteer Activities
Capital Improvement Fee for 2013-14

- Documented capital renewal and deferred maintenance needs in excess of $3 million
- Students and Student Fee Committee voted to recommend $2/CH fee increase, $6.14 → $8.14
Capital Improvement Fee for 2013-14

- $125,697 cash or $602,147 cash + bond will address capital renewal and deferred maintenance priorities
Tuition for 2013-14

- NCF will comply with 1.7% tuition increase required by statute. This will generate $50,000
- New tuition revenue will support enhanced internship program
- NCF 2012-13 Florida resident tuition & fees are lowest in the SUS (main campuses)
- NCF graduates have low average debt compared to the SUS average
In Conclusion:
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